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ANNUAL REPORT

of the Board of Trustees
Southern Illinois University

1983-84





Southern Illinois University, Carbondale, Illinois



ANNUAL REPORT
of the Board of Trustees
Southern Illinois University

1983-84

Southern Illinois University - Board of Trustees
CARBONDALE, ILLINOIS 62901



June 29, 1984

The Honorable James R. Thompson
Governor of the State of Illinois

Sir:

We have the honor to submit to you herewith, in compliance with the law, the thirty-fifth annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1983 to June 30, 1984.

Respectfully yours,

Carol Kimmel
Secretary

BOARD OF TRUSTEES

(as of June 30, 1984)

David Berry
Ivan A. Elliott, Jr.
Crete B. Harvey
Sharon Hutcherson
Carol Kimmel
William R. Norwood
Harris Rowe
A. D. Van Meter, Jr.
George T. Wilkins, Jr.

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Ivan A. Elliott, Jr., Chairman
David Berry
William R. Norwood

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July 13, 1983

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Wednesday, July 13, 1983, at 10:00 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Dr. Wilkins reported that he had attended the SIUE Commencement on June 10, 1983, and he complimented President Lazerson and the entire Edwardsville campus for the work that had been done.

Mr. Elliott reported that he had attended the SIU Foundation Board of Directors' Meeting on June 10, 1983. He stated that the Foundation Board of Directors had adopted the amended Bylaws recommended by the Executive Committee. He stated that Stanley McAnally had been elected President of the Foundation and that the Board had voted to employ the firm of Barton and

Gillette to make a study of the possibility of a major fund raising drive. He continued that the Foundation was making real progress in organizing to raise additional support for the University.

Mr. Elliott stated that it was a pleasure to make the presentation of the Lindell W. Sturgis Memorial Public Service Award for contributions to community, area, state or nation rather than job related activities. He recognized the three past recipients: William E. O'Brien, John Fohr, and David E. Christensen.

Mr. Elliott made the following statement:

The Board has received the committee's recommendation for the fourth award of this honor memorializing Lindell W. Sturgis and the signal service he gave to this institution. Mr. Sturgis served with distinction on the governing boards of Southern Illinois University for nearly thirty years; twenty of those years were on the Board of Trustees. He accepted further responsibilities by serving as Chairman for two years and as Vice-Chairman for several years preceding. His dedication and commitment to Southern Illinois University still stand as a model for us all to emulate. I am pleased to move that this Board present the fourth Lindell W. Sturgis Memorial Public Service Award to Mrs. Carol McDermott.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized Mrs. Carol McDermott and outlined for the Board the wide variety of activities which she is currently and has been involved regarding community service. He presented Mrs. McDermott with a plaque and a check for \$500.

Mrs. McDermott stated that receiving this award was a wonderfully nice feeling, but that it was an odd feeling to receive an award for things she enjoyed doing. She continued that the enjoyment came from the people with whom she has had the privilege of working: friends, board members, administrators, and her immediate co-workers at the Clinical Center. She thanked the Board of Trustees and continued that the award was especially

meaningful to her because she had known Lindell W. Sturgis. She concluded by saying that she liked to think that both she and Mr. Sturgis were pleased about this award.

Mr. Elliott recognized the following: John McDermott; Stanley McAnally, President of the SIU Foundation; J. C. Garavalia, Operations Officer, SIU Foundation; Rex Karnes, Chairman of the Lindell W. Sturgis Memorial Public Service Award Committee; and the committee members, C. Thomas Busch, David Grobe, Gary Auld, Loretta Ott, James Tweedy, and Tom Watson. He thanked the committee for the fine work they had done in support of this award.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on July 12, 1983, at Lake County Community College. She stated that the results of the legislative session had been discussed; the IBHE was pleased at the increased funds for higher education for which credit is due to everyone involved in the coordinated efforts in this regard. She reported that a study was going on in the area of approval of off-campus programs and that some recommendations were made that the process for approving off-campus programs be changed. She stated that there will be open hearings for schools requesting off-campus programs. Concerning legislative activity, she stated that the academic community had opposed proprietary schools sharing in the funds of the Illinois State Scholarship Commission, and the bill did not pass. She reported that there were several collective bargaining bills, more than one was on the Governor's desk, and there was nothing to report at this time. She continued that IBHE had stated that it was pleased with the governing system as it is now as that related to House Bill 700, having a separate board for Southern Illinois University at Edwardsville. She reported that that bill did not pass. She stated that there was a discussion concerning

the research programs in the state; that SIU was doing very well in getting research projects, with only the University of Illinois having more projects.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mrs. Kimmel reported as follows on the Architecture and Design Committee which had met on Wednesday, July 13, 1983, at 9:00 a.m., in the Wabash Room of the Student Center:

The Committee considered and approved Item K, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1985: Capital Budget Requests, and recommends that this be placed on the Board's omnibus motion. The Committee had a presentation on the Pulliam Hall project. There is an item in the RAMP documents dealing with the rehabilitation of Pulliam Hall for use in the future. The Committee received a progress report on the study being done on McAndrew Stadium, there are no firm conclusions at this time, but the study is underway. A more detailed report on McAndrew Stadium will be given at a later time. The Committee received information items from SIUE dealing with parking lot work and the opening of new buildings on that campus. Also discussed was the matter of the Library Storage Facility for SIUC, with a resolution being presented and approved.

Mrs. Kimmel moved that the Board consider the matter of the Library Storage Facility. The motion was duly seconded, and after a voice vote the Chair declared the matter to have passed unanimously for consideration.

Dr. Shaw made the following comments concerning the Library Storage Facility:

This matter was discussed at the Architecture and Design Committee. The Board in March directed that I request the Capital Development Board to obtain purchase options on three possible library storage facilities with and without installed shelving for book storage needs. In order of preference these buildings were the Bracy building, the Wal-Mart building, and the Baptist Student Center. I made such a request and we learned just yesterday that the CDB had received firm prices from the owners of these facilities. They have not, however, negotiated purchase options with the three owners. The Capital Development Board suggests rather that it follow the standard operating procedure which is to attempt to reach agreement for the acquisition of the first preference and only if that cannot be obtained to enter into negotiations for the next preference and so on down the line. It is my recommendation then that our next step in this process be to request the Capital Development Board, who will be acquiring such property on the University's behalf, to undertake negotiations with the owners of our first

July 13, 1983

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preference, the Bracy building, with the intention of effecting the purchase of that facility including installed shelving on terms that are satisfactory to both the owners and the Capital Development Board. As you know, it is the Capital Development Board's responsibility to negotiate a fair price. It is not our responsibility to do that. We state our priorities, they in turn attempt to assess the value of the property, and then conduct the negotiations. Additionally, I am recommending that the Capital Development Board be authorized to undertake negotiations with the owners of our second preference, the Wal-Mart building, with installed shelving if negotiations with the owners of the Bracy building cannot be satisfactorily completed. And finally, that the Capital Development Board be similarly authorized to negotiate with the owners of our third preference in the event that negotiations with our first two preferences are unsuccessful.

Mrs. Kimmel moved approval of the following resolution:

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Chancellor of The Southern Illinois University System requests the Capital Development Board to undertake negotiations on behalf of the Board of Trustees with the owners of the property referred to as the Bracy building with the intention of effecting the purchase of that facility including installed shelving on terms that are satisfactory to both the owners and the Capital Development Board; and

BE IT FURTHER RESOLVED, That the Capital Development Board be similarly authorized to undertake negotiations with the owners of the property referred to as the Wal-Mart building with the intention of effecting the purchase of that facility including installed shelving on terms that are satisfactory to both the owners and the Capital Development Board if negotiations with the owners of the Bracy building cannot be satisfactorily completed; and

BE IT FURTHER RESOLVED, That the Capital Development Board be similarly authorized to undertake negotiations with the owners of the property referred to as the Baptist Student Center with the intention of effecting the purchase of that facility including installed shelving on terms that are satisfactory to both the owners and the Capital Development Board in the event that negotiations in the first two instances referenced above are unsuccessful.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

The Committee received a report from the Chancellor on Fiscal Year 1984 budget activities. Item M, Salary Increase Plans for Fiscal Year 1984, was discussed and the Committee recommends that this item be adopted with an

addition to that item concerning salary increases for the Chancellor and the Presidents. The Committee received a report on Item I, Operating RAMP Guidelines for Fiscal Year 1985, and recommends approval of that item with suggested changes. Item G, Amendment to Tuition and Fee Policies, SIUE, was discussed and it was understood that this was experimental. There were some objections to this item which will be stated when the Board considers the item. The Committee did recommend that this item be adopted. Regarding Item L, Update of Purchasing Policies, the Committee recommends that this item be approved and placed on the Board's omnibus motion.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MAY, 1983,
SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of May, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1985: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the Universities as much time as possible to complete the RAMP documents, these preliminary University priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for each project.

Summary of Fiscal 1985 Capital Budget Requests
 (Thousands)

SIUE

Edwardsville (including School of Dental Medicine)	\$2,108.4	
Energy Conservation	<u>1,129.4</u>	
SIUE Total		<u>\$ 3,237.8</u>

SIUC

Carbondale	\$1,172.0	
School of Medicine	3,785.1	
Food Production	<u>2,695.0</u>	
SIUC Total		<u>\$ 7,652.1</u>
System Total		<u><u>\$10,889.9</u></u>

Incorporating any changes resulting from today's Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at each July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. Certain changes might be made to the project list in the final version submitted in September because of developments occurring after the July meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

Historically the pattern of capital budget requests and actual appropriations is as follows:

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1971	\$ 68,993.7	\$ 5,889.9	8.5
1972	106,155.0	5,111.0	4.8
1973	46,235.0	12,496.6	27.0
1974	36,007.3	475.0	1.3
1975	49,299.2	4,295.0	8.7
1976	49,036.6	10,574.6	21.6
1977	50,131.1	877.0	1.7
1978	97,988.0	5,378.0	5.5
1979	74,469.4	12,873.1	17.3
1980	48,836.9	7,877.5	16.1
1981	40,933.2	14,417.2	35.2
1982	23,113.2	1,092.8	4.7
1983	16,614.9	2,474.9	14.9
1984	12,477.3	-	-
Average	\$ 47,868.5	\$ 6,448.6	12.9

The three considerations which prevailed last year in Springfield regarding capital matters have only become more emphatic this year:

1. Expenditures for capital facilities and expansion of debt service expense for buildings in higher education should be avoided.
2. Higher education can get by with existing or reduced facilities.
3. Any funds available should be used for conservation of energy with its usual short-term recovery of investment.

And an informal additional consideration has emerged: there probably will be no funds available for capital needs.

The anticipated capital appropriations for Fiscal Year 1984 reflect the above considerations. At the time of this writing, the capital appropriation picture is most confused, and little can be said with any certainty about how the legislative process will develop. By the time of the July Board meeting, however, some clarity should have emerged and some kind of informative report should be available.

Capital Budget Requests for Fiscal Year 1985
(In Priority Order by University)

SIUE

<u>Project Description</u>	<u>Request</u>
1. Dental Education Clinic Facility - Planning	\$ 329,400
2. Buildings II and III - Corrective Renovation	390,800
3. Buildings II and III - Roof Replacement	418,500
4. East St. Louis Center - Renovation and Remodeling	238,600
5. East St. Louis Satellite Dental Clinic - Remodeling and Rehabilitation	592,100
6. Alton Campus - Minor Remodeling	139,000

Energy Conservation

1. Energy Conservation Projects	<u>1,129,400</u>
Capital Projects Total SIUE	<u>\$3,237,800</u>

Brief Description of Project

1. <u>Planning for Dental Education Clinic Facility</u>	\$ 329,400
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This project will provide planning funds through construction documents for a permanent facility to house clinics and clinic support areas. The present dental clinic in Alton is housed in a barracks type building constructed in 1940 and renovated in 1972. The new facility will consist of 30,800 GSF (18,788 NASF), including 2,058 NASF for offices, 500 NASF for general use and 16,230 NASF for clinics and clinic support areas. A total of 72 dental operatories will be provided in this facility, for which the total cost is estimated to be \$5,540,000.

2. <u>Corrective Renovation, Buildings II and III</u>	390,800
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This project will correct construction deficiencies in the plaza and underground hallway between Buildings II and III. A recent engineering study has concluded that settling of the west side plaza presents a real potential for severing the main high temperature and chilled water distribution lines which serve the two buildings. The probable cause is inadequate fill and compaction at the time of construction. The study also

concludes that the adjacent underground hallway which houses the entering utility lines also had inadequate fill and compaction along the vertical walls and possible deficiencies in construction, sealing, and drainage. The result is extreme water seepage into the hallway and the adjacent basement level floors of the buildings. This project will (1) remove the plaza to expose the high temperature and chilled water lines which will be shrouded and then fill and compaction to ground surface level, and (2) expose the exterior walls of the underground hallway for sealing and drainage improvement and then fill and compaction to ground surface level. In addition, a new surface level sidewalk will be constructed between the two buildings.

3. Roof Replacement, Buildings II and III \$ 418,500

This project will replace roofs totaling 61,200 sq.ft. on Buildings II and III. Severe winter weather more than a year ago caused extensive damage to these roofs and replacement is necessary to prevent interior deterioration. Water leaking into classrooms causes interruptions of classes and safety problems result from wet hallways, office, and work area floors.

4. East St. Louis Center, Renovation and Remodeling 238,600

This project includes three improvements for the East St. Louis Center. The construction of shower facilities on the 7th floor for the Performing Arts Training Center will complete the renovation needed for this floor. Renovation of the 1st floor restrooms is needed to improve the present inadequate facilities available on the main floor circulation area of the building. The badly deteriorated wood main entrance exterior will be remodeled with the installation of aggregate panels. This is consistent with prior renovation that replaced windows on all floors for energy conservation.

5. East St. Louis Satellite Dental Clinic, Remodeling and Rehabilitation 592,100

This request will permit enlarging the existing satellite clinic from 9 to 24 dental operatories. \$129,700 is included for dental chairs, cabinets, and miscellaneous equipment; and \$462,400 will be expended for remodeling approximately 4,000 NASF to accommodate additional operatories. The work will include new partitions, removal of existing plumbing and installation of new pipes and fixtures, and modifications to the HVAC system.

6. Alton Campus, Minor Remodeling

\$ 139,000

Included in this project is the replacement of two air-conditioning units and the remodeling of ductwork in Building 284 (offices for Department of Restorative Dentistry); installation of aluminum siding, gutters, and downspouts on Buildings 285 and 288, replacement of two air-conditioning units in Building 288 (offices and laboratories for Department of Diagnostic Specialties); and installation of aluminum siding, gutters, and downspouts on Building 294 (offices of Department of Pediatric Dentistry and Orthodontics).

This is the first phase of a three-year renovation plan totaling approximately \$1,300,000.

Energy Conservation1. Energy Conservation Projects

\$1,129,400

This project includes energy conservation improvements at Alton, East St. Louis, and Edwardsville that were recommended in a recent energy audit of all SIUE facilities. These improvements have a calculated payback life cycle of 3.6 years or less. Improvements include converting existing terminal reheat systems to variable volume systems in four core buildings, replacing incandescent lighting with high efficiency lighting in one core building, installation of additional soffit insulation at the wall line above windows and sealing to minimize air infiltration in two core buildings. This project also includes the installation of microprocessors to operate HVAC equipment at East St. Louis and Alton, and the installation of night setback time clocks, multi-zone temperature controls, gas fired outdoor air controls, and energy efficient exterior lighting at Alton.

SIUCRegular Capital Projects

<u>Project Description</u>	<u>Request</u>
1. Replace Underground Electric, II/Utilities	\$ 360,000
2. SR ³ - Minor Remodeling	650,000
3. Pulliam Hall - Remodeling/Planning	57,000
4. Communications Building Completion - Planning	30,000
5. Farm Buildings - Rehabilitation-Remodeling	<u>75,000</u>
Total	\$1,172,000

School of Medicine Projects

1. Property Acquisition - Springfield	\$2,572,400
2. Property Acquisition - Remodeling/Planning	394,700
3. Handicapped Access - Life Science I - Carbondale - Remodeling	71,000
4. Handicapped Access - Wheeler Hall - Carbondale - Remodeling	220,400
5. Wheeler Hall Renovation - Carbondale - Planning	112,600
6. SR ³ - Energy Conservation - Springfield	<u>414,000</u>
Total	\$3,785,100

Food Production Projects

1. Livestock Teaching and Research Facilities, Phase I	\$ 680,000
2. Livestock Teaching and Research Facilities, Phase II	743,000
3. Animal Waste Disposal/Site	413,000
4. Ag Research Support Units/Buildings	659,000
5. Ag Building Addition/Planning	<u>200,000</u>
Total	\$2,695,000
Capital Projects Total SIUC	<u>\$7,652,100</u>

Brief Description of ProjectSIUC1. Replace Underground Electric, II/Utilities \$ 360,000

This is the second of four requests to replace a major portion of the underground electrical cable. Much of the cable has an expected life of 15 to 20 years, but is actually 20 to 30 years old. Emergency power outages due to cable failure will be significantly reduced by this program. The estimated cost of all four phases is \$1,100,000.

2. SR³ - Minor Remodeling 650,000

This total request includes three separate requests. The highest priority is for \$375,000 for new roofs on all or parts of seven buildings. The next project provides for a major rehabilitation of the fire alarm system on campus at a cost of \$250,000. The third project is to provide \$25,000 for a fire-rated vault for the Micrographics Office which provides a central storage of campus business, student, and academic records.

3. Pulliam Hall Remodeling/Planning 57,000

These funds would provide for the initial phase of planning and design. The project budget is presently estimated at \$3,900,000. A general remodeling of the building is necessary in five stages to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education.

4. Communications Building Completion - Planning 30,000

These funds provide the planning and design for a remodeling project to complete the interior of the 2nd floor of the Communications Building. The total project will cost approximately \$350,000.

5. Farm Buildings Rehabilitation-Remodeling 75,000

These funds will be used to provide needed repairs and rehabilitation to the existing buildings at the Carbondale campus.

School of Medicine

1. Property Acquisition - Springfield \$2,572,400
 Funds are to purchase a 1.7 acre site including buildings containing 31,075 NASF abutting the Springfield Medical Campus. The cost represents an in-house estimate of the asking price for the property. Appraisals made several years ago suggest that a lower sale price might be negotiated. Funding will also be requested for planning and remodeling the facilities to provide laboratory, laboratory support, and office areas for the School of Medicine.
2. Planning - Remodeling of Property Acquisition 394,700
 This request is to plan the remodeling of the property requested under Item 1 above. The facility will be developed into conventional laboratory facilities and office space for business and academic units of the School of Medicine. These facilities will in part replace existing rental space and relieve current congestion in clinical research and educational spaces. Renovation costs are currently estimated at \$4,275,600.
3. Handicapped Access to Life Science I - Carbondale Remodeling 71,000
 This request would provide funding for modifications to entrance ways, washrooms, the elevator, and some classroom facilities to make Life Science I (Lindegren Hall) more accessible to the handicapped.
4. Handicapped Access to Wheeler Hall - Carbondale Remodeling 220,400
 Wheeler Hall is presently totally inaccessible to the handicapped and as such has limited use. This request would provide ramps, elevator, and washroom facilities accessible by the handicapped.
5. Wheeler Hall Renovation - Carbondale - Planning 112,600
 Wheeler Hall is one of the oldest buildings on the Carbondale Campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility.
6. SR³ - Energy Conservation - Springfield 414,000
 This total request includes three energy conservation renovations to the Medical Instructional Facility at

Springfield. The projects include expanding the recirculation of exhaust air, recovery of waste heat from boiler flu gases, and installation of an evaporative cooling system for supplemental and emergency cooling of vivarium facilities. All of these projects have a payback of less than five years.

The School of Medicine is presently undergoing an energy audit under funding from a federal grant. If energy conservation projects with greater payback are suggested by the audit, that can be completed within the dollar amount requested, substitutions may be made in the final RAMP submittal.

Food Production Projects

1. Livestock Teaching and Research Facilities, Phase I \$ 680,000

This project is composed of four parts. A new dairy calf barn, a new swine finishing facility, and remodeling at the beef center are all needed to replace and improve present facilities which are in dilapidated condition and very inadequate for the demands of modern food production technology.

2. Livestock Teaching and Research Facilities, Phase II 743,000

This project is composed of four parts. A new beef finishing facility, a new swine breeding facility, a new laying unit at the poultry center, and a horse shelter. The present facilities have deteriorated significantly due to age and must be replaced.

3. Animal Waste Disposal/Site 413,000

Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from flowing into nearby creeks at the swine and beef centers.

4. Ag Research Support Units/Buildings 659,000

The request provides new facilities for five farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, and additional greenhouses at the Horticulture Center are needed to accommodate expanding research work.

5. Ag Building Addition/Planning 200,000

This addition will house the Agriculture Mechanization Program and the Meats Facility.

UPDATE OF PURCHASING POLICIES
[AMENDMENT TO 5 POLICIES OF THE BOARD C-2]

Summary

This matter would amend Board approved purchasing policies to add four items to the list of generic items which may be acquired by the Illinois Educational Consortium on behalf of the Board of Trustees. The matter would also delete obsolete references to the position of Assistant Treasurer in the Board's requisition policy.

Rationale for Adoption

Previously approved Board policy authorized the Illinois Educational Consortium to act as agent for the Board of Trustees in purchasing items designated by the Universities. Among those items are generic items as approved from time-to-time by the IEC and the university governing boards. The Board of Trustees has previously approved a list of generic items, and this matter proposes that four additional items be added to the list. They are: automotive supplies, photographic supplies, laboratory supplies, and floor coverings (carpeting and composition rolls and tiles). The adoption of this resolution will allow SIU to participate in the economies of joint cooperative purchasing of the additional items through the utilization of the services of the Illinois Educational Consortium. A complete list of approved generic items including those added by this action is attached.

The matter would also eliminate obsolete references to the position of Assistant Treasurer in the Board's requisition policy. In December, 1982, the Board of Trustees approved a realignment of the duties of the System Financial Officer and Board Treasurer and the elimination of the positions of Assistant Treasurer. Most references to the position of Assistant Treasurer were eliminated from Legislation of the Board; however, those references in the requisition policy were overlooked. This matter would authorize the elimination of those references, bringing the requisition policy up-to-date with the current organizational structure.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Office of the Chancellor following the recommendations of the State Universities Association of Vice-Presidents for Business Affairs and the Purchasing Officer at SIUC. As the requested action represents matters of administrative detail, the constituency groups were not involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following items are

added to that list of generic items which may be acquired by the Illinois Educational Consortium on behalf of the Board of Trustees of Southern Illinois University:

- Automotive supplies
- Photographic supplies
- Laboratory supplies
- Floor coverings (carpeting and composition rolls and tiles)

BE IT FURTHER RESOLVED, That 5 Policies of the Board C-2 be amended to read as follows:

2. Requisitions-Purchasing of Goods and Services
Approval and Reporting Requirements

- a. Policy Statement-General. The Board of Trustees of Southern Illinois University has delegated to each Purchasing Officer, through appropriate administrative channels, the authority to purchase goods and services. All purchases are made in accordance with Purchasing Rules and Regulations approved by the Board and the Department of General Services of the State of Illinois and filed with the Secretary of State.
- b. Prior Approval Required. Prior approval is required by the Board, or any two of the three members of the Executive Committee, before the commitment of funds can be made in the following cases:
 - 1) For requisitions involving the commitment of more than \$25,000. This requirement also includes requisitions requesting multiple deliveries over a period of time. Additional prior approval of a supplemental requisition will be required if the amount of the supplement is in excess of 20% of the amount originally approved, or \$10,000 whichever is greater. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.
 - 2) For requisitions involving the commitment of \$15,000 to \$25,000 when such action is deemed appropriate by the Chancellor after that officer's review of such requisitions. Fiscal officers will first obtain appropriate internal approvals on such requisitions in accordance with University policy. Each requisition will be forwarded with a letter of justification to the Purchasing Officer for review.

Using the letter of justification as the source of significant information, a letter of transmittal will be prepared for the President's signature. A letter of transmittal shall state the source and availability of funds, the methods of procurement, and a recommendation for purchase award. Should the source of funds be identified as a

service department, the documentation must include the title of the actual account to ultimately be charged and the appropriate individuals responsible for administering the account. Letters and attached requisitions will be forwarded from the Purchasing Officers for presentation to the President for transmittal to the Office of the Chancellor where it is reviewed and forwarded to members of the Executive Committee with a recommendation for appropriate action.

Prior approval by the Board of Trustees is required before the commitment of funds can be made for requisitions for fixed improvements projects where the entire project cost exceeds \$100,000. The fiscal officer will obtain appropriate internal approvals on the requisitions in accordance with University policy. The Board of Trustees shall approve the project, the budget, each major design consultant, the plans, specifications, and details. The Board shall receive the bids and award all contracts.

- c. Prior Approval Not Required. (No changes)

IEC PURCHASING DIVISION

Approved Generic Commodities

- CB-A Furnitures and Furnishings Group
 - CB-A-1 Office, standard, steel
- CB-B Medical - Dental - Pharmacy Group
 - CB-B-2 Gloves, surgeon
 - CB-B-4 Film, X-ray
- CB-C Office Supply Group
 - CB-C-1 Calendars, pads and bases
 - CB-C-2 Correction fluid and thinner
 - CB-C-3 Envelopes, plain
 - CB-C-4 Folders, manila and vertical
 - CB-C-5 Cards, index and guide
 - CB-C-6 Sheet protectors
 - CB-C-7 Staplers, staples, and staple removers
 - CB-C-8 Envelopes, printed
 - CB-C-9 Indexes, ringbook
 - CB-C-10 Folders, hanging
- CB-D Operations - Maintenance Group
 - CB-D-1 Lamps, large
 - CB-D-2 Filters, air and media
 - CB-D-4 Toilet tissue
 - CB-D-5 Lamps, photographic/projection
- CB-E Paper - Forms - Tapes Group
 - CB-E-1 Papers, cut, plain duplicator, xerographic, etc.
 - CB-E-2 Cards, tabulating
 - CB-E-3 Forms, standard stock tabulating
 - CB-E-4 Tape, computer
 - CB-E-5 Tape, audio
 - CB-E-6 Tape, video
 - CB-E-7 Labels, pressure sensitive, continuous
- CB-F Scientific/Laboratory Group
 - CB-F-1 Glassware, laboratory, borosilicate
 - CB-F-2 Chemicals, laboratory
 - CB-F-3 Laboratory supplies
 - IEC-C-11 Ribbons, typewriter
 - IEC-C-12 Ribbons, computer printer
 - IEC-C-13 Photocopy toner, developer, fuser oil, print powder
and dispersant

IEC-C-14 Writing pads, ruled and plain
 IEC-C-15 Fasteners: paper clips, clamps, binder clips,
 round head, prong
 IEC-C-16 General office supplies
 IEC-C-17 Writing instruments: pencils
 IEC-C-18 Typewriter elements
 IEC-C-19 Library security tape (Tattle-Tape)

IEC-D-5 Towels, paper, folded
 IEC-D-6 Towels, paper, roll
 IEC-D-7 Paint
 IEC-D-8 Salt
 IEC-D-9 Janitor supplies

IEC-E-8 Forms, IRS

IEC-G-3 Computers, micro-mini
 IEC-G-5 Couplers, acoustical
 IEC-G-10 Terminal, CRT, alpha-numeric keyboard
 IEC-G-11 Terminal, print, high quality
 IEC-G-13 Teleprinter
 IEC-G-14 Terminal, graphics
 IEC-G-15 Terminal, plotter
 IEC-G-16 Terminal, printing, portable
 IEC-G-17 Terminal, printing, non-portable

IEC-H-1 Photographic supplies

IEC-I-1 Automotive supplies

IEC-J-1 Floor Coverings (carpeting and composition rolls and
 tiles)

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, May, 1983, SIUC and SIUE, and the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held June 9, 1983; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1985: Capital Budget Requests; and Update of Purchasing Policies [Amendment to 5 Policies of the Board C-2]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

AMENDMENT TO TUITION AND FEE POLICIES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C]

Summary

This matter proposes a series of changes in the tuition and fee structure at SIUE. The principal change would be to create a tuition and fee structure which provides for assessment of tuition and fees on a per-credit-hour basis for students enrolling for 1 to 5 credit hours in a given quarter.

Further, the matter would abolish the present extension tuition policy and establish a tuition rate specifically applicable to students enrolling in off-campus, cost-recovery courses or programs; would abolish the fee structure for the Open University Program which is being phased out; would amend the policy concerning assessment of the University Center Fee to recognize that assessment of the fee may be waived by the President; and would amend the assessment of the Student-to-Student Grant Fee to provide that students registering for less than 6 hours will not be assessed the fee because such students are not eligible to receive STS Grants.

Rationale for Adoption

The structure proposed would provide more equitable tuition and fee assessments. Comparable charges would be assessed of students whether they enrolled on-campus, at one of the off-campus residence centers, or at an off-campus site in a non-cost-recovery course or program. Movement to a per-credit-hour assessment structure would improve the University's ability to attract part-time students seeking to enroll for minimal credit hour loads.

At this time, implementation of a complete per-credit-hour assessment structure is not feasible because of the complexity of the changes which would be necessary in a number of data processing systems.

The fee and charge assessment structure proposed herein would provide for the assessment of tuition and fees on a per-credit-hour basis for students registering for 1 to 5 credit hours per quarter. Students enrolling for 6-11 hours would be charged the same rate, as would students enrolling for 12-18 hours, or for 19 or more hours. Students enrolling in off-campus, cost-recovery courses or programs would continue to be assessed at a per-credit-hour rate.

The revised structure would accomplish the desired ends with respect to recruitment of part-time students seeking to enroll for a minimal course load. It would achieve equitable assessment of tuition and fees between on- and off-campus students. It would establish a higher tuition and fee assessment for students registering for a course overload (more than 18 hours per quarter) in recognition of the additional instructional costs attributable to students registering for such course loads.

The changes proposed herein would abolish the fee structure for the Open University Program. The University will terminate the Open University Program because of low participation and high costs.

The policy on assessment of the University Center Fee would be amended to permit the President to waive assessment of the fee in cases where such a waiver is desirable. This change would be consistent with the authority granted to the President to waive such fees under 4 Policies of the Board A-6-d. Waiver of the University Center Fee has not been permissible in the past due to the provisions of the fee assessment policy.

The policy governing assessment of the Student-to-Student Grant Fee would be amended to provide that students registering for less than 6 hours per quarter would not be assessed the STS fee. This change is proposed because students registering for less than 6 hours are not eligible to receive STS Grants.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Vice-President and Provost and the Director of Planning and Resource Management. It has been reviewed with the Student Body President. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Fall Quarter, 1983, 4 Policies of the Board C be and is hereby amended as follows:

The present text of 4 Policies of the Board C-1 is hereby repealed and the following shall be incorporated as C-1:

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective Fall Quarter, 1983:

- a. For all on-campus students, students attending a resident center, and students attending at an off-campus location in a non-cost-recovery course or program shall be:

Quarter Hours	Undergraduate		Graduate	
	In-State	Out-of-State	In-State	Out-of-State
1	\$ 24.45	\$ 73.35	\$ 26.20	\$ 78.60
2	48.90	146.70	52.40	157.20
3	73.35	220.05	78.60	235.80
4	97.80	293.40	104.80	314.40
5	122.25	366.75	131.00	393.00
6-11	196.00	588.00	210.00	630.00
12-18	294.00	882.00	315.00	945.00
19 and over	318.45	955.35	341.20	1,023.60

- b. For all students enrolled in off-campus, cost-recovery courses or programs the tuition rate shall be \$15.00 per quarter hour of credit.

The present text of 4 Policies of the Board C-5 is hereby repealed and the following shall be incorporated as C-5:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Fall Quarter, 1983:

Quarter Hours	Athletic Fee	Textbook Rental Fee	University Center Fee	Student-to-Student Grant Fee	Student Welfare and Activity Fee
1	\$ 2.10	\$ 1.85	\$ 8.20	\$ 0	\$ 3.00
2	4.20	3.70	16.40	0	6.00
3	6.30	5.55	24.60	0	9.00
4	8.40	7.40	32.80	0	12.00
5	10.50	9.25	32.80	0	15.00
6-11	14.35	14.00	36.50	1.50	20.40
12-18	20.35	20.00	40.00	1.50	20.40
19 and over	22.45	21.85	48.20	1.50	23.40

The present text of 4 Policies of the Board C-6 is hereby repealed and the following shall be incorporated as C-6:

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Fall Quarter, 1983:

<u>Quarter Hours</u>	<u>University Center Fee</u>	<u>Resident Center Fee</u>	<u>Textbook Rental Fee</u>
1	\$ 8.20	\$ 3.50	\$ 1.85
2	16.40	7.00	3.70
3	24.60	10.50	5.55
4	32.80	14.00	7.40
5	32.80	17.50	9.25
6-11	36.50	25.50	14.00
12-18	40.00	36.00	20.00
19 and over	48.20	39.50	21.85

The present text of 4 Policies of the Board C-7, C-8, and C-12 are hereby repealed and the following shall be incorporated as C-7 through C-12:

7. The Textbook Rental Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all undergraduate students registered at the University unless assessment of the fee is waived by the President, SIUE. Graduate students are required to purchase their textbooks and are not assessed the Textbook Rental Fee.
8. The University Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE.
9. The Student-to-Student Grant Fee, SIUE, shall be as stipulated in C-5 above. The Student-to-Student Grant Fee is authorized to be collected on a continuing basis in the manner and form previously approved by the Board on October 20, 1972.
10. A special activity fee for each academic quarter for which an ongoing campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited to the University General Operating Fund Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$4.00 for the fall, winter, and spring quarters, and \$3.00 for the summer quarter.
11. The Student Welfare and Activity Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE. The Fee will be distributed among the subfees in amounts determined from time-to-time by the President. [The proposed subfee distribution is set out in Attachment A.]
12. The Athletic Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE.

July 13, 1983

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BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution and that the Chancellor will direct that other appropriate amendments to Policies of the Board be incorporated without further action by this Board.

ATTACHMENT A

Amendment to Tuition and Fee Policies, SIUE
 [Amendment to 4 Policies of the Board C]

Distribution of Assessment Levels of the Subfees of the Student Welfare and Activity Fee, SIUE

Quarter Hours	Student Activities & Organizations	Student Programming	Student Government	Recreation Programs	Publications	Student Medical Benefit	Student Legal Services	Total
1	\$.20	\$.20	\$.15	\$.55	\$.35	\$1.25	\$.30	\$ 3.00
2	.40	.40	.30	1.10	.70	2.50	.60	6.00
3	.60	.60	.45	1.65	1.05	3.75	.90	9.00
4	.80	.85	.60	2.15	1.35	5.00	1.25	12.00
5	1.25	1.25	.95	3.20	2.10	5.00	1.25	15.00
6-11	2.15	2.30	1.60	5.75	2.35	5.00	1.25	20.40
12-18	2.15	2.30	1.60	5.75	2.35	5.00	1.25	20.40
19 and over	2.35	2.50	1.75	6.30	2.70	6.25	1.55	23.40

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded.

Ms. Sharon Hutcherson stated that she had discussed this matter with President Lazerson and John Reiner. She expressed her major concerns with this matter which include a suggestion that SIUE create a pure per-credit-hour system, which would aid in the retention of full-time students. She stated there is a great disparity in the amount of tuition requirement. She stated she was of the belief that part-time students, taking 1-5 credit hours, would be more in a position to pay a higher rate of tuition. She continued that the 50 courses that would be offered are for job enhancement, for academic skills enhancement, and that this Board and the administrators should provide a system that lends itself more to retention of full-time students. She reported that the processing of a part-time student in terms of registration is as costly as it would be for a full-time student, and students who take 1-5 hours should bear the burden of these costs.

President Lazerson responded that SIUE will be moving as expeditiously as they can, assuming the Board approves this initial phase of implementation, to a full unit cost policy.

Mr. Rowe commented that some studies tell us that part-time students may be a very vital part of the population attending our schools, but that from the standpoint of equity we do need to move ahead as fast as possible.

President Lazerson commented that their studies showed that we run about 2/3 full-time to 1/3 part-time, and for the past two years that percentage has begun to shift fairly dramatically. He reported that SIUE is now 60-40 and that that trend will continue.

Mr. Norwood agreed that we should move expeditiously toward getting it across the board. He stated he didn't want to make any full-time students part-time students.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1985

At the time of the preparation of this matter, the Fiscal Year 1984 budgetary uncertainties continue. Several levels of funding have been proposed: the IBHE recommended level (\$170.7 million), the Governor's proposed tax increases level (\$166.2 million), and the Governor's "doomsday" level (\$153.5 million). The "doomsday" level assumes tuition increases of \$500 for undergraduate students. Thus, there are a best case, a worst case, and a possible compromise. Other compromises have also been discussed. But at this time the only thing we can be reasonably sure of is that the best cases have little chance of becoming law.

Given this situation, this matter does not include tables displaying dollar amounts associated with the various budget categories. It does present general guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1985 which are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space and for new and expanded and improved program requests and other special items. Additionally, they contain a salary catch-up plan for faculty, administrative-professional staff, and civil service employees. At the Board's September meeting, the RAMP request will be submitted for approval in summary form, prior to its October 1, 1983 presentation to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded and improved programs and other special items. Building on the successful efforts employed in preparing previous requests, members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In May, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request; and in May, the Chancellor mailed these proposals to the Board's Finance Committee, copying other Board members. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available.

Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.

2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds should be based on projected need.
4. The funding requested for the combination of new and expanded/improved programs and all other special items should be strongly documented and should not exceed 2.75% of the previous year's total appropriated budget base (excluding retirement contributions).
5. From time to time we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented.

In addition to these decision rules, two other factors must be considered. Both Universities and the School of Medicine are proposing Special Analytical Studies which seek funding for computer activity, principally for instructional purposes, a total of \$1.3 million. Although the requests appear separately in the RAMP Planning Documents, they constitute a single coordinated proposal which grows out of the Long-Range Plan prepared by the System Computer Policy Committee. The Board matters on the Planning Documents are preceded by an executive summary which highlights this and other elements of the Planning Documents. Secondly, although the operating budget to be presented in September will include a reduction to the base of the School of Dental Medicine, SIUE, as previously agreed, it will not include a general reduction at SIUE based on comparative instructional costs.

The percentage increases and the rationales for them are set forth below:

1. (a) Regular Salary Increases: 10% on 95% of Base

Estimated inflation, based on the projections of Chase Econometrics and Data Resources Incorporated, is currently 5% for FY 1984 and also for FY 1985. The intent is to pick up the full amount for both years. We can do no less: during the last several years, the Universities have been increasingly pinched, and they have no give left. Should salary increase funding be received for FY 1984, this percentage will, of course, be adjusted downward.

(b) Special Request: Salary Catch-Up Plan: 4% for Faculty and Staff, 6% for Civil Service Employees on 95% of Base

Last year we agreed to abandon the concept of a three year catch-up plan and adopted instead the following approach:

- Our salary request will contain an adjustment for inflation for all employees and, when documented, a catch-up percent.
- The competitive position of faculty will be evaluated by means of the IBHE Peer Group Study which is completed in the fall of each year, and a catch-up increase determined. The study to be used this year is the one made for Fiscal Year 1982. The same catch-up will be applied to the professional staff.
- For civil service employees, the IBHE study comparing their status with State Code employees will be used. Again, the Fiscal Year 1982 study will be used this year.

The Fiscal Year 1982 IBHE study of faculty salaries makes clear that catch-up funds are needed. This Peer Group Study shows Carbondale to be below the median 14.1% and Edwardsville 0.8%. When compensation (salary plus fringe benefits) rather than salary is used, Carbondale and Edwardsville are below the median by 15.5% and 6.6% respectively. Finally, for all Universities in the state, excluding the University of Illinois, the IBHE study shows the Universities to be behind the Peer Group index by 8.4% based on compensation and 5.4% based on salaries.

The latest IBHE study on civil service salaries indicates that our range employees are below State Code personnel by 24.0% at SIUC, 34.6% at the SIUC School of Medicine, and 19.7% at SIUE. This group of employees is paid at a rate that is clearly less than that of their comparison group.

The evidence indicates that faculty, professional staff, and civil service employees are deserving of catch-up funds of considerable magnitude. We must recognize, too, that we face special problems in areas of high demand. We recommend a 4% catch-up for faculty and professional staff and a 6% catch-up for civil service employees on 95% of base. Presidential discretion could determine how much of this increase to use for general catch-up for faculty and staff and how much to use for faculty in the high demand disciplines.

2. General Price Increases: 10%

Projected inflation for FY 1985 is currently at 5%; the additional 5% is to pick up what we expect to lose in FY 1984. Such items as commodities and travel are vital, and within realistic bounds we must try to see that our losses in this area are non-recurring. Should price increase funding be received for FY 1984, this percentage will, of course, be adjusted downward.

3. Utilities: 11.1% for SIUC, 23% for SIUE, 20% for the School of Medicine

The proposed percentages, which reflect the different mixes of energy sources, would accommodate the projected increases as provided by SIUC, SIUE, and the School of Medicine. Because we will probably not receive more than 80% of the original IBHE recommendation for utilities for FY 1984, we will add whatever the difference turns out to be when the operating budget request is presented in September.

4. Library Materials: 17%

The proposed percentage represents 12% for projected inflation for FY 1985 and 5% to recover some of the inflation loss expected for FY 1984.

5. Fire Protection: 5%

This percentage represents projected inflation for FY 1985.

6. Operation and Maintenance

The School of Medicine is requesting \$153,400 in O and M funds for the Rutledge Manor facility.

7. New, Expanded/Improved Programs and Other Special Items

\$3,309,570 or 2.7 percent for SIUC and the School of Medicine

\$1,099,140 or 2.2 percent for SIUE

Details of these reports are set forth in the back-up materials for Item J on the agenda.

Other Considerations

Two other matters, not mentioned above, which will affect our request should also be noted. Funding for retirement contributions will be recommended at the full funding rate as determined by the State Universities Retirement System. Legislative Audit Commission Guidelines will cause some changes in the amount of funds to be deposited in the Income Fund for Fiscal Year 1985; the changes have not yet been determined.

Conclusion

We believe that these guidelines deal realistically with our needs and our obligations to provide quality higher education to our students and to position the Universities so that they are able to assist the state in economic development.

Chancellor Shaw reported that he had suggested some adjustments to the planning model, in the Finance Committee's meeting, as a result of the Fiscal Year 1984 budget information. He outlined those adjustments as follows: a 6% plus catch-up dollars increase in salaries for FY-85 rather than a 10% increase in salaries plus catch-up dollars; a 6% increase in general price increases rather than a 10% increase; and other adjustments in the new and expanded program area which will come to the Board in September. He mentioned that utilities and library materials were areas in which an adjustment was not being sought. He reported that with the approval of these guidelines a more specific 1985 budget request will be prepared for September.

Mr. Norwood moved approval of the guidelines as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1985 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUC

Summary

The FY-85 RAMP Planning Documents accompanying this Board matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education.

The Planning Statements consist of the University's plans and priorities for the budget year and short-range future, and include a five-year program development schedule.

Responses have been developed to institutional planning issues and statewide issues identified by the Illinois Board of Higher Education.

The Program Review information consists of review summaries of each academic and nonacademic program review completed in FY-83, a listing of academic and nonacademic reviews to be reported in FY-86, a five-year projected schedule of academic program reviews, and a schedule of nonacademic program reviews.

New Program Requests for Fiscal Year 1985 include a Doctor of Philosophy degree, Major in Geology, in the College of Science; and an Associate of Applied Science degree, Major in Aviation Flight, School of Technical Careers.

Expanded/Improved Program Requests for Fiscal Year 1985 are for the following programs:

- College of Engineering and Technology
- Department of Computer Science
- School of Law Expansion, Continuation
- School of Technical Careers Expansion
- Special Analytical Study--Computing Affairs
- Special Analytical Study--Instructional and Research Equipment
- Special Analytical Study--Support Cost

The new state resources requested for New Program Requests, Expanded/Improved Program Requests, and Special Analytical Studies are \$2,172,570 for FY-85.

In summary, the Planning Documents present the priorities and goals of the University for FY-85 and a planned schedule of new directions for the short-range future.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for FY-85 by SIUC. They are the official documents by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, they provide evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements have been developed from priorities and goals outlined in planning documents and achievement reports submitted by instructional and academic support units. Identification of the plans and priorities has involved input by students, faculty, departmental executive officers, and deans.

The program reviews have been conducted in a systematic fashion with representation from every segment of concerned personnel on the campus as well as input from experts outside of the University. The recommendations which are a part of each review summary have been concurred in by the program directors, chairpersons, and deans affected.

The New Program and Expanded/Improved Program requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and service units. Departmental executive officers or program directors concur in the requests and recommend approval. With the exception of the Special Analytical Study--Computing Affairs (which was developed under the auspices of the System Computer Policy Committee), the Undergraduate Teaching and Curriculum Committee and/or the New Programs Committee of the Graduate Council have reviewed the new program requests and recommend approval.

The Vice-President for Academic Affairs and Research and the President of SIUC recommend approval of the Planning Documents submitted herewith.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or corrections herein as it deems appropriate in reviewing subsequent RAMP Documents for FY-85, the RAMP Planning Documents for Fiscal Year 1985 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUC NEW PROGRAM REQUESTS SUMMARIES

Doctor of Philosophy, Major in Geology

\$82,800

A proposal for a Ph.D. with a major in Geology was initially submitted in 1978. Since the original submission, the University has substantially upgraded the quality of the program and research productivity by the faculty, and the physical facilities have been completely renovated. The existing programs in Geology have been reviewed by internal and external consultants, and the recommendation by both groups is that the present request be submitted for approval.

Associate of Applied Science, Major in Aviation Flight

-0-

The request is a revision of requests submitted in FY-78, FY-79, and FY-80. The present request documents the market demand for professional pilots and addresses the concern of program duplication which the IBHE raised with earlier submissions. The proposed program makes use of existing in-place facilities, courses and instructional staff, thereby complementing and enhancing existing programs in Aviation/Avionics Technology. The program is targeted to serve primarily Illinois residents and provisions have been made to work cooperatively with institutions belonging to the Southern Illinois Collegiate Common Market. Because

existing facilities will be used to house the program and primary instructional costs will be recovered via flight fees associated with required courses, no new state resources are requested to support the program.

TOTAL NEW PROGRAM REQUESTS

\$82,800

SIUC EXPANDED/IMPROVED PROGRAM REQUESTS

College of Engineering and Technology

\$ 768,000

This request is for new resources to enable the College of Engineering and Technology to respond to steady growth in enrollments and the resulting increases in the student/faculty ratio and to expand the scope of its programs. The present student to faculty ratio of approximately 36 to 1 is well above the national average in engineering and technology colleges, as well as above that of the University as a whole. Continued and increasing faculty understaffing in the College could jeopardize reaccreditation in upcoming re-evaluation visits. Engineering and technology graduates are in very high demand and, in the past two years, externally supported research has increased five-fold. Without new resources, the quality of both instruction and research will suffer, and the College will not be able to continue to produce the quality and quantity of engineering and technology graduates needed by the state and nation. This Expanded/Improved Program request will allow the College to supply an increasing number of graduates for the '80's, as well as improve the technology program, and move in the direction of doctoral degree programming within the College.

Computer Science

\$ 160,000

Expansion of the Department of Computer Science is requested because of the large enrollment increase which has occurred in the past nine years. From its beginning in 1974 with 23 majors, the department has grown to 671 undergraduate majors as of Fall, 1982. This growth, coupled with the rapidly increasing number of service courses provided by the Department of Computer Science, has been primary in contributing to the need for additional equipment and an increase in the number of teachers.

School of Law

\$ 214,000

This request is for new resources to continue the expansion of the SIUC School of Law. Because of the financial crisis facing the State of Illinois, the School of Law has not received new state appropriations for the second and third years of the three-year expansion following appropriation of \$172,800 in FY-81. New appropriations of \$214,000 for FY-85 will permit the School to continue its proposed enrollment expansion and provide a high quality program for our student body.

School of Technical Careers

\$ 189,000

This request for additional resources is to enable STC to respond to enrollment demands, accreditation standards, and to SIUC promotion/tenure standards. The present STC faculty have student contact hours well above the University as a whole. Continued understaffing could well jeopardize reaccreditation in upcoming re-evaluation visits.

Graduates in all of the STC divisions continue to be in high demand and will continue to be so for the next decade. If STC faculty are expected to meet general University, and in particular STC, guidelines for promotion/tenure, then teaching loads need to be reduced to allow for research and service time. Without new resources the quality of instruction, research, or service will suffer and it will continue to be difficult to maintain a stable faculty.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS

\$1,331,000

SIUC SPECIAL ANALYTICAL STUDIES

Computing Affairs

\$ 300,000

The request represents the culmination of more than two years of study by the University to assess its current computing capacity and systematically plan for the future. In developing this request, input has been received from students, staff, and faculty. This study proposes phased acquisition of computing hardware, software, and personnel to meet the rapidly expanding demand for computer capacity throughout the University. The funds requested will permit orderly growth in computing services to support instruction, research, public service, and our management information systems. This request is part of a system-wide effort to address deficiencies in computing capabilities which have been steadily increasing during the past three years.

Instructional and Research Equipment

\$ 178,570

The equipment needs within the University become more pressing each year. As the instructional demand in such areas of high enrollment as Engineering and Computer Science increases, so does the demand for equipment. The IBHE acknowledged the need for the acquisition of new equipment and maintenance of existing equipment in FY-80, and approved our original Special Analytical Study. This request represents a continuation of the originally approved request.

Support Cost

\$ 280,200

This request was originally submitted in FY-81. The present request is a continuation and assumes new state resources in the amount of \$264,000 for FY-84.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS

\$ 758,770

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1985, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Doctor of Philosophy, Major in Geology	\$ 82,800
Associate of Applied Science, Major in Aviation Flight	<u>-0-</u>
Total New Program Requests	\$ 82,800
<u>Expanded/Improved Program Requests</u>	
College of Engineering and Technology	\$ 768,000
Computer Science	160,000
School of Law	214,000
School of Technical Careers	<u>189,000</u>
Total Expanded/Improved Program Requests	\$1,331,000
<u>Special Analytical Studies</u>	
Computing Affairs	\$ 300,000
Instructional and Research Equipment	178,570
Support Cost	<u>280,200</u>
Total Special Analytical Studies Requests	\$ 758,770
Total Program Request, SIUC	<u>\$2,172,570</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1985 (PLANNING STATEMENTS, PROGRAM
REVIEWS, EXPANDED/IMPROVED PROGRAM REQUESTS, AND
SPECIAL ANALYTICAL STUDY), SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1985 Planning Documents for the School of Medicine include Planning Statements, which identify critical needs and priorities for the immediate and short-range future; information on academic and nonacademic Program Reviews; requests for Expanded/Improved Programs; and a Special

Analytical Study for Computing Services.

Rationale for Adoption

In order to fulfill its mandate to assist the people of central and southern Illinois in meeting their present and future health needs through education, research, and service, and in order to maintain its priority commitments to the enhancement of curriculum and to the recruitment and retention of physicians in downstate Illinois, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development. The appended documents provide information in more detail on how the School of Medicine plans to meet these challenges, and they assist the Office of the Chancellor, the Board of Trustees, and the IBHE in carrying out their responsibility for needs assessment, planning, and program review for higher education in Illinois.

Considerations Against Adoption

The University knows of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal. The proposal is also approved and recommended by the Dean and Provost of the School of Medicine and the President of Southern Illinois University at Carbondale.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1985, the RAMP Planning Documents for Fiscal Year 1985 for the Southern Illinois University School of Medicine, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIU SCHOOL OF MEDICINE EXPANDED/IMPROVED PROGRAM REQUEST

Family Practice Satellite Residency Programs

\$637,000

The funds requested are to support long-term educational costs associated with the Quincy, Decatur, and Belleville Family Practice Residency Centers. These costs are projected to include the state's portion of faculty salaries and other related support costs. Illinois Department of Public Health grant funds have been cut from the state budget and therefore will not be available to support the current operating and growth costs associated with the expansion of these centers. Federal funding is expected to terminate with Fiscal Year 1984. Community funds cover the on-going costs associated with resident stipends, fringe benefits, and professional liability insurance. Patient revenue from the practice of medicine should support some of the clinic costs related to this activity.

TOTAL EXPANDED/IMPROVED PROGRAM REQUEST

\$637,000

SIU SCHOOL OF MEDICINE SPECIAL ANALYTICAL STUDY

Staff and Other Support Costs for Instructional Computing

\$500,000

The School of Medicine has set as its top priority the further development of undergraduate education. Being the first competency-based medical school in the country, the School of Medicine was and continues to be an innovator in the field of competency-based medical education. This study proposes an increase in computing resources to permit the School of Medicine to enhance the effectiveness and efficiency of its medical education curriculum and to provide incentives for graduates to practice medicine in Illinois.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST

\$500,000

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1985
SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>Expanded/Improved Program Request</u>	
Family Practice Satellite Residency Programs	\$637,000
Total Expanded/Improved Program Request	\$ 637,000
<u>Special Analytical Study</u>	
Staff and Other Support Costs for Instructional Computing	\$500,000
Total Special Analytical Study Request	<u>\$ 500,000</u>
Total Program Request, SIU School of Medicine	<u>\$1,137,000</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1985 (PLANNING STATEMENTS, PROGRAM
REVIEWS, NEW AND EXPANDED/IMPROVED PROGRAM REQUESTS,
AND SPECIAL ANALYTICAL STUDIES), SIUE

Summary

The University mission statement approved by the Board of Trustees in 1978, and included in RAMP 1980, continues to be relevant. A long range planning and budgeting process, systematically tying allocations to institutional objectives, is being implemented. The RAMP 1985 Planning Documents address a series of program and procedural matters which the University will deal with in the coming year. Institutional responses to planning issues developed by IBHE staff are included as part of the Planning Documents, and responses to questions raised by the IBHE staff based on RAMP 1984 are included as an Appendix. New program developments under consideration for the next five years are also included in these Documents.

The RAMP Program Review section includes a schedule for instructional, noninstructional academic, and nonacademic program and unit evaluations, as well as the results of program reviews.

A new program request for Fiscal Year 1985 is submitted for the Master of Science in Nursing, Specialization in Community Health Nursing. No new state funding is required for this proposal. Three program expansion requests and four special analytical studies are presented and described. One expansion request is for the School of Nursing, encompassing the undergraduate outreach program, the undergraduate generic program, and the graduate program. The other two requests are for the programs in Engineering and Construction, School of Engineering, and for the Bachelor of Science degree, major in Computer Science. The special analytical studies are for Earth Science and Geography

Science Laboratory Equipment, the School of Business, the Data Processing and Computing Center, and a supplemental salary request for Engineering.

Rationale for Adoption

The institutional mission received Board of Trustees approval for RAMP 1980 and continues to express the objectives of SIUE. The program evaluation procedures are responsive to the needs of the institution and to those of the Illinois Board of Higher Education. The new program request, expansion requests, and special analytical studies are appropriate to SIUE's instructional thrust, and the funding levels sought are appropriate to program needs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The new program request and program expansion requests were evaluated and ranked by appropriate committees of the Faculty Senate and by the University Planning and Budget Council. The special analytical studies were developed and reviewed in the appropriate administrative offices in conjunction with unit representatives. The President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1985.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP Planning Documents for FY-85, the RAMP Planning Documents for Fiscal Year 1985 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of the materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUE NEW PROGRAM REQUEST SUMMARY

Master of Science in Nursing, Specialization in
Community Health Nursing

\$ -0-

This is a request for the addition of a graduate level nursing specialization leading to a master's degree in Nursing with a specialization in Community Health Nursing. The need for nurses in this specialty has been expressed by employing agencies, individual nurses, and schools of nursing, which need faculty in this area. Funding for this program has been requested through the Division of Nursing, U.S. Department of Health and Human Services.

TOTAL NEW PROGRAM REQUEST

\$ -0-

SIUE EXPANDED/IMPROVED PROGRAM REQUESTSNursing - Undergraduate Outreach, Undergraduate Generic, Graduate

\$162,915

This request for state funding provides for (1) supplemental funding for expansion of the undergraduate outreach program for RNs in southern Illinois; (2) expansion of the generic baccalaureate program; and (3) expansion of the graduate program to offer a summer program, to provide an outreach program in Carbondale, and to offer a sub-specialization in nurse anesthesia.

Bachelor of Science, Major in Computer Science

\$ 53,200

This request is for additional resources needed in order for the Computer Science program to expand opportunities for preparation leading to careers in the computer field. Resources are being requested for a faculty member, a graduate assistant, student wages, and for support lines.

Engineering - Engineering and Construction

\$ 56,100

This request is for necessary resources to continue development of the undergraduate engineering, undergraduate construction, and the graduate engineering programs. The request is based on the continuing increase in enrollments. This proposal also reflects the possibilities for expansion which exist now that a separate School of Engineering has been established.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS

\$272,215

SIUE SPECIAL ANALYTICAL STUDIES

Earth Science and Geography Science Laboratory Equipment \$ 65,365

In the School of Social Sciences, the Department of Earth Science, Geography, and Planning is involved in scientific cartographic, environmental planning, and earth resource studies to meet the demands of students and to better serve the region. This study proposes additions to the equipment inventory that will permit the department to maintain and improve these studies. The equipment is needed for normal replacement, for new equipment for modernization, and to meet preliminary needs for science laboratories which are to be provided in a new space reallocation.

School of Business Outreach Activities \$215,900

This proposal requests supplementary funding to offer upper division course work in Business at off-campus sites within the SIUE service area. The proposed sites are on or adjacent to the campuses of the community colleges in southwestern Illinois. The courses to be offered build on lower division work available at the community colleges.

Data Processing and Computing Center \$500,000

The Data Processing and Computing Center provides personnel and computing resources to support instruction, research, and administrative programs. This study proposes additions to staff and to the hardware and software inventory that will permit the unit to maintain and improve such support to the University. The new resource needs result from rapid growth of computing usage within the disciplines of Computer Science, Engineering, and Business; the emergence of computing demand in disciplines such as Education, Humanities, and the Social Sciences; growing demand for computer-literate graduates to meet the needs of area businesses and industry and the continuing requirement for providing cost effective University administrative information services.

School of Engineering - Salary Enhancement \$ 45,660

The inability of SIUE to offer salaries comparable to those available in similar higher education institutions limits its capacity to hire and retain competent faculty, with resultant problems of program quality and enrollment limitation. The availability of excellence in instruction, graduate and undergraduate, in this field is of special importance to the region and is a central focus of the University.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS \$826,925

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1985, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Master of Science in Nursing, Specialization in Community Health Nursing	\$ -0-
Total New Program Request	\$ -0-
<u>Expanded/Improved Program Requests</u>	
Nursing - Undergraduate Outreach, Undergraduate Generic, Graduate	\$162,915
Bachelor of Science, Major in Computer Science	53,200
Engineering - Engineering and Construction	<u>56,100</u>
Total Expanded/Improved Program Requests	\$ 272,215
<u>Special Analytical Studies</u>	
Earth Science and Geography Science Laboratory Equipment	\$ 65,365
School of Business Outreach Activities	215,900
Data Processing and Computing Center	500,000
School of Engineering - Salary Enhancement	<u>45,660</u>
Total Special Analytical Studies	\$ 826,925
Total Program Request, SIUE	<u>\$1,099,140</u>

Chancellor Shaw thanked Dr. Howard Webb, System Academic Officer, for preparation of the Executive Summary accompanying the RAMP Planning Documents for Fiscal Year 1985. He stated that a lot of work goes into the preparation of these documents and that the Universities had done an outstanding job in their program reviews. Dr. Shaw stated that the SIU System is seen as doing one of the better jobs in this area. He added that both campuses

were participating in the development of academic priorities; the SIUC administration is now considering the report and SIUE will be doing the same thing in the fall.

Mr. Rowe stated that these RAMP documents were superior to any that he had seen and was particularly impressed with the progress that had been made in the discussions with the IBHE.

Mr. Norwood stated that one of SIUC's new program requests, the Associate of Applied Science, Major in Aviation Flight, will have gone before the IBHE four times. He stated the flight training program was an excellent one, that our program is second to none, and that the IBHE should be made aware of that. He reported that J. Lynn Helms, the Federal Aviation Administration's Administrator, will be coming to campus on July 16 to present SIUC officials with the FAA Airway Science Curriculum Certification and to dedicate a program. He repeated that the importance of this new program request should be stressed and should be a very high priority in our negotiations with IBHE.

Dr. Wilkins moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

SALARY INCREASE PLANS FOR FISCAL YEAR 1984

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1984. These plans do not intend to set forth specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information.

Salary increase plans have been prepared by each University and the Office of the Chancellor. They are attached for SIUE, SIUC, and the Office of the Chancellor as Exhibits A, B, and C, respectively. The plans have been developed to accommodate various possible percentages of salary increase funds

which might be allocated in the appropriation process. As of this writing, the appropriation bill for FY-84 has not completed the legislative process.

Rationale for Adoption

Board policy requires approval of salary increase plans for each University and the Office of the Chancellor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

At SIUE, guidelines for faculty employees are based upon the faculty salary plan adopted in 1981. The plan was developed by the Faculty Senate, the Academic Deans, the Provost, and the President. Guidelines for professional staff employees were developed by the University Staff Senate, the Director of University Personnel Services, and the President. Guidelines for civil service open range employees were developed by the University Staff Senate, the Director of University Personnel Services, and the President.

Guidelines for persons holding assistantships were developed by the Vice-President and Provost and the President in consultation with the Dean of the Graduate School and with the Graduate Council.

Guidelines for student workers were developed by the Vice-President and Provost and the President in consultation with the Director of Student Work and Financial Assistance.

The SIUC Faculty and Administrative/Professional Staff proposal represents a compromise of the varying constituency group views. The administration submitted a series of proposals to these groups for review and comment. The Faculty Senate, the Graduate Council, and the Administrative/Professional Staff Council each responded with a recommendation. These recommendations were not fully compatible with one another. The salary plan presented here attempts to respond to and balance the concerns of these groups.

The SIUC civil service proposal has been shared with the Civil Service Employees Council. They have been asked to respond by July 1, 1983, if they have any concerns.

School of Medicine proposals have been reviewed by the Dean's Executive Committee and by appropriate constituency groups.

Constituency involvement for the Office of the Chancellor is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for

Fiscal Year 1984, as presented (attached as Exhibits A, B, and C), be approved; and

BE IT FURTHER RESOLVED, That the implementation date of these plans shall be consistent with the date indicated for salary increase allocations in the appropriation process.

EXHIBIT A

Salary Increase Plans for Fiscal Year 1984, SIUE

1. Guidelines for Faculty Employees

Salary increases for faculty employees shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, three percent shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority of the faculty members of each school or equivalent unit.
- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendations on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.

- f. Since there are differing levels of performance, there should be differing levels of merit increases. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at higher salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

2. Guidelines for Professional Staff Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total professional staff personal services appropriation shall be available for distribution to professional staff employees. When the percentage of increase becomes known, decisions concerning across-the-board, longevity, and outstanding service increases will be made in consultation with the University Staff Senate.
- b. Across-the-board increases, subject to the conditions of 2-d below, will be distributed as follows: those persons employed as of June 30, 1983, who have been employed during each month of FY-83 shall be eligible for the full percentage determined as the across-the-board increase. Those persons who have served less than the full 1983 fiscal year shall be eligible for an increase on the prorated basis of one twelfth of the percentage of the across-the-board increase for each month of service completed between July 1, 1982, and June 30, 1983.
- c. A portion of the monies generated by the approved percentage of increase may be utilized for the purpose of recognizing longevity and/or particularly outstanding service to the University.
- d. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has

been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the Vice-President and Provost or functional area Director (with copies to the employee) that no salary increase be awarded to the employee. In such case, a second performance review will be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend that a salary increase, in accordance with the original percentage basis, be granted.

3. Guidelines for Civil Service Open Range Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total civil service open range personal services appropriation shall be available for distribution to civil service open range employees whose performance has been satisfactory. When the percentage of increase becomes known, decisions concerning across-the-board, market movement, and longevity increases will be made in consultation with the Staff Senate.
- b. A portion of the monies generated by the approved percentage of increase shall be distributed across-the-board as a percentage of base salary. Those persons who are employed as of June 30, 1983, and who have been employed during each month of FY-83 shall be eligible for the full percentage determined as the across-the-board increase. Those persons who have served less than the full 1983 fiscal year shall be eligible for an increase equal only to the amount identified as market movement.
- c. A portion of the monies generated by the approved percentage of increase may be used to adjust the civil service salary structure to reflect consideration of market movement.
- d. A decision may be made to utilize a portion of the available monies for the purpose of longevity increases to be effective January 1, 1984, for employees who have completed eight continuous years of service during calendar year 1983.
- e. In accordance with civil service employee evaluation policies at SIUE, the supervisor of each civil service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the Vice-President and Provost or functional area Director (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at

the time of an annual evaluation. If sufficient progress has been made, the supervisor may recommend, through channels to the Vice-President and Provost or functional area Director, that a salary increase, in accordance with the foregoing provisions, be granted.

4. Guidelines for Persons Holding Graduate Assistantships

The salary ranges of stipends for persons holding graduate assistantships will not be adjusted. Within its resources the University will remain committed to the funding of assistantships for qualifying graduate students.

5. Guidelines for Student Workers

Wage rates for student workers will not be adjusted. The University will take advantage of the College Work Study Program and also utilize other available means to maximize opportunities for student employment.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1984, SIUC

A. Guidelines for Faculty and Administrative/Professional Staff, except those at the School of Medicine

1. Up to 1% of the appropriate salary increase base will be reserved for promotions and equity and market adjustments. If promotion, equity, and market adjustments total less than the amount reserved, the balance will be added to the merit and across-the-board adjustments in equal amounts.
2. The remainder of the salary increase money will be distributed as follows:
 - a. 50% across-the-board
 - (1) 1/2 as a percentage
 - (2) 1/2 as equal dollar amounts
 - b. 50% merit

Eligibility

Employees who were on the payroll March 31, 1983, or prior to that date will be eligible for an increase.

Exceptions

Unit administrators may elect to recommend that an individual receive no salary increase. Each such recommendation will be made in writing to the appropriate Vice-President and will include a justification for the recommendation.

B. Guidelines for Faculty and Administrative/Professional Staff, School of Medicine

If salary increase funds allocated by the state average 3.6% or greater, funds will be distributed as follows:

1. Up to 1% will be reserved for equity adjustments and promotions.
2. The remainder of the funds will be available in each responsibility area for distribution. The appropriate unit administrator will, in making his/her recommendation, utilize salary administration principles of merit, cost of living, internal equity, and market value. The Dean and Provost will review salary increase recommendations with unit administrators.

If salary increase funds allocated by the state average 3.5% or less, funds will be distributed as follows:

1. Up to 1% will be reserved for equity adjustments and promotions.
2. The remainder of the funds will be distributed across-the-board as a percentage.

Eligibility

Employees who were on the payroll March 31, 1983, or prior to that date will be eligible for an increase.

Exceptions

Unit administrators may elect to recommend that an individual receive no salary increase. Each such recommendation will be made in writing to the Dean and Provost and will be accompanied by a justification for the recommendation.

C. Guidelines for Civil Service Range Employees

If funds allocated by the state average 4.5% or less, the funds will be distributed across-the-board as a percentage.

If funds allocated by the state average 4.6% to 5.5%, 80% of the funds will be distributed across-the-board as a percentage. The remaining funds (20%) will be available to unit administrators to be distributed on the basis of merit.

If funds allocated by the state average 5.6% to 6.5%, 75% of the funds will be distributed across-the-board as a percentage. The remaining funds (25%) will be available to unit administrators to be distributed on the basis of merit.

If funds allocated by the state average 6.6% to 8.0%, 60% of the funds will be distributed across-the-board as a percentage, 20% of the funds

will be available to unit administrators to be distributed on the basis of merit, and 20% will be distributed across-the-board as a dollar amount.

If funds allocated by the state average 8.1% or more, 45% of the funds will be distributed across-the-board as a percentage, 30% of the funds will be available to unit administrators to be distributed on the basis of merit, and 25% will be distributed across-the-board as a dollar amount.

A chart summarizing the proposal follows:

<u>Average State Funds Available</u>	<u>Amount to be Distributed Across-the-Board as a Percentage</u>	<u>Amount to be Distributed as Merit</u>	<u>Amount to be Distributed as a Dollar Amount</u>
0 to 4.5%	100%	---	---
4.6 to 5.5%	80%	20%	---
5.6 to 6.5%	75%	25%	---
6.6 to 8.0%	60%	20%	20%
8.1 or more	45%	30%	25%

Review

Merit increase recommendations will be reviewed by the Director of Personnel.

Eligibility

Employees who were on the payroll March 31, 1983, or prior to that date will be eligible for an increase.

Exceptions

Unit administrators may elect to recommend that an individual receive no salary increase. Each such recommendation will be made in writing to the Director of Personnel, with a copy to the administrator of the appropriate responsibility area, and will be accompanied by a justification for the recommendation.

D. Guidelines for Graduate Assistants

Graduate Assistant salary funds will be increased by the percentage of salary increase funds allocated in the appropriation process.

E. Guidelines for Student Workers

The current schedule of rates will be maintained for student workers.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1984 for Appointed
Board Officers and Professional Staff, and Civil
Service Range Employees in the Office of the Chancellor

1. Guidelines for Appointed Board Officers and Professional Staff in the Office of the Chancellor
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage, be distributed to appointed Board officers and professional staff.
 - b. The Chancellor further recommends that the first 1% allocated be distributed on an across-the-board equal dollar basis and that the remaining allocation be distributed on a merit basis.
2. Guidelines for Civil Service Range Employees in the Office of the Chancellor
 - a. The full state allocation for salary increases, expressed as a percentage, will be distributed to civil service range employees in the Office of the Chancellor.
 - b. The Chancellor further recommends that the first 1% allocated be distributed on an across-the-board equal dollar basis and that the remaining allocation be distributed on a merit basis.

Mr. Elliott moved approval of the resolution as presented with the addition of a 4-1/2 percent increase for the Chancellor and the Presidents. He added that these increases, like all the others, are contingent upon the Governor's approval of the appropriations. The motion was duly seconded.

Mr. Norwood complimented the IBHE for their help with the budget and the tax increase. Dr. Wilkins pointed out that the tax increase is for one year only and that it will be a lot tougher next year.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, stated that the Faculty Senate had reservations about the plan presented by the President, SIUC.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of James D. Gibson, SIUE, for which recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Chancellor Shaw gave the following report on FY 1984 Planning:

As indicated in my July 5th letter to you, the most recent legislative session resulted in a 20 percent temporary income tax increase and a one percent increase in the sales tax. This compromise tax increase package provided us with a funding level far better than would have been the case under Doomsday; it increases our revenues over Fiscal Year 1983 at \$75 million. Fiscal Year 1985 is not going to be an easy year. If one assumes a five percent growth rate in the economy, Fiscal Year 1985, is basically a year where there will be very little, if any, new GRF dollars. We should feel very good about what the legislature and the Governor has done in the sense that they have averted a crisis situation. But the pressure remains on us to attempt to get additional resources and to do an even better job in our planning and priority setting. We basically have a hold the line budget which enables us to make some progressive moves in the economic development area. We go into Fiscal Year 1984 relieved, but also aware that we need to do a considerable amount of planning to get ready for Fiscal Year 1985.

Regarding legislative activity, there are four items of special interest to us among the new capital appropriations provided in the omnibus capital bill. Two of these items, \$332,600 for the rehabilitation of underground electrical distribution system at Carbondale and \$348,800 for the replacement of roofs on various buildings at Edwardsville, were provided for in the Governor's original capital budget recommendations. The other two, \$5,182,200 for the construction of a dental education facility at Alton and

\$1,571,500 for the Food for Century III program at Carbondale, were added to the omnibus bill. Related to economic development, several pieces of legislation are awaiting gubernatorial action. Senate Bill 713 enables the University of Illinois and SIU to develop high technology and industrial parks and provides us with the legal means of doing that. Related to that enabling legislation are two SIU appropriations which were included in the final Conference Report for Senate Bill 374, our operating budget. The first is \$500,000 for an Economic Development Research and Training Center at SIUE. This Center would serve as a vehicle for developing, conducting, and funding applied research and training projects that will serve the metro-east region. The second appropriation, also for \$500,000, is for a Materials Technology Center at SIUC. This Center results directly from the efforts of the Governor's High Technology Task Force, and now Commission on Science and Technology, which focuses on the application of coal as a raw material in chemical feedstock and on a number of other areas in material science and technology. House Bill 1550 would allow the University to retain certain funds in its treasury generated by discoveries, inventions, patents, and copyrightable works. This legislation will now affect us if the Governor signs it. There are three other appropriation measures which are very significant to us. The first measure provides for an appropriation of \$750,000 to the Department of Public Health for grants to public and private agencies under the Family Practice Residency Act. Funding for family practice residency has been in some jeopardy because of cutbacks from federal and state funds. Senate Bill 378 also includes an appropriation for nearly \$790,000 to the Department of Public Health for grants to medical students under the Family Practice Residency Act. This is a program that the IBHE and the University would be very interested in having funded as it would provide much needed financial aid to minorities interested in a medical education. Also included in Senate Bill 378 is an appropriation to the Veterans Commission for the Veterans Scholarship Program in an amount over \$6.5 million. This amount represents full funding for the Veterans Scholarship Program. You'll recall that we've had a longstanding problem when the Veterans Office Commission wouldn't receive full funding. If the Governor signs it, it will ease our situation considerably. This has been a very successful and a very difficult year for us. I'd like to give credit to the Presidents, their staffs, Dean Keith Sanders, Clyde Choate, Bob Bruker, and the people at the School of Medicine. We have cooperated as never before and the Board of Higher Education and the other systems have never seen this level of cooperation.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom A.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:57 a.m.



Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 8, 1983, at 10:35 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Crete B. Harvey

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Ms. Sharon Hutcherson reported that she had attended the SIUC Commencement on August 6, 1983.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on September 7, 1983, at Western Illinois University. She reported a discussion of appropriations for the coming year and how we had fared in the legislature. She mentioned a statement having been made concerning the reduction in money for veterans scholarships and scholarships dealing with public health. Mrs. Kimmel reported that members of the IBHE

had been briefed on the amount of money that was being released for projects; just because the funds had been approved by the legislature did not mean that they will be available, because the state will very carefully monitor the amount of money which can be released for projects in order not to overspend its anticipated revenue. She stated that the IBHE had admonished all universities to use care in assigning priority to their requests, especially for capital investments, in their 1985 RAMP projects. She reported that the major part of the meeting was spent talking about a document considering public university admission and general education requirements, wherein the requirements of the various state universities had been organized for their study, along with background information. She noted that the quality of education in the schools and colleges was of great concern and is creating a lot of public interest and public criticism. She stated that a copy of that document had been distributed to members of the Board of Trustees and contained therein were recommendations that all universities should consider. She stated that it is the intent of the IBHE that each university assume the responsibility of reviewing its own requirements for admission and take the responsibility for coming to grips with whether its staff believes that the entrance and general education requirements are adequate. She reported that later this fall or early spring each university will be asked to give evidence regarding its accomplishments and then the final recommendations by the IBHE will be discussed and considered by the IBHE. She commented that there were problems which will be difficult to cope with; one is the problem of access as weighed against the raising of requirements to provide academic excellence. She stated that this was the main topic of discussion and it will be a major issue in coming meetings.

Mr. Rowe stated his concern regarding the access question as it related to entrance and general education requirements. He commented that he was unclear as to the IBHE's authority in this area and asked that this matter, along with the Board's Statutes, be reviewed by the Chancellor's staff and a report given.

Ms. Hutcherson asked whether the IBHE had given its report on the access study. She was informed that it had not and that the access report was not listed in its goals for next year.

Mr. Norwood reported that the State Universities Retirement System was meeting today. He stated that the Board was diversifying investments and investment managers and being more critical of results.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Finance Committee recommends approval of Item L, Annual Internal Budget for Operations, Fiscal Year 1984, and Item N (1), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1985: Operating Budget Request, and asks that they not be placed on the omnibus motion. The Committee received information on Item Q, Project Development Approval and Authority to Seek Architectural Services: Proposed Project for Increased On-Campus Single Student Housing, SIUE. From the financial standpoint, the matter was approved but we felt it was more in the area for the Architecture and Design Committee and referred it to them for consideration. The Committee considered Item J, Proposal to Amend Merit Board Resolution Relating to Employee Benefits. This matter grants additional time to short-term employees that have major medical problems during this time. It should be noted that this applies to range civil service employees. The Merit Board has a policy which is recommended for fringe benefits. This is a suggested amendment to that policy. The Merit Board itself does not fix fringe benefits. They are fixed by the governing boards. However, a number of years ago the Merit Board had extensive considerations to come up with a recommendation to try and maintain uniformity among the university systems. SIU has tried in a general way to follow that recommendation. I don't think any system is absolutely 100% in line with the recommendations but most are very close. So that the recommendation today is

to amend the Merit Board recommendation back to the system. It does not put the policy into effect. It is not desirable to put it in effect at this time because it should be a part of the uniformity recommendation among the various systems. We are not adopting it today. We are recommending that it become a uniform policy in the state so that we then can consider and if we consider it appropriate adopt it. This Item J was recommended for approval and we recommend that it be placed on the omnibus motion. The quarterly audit reports were submitted and reviewed. We were informed that the FY 1983 compliance audit is almost complete and we will be invited to a conference with the auditors possibly in October.

Regarding Item J, Mr. Van Meter stated that he had a problem with additional benefits that did not have projected costs listed. He stated that technically the matter would come back to the Board, but in essence we were supporting this matter with our vote.

Mr. Elliott suggested that this matter be removed from the omnibus motion so that additional information could be provided.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, September 8, 1983, at 9:25 a.m., in the Board Room of the University Center. He gave the following report:

The Committee discussed and approved Item N (2), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1985: Capital Budget Priorities, and Item P, Project Approval, Approval of Plans and Specifications, and Authority for the Award of Contracts: Parking Lot Construction, SIUE. The Committee recommends that Item P be included in the omnibus motion. The Committee had a good discussion regarding Item Q, Project Development Approval and Authority to Seek Architectural Services: Proposed Project for Increased On-Campus Single Student Housing, SIUE. The Committee recommends approval of Item S, Designation of the "Sam M. Vadalabene Center for Health, Recreation, and Physical Education," SIUE, and that it be placed on the omnibus motion. The Library Storage Facility at SIUC was discussed and it was reported that the Capital Development Board took another step in asking for the release of funds. They are now able to go forward with negotiations and we hope to hear something soon regarding their negotiations. The Committee discussed the report of the engineers regarding McAndrew Stadium. The Committee has asked that the administration carefully follow the recommendations regarding crowd control and other suggestions contained in the report.

Mr. David Berry asked that Items Q, Project Development Approval and Authority to Seek Architectural Services: Proposed Project for Increased On-Campus Single Student Housing, SIUE, and S, Designation of the "Sam M. Vadalabene

Center for Health, Recreation, and Physical Education," SIUE, be removed from the omnibus motion.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 1983, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report lists all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report on April 14, 1983.

1. Further information on the April 14, 1983, report:

Bachelor of Science with a Major in Industrial Technology in Elgin, Illinois.

The IBHE approved this request at its May, 1983 meeting.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since April 14, 1983:

Abolition of the Specialization in Music History-Literature within the Undergraduate Major in Music, SIUC.

Addition of a Specialization in Piano Pedagogy within the Bachelor of Music Degree Program, SIUC.

Addition of a Concentration in Piano Education Arts within the Master of Music Degree Program, SIUC.

Restructure of the Baccalaureate Major in Physical Education to include specializations in Athletic Training, Dance Pedagogy, Dance Performance/Choreography, Physical and Special Education, and Teacher Education, SIUC.

Merging of existing units to form an Office of Academic Services, SIUE.

Addition of a Specialization in Security Management within the Baccalaureate Major in Administration of Justice, SIUC.

Abolition of the Specialization in Country Living within the Baccalaureate Major in General Agriculture, SIUC.

Change in Title of Office of Cultural Arts and University Museums to University Museums, SIUE.

3. Requests for Off-Campus Program Locations Approved by the Chancellor Since April 14, 1983:

Master of Science, Major in Nursing, Medical-Surgical Specialization, in the Carbondale area, SIUE.

This request is now being reviewed by the IBHE staff.

AMENDMENT TO REQUIRED RULES UNDER ADMINISTRATIVE
PROCEDURE ACT

Summary

This matter would approve an amendment to The Southern Illinois University System agency internal rules that are filed with the Secretary of State pursuant to the Illinois Administrative Procedure Act.

Rationale for Adoption

The Illinois Administrative Procedure Act requires that various state entities, including The Southern Illinois University System, file information with the Secretary of State. A general statement of the internal organization of the body is among the information required to be filed.

Since The Southern Illinois University System agency internal rules were last amended in 1979, several administrative organization changes have been implemented. This action would bring the System rules up-to-date.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

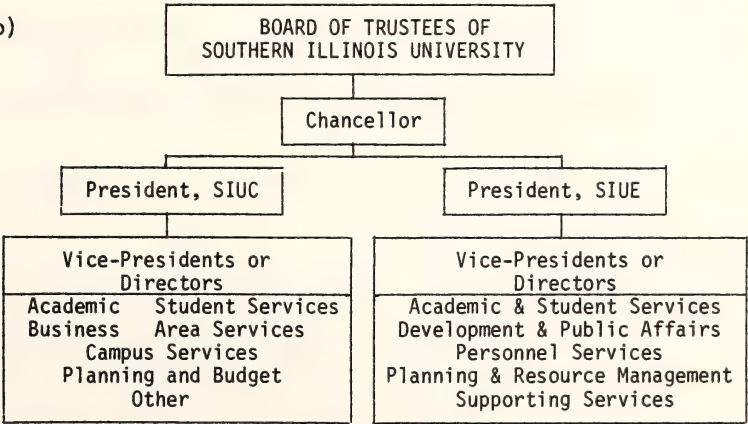
BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the attached Rule 1 of The Southern Illinois University System agency internal rules, filed with the Office of the Secretary of State in accord with the provisions of the Illinois Administrative Procedure Act, be and is hereby approved.

BOARD OF TRUSTEES OF SOUTHERN ILLINOIS UNIVERSITY
RULE 1: BOARD OF TRUSTEES INTERNAL ORGANIZATION

Rule 1.01 INTERNAL Current Description of the Agency's Organization With Necessary Charts Depicting Same:

- (a) The Board of Trustees is composed of seven members appointed by the Governor, by and with the consent of the Senate, and two nonvoting student members selected by the respective students at the Carbondale and Edwardsville campuses. A Chancellor is selected by the Board as its chief executive and administrative authority and a President is selected by the Board upon the recommendation of the Chancellor to operate each campus. The Carbondale operation includes jurisdiction over small ancillary sites in St. Clair, Williamson, and Union Counties and the School of Medicine headquartered in Springfield. The Edwardsville operation has jurisdiction over the East St. Louis Center and the School of Dental Medicine in Alton and small ancillary sites in Madison and St. Clair Counties. Personnel of both campuses conduct extension and adult education throughout the State as needs require. Each President has under him a Chief Officer for Academic Affairs, for Business Affairs, for Students, and for Area Services with the title of Vice-President or Director and such other staff as may be authorized and required.

(b)



Rule 1.02 Current Procedures on How the Public Can Obtain Information or
INTERNAL Make Submissions or Requests on Subjects, Programs, and Activities
of the Board.

Communicate with the offices noted for the type of information desired:

(a) Board of Trustees policies:

Office of the Chancellor, Southern Illinois University,
Colyer Hall, Carbondale, Illinois 62901

(b) Admission to resident credit enrollment:

Admissions and Records Office	Admissions and Records Office
SIUC, Woody Hall	SIUE, Rendleman Building
Carbondale, Illinois 62901	Edwardsville, Illinois 62026

(c) Admission to other instructional programs:

Division of Continuing	Office of Continuing Education
Education	SIUE, Rendleman Building 1330
SIUC, Washington Square C	Edwardsville, Illinois 62026
Carbondale, Illinois 62901	

(d) All other, the Office of the Chancellor [See (a) above] or:

President, SIUC	President, SIUE
Anthony Hall	Rendleman Building
Carbondale, Illinois 62901	Edwardsville, Illinois 62026

Rule 1.03 Materials to Aid Users in Finding and Using the Agency's
INTERNAL Collection of Rules

- (a) Regulations Governing Procurement and Bidding are on file with the Secretary of State.

Rule 1.04 Rule-making Procedures
INTERNAL

(From Bylaws, Article VI, Board Agenda Policy and Procedures)

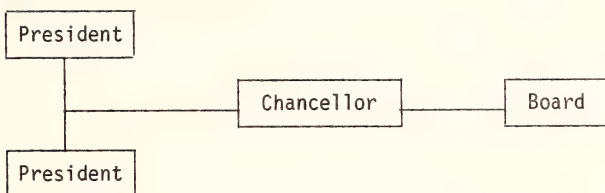
- (a) Section 1. Presentations by the Chancellor of The Southern Illinois University System and the Presidents (6/12/80).

- A. The Chancellor of The Southern Illinois University System may place any item on the Board agenda which that officer determines should be presented (6/12/80).
- B. The Presidents shall present items to the Board of Trustees through the Chancellor. Matters judged

imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board may be appealed by the President to the Chairperson of the Board who shall report the decision to the Board for its concurrence or rejection (6/12/80).

- C. The Chancellor shall establish and publish deadlines for items for the Board agenda (6/12/80).

(b) Flow chart:



AMENDMENT OF POLICY FOR NAMING PHYSICAL COMPONENTS
OF THE UNIVERSITY
[AMENDMENT TO 6 POLICIES OF THE BOARD B-2-a-4)-a)]

Summary

The proposed amendment would delete from System policy the present qualification that in naming physical components of the University for public persons those persons be no longer living, and permit physical components to be named for public persons, living or deceased. Campus policies could either be amended to conform to this amendment or continue their present parallel restrictions.

Rationale for Adoption

SIUE desires to name the Multi-Purpose Building for a living public person and believes that its reasons are sufficiently grounded to warrant requesting the Board to relax its policy, whereupon it is the intent of SIUE to propose a parallel relaxation of its campus policy for the Chancellor's approval. In no other case than a public person is there a requirement that the namesake of a building be deceased, including eleemosynary donors. A public person's political support can be as important as a donor's monetary support, in the case of public institutions.

Considerations Against Adoption

The purpose of the present restriction is to require the advantage of a historical perspective before naming a building after a person who is not directly connected with the institution either as Trustee, staff member, student or donor of substantial funds.

Constituency Involvement

The SIUE Building and Facility Naming Committee has approved the naming of the Multi-Purpose Building for a living public person. This proposal is necessary to implement that action. SIUC is not constrained to alter its present policy so there has been no constituency involvement from that University.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 6 Policies of the Board B-2-a-4)-a) be and is hereby amended as follows:

B. Physical Facilities

2. Policy for Naming Physical Components of the University

a. Southern Illinois University System Policy

4) The policies established by the Universities shall include the following considerations:

a) Physical components of the University may be named for notable members of the University faculty, staff, and student body; for distinguished former members of the Board; for donors of substantial funds; or for public persons of the state or nation, or of any country.

PROJECT APPROVAL, APPROVAL OF PLANS AND SPECIFICATIONS, AND AUTHORITY FOR THE AWARD OF CONTRACTS: PARKING LOT CONSTRUCTION, SIUE

Summary

This matter seeks project approval, approval of plans and specifications, and authority for the award of contracts by members of the Executive Committee of the Board for construction of a parking lot west of the Multi-Purpose Building, SIUE. Funding for the project, in the amount of \$175,000, would be from revenue derived from parking fees and related sources at SIUE.

The project was initially approved by this Board at its June 9, 1983 meeting, and was subsequently approved by the IBHE at its July, 1983 meeting. The project would provide for construction of a 350 space parking lot including bus parking accommodations, installation of high mount lighting and control gates, and modifications to existing walks and drives to provide access to the new lot.

This matter requests that, upon recommendation of the Architecture and Design Committee, members of the Executive Committee of the Board be authorized to award contracts to expedite completion of the project. If site preparation for the project is undertaken before winter weather begins, the project can be completed as soon as spring weather permits.

Rationale for Adoption

Plans and specifications for the project were developed by SIUE plant operations personnel. The plans and specifications have been filed with the Office of the Board of Trustees. Mr. Charles Pulley, AIA, has reviewed the plans and specifications for this project and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was reviewed and approved by the Physical Facilities Committee of the University Planning and Budget Council, SIUE. It is recommended for adoption by the Directors of Planning and Resource Management and of Supporting Services and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project to construct a parking lot west of the Multi-Purpose Building, SIUE, be and is hereby approved as presented to the Board this date, with a budget of \$175,000 funded from SIUE parking fees and related sources being approved for the project.
- (2) Plans and specifications for the said capital project be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with plans and specifications hereby approved.
- (3) Members of the Executive Committee of the Board be and are hereby authorized to award contracts in connection with the project herein approved.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE IN
ENGINEERING, MAJOR IN ENGINEERING SCIENCE, SCHOOL
OF ENGINEERING, SIUE

Summary

This matter proposes abolishing the Bachelor of Science in Engineering degree program, major in Engineering Science, School of Engineering, SIUE.

Rationale for Adoption

The Engineering Science degree program consists only of courses offered in the current disciplinary programs of Civil Engineering and Electrical Engineering. The Engineering faculty believes that training in one of the other Engineering majors would prepare students better than would the broad-base Engineering Science program. No faculty are presently assigned to this program and no separate courses are listed. The program description was removed from the undergraduate catalog published in the summer of 1980, at which time admissions to the program were suspended. This action came about as a result of recommendations of an internal review conducted in 1979-80. There will be no effect on other programs in the University resulting from the termination of this program. The last program majors completed graduation requirements at the end of Fall Quarter, 1982.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated in the Department of Engineering and Technology when it was a unit in the School of Science and Technology. When the division of the School occurred in May, 1983, the newly-formed School of Engineering continued to support termination of the program. It has been endorsed by the Acting Dean of the School of Engineering, by appropriate departmental faculties, and by the Faculty Senate, SIUE. It is recommended for approval by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science in Engineering degree, major in Engineering Science, School of Engineering, SIUE, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.



September 8, 1983
Southern Illinois University at Edwardsville

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Faculty Senate

July 22, 1983

MEMO TO: Earl Lazerson
FROM: Jerry Hollenhorst, President
Faculty Senate
SUBJECT: Policy Recommendation
Curriculum Council #3-83/84
Termination of Program - Engineering Science

The enclosed resolution is hereby presented as a policy recommendation.

Respectfully submitted,

Jerry Hollenhorst, President
Faculty Senate

enclosure

cc: Barbara Teters, Vice President and Provost (original attached)
Tom Bouman, Chairperson, Curriculum Council

June 2, 1983

EDWARDSVILLE FACULTY SENATE POLICY RECOMMENDATION

CURRICULUM COUNCIL #3-83/84

Termination of Program for Major Concentration in Engineering Science

The Curriculum Council recommends approval of the request for termination of a major concentration in Engineering Science as proposed in the attached Form 92B submitted by the School of Science and Engineering.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
REQUEST FOR TERMINATION OF AN ACADEMIC PROGRAM

Requests for termination of an entire degree, certificate, or academic major should use this form as a cover sheet.

This is to request termination of an academic program, as follows:

Degree title Bachelor of Science in Engineering
Degree granting unit Science and Engineering
Major(s) in Engineering Science
Minor(s) in _____
Specialization(s) in _____

The specific academic program to be terminated is: Engineering Science

ANSWER THE FOLLOWING QUESTIONS IN THE SPACE PROVIDED OR WITH APPROPRIATE ATTACHMENTS.

1. Submit an analysis of the program to be terminated, including: See Attached Sheet
 - a. Reason(s) for terminating the program.
 - b. Characteristics of the current clientele.
 - c. Projections of clientele were the program to be continued.
 - d. Methods planned to serve clients currently involved in the program.
 - e. Effect of the termination on other programs in the institution.
 - f. Effect (academic and fiscal) of the termination on other activities of the sponsoring unit.
 - g. A list of regular and elective courses to be dropped in connection with the termination. (These requests should be submitted via Forms 90B.)
2. List the academic units with which this request has been collated and attach the units' responses. None
3. Attach pertinent sections of previous program reviews and/or special analytic studies supporting the requested termination.

APPROVED:

		Date
Department or Faculty Chairperson	<u>John J. Morgan</u>	<u>1/18/83</u>
School Curriculum Committee	<u>J. Edmund White</u>	<u>2/15/83</u>
School Dean	<u>O. P. Anderson</u>	<u>2/16/83</u>
Curriculum Council Chairperson	<u>James D. Bensen</u>	<u>6/2/83</u>
Graduate School Dean or General Studies	_____	_____
Vice President and Provost	_____	_____

RECORD:

Date

Favorable action Board of Trustees	_____
Favorable action State Board of Higher Education	_____
Effective date for implementation	_____

DISTRIBUTION:

WHITE to Director of Admissions and Records, BLUE to Chairperson, PINK to Vice President and Provost, CANARY to Dean of School, GREEN to University Graphics and Publications, GOLDENROD to Dean of Graduate School or Director of General Studies

ATTACHMENT NO. 1

Request for Termination of an Academic Program

Major in Engineering Science

January 19, 1983

The "Program Review Recommendation for the Bachelor of Science in Engineering Degree, Major in Engineering Science" as it appeared in the 1982 RAMP Planning Document forwarded to the Illinois Board of Higher Education states: .

"It is recommended that the Department of Engineering should suspend admission to the Engineering Science Program, until such time as either the program is reformulated or a decision is made to remove the program from the University inventory. It is further recommended that the Department continue to investigate the possibility of its major revision making it a viable undergraduate evening program capable of accreditation. If a revised program is not accredited, it should be stated clearly in the catalog description that this program cannot be used to meet state registration requirements."

Rationale. It is reported that, nationally, most Engineering Science programs are being eliminated. The Engineering faculty generally believes that training in one of the other Engineering specializations or a major in one of the sciences with an Engineering minor would prepare students as well as the broad-based Engineering Science program. However, there may be a backlog of potential students for whom an evening engineering program is appropriate, but insufficient in sustainable numbers to separately support, civil, industrial, and electrical at levels capable of attaining accreditation."

Considerable thought and consideration was given to the program objectives during the Program Review of 1979/80 which resulted in the recommendation noted. In an Engineering faculty meeting on November 30, 1979, it was decided to not expand the Engineering Science program and to reassign faculty to the Civil Engineering and Electrical Engineering programs. The Engineering Science program then consisted only of courses offered by the current disciplinary programs. No faculty are presently assigned to this program and no separate courses are listed. There will be no effect on other programs in the University resulting from the termination of this program.

The program was removed from the undergraduate catalog and students were not encouraged to enter the program. Students in the program were counselled and arrangements made for those who wanted to complete their work. The last two majors completed graduation requirements at the end of the Fall Quarter, 1982.

It is recommended the concentration Engineering Science Program be eliminated effective as soon as administratively possible.

September 8, 1983

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Termination: BSE: Major in Engineering Science

This action was initiated by the Department of Engineering and Technology (later the School of Engineering, SIUE.) It abolishes the undergraduate degree program Engineering Science. As of Winter Quarter, 1983, there are no program majors enrolled. The School of Engineering continues to offer undergraduate degree programs in Civil Engineering, Electrical Engineering, Industrial Engineering, and Construction. There are no resource implications in this decision.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, June and July, 1983, SIUC and SIUE, and of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held July 13, 1983; Amendment to Required Rules Under Administrative Procedure Act; Amendment of Policy for Naming Physical Components of the University [Amendment to 6 Policies of the Board B-2-a-4)-a)]; Project Approval, Approval of Plans and Specifications, and Authority for the Award of Contracts: Parking Lot Construction, SIUE; and Abolition of Degree Program: Bachelor of Science in Engineering, Major in Engineering Science, School of Engineering, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit reported that two distinguished professors had been named under a new program to recognize and award outstanding scholarly achievement by senior faculty members. He stated that Herbert Fink, Professor of Art, and W. D. Klimstra, Professor of Zoology and Director, Cooperative Wildlife Research Laboratory, were the first recipients of this honor and the title will be Distinguished Professor. He continued that these two appointments would set an impressive standard for future nominees.

The following matter was presented:

PROPOSAL TO AMEND MERIT BOARD RESOLUTION
RELATING TO EMPLOYEE BENEFITS

Summary

In order to try to keep Civil Service fringe benefits which are controlled by governing boards as nearly uniform as possible, the Merit Board in June, 1970 approved an Employee Benefits Resolution to which the Board of Trustees agreed in September, 1970. SIUC and SIUE wish to propose an amendment to that resolution, looking toward a subsequent amendment of their Civil Service sick leave provisions should the Merit Board agree. The proposal is that, when all vacation and personal leave as well as sick leave has been exhausted, and when the treating physician certifies to the medical condition, the University may at its discretion grant additional sick leave not to exceed 20 days per fiscal year.

Rationale for Adoption

The proposal is primarily for the benefit of persons who have not been employed long enough to have accumulated sick leave under the general rules. Faculty-staff begin each year, including their first year, with 60 calendar days of sick leave in addition to any cumulative benefit earned in previous years. Civil Service employees, under the present Merit Board Resolution and University Policy, begin work with no sick leave entitlement at all, and only pick it up at the rate of approximately 1 day per month of employment. Thus, for example, a person employed for 6 months who suffers a month's (22 working days) disability would have 6 days paid leave and 16 days unpaid. Assuming that the employee had not taken any of the vacation earned in the 6 months of employment, he could take vacation in order to remain in pay status 6 days more, but then under the present policy the employee would be in non-pay status for 10 days. The proposal would permit the University to cover those 10 days (or any other number up to 20) when it is satisfied that a true hardship exists.

Similarly, when a longer-term employee suffers such a disability that all the accumulated sick leave is consumed, there would be discretion to extend the paid leave by up to 20 days also.

The mention of exhaustion of personal leave is to accommodate other systems; at both SIUE and SIUC personal leave has been melded into the vacation leave.

Considerations Against Adoption

Every extension of sick leave entails some costs, of course. The occasions for use of this extraordinary leave should be rare and the costs therefore minimal.

Constituency Involvement

This proposal was generated by the SIUC Joint Benefits Committee and Civil Service Employees Council. It was approved by the SIUE Staff Senate, although that Senate preferred another version in which the additional sick leave would be available prior to the exhaustion of vacation leave.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following Proposal to Amend Merit Board Resolution Relating to Employee Benefits be and is hereby approved and recommended for enactment by the Merit Board governing the Universities Civil Service System of the State of Illinois:

"Art. IV Paid Leave

"Sec. C Sick Leave

"6. When an employee has exhausted all Vacation and Personal Leave and Sick Leave but is unable to return to work because of a medical condition attested to by the employee's primary attending physician, at the discretion of the employer up to 20 additional days of paid leave may be granted in any single fiscal year."

Mr. Van Meter asked for a dollar figure of the cost in the event the resolution was passed, and for clarification concerning to whom the resolution applied. Mr. Elliott stated that it would rarely apply to other than entry level employees. After considerable discussion, Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1984

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1984. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1984, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to

each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE developed its budget plans with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1984, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, including footnotes describing reserve requirements, be approved.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS

FISCAL YEAR 1984

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for Fiscal Year 1984. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 65.0 percent of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 50.4 percent of the projected Fiscal Year 1984 budget while income fund collections are expected to support about 14.6 percent. The status of state appropriated funds has been reported to the Board at various times during the past legislative session. The remaining 35.0 percent of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues

received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1984 estimates revenue from all sources to be \$266,210,396, an increase of \$10,946,039 or 4.3 percent over the Fiscal Year 1983 revised budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

	<u>SIUC</u>	<u>SIUE</u> (\$ in Thousands)	Office of the Chancellor	<u>System Total</u>
<u>State Appropriated Funds</u>				
FY 1984	\$121,836.3	\$49,950.7	\$1,036.9	\$172,823.9
FY 1983	<u>114,754.6</u>	<u>46,549.4</u>	<u>988.1</u>	<u>162,292.1</u>
Change	\$ 7,081.7	\$ 3,401.3	\$ 48.8	\$ 10,531.8
% of Change	6.2%	7.3%	4.9%	6.5%
<u>Nonappropriated Funds</u>				
FY 1984	\$ 74,166.8	\$19,219.7	\$ ---	\$ 93,386.5
FY 1983	<u>75,856.3</u>	<u>17,115.9</u>	<u>---</u>	<u>92,972.2</u>
Change	\$ (1,689.2)	\$ 2,103.8	\$ ---	\$ 414.3
% of Change	(2.3%)	12.3%	---%	.4%
<u>Combined Funds</u>				
FY 1984	\$196,003.1	\$69,170.4	\$1,036.9	\$266,210.4
FY 1983	<u>190,610.9</u>	<u>63,665.3</u>	<u>988.1</u>	<u>255,264.3</u>
Change	\$ 5,392.2	\$ 5,505.1	\$ 48.8	\$ 10,946.1
% of Change	2.8%	8.6%	4.9%	4.3%
<u>Appropriated Funds</u>				

Schedule A-1 of the attached 1983-84 Internal Budget for Operations presents the income budget allocations of the state appropriation amount among

SIUC, SIUE, and the Office of the Chancellor. The following comments and attached Table 1 summarize the changes made in state appropriations:

ADJUSTMENTS TO THE FY-1983 APPROPRIATION BASE

Salary Annualization

This adjustment provides funds (on 90 percent of base) to annualize the cost of the 3 percent salary increase appropriated for faculty and staff in Fiscal Year 1983.

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base was recommended for each university that showed an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equals 33.3 percent of the overfunding amount indicated by the IBHE cost analysis. Of the four universities affected, SIUE received the largest budget base adjustment, a reduction of \$497,600.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for positive base adjustments of \$310,600 and \$176,200, respectively.

Health Program Base Adjustments

Based upon a recent review of education for the health professions, the IBHE has adopted resolutions to the effect that medical school enrollments should not exceed 1980 entering class levels, dental enrollments should be reduced, and future programmatic initiatives in health should be financed within the existing resources committed to these programs. Accordingly, the Fiscal Year 1984 recommendations include base adjustments to existing programs in medicine and dentistry to reflect enrollment decreases and to help finance programmatic improvements.

The negative base adjustment of \$250,000 to the Southern Illinois University School of Medicine reflects a reduction of previously financed enrollment increases. A negative adjustment of \$200,000 was recommended for the Southern Illinois University at Edwardsville School of Dental Medicine to reflect savings of \$125,000 from planned enrollment decreases and \$75,000 from program cost reductions.

Adjustments for Loss of Tuition Revenues

Negative base adjustments were recommended by the IBHE to reflect the loss of tuition revenues due to declining student enrollments in Fiscal Year 1983 and anticipated enrollment decreases in Fiscal Year 1984. Without these adjustments general revenue funds would replace the tuition revenues lost due to enrollment decreases.

Decreases in enrollments during Fiscal Year 1983 are not reflected in the Fiscal Year 1982 comparative cost analysis. Declining enrollments, however, will contribute to higher unit costs in those institutions which are already above the statewide average. For this reason, tuition revenues lost due to Fiscal Year 1983 enrollment decreases have not been replaced at campuses where Fiscal Year 1982 costs are more than 2.5 percent above average. This adjustment will help avoid the need for large comparative cost reductions in later years.

Base adjustments were also recommended to avoid replacing tuition revenues lost due to projected enrollment decreases in Fiscal Year 1984. Those institutions which have lower than average Fiscal Year 1982 instructional costs have been exempted from this base adjustment.

SIUE was recommended for a base reduction of \$34,400 based upon its FY-83 enrollment decrease, while SIUC was recommended for a base reduction of \$798,400 based upon its projected loss of tuition revenue in FY-84.

Tuition Waiver Adjustments

In the Spring of 1971, the Illinois Board of Higher Education adopted a policy to reduce the number of institutional tuition waivers to 2 percent of undergraduate student enrollment. Statutory waivers and waivers for civil service staff are excluded from this limitation. The budget recommendations include base adjustments to three universities where anticipated Fiscal Year 1984 institutional waivers would exceed 2 percent of tuition revenues. SIUC was recommended for a negative base adjustment of \$404,600. The effect of these adjustments is to assure that state appropriations do not provide indirect support for tuition waivers above the 2 percent guideline.

Other Adjustments

SIUC was recommended for a negative base adjustment of \$194,900 because of its allocation of off-campus program tuition revenue to their cost recovery programs during FY-83. Also, two negative technical adjustments were recommended for vacated space at SIUC (\$216,500) and for nonrecurring activities at SIUE (\$65,000).

RECOMMENDED INCREASES

Salary Increases

The 4.5 percent (on 95 percent of base) being recommended will, hopefully, offset inflation projected for FY-84, but it will not begin to

restore the purchasing power and relative competitiveness of university salaries lost in Fiscal Year 1983 and earlier years.

General Cost

The increase being recommended for this portion of universities' budgets is 3 percent. This percent will partially offset currently projected cost increases for FY-84, but it will not address our backlog of needs accumulated in recent years.

Utility Cost

The recommended increase is 80 percent of the original IBHE recommended increase which was based on projected increases of 20 percent for natural gas, 15 percent for electricity, 12 percent for steam, 8 percent for fuel oil, and 6 percent for coal and other utility expenditures. The average utility rate increase recommended for each university varies depending upon the mix of fuels used at each campus.

Utility cost continues to be a major concern for SIU. Even with the efforts made to conserve energy usage, we have had to reallocate funds from other university activities to meet rising utility costs.

Physical Plant Maintenance for New Buildings

This recommendation provides funds at the rate of \$1.79 per gross square foot for operating costs of these buildings, excluding utilities. Additional funds are provided for utilities based upon an analysis of projected utility costs for each building, again only 80 percent of the original IBHE recommendation is included.

Program, Institutional Support, and Materials Technology Center, SIUC

These recommendations include funds to upgrade engineering programs, for research and instructional equipment, to improve instruction in high enrollment demand areas, and to enhance programs for economic development. These activities are identified in Table 2.

Retirement Contributions

This appropriation reflects 60 percent of gross benefit payout requirements plus \$1.9 million to implement the provisions of Senate Joint Resolution 33, which intends to restore funds reduced from retirement appropriations during FY-83 in order to cope with the state's revenue short-fall.

Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1984 amount to \$93,386,500; an increase of \$414,300 (.4 percent) over such revenues budgeted in Fiscal Year 1983. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the attached Fiscal Year 1984 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected

from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which are funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University, along with comparison of budgets of the previous year, is shown below:

	<u>Budgeted FY 1984</u>	<u>Budgeted FY 1983</u>	<u>Change</u>	<u>% of Change</u>
<u>SIUC (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$22,478.0	\$23,813.0	(\$1,335.0)	(5.6)
Unrestricted Nonappropriated Funds (Schedule A-3)	3,816.6	4,532.8	(716.2)	(15.8)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	20,173.0	20,257.4	(84.4)	(.4)
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>27,699.2</u>	<u>27,253.1</u>	<u>446.1</u>	<u>1.6</u>
Total - SIUC	\$74,166.8	\$75,856.3	(\$1,689.5)	(2.3)
<u>SIUE (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 7,145.5	\$ 5,533.0	\$1,612.5	29.2
Unrestricted Nonappropriated Funds (Schedule A-3)	407.0	311.1	95.9	30.8
Revenue Bond Auxiliary Enterprises (Schedule A-4)	6,380.8	5,838.0	542.8	9.3
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>5,286.4</u>	<u>5,433.8</u>	<u>(147.4)</u>	<u>(2.7)</u>
Total - SIUE	<u>\$19,219.7</u>	<u>\$17,115.9</u>	<u>\$2,103.8</u>	<u>12.3</u>
Total - SIU System	\$93,386.5	\$92,972.2	\$ 414.3	4.5

Funds classified as Other Auxiliary Enterprises and Activities (Schedule A-5) are those most affected by the Legislative Audit Commission financial guidelines. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development be by plan and incorporated in each entity's budget; that the Board shall approve each auxiliary enterprise or activity entity budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1
Southern Illinois University
Summary of Changes in State Appropriated Operating Budget
for Fiscal Year 1984
(In Thousands of Dollars)

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of the Chancellor</u>	<u>System Total</u>
FY-83 Appropriated Budget	\$114,754.6	\$46,549.4	\$ 988.1	\$162,292.1
Less Retirement Contributions	<u>4,123.1</u>	<u>1,774.2</u>	<u>32.6</u>	<u>5,929.9</u>
Appropriated Operations Budget	\$110,631.5	\$44,775.2	\$ 955.5	\$156,362.2
Adjustments to FY-83 Appropriated Operations Budget				
Salary Annualization	\$ 1,113.0	\$ 478.9	\$ 8.8	\$ 1,600.7
Comparative Cost Adjustment		(497.6)		(497.6)
Implementation of Financial Guidelines	310.6	176.2		486.8
Planned Med/Dent Reductions	(250.0)	(200.0)		(450.0)
FY-83 Enrollment Decrease		(34.4)		(34.4)
FY-84 Tuition Revenue Decrease	(798.4)			(798.4)
FY-84 Tuition Waiver Adjustment	(404.6)			(404.6)
Allocation of FY-83 Off-Campus Program Tuition	(194.9)			(194.9)
Vacated Space	(216.5)			(216.5)
Nonrecurring Activities		(65.0)		(65.0)
Total Adjustments	\$ (440.8)	\$ (141.9)	\$ 8.8	\$ (573.9)
Recommended Increases to Operations Budget				
Salary Increase	\$ 3,527.0	\$ 1,505.2	\$ 27.5	\$ 5,059.7
General Cost Increase	630.4	198.7	9.4	838.5
Utility Cost Increase	637.3	345.8		983.1
O & M for New Buildings	108.8	643.3		752.1
Program and Institutional Support	1,256.5	492.8		1,749.3
Materials Technology Center-SIUC	500.0			500.0
Total Recommended Increases	\$ 6,660.0	\$ 3,185.8	\$ 36.9	\$ 9,882.7
Net Change in Operations Budget	\$ 6,219.2	\$ 3,043.9	\$ 45.7	\$ 9,308.8
% of Change	<u>5.6%</u>	<u>6.8%</u>	<u>4.8%</u>	<u>6.0%</u>
FY-84 Appropriated Operations Budget	<u>\$116,850.7</u>	<u>\$47,819.1</u>	<u>\$1,001.2</u>	<u>\$165,671.0</u>
Retirement Contributions				
FY-84 Increase	\$ 862.5	\$ 357.4	\$ 3.1	\$ 1,223.0
FY-84 Funding Level	<u>4,985.6</u>	<u>2,131.6</u>	<u>35.7</u>	<u>7,152.9</u>
FY-84 Appropriated Budget	<u>\$121,836.3</u>	<u>\$49,950.7</u>	<u>\$1,036.9</u>	<u>\$172,823.9</u>

Table 2

Southern Illinois University
Recommended Increases in Program and Institutional Support
for Fiscal Year 1984
(In Thousands of Dollars)

	<u>SIUC</u>	<u>SIUE</u>	<u>Total</u>
Engineering Revitalization	\$ 375.0	\$124.8	\$ 499.8
Computer Science	142.5	85.0	227.5
Equipment	300.0		300.0
Office of Regional Research and Service	175.0		175.0
Support Costs	264.0*		264.0
Materials Technology Center	500.0		500.0
Fine Arts and Communications Equipment		150.0*	150.0
Economic Development		125.0	125.0
Rape and Sexual Abuse Care Center		8.0	8.0
Total	<u>\$1,756.5</u>	<u>\$492.8</u>	<u>\$2,249.3</u>

*Financed through the reduction of tuition retained for auxiliary enterprises.

Chancellor Shaw stated that we were now to a point where almost half of the funds in the operating budget come from non-taxpayer sources, either through tuition and fees, through operations, grants, and other areas. He stated that this budget was far better than had been imagined when looking at the doomsday situation, but that it falls short of meeting our needs.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were presented:

AMENDMENTS TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
PLANNING DOCUMENTS, FISCAL YEAR 1985 (EXPANDED/IMPROVED
PROGRAM REQUESTS AND SPECIAL ANALYTICAL STUDIES), SIUE

Summary

This matter proposes amendments to the SIUE RAMP Planning Documents for FY 1985, as approved by the Board of Trustees on July 13, 1983. One amendment is a revision of the Expanded/Improved Program Request for the School of Nursing. It incorporates a request for an additional \$42,000 to support the approved undergraduate Outreach Program in Olney, Illinois, serving Health Statistical Area 05. The second amendment is an additional Special Analytical Study for Economic Development Programs in the Southwestern Illinois Region. This request is for \$90,000 to extend existing University programs in community and economic development to a major portion of SIUE's region.

Rationale for Adoption

The request for supporting funds for the Olney Outreach Program was submitted to the Board of Trustees and the Illinois Board of Higher Education for FY 1984. The IBHE staff recommended this funding request but funds were not appropriated. It is being resubmitted on the basis of continuing need. The SIUE School of Nursing has been delegated responsibility by the IBHE to develop nursing education programs in southern and southeastern Illinois. The request for additional funds to initiate a baccalaureate program at the Olney site will allow the Bachelor of Science in Nursing completion program to begin in the fall of 1984. It is expected that 100 registered nurses will begin their studies at that time. Without additional funding it is unlikely that the program can be undertaken. This revision does not change any other portion of the request previously approved by the Board.

The additional Special Analytical Study requests funding for economic development programs in the Southwestern Illinois Region. It complements a request approved last year for similar development programs in the East St. Louis region. The previous request received approval in FY-84 for \$125,000 in additional state funding. Extending development activity to a broader geographic area will enhance existing programs and promote the development of new ones. Through cooperation among the University and governmental and community agencies, economic needs can be more accurately identified and assistance directed to meet those needs. This proposal will combine the expertise and resources of educational institutions, governmental agencies, and the private sector into a unified endeavor designed to enhance the quality of education and resources available to stimulate economic development.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The School of Nursing resubmission was developed in the School with assistance provided by the Office of the Vice-President and Provost, SIUE. It

had previously been reviewed and approved by appropriate bodies of the Faculty Senate. The economic development proposal was developed and reviewed in the Office of the Vice-President and Provost. Both proposals are recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate, the Board approves the revision of the Expanded/Improved Program Request for the School of Nursing and the addition of a Special Analytical Study Request for Economic Development Programs for the Southwestern Illinois Region, as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Board approves the amendments to the RAMP Planning Documents, FY 1985, SIUE, which result from this revision and addition (pages 119, 121, 173-74, 139-52c, and 203-206); and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SIUE EXPANDED/IMPROVED PROGRAM REQUEST

<u>School of Nursing - Undergraduate Outreach Programs (Carbondale and Olney), Undergraduate Generic Program, Graduate Programs</u>	\$204,915
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This request for state funding provides for (1) supplemental funding for expansion of the undergraduate outreach program for registered nurses in southern Illinois, Carbondale area; (2) undergraduate outreach program for registered nurses in southern Illinois, Olney-HSA 05; (3) expansion of the generic baccalaureate program; (4) expansion of the graduate program in nursing, (5) initiation of an outreach graduate program in southern Illinois; and (6) initiation of a graduate sub-specialty in nurse anesthesia.

SIUE SPECIAL ANALYTICAL STUDY

<u>Economic Development Programs for the Southwestern Illinois Region</u>	\$ 90,000
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This Special Analytical Study proposes to extend University programs in community and economic development to include the seven-county area known locally as the Southwestern Illinois Region, which comprises a major portion of the area served by SIUE. This program is designed to identify and assess the activities of all service-oriented and research programs presently in operation so as to achieve maximum results. These efforts will be carried out in cooperation with appropriate civic, social, and governmental agencies.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1985, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Master of Science in Nursing, Specialization in Community Health Nursing	\$ -0-
Total New Program Request	\$ -0-
<u>Expanded/Improved Program Requests</u>	
School of Nursing - Undergraduate Outreach Programs (Carbondale and Olney), Undergraduate Generic Program, Graduate Programs	\$204,915
Bachelor of Science, Major in Computer Science	53,200
Engineering - Engineering and Construction	<u>56,100</u>
Total Expanded/Improved Program Requests	\$ 314,215
<u>Special Analytical Studies</u>	
Earth Science and Geography Science Laboratory Equipment	\$ 65,365
School of Business Outreach Activities	215,900
Data Processing and Computing Center	500,000
School of Engineering - Salary Enhancement	45,660
Economic Development Programs for the Southwestern Illinois Region	<u>90,000</u>
Total Special Analytical Studies	\$ <u>916,925</u>
Total Program Request, SIUE	<u>\$1,231,140</u>

AMENDMENTS TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
PLANNING DOCUMENTS, FISCAL YEAR 1985 (EXPANDED/IMPROVED
PROGRAM REQUESTS AND SPECIAL ANALYTICAL STUDIES), SIUC

Summary

This matter proposes amendments to the SIUC RAMP Planning Documents for Fiscal Year 1985, as approved by the Board of Trustees on July 13, 1983. The first amendment is a revision of the Expanded/Improved Program Request for the College of Engineering and Technology. It proposes adjusting the FY-87 funding from \$323,000 to \$303,000 and deletion of the FY-88 funding. The second amendment is a revision of the Expanded/Improved Program Request for the Department of Computer Science. It proposes adjusting the FY-85 funding from \$160,000 to \$60,000 and adjusting the FY-86 funding from \$90,000 to \$47,500. The third amendment is a revision of the Special Analytical Study on Instructional and Research Equipment. It proposes adjusting the FY-86 funding from \$211,220 to \$122,440 and deletion of the FY-87 funding.

Rationale for Adoption

Subsequent to approval of the FY-85 RAMP Planning Documents, SIUC, new state resources were appropriated as follows: College of Engineering and Technology, \$375,000; Department of Computer Science, \$142,500; and Special Analytical Study on Instructional and Research Equipment, \$300,000. The proposed amendments incorporate these funds within the respective requests, and in the case of the request from the College of Engineering and Technology and the Special Analytical Study on Instructional and Research Equipment reduce the funding period by one fiscal year. The amendments do not change any other portions of the requests approved by the Board at the July 13, 1983, meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The original requests carried the involvement of the constituent faculties and deans, the Vice-President for Academic Affairs and Research, and the President, SIUC. The proposed amendments do not change the substance of the requests and have been recommended by the respective deans, the Vice-President for Academic Affairs and Research, and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate, the Board approves the revisions of the Expanded/Improved Program Requests for the College of Engineering and Technology and the Department of Computer Science, and the Special Analytical Study of Instructional and Research Equipment, as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Board approves the amendments to the RAMP Planning Documents, Fiscal Year 1985, SIUC, which result from the revisions (pages 351-52, 359-60, 361-65, 370-73, and 410-12); and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1985, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Doctor of Philosophy, Major in Geology	\$ 82,800
Associate of Applied Science, Major in Aviation Flight	<u>-0-</u>
Total New Program Requests	\$ 82,800
<u>Expanded/Improved Program Requests</u>	
College of Engineering and Technology	\$ 768,000
Computer Science	60,000
School of Law	214,000
School of Technical Careers	<u>189,000</u>
Total Expanded/Improved Program Requests	\$1,231,000
<u>Special Analytical Studies</u>	
Computing Affairs	\$ 300,000
Instructional and Research Equipment	178,570
Support Cost	<u>280,200</u>
Total Special Analytical Studies Requests	\$ 758,770
Total Program Request, SIUC	<u>\$2,072,570</u>

Chancellor Shaw commented that adjustments had been made as a result of the knowledge of the Fiscal Year 1984 budget gained since the documents were last submitted to the Board of Trustees in July. He pointed out that SIUC made some adjustments in the long-range plans for engineering and science and SIUE had put in additional dollars to support the Undergraduate Nursing Program in Olney and requested additional funding for economic development activities.

Mr. Elliott moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1985: OPERATING BUDGET REQUEST

Summary

This matter presents The Southern Illinois University System Fiscal Year 1985 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1983. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; School of Medicine, Southern Illinois University; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A which is appended to this matter.

The guidelines used in preparation of these operating requests were approved by this Board at its July 13, 1983, meeting. Following is a review of the guidelines approved for use in the FY-85 operating budget request.

Incremental Increase Guidelines

Salary: 6.0% for all employees (on 95% of base)

General Price: 6.0%

Utilities: Carbondale - 11.1%
SIU School of Medicine - 20.0%
Edwardsville - 23.0%

Library Materials: 17.0%

Fire Protection: 5.0%

Other Increases

Operation and Maintenance: The School of Medicine is requesting \$153,400 in O & M funds for the Rutledge Manor facility.

Programmatic and Other: SIUC and the School of Medicine - \$3,209,600
SIUE - \$1,231,100

Details related to these requests were set forth in back-up materials to Item J on the July agenda and Item M on today's agenda.

Financial Guidelines Adjustments

In keeping with the Board of Trustees action of December, 1982, work has proceeded with the IBHE staff to develop a new procedure for determining an appropriate method of assigning overhead charges (tuition) to the financial guideline programs. The identification of this item as a separate request this time is but one step towards this effort. An agenda item on this matter is anticipated for the October, 1983 meeting of the Board.

The numbers shown for both SIUC and SIUE represent the amounts needed to cover incremental salary increases, special salary "catch-up" increases, and general price increases for these programs. These amounts were determined by applying the same guidelines that were used for other University programs. Also included in SIUC's number is projected program expansion of \$238,200. The noted funds will have to be generated by the financial guideline programs.

Special Salary "Catch-Up"

Faculty and Staff - 4.0% (on 95% of base)
Civil Service - 6.0% (on 95% of base)

The Fiscal Year 1982 IBHE study of faculty salaries makes clear that catch-up funds are needed. This Peer Group Study shows Carbondale to be below the median by 14.1% and Edwardsville by 0.8%. When compensation (salary plus fringe benefits) rather than salary is used, Carbondale and Edwardsville are below the median by 15.5% and 6.6%, respectively. Finally, for all universities in the state, excluding the University of Illinois, the IBHE study shows the universities to be behind the Peer Group index by 8.4% based on compensation and 5.4% based on salaries.

The latest IBHE study on civil service salaries indicates that our range employees are below comparable State Code personnel by 24.0% at SIUC, 34.6% at the SIU School of Medicine, and 19.7% at SIUE.

The evidence indicates that faculty, professional staff, and civil service employees are deserving of catch-up funds of considerable magnitude. In addition, our institutions face special problems in areas of high demand. A 4.0% catch-up for faculty and professional staff and a 6.0% catch-up for civil service employees on 95% of base are recommended. Presidential discretion should determine how much of this increase to use for general catch-up

for faculty and staff and how much to use for faculty in the high demand disciplines.

The request for employer retirement contributions is not included in the attached summary. This request will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1985. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None is known.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1985 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois.

Table A
Southern Illinois University
Summary of Fiscal Year 1985
Operating Budget Request - State Appropriations
(In Thousands of Dollars)

	STUC		STUC		STUC		STUC		STUC		Office of the Chancellor	STU Total
	Excluding School of Medicine	School of Medicine	Total	Excl. School of Dental Medicine	School of Dental Medicine	Total	Excl. School of Dental Medicine	School of Dental Medicine	Total	Office of the Chancellor		
FY-84 Budget Base	95,590.6	21,260.1	116,850.7	43,946.9	3,872.2	47,819.1	1,001.2					165,671.0
Requested Incremental Increases:												
Salary - 6.0% on 95% Base	3,910.3	868.6	4,778.9	1,824.2	201.2	2,025.4	38.4					6,842.7
General Price - 6%	716.6	302.8	1,019.4	389.0	18.8	407.8	19.6					1,446.8
Utilities ^a	882.9	112.9	995.8	761.9	--	761.9	--					1,757.7
Library Materials - 17%	299.1	69.5	368.6	68.6	5.1	73.7	--					442.3
Fire Protection - 5%	11.4	--	11.4	5.2	--	5.2	--					16.6
Total Incremental Increases	5,820.3	1,353.8	7,174.1	3,048.9	225.1	3,274.0	58.0					10,506.1
New O&M Needs	--	153.4	153.4	--	--	--	--					153.4
Programmatic and Other:												
New Programs	82.8	--	82.8	--	--	--	--					82.8
Expanded/Improved Programs	1,231.0	637.0	1,868.0	314.2	--	314.2	--					2,182.2
Other Special Needs	798.8	500.0	1,298.8	916.9	--	916.9	--					2,175.7
Total Programmatic and Other	2,072.6	1,137.0	3,209.6	1,231.1	--	1,231.1	--					4,440.7
Percentage of FY-84 Budget	2.2%	5.3%	2.7%	2.8%	--	2.6%	--					2.7%
Financial Guideline Adjustments	792.2	--	792.2	116.9	--	116.9	--					909.1
Adjustment to Dental Program	--	--	--	--	(200.0)	(200.0)	--					(200.0)
Net Increases and Adjustments	8,685.1	2,644.2	11,329.3	4,396.9	25.1	4,422.0	58.0					15,809.3
Percentage of FY-84 Budget	9.1%	12.4%	9.7%	10.0%	.6%	9.2%	5.8%					9.5%
Requested Special Salary "Catch-Up":												
Faculty/Professional Staff	1,933.6	318.5	2,252.1	774.4	100.8	875.2	19.5					3,146.8
Civil Service	1,009.9	390.9	1,400.8	505.5	44.1	553.6	7.8					1,962.2
Total Special Salary "Catch-Up"	2,943.5	709.4	3,652.9	1,283.9	144.9	1,428.8	27.3					5,109.0
Net Increases, Adjustments, and Special Salary Funds	11,628.6	3,353.6	14,982.2	5,680.8	170.1	5,850.8	85.3					20,918.3
Percentage of FY-84 Budget	12.2%	15.8%	12.8%	12.9%	4.4%	12.2%	8.5%					12.6%
TOTAL FY-85 OPERATING BUDGET REQUEST	107,219.2	24,613.7	131,832.9	49,627.7	4,042.2	53,669.9	1,086.5					186,589.3

^aCarbondate 11.1%; School of Medicine 20%; Edwardsville 23%

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1985: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1985 were presented to the Board at its July 13, 1983, meeting. Those lists were in the priority order established by each University; they have been merged by the Chancellor's Office into a proposed System Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

The low level of state capital budget funding for higher education reflects current fiscal limitations caused by the recession and by changing federal funding policies. Most of the projects proposed by the System institutions are concerned with badly needed remodeling and renovation to preserve existing facilities, with energy conservation, or with food production and research.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Previous priority accorded to projects carried over from the past.
- B. Projects of an emergency nature.
- C. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

In summary, the highest priority has been assigned to high need alarm and storage remodeling at SIUC.

Following in second priority is the corrective renovation of construction deficiencies involving Buildings II and III at SIUE.

A third priority is replacement of roofs at both institutions.

And a fourth priority is the acquisition and remodeling of property in Springfield for the SIU School of Medicine.

Additional projects in the priority list deal with increasing handicapped access to buildings, developing instructional or repair facilities, and maintenance and renovation projects.

Energy Conservation and Food Production projects are listed separately at the request of the Illinois Board of Higher Education.

Considerations Against Adoption

None is known.

Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects totaling \$9,520,500 be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1985.

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1985
(Excludes Food Production and Energy Conservation)

Priorities		(Thousands)		
By University	By System	Project Description	SIUC	SIUE
1	1	<u>Renovation: Fire alarm system and fire-rated vault.</u> This project provides for a major rehabilitation of the fire alarm system on campus at a cost of \$250,000. It also provides \$25,000 for a fire-rated vault for the Micrographics Office which provides a central storage of campus business, student, and academic records.	\$ 275,000	
1	2	<u>Corrective Renovation, Buildings II and III</u> This project will correct construction deficiencies in the plaza and underground hallway between Buildings II and III. A recent engineering study has concluded that settling of the west side plaza presents a real potential for severing the main high temperature and chilled water distribution lines which serve the two buildings. The probable cause is inadequate fill and compaction at the time of construction. The study also concludes that the adjacent underground hallway which houses the entering utility lines also had inadequate fill and compaction along the vertical walls and possible deficiencies in construction, sealing, and drainage. The result is extreme water seepage into the hallway and the adjacent basement level floors of the buildings. This project will (1) remove the plaza to expose the high temperature and chilled water lines which will be shrouded and then fill and compaction to ground surface level, and (2) expose the exterior walls of the underground hallway for sealing and drainage improvement and then fill and compaction to ground surface level. In addition, a new surface level sidewalk will be constructed between the buildings.		\$ 390,800
1	3	<u>Roof Replacements</u> This project provides for new roofs on all or parts of seven buildings.	\$ 375,000	
2	4	<u>Roof Replacement, Buildings II and III</u> This project will replace roofs totaling 61,200 sq.ft. on Buildings II and III. Severe winter weather more than a year ago caused extensive damage to these roofs and replacement is necessary to prevent interior deterioration. Water leaking into classrooms causes interruptions of classes and safety problems result from wet hallways, office, and work area floors.		\$ 418,500
2	5	<u>Property Acquisition - Springfield</u> Funds are to purchase a 1.7 acre site including buildings containing 31,075 NASF abutting the Springfield Medical Campus. The cost represents an in-house estimate of the asking price for the property. Appraisals made several years ago suggest that a lower sale price might be negotiated. Funding will also be requested for planning and remodeling the facilities to provide laboratory, laboratory support, and office areas for the School of Medicine.	\$2,572,400	

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Priorities		(Thousands)		
By University	By System	Project Description	SIUC	SIUE
		<u>Planning - Remodeling of Property Acquisition</u>	\$ 394,700	
		This request is to plan the remodeling of the property requested in the above item. The facility will be developed into conventional laboratory facilities and office space for business and academic units of the School of Medicine. These facilities will in part replace existing rental space and relieve current congestion in clinical research and educational spaces. Renovation costs are currently estimated at \$4,275,600.		
3	6	<u>East St. Louis Center, Renovation and Remodeling</u>		\$ 238,600
		This project includes three improvements for the East St. Louis Center. The construction of shower facilities on the 7th floor for the Performing Arts Training Center will complete the renovation needed for this floor. Renovation of the 1st floor restrooms is needed to improve the present inadequate facilities available on the main floor circulation area of the building. The badly deteriorated wood main entrance exterior will be remodeled with the installation of aggregate panels. This is consistent with prior renovation that replaced windows on all floors for energy conservation.		
3	7	<u>Handicapped Access to Life Science I - Carbondale Remodeling</u>	\$ 71,000	
		This request would provide funding for modifications to entrance ways, washrooms, the elevator, and some classroom facilities to make Life Science I (Lindegren Hall) more accessible to the handicapped.		
4	8	<u>Handicapped Access to Wheeler Hall - Carbondale Remodeling</u>	\$ 220,400	
		Wheeler Hall is presently totally inaccessible to the handicapped and as such has limited use. This request would provide ramps, elevator, and washroom facilities accessible by the handicapped.		
5	9	<u>Pulliam Hall Remodeling/Planning</u>	\$ 57,000	
		These funds would provide for the initial phase of planning and design. The project budget is presently estimated at \$3,900,000. A general remodeling of the building is necessary in five stages to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education.		
4	10	<u>East St. Louis Satellite Dental Clinic, Remodeling and Rehabilitation</u>		\$ 592,100
		This request will permit enlarging the existing satellite clinic from 9 to 24 dental operatories. \$129,700 is included for dental chairs, cabinets, and miscellaneous equipment; and \$462,400 will be expended for remodeling approximately 4,000 NASF to accommodate additional operatories. The work will include new partitions, removal of existing plumbing and installation of new pipes and fixtures, and modifications to the HVAC system.		

Priorities		(Thousands)		
<u>By</u> <u>University</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
6	11	<u>Wheeler Hall Renovation - Carbondale - Planning</u> Wheeler Hall is one of the oldest buildings on the Carbondale campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility.	\$ 112,600	
7	12	<u>Communications Building Completion - Planning</u> These funds provide the planning and design for a remodeling project to complete the interior of the 2nd floor of the Communications Building. The total project will cost approximately \$350,000.	\$ 30,000	
8	13	<u>Farm Buildings Rehabilitation - Remodeling</u> These funds will be used to provide needed repairs and rehabilitation to the existing buildings at the Carbondale campus.	\$ 75,000	
5	14	<u>Alton Campus, Minor Remodeling</u> Included in this project is the replacement of two air-conditioning units and the remodeling of ductwork in Building 284 (offices for Department of Restorative Dentistry); installation of aluminum siding, gutters, and downspouts on Buildings 285 and 288, replacement of two air-conditioning units in Building 288 (offices and laboratories for Department of Diagnostic Specialties); and installation of aluminum siding, gutters, and downspouts on Building 294 (offices of Department of Pediatric Dentistry and Orthodontics). This is the first phase of a three-year renovation plan totaling approximately \$1,300,000.		\$ 139,000
University Totals			\$4,183,100	\$1,779,000
System Total			\$5,962,100	

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1985
Energy Conservation Projects

<u>Priority</u>	<u>Project Description</u>	<u>Amount</u>
1.	<u>Energy Conservation Projects</u> This project includes energy conservation improvements at Alton, East St. Louis, and Edwardsville that were recommended in a recent energy audit of all SIUE facilities. These improvements have a calculated pay-back life cycle of 3.6 years or less. Improvements include converting existing terminal reheat systems to variable volume systems in four core buildings, replacing incandescent lighting with high efficiency lighting in one core building, installation of additional soffit insulation at the wall line above windows and sealing to minimize air infiltration in two core buildings. This project also includes the installation of microprocessors to operate HVAC equipment at East St. Louis and Alton, and the installation of night setback time clocks, multi-zone temperature controls, gas fired outdoor air controls, and energy efficient exterior lighting at Alton.	\$1,129,400
2.	<u>SR³ - Energy Conservation - Springfield</u> This total request includes three energy conservation renovations to the Medical Instructional Facility at Springfield. The projects include expanding the recirculation of exhaust air, recovery of waste heat from boiler flu gases, and installation of an evaporative cooling system for supplemental and emergency cooling of vivarium facilities. All of these projects have a payback of less than five years. The School of Medicine is presently undergoing an energy audit under funding from a federal grant. If energy conservation projects with greater payback are suggested by the audit, that can be completed within the dollar amount requested, substitutions may be made in the final RAMP submittal.	414,000
Total		<hr/> \$1,543,400

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1985
Food Production Projects

<u>Priority</u>	<u>Project Description</u>	<u>Amount</u>
1.	<u>Livestock Teaching and Research Facilities, Phase II</u> This project is composed of four parts. A new beef finishing facility, a new swine breeding facility, a new laying unit at the poultry center, and a horse shelter. The present facilities have deteriorated significantly due to age and must be replaced.	\$ 743,000
2.	<u>Animal Waste Disposal/Site</u> Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from flowing into nearby creeks at the swine and beef centers.	413,000
3.	<u>Ag Research Support Units/Buildings</u> The request provides new facilities for five farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, and additional greenhouses at the Horticulture Center are needed to accommodate expanding research work.	659,000
4.	<u>Ag Building Addition/Planning</u> This addition will house the Agriculture Mechanization Program and the Meats Facility.	200,000
Total		<hr/> \$2,015,000

Mr. Elliott moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

PROJECT DEVELOPMENT APPROVAL AND AUTHORITY TO SEEK
ARCHITECTURAL SERVICES: PROPOSED PROJECT FOR
INCREASED ON-CAMPUS SINGLE STUDENT HOUSING, SIUE

Summary

This matter grants authority to the President, SIUE, to continue development of plans for additional on-campus single student housing by renovating and converting existing apartments at the Tower Lake housing complex, constructing a dining hall facility, and accomplishing appropriate site improvements. It also grants authority to recommend to the Board retention of an architectural and engineering firm to evaluate a renovation and conversion proposal developed by University personnel and to review and refine cost estimates developed for that proposal.

As indicated in a memo to the Board from Chancellor Shaw dated August 11, 1983, the proposed project would (1) renovate 158 existing apartments by replacing the kitchen and dining area with a second bathroom and a third bedroom, thereby increasing apartment occupancy from four to six students, for a total occupancy increase of 316 students; (2) convert 88 apartments from family units to single student units for an occupancy increase of 192 students; (3) add one additional student occupant to 12 existing three-bedroom apartment units for an increase of 12 students; (4) purchase furniture for the 520 additional single student spaces created; (5) construct adjacent to the Tower Lake Commons Building a dining hall with a capacity for managing 948 meal contracts to be held by the student occupants of the renovated apartments; and (6) construct appropriate site improvements, such as parking, sidewalks, and lighting.

Financing for the proposed project would be through a revenue bond issue of approximately \$5,600,000. University personnel estimate that such a bond issue at 9% per annum with a 25-year maturity would require a basic single student monthly room rent of \$125 and a monthly meal contract rate of \$144. Assuming project completion by the beginning of academic year 1985-86, these rates will be competitive with projected rates at other public Illinois universities.

It is further proposed that if sufficient construction funds are available, modifications to enhance energy conservation and maintenance efficiency would be included in the project.

Rationale for Adoption

An earlier feasibility study and continuing demand for existing units demonstrate the need for additional on-campus student housing.

Additional on-campus housing will assist the University in maintaining access to the University for people in the southwestern Illinois region and for people beyond the region who desire to attend SIUE. On-campus housing will become increasingly important to maintaining regional access to the University as transportation costs continue to rise.

This approach to providing additional housing is recommended based on several factors. Feasibility assessments concerning construction of a new student housing development have not produced a project with an associated rent level requirement that University officers believe is reasonable for most SIUE students. Student housing preferences at the time existing campus housing was planned focused on apartment-style housing. Students in recent years have begun to express more diverse housing preferences, including a desire for traditional residence hall or suite arrangements with convenient dining facilities. University housing officers have noted that many parents of prospective students express concern that dining facilities are not immediately available to provide well-balanced, nutritional meals.

Timely completion of this phase of project planning will allow the University to proceed with the project on relatively short notice if cost projections prove feasible and future interest rates allow.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was reviewed, and the general concepts approved, by the Physical Facilities Committee of the University Planning and Budget Council. The Tower Lake Resident's Association reviewed and approved the general concepts of the proposal, but expressed a desire to be involved in the final planning. This project has involved and is recommended by the Director of the University Center and Resident Life, the Directors of Development and Public Affairs, of Planning and Resource Management, and of Supporting Services, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The President of Southern Illinois University at Edwardsville be and is hereby authorized to continue planning for the expansion of on-campus single student housing through renovation and conversion of existing Tower Lake housing facilities, for the construction of a dining facility at the housing site, and for appropriate site improvements.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to recommend to the Board of Trustees an architectural and engineering firm to review the proposed project, assess and refine cost estimates, and provide a recommendation as to project feasibility.

Mr. David Berry made the following statement:

Service operations, such as housing and the University Center, depend heavily on the support they receive from the rest of the University's ability to attract students, either by act of recruiting or by reputation for academic excellence and other outstanding achievements. Yet housing and the University Center are also part of the mix, if you will, of opportunities that students evaluate when selecting an institution of higher education. Well, if you're short a part of a commodity that you need to attract students, then you limit your ability to maintain or expand enrollments. And if you can't maintain or expand enrollments then you limit your ability to grow and adapt. By approving this project today, we will say to IBHE and this state that we must find a way to increase our base of students through additional housing, and we are investigating every option to achieve this goal. I believe we should continue our planning to expand housing and at the same time pursue other ways to attract students.

Mr. Berry moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

DESIGNATION OF THE "SAM M. VADALABENE CENTER FOR HEALTH,
RECREATION, AND PHYSICAL EDUCATION," SIUE

Summary

This matter designates the Multi-Purpose Building at Southern Illinois University at Edwardsville as the "Sam M. Vadalabene Center for Health, Recreation, and Physical Education."

Rationale for Adoption

The growth and development of Southern Illinois University at Edwardsville has been intertwined with the public service career of Senator Sam M. Vadalabene. Senator Vadalabene's interest in the University, its endeavors, and initiatives is well known. Over the years he has supported legislation beneficial to the development of SIUE--legislation providing the physical facilities and operating funds necessary for the institution to serve the southwestern region of Illinois. Even in difficult times, as in recent years of limited state resources, Senator Vadalabene has never wavered in his belief in the value of SIUE to the region nor in his commitment to assist the University in the accomplishment of its mission. In large part, the existence of the new structure at SIUE is a tribute to his many years of vigorous pursuit of funding for construction of the facility.

SIUE has not been the Senator's only focus of activity. The people of his district, the region, and the state have benefitted from his work on many issues, including the Tri-Cities Port District, road and park projects,

state library systems, veterans rights, bikeway development, economic development, and a host of others far too numerous to list. There is a certain similarity between the Senator's wide range of public service activities and the variety of functions served by the Multi-Purpose Building. Both address needs of the community at large as well as those of the University.

Based on his long and distinguished career of service to the University and to the people of his district, region, and state, and particularly in recognition of his long-term support of construction of the Multi-Purpose Building, University officers propose that the facility be designated the "Sam M. Vadalabene Center for Health, Recreation, and Physical Education."

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was developed by the University Building and Facility Naming Committee, SIUE. It is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Multi-Purpose Building, SIUE, be and is hereby designated the "Sam M. Vadalabene Center for Health, Recreation, and Physical Education," in recognition of the many significant contributions of Senator Sam M. Vadalabene to Southern Illinois University at Edwardsville and to the southwestern Illinois region.

Ms. Deb Buer, President of the Student Body, SIUE, made the following statement:

I was at the committee meeting in which the proposal to name the gym after Senator Vadalabene was forwarded to the President. The substance of the arguments in favor of the proposed matter are summarized for you. I need not repeat them. But it is appropriate now to speak to the matter as a representative of the students of SIUE. I will not say that we are always in agreement with the positions he takes on all the issues; however, it is largely through the efforts of Senator Vadalabene that there is an SIUE, the students of which I represent. And, as an interested spectator of the activities of the Illinois General Assembly, I am aware that SIUE and thus its students have a friend in Senator Vadalabene. It is fitting and appropriate that we recognize his work for our benefit. The Multi-Purpose Building is a culmination of his efforts. I offer to the Board my wholehearted support on behalf of the students of SIUE to dub our new gym the Sam M. Vadalabene Center for Health, Recreation, and Physical Education.

Mr. Van Meter moved the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUE, President Lazerson stated that Katherine Dunham, University Professor and now retired, will be honored the first week in December at the Kennedy Center. He reported that the Elderhostel Program at SIUE was one of two selected for portrayal on the CBS Morning News and that he had received a letter from CBS commending the University for its cooperation. He stated that the Harbert family of Centralia had, in their joint will, left a bequest to the University of 42 percent of their estate which is estimated to be in excess of \$300,000. He stated that the funds were to be used for Centralia Township High School graduates for their support. He reported that in approving the RAMP documents today the Board had approved a request for additional funding for outreach activities in the nursing program. He continued that several years ago the IBHE had in effect given SIUE responsibility for the southern half of the state with regard to the provision of education for registered nurses. President Lazerson commended the School of Nursing for the work they had done over the past several years and announced the first fruits of its labor. He reported that eighteen RNs had received baccalaureate degrees over the course of this summer.

The Chair announced that the October Board of Trustees meeting was scheduled for Tuesday, October 11, 1983, at SIUC.

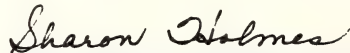
The Chair announced that the Board of Trustees had made it a policy that the performance of the Chancellor and the Presidents be individually evaluated on a regular basis and that these evaluations provide considerable

information, and that the Board also has a procedure for a five-year review. He stated that the Board would proceed with the annual evaluations and that these evaluations provide a means by which the incumbents may review their own performance where new, short-, and long-term goals for the ensuing months can be established, and also provide an opportunity for the Board to receive comments from them and make suggestions to the three individuals. He concluded by announcing that pursuant to Article II of the Statutes, Section 5 the following evaluations have been scheduled: November, President Somit; December, President Lazerson; and February, Chancellor Shaw.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:25 a.m.



Sharon Holmes, Executive Secretary

November 9, 1983

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November 10, 1983

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
NOVEMBER 9, 1983

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:10 p.m., Wednesday, November 9, 1983, in the Parlor of the Holiday Inn-Alton Parkway, Alton, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. David Berry
Mr. William R. Norwood

Executive Officers present were:

Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Sharon Hutcherson; nay, none. The motion was carried by the following recorded vote: Aye,

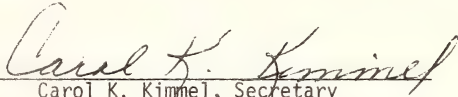
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Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, Harris Rowe, A. D.

Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:20 p.m.


Carol K. Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 10, 1983, at 10:10 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
 Mr. Ivan A. Elliott, Jr.
 Mrs. Crete B. Harvey
 Ms. Sharon Hutcherson
 Mrs. Carol Kimmel, Secretary
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. William R. Norwood

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. Rowe stated that this was the first meeting that Mr. Norwood has missed since he has been a member of the Board of Trustees. He reported that Mr. Norwood had been promoted to the rank of Captain with United Airlines, and that he was scheduled to fly for United this morning. He further reported that Mr. Norwood is one of nine finalists for the National Collegiate Athletic Association's Silver Anniversary Awards, and that five of the finalists will be chosen for the 1984 awards to be presented during the NCAA Annual Convention in Dallas, Texas, in January.

Mr. Rowe reported that Mr. Van Meter had been appointed by Governor Thompson to serve on the Chicago World's Fair Authority, the rule-making body for the 1992 World's Fair. He continued that Mr. Van Meter was the only downstater on the panel.

Mr. Rowe reported that at approximately 8:00 p.m., Wednesday, November 9, 1983, the Board of Trustees had held a special meeting at which the only business transacted was to adjourn into executive session to consider information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of President Somit pursuant to 4 Statutes C, and that no agenda matters for today's meeting were discussed.

Mr. Rowe stated that he had received a letter from the United States Department of Justice, United States Attorney, Southern District of Illinois, in which Mr. Hess lavished praise on SIU and the staff at Carbondale for their activity which led to the recovery of monies for misconduct by former computing officers. Mr. Rowe asked that President Somit pass on the Board's gratitude to the personnel involved in this matter.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation on September 22, 1983. He reported that he had attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System on September 23, and a meeting of the Merit Board of the State Universities Civil Service System on September 28, 1983. He stated that the proposal to amend the Merit Board resolution relating to employee benefits passed at our last Board meeting was made to the Merit Board and referred to the Committee for discussion. He continued that the Merit Board luncheon and reception for Ruth Eidson on October 5, 1983, honored Ruth on her retirement from the

Civil Service Advisory Committee. Mr. Elliott reported that he had attended the SIU Foundation Board of Directors' meeting on October 29, 1983. He stated that the change in attitude and direction of the Foundation was very noticeable, and that it is gearing up to become a major fund-raising institution on behalf of the University, rather than just an institution to administer funds. He reported that the Foundation was reorganizing its structure, and have hired Barton and Gillette to determine when a major fund-raising activity can take place. He stated that the Investment Committee had restructured its affairs, the Washington Square property was paid for and transferred to the University, and the Treasurer's reports and audit reports were discussed. He reported that a gift of \$100,000 from the Foundation was provided to the University for scholarships to try to attract national merit scholars and other students of merit. He stated that the Foundation had given \$25,000 to start upgrading and repairing the W. Clement and Jessie V. Stone University House. Mr. Elliott stated that a Deferred Gifts Committee had been created and that one of the professors at the School of Law had agreed to work with the Committee and provide advice to attorneys, alumni, and interested people who wanted to make deferred gifts. He continued that the Foundation would provide the technical assistance free of charge as long as the University was a potential beneficiary. He stated that the Foundation was having telethons and that that program had been very well received. He stated that the Foundation Board had changed its complection in a number of ways in regard to people: it has expanded its membership, its area coverage, and has people from the Springfield area suggested by the School of Medicine. Mr. Elliott stated that he had attended the SIUC football game on October 29. He stated that he had clipped an article out of one of the newspapers that said as of two weeks ago, they had the most points scored in the season, the most touchdowns of the season, the most interceptions

of the season, the most interceptions in a game, the most wins in a season of four-year schools, the most punts for a touchdown in the season, the most consecutive extra points, and the most wins in the season for four-year institutions. Mr. Elliott stated that he had attended a meeting with Barton and Gillette on November 2. He reported that Barton and Gillette were hired by the Foundation to make a survey of the attitudes of various constituency groups toward the Foundation. He reported that the survey included guidance counselors, opinion leaders within a 200-mile radius, prospective students who did enroll, prospective students who did not enroll, and parents of prospective students and alumni. Mr. Elliott stated that 94 percent of the alums at SIUC said that the education they had received at SIUC met the expectations that they had.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on October 4. She stated that that meeting was fundamentally an information committee meeting with a lot of reports on salary status and energy.

Mr. Rowe reported that he had attended the Illinois Board of Higher Education meeting on November 1. He stated that it was a very brief meeting. He stated that the IBHE had originally wanted the universities to report back on the recommendations on public college and university admission requirements by July of 1984, but that that has now been extended to an interim report by July of 1984 with a final report in July of 1985. He commented that there were some informational items on enrollments in Illinois, on recent higher education enrollment trends in Illinois, and that Illinois higher education was continuing to serve an even greater percentage of our population with each passing year. He stated that the IBHE had had a report on the Fiscal Year 1983 student financial aid survey, a summary of faculty salaries in Illinois

and the trends showing we have more catch-up to go through, and a reference to the fact that the budget requests were in.

With regard to the admission requirements policy, Dr. Shaw stated that he had suggested that the IBHE staff also consider the private colleges and universities as well as the public sector. He added that the IBHE had no authority to approve the private colleges and universities' admission requirements, but that they ought to be receiving and analyzing them and that they should be subject to the same public scrutiny as the publics.

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, asked whether there was no tuition increase included in our budget request for the coming year. Dr. Shaw responded that at this point when we do our budget we do not project Income Fund for our tuition, but that that did not have any implication of what might or might not happen.

Dr. Wilkins reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on October 6, 1983. He stated that it was a rapid, packed, two-hour meeting of financing, the problems, and that it was an excellent meeting.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:15 a.m. that morning. He gave the following report:

The Finance Committee met last month with the Auditor General, at his request, for a preliminary report on the results of the audit. Since the statute requires the Auditor General to have that in private, it was their meeting, they invited us, and they insisted that it be a private meeting. We will have the report in hand probably by the February meeting, and when we have the final report it will be placed on the agenda of the Finance Committee and will be discussed. The Finance Committee received an update on computing activities, discussing the possibility that an upgrade of the hardware may be started earlier than was anticipated, and that that will be placed on the

agenda for next month. The Finance Committee has asked for additional information concerning cash flow, possibility of contracts, the need for the equipment, whether the equipment will meet our needs for the next few years, and a prognostication as to what IBM is going to do. Item K, Organization of the Office of the Chancellor, Reorganization of the System Internal Audit Function [Amendment to III Bylaws 3-F], was examined and the Committee recommends it be adopted by the Board. The Committee does not recommend that it be placed on the omnibus motion. Item L, Tuition Policy for Cost Recovery Programs [Amendment to 4 Policies of the Board A-3, B-4, and B-6], in its amended form, is recommended for approval and we request that it be placed on the omnibus motion. The remaining items on the agenda were deferred until next month.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, November 10, 1983, at 9:15 a.m., in the International Room of the University Center. He gave the following report:

Most of the items contained on the Architecture and Design Committee agenda were mainly information items with the exception of Item H, Authorization for Grant of Easement by Southern Illinois University Foundation, Evergreen Terrace, SIUC, which the Committee recommends be placed on the omnibus motion. The Committee received a status report on the Library Storage Facility. Dr. Brown stated that the Capital Development Board is requesting some additional information in the form of an additional appraisal. The Committee asked that Dr. Brown give the Capital Development Board the consensus of the opinion of the Committee that they give this matter urgency so that some final resolution can be made.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, AUGUST
AND SEPTEMBER, 1983, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of August and September, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

AUTHORIZATION FOR GRANT OF EASEMENT BY SOUTHERN ILLINOIS
UNIVERSITY FOUNDATION, EVERGREEN TERRACE, SIUC

Summary

This matter would provide for the Board of Trustees to give consent to the Southern Illinois University Foundation for the grant of an easement across a portion of the Evergreen Terrace property for the purpose of use of an existing sewer line by the Carbondale Park District. Permission would also be granted to the Park District to connect its sewer line with the existing University sewer system.

Rationale for Adoption

The Carbondale Park District has requested a 20-foot wide easement running for an approximate distance of 105 feet across the Evergreen Terrace property owned by the SIU Foundation. Such easement is requested for the purpose of the Park District's use, repair, and replacement of an existing sewer line running from the Evergreen Park property to the University's sewer system at a location on the Evergreen Terrace tract. Because of the future obligation of the Foundation to reconvey the Evergreen Terrace tract to the Board of Trustees, consent of the Board is sought for such a grant of an easement.

The Park District sewer line is to be used solely for the purpose of accommodating not to exceed five Park District facilities at Evergreen Park. In the event the Park District should desire to add additional facilities to the original line in the future, written permission would be required from the SIU Foundation and from the University. The Park District would also be prohibited from allowing any other use of the sewer line, and would be required to restore the premises and be responsible for any damages occurring as a result of the use, repair, or replacement of the sewer line.

University officials have determined that the projected use by the Park District would not adversely affect the University's sewer system. The proposed agreement with the Park District would provide, however, for termination of the agreement in the event utilization of the University's system should, in the judgment of the University, reach its reasonable maximum capacity.

Copies of the drawing showing the easement location and of the proposed agreements to be entered into by the Foundation and the University are attached.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has had the involvement of the SIU Foundation President and Board of Directors, the Vice-President for Campus Services, and the President, SIUC. Involvement of the various constituency groups was not deemed necessary due to the nature of the matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Permission is granted to the Southern Illinois University Foundation to grant an easement to the Carbondale Park District across a portion of the Evergreen Terrace tract in the location and for the purposes set forth in this matter and in the documents presented to the Board this date; and
- (2) The President of Southern Illinois University at Carbondale is authorized to execute in the name of the Board of Trustees an agreement with the Carbondale Park District allowing utilization of the existing University sewer system for the purposes and under the conditions stated above and in the draft agreement presented to the Board.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1984

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 9	SIU at Carbondale
March 8	SIU at Edwardsville
April 12	SIU School of Medicine, Springfield
May 10	SIU at Edwardsville
June 14	SIU at Carbondale
July 12	SIU at Edwardsville
September 13	SIU at Carbondale
October 11	East St. Louis Center
November 8	SIU at Carbondale
December 13	SIU at Edwardsville

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



November 10, 1983

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1984:

<u>Deadline Dates for 1984 Receipt of Agenda Items</u> (Due by 5:00 p.m.)	<u>1984 Mailing Dates Agenda & Matters</u>	<u>1984 Meeting Dates Board of Trustees</u> (Thursday)
Monday, January 16	Friday, January 27	SIUC - February 9
Monday, February 13	Friday, February 24	SIUE - March 8
Monday, March 19	Friday, March 30	SIU School of Medicine Springfield - April 12
Monday, April 16	Friday, April 27	SIUE - May 10
Monday, May 21	Friday, June 1	SIUC - June 14
Monday, June 18	Friday, June 29	SIUE - July 12
Monday, August 20	Friday, August 31	SIUC - September 13
Monday, September 17	Friday, September 28	East St. Louis Center - October 11
Monday, October 15	Friday, October 26	SIUC - November 8
Monday, November 12	Friday, November 30	SIUE - December 13

Meetings have not been scheduled for the months of January and August.

TUITION POLICY FOR COST RECOVERY PROGRAMS
[AMENDMENT TO 4 POLICIES OF THE BOARD A-3, B-4, AND B-6]

Summary

This matter presents a recommendation for a revised tuition policy for cost recovery programs. This revised policy would discontinue the use of in-state resident tuition rates as the determining factor for overhead charges; authorize the Chancellor and other appropriate University personnel to work with the IBHE staff to establish a fair overhead rate (this rate would be a percentage of direct program charges determined by the manner in which SIUC and SIUE budget and expend the total revenues available for these programs); require the Chancellor to report to the Board's Finance Committee annually the overhead rate to be used; and authorize the Chancellor to establish overhead rates for cost recovery programs in accordance with this resolution.

Rationale for Adoption

In October of 1974 the Board approved a policy allowing the President of SIUC to establish a charge for off-campus cost recovery programs which would be sufficient to meet the direct cost of these institutional programs. This policy also required that an amount equal to the appropriate in-state resident tuition be charged to each student and deposited in the University Income Fund to meet the overhead cost of the programs. This policy insured that there was no General Revenue subsidy for these cost recovery programs.

In effect the policy defined the following formula:

(Total charges to the student) minus (in-state tuition rate,
or overhead) equals (program delivery charges, or dollars
available to operate the program).

Over the years, the State of Illinois has benefited from the operation of these programs through the fact that tuition charged for the programs generated Income Fund dollars available as a substitute for General Revenue dollars.

This practice worked well in the mid 70's, so long as the total charge to students was increasing at a rate equal to or faster than the increase in tuition rates. But in the late 70's and the early 80's, the picture changed. Between 1979 and 1983, tuition at SIUC increased at a faster rate (46.6%) than total charges to cost recovery students increased (23.9%). Also, the proportion of the total charge which went to overhead increased from 25.0% to 29.6%. Whenever tuition increases faster than total charges, more dollars are taken from the cost recovery programs and placed in Income Fund for general University purposes.

Thus, SIUC was following an increasingly costly and unaffordable fiscal practice so long as increases in tuition continued to rise faster than the total program charge.

In December of 1982 the SIU Board of Trustees recognized a growing fiscal problem in connection with cost recovery programs. This problem occurs

when the percentage of the total charge for cost recovery programs available for the direct program cost becomes less while the percentage for overhead cost increases. Realizing that their current tuition policy for cost recovery programs needed revision, the Board instructed representatives from SIUC, SIUE, and the Office of the Chancellor to study various approaches to overhead charges for the cost recovery programs. The Board also instructed the Chancellor to develop and present to the Board a recommendation on this matter.

Representatives of SIUC, SIUE, and the Office of the Chancellor have worked with the IBHE staff on this study. These efforts have resulted in the staffs agreeing that cost recovery programs should continue to be self-sufficient and that overhead charges should only be applicable to the extent they are not paid directly from program delivery charges. This latter point is important because even though SIUC and SIUE both pay their total cost (direct and overhead) from funds generated by the programs, the classification of cost as direct or overhead is different in the two institutions because of the different manner in which their programs are administered. Thus, a different overhead rate is appropriate.

Considerations Against Adoption

None are known to exist.

Constituency Involvement

This proposed procedure has been reviewed by the Chancellor, the Presidents, and various financial representatives of their staffs. No direct interest of University constituency groups is involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The use of in-state resident tuition rates as the basis of determining overhead rates (tuition) for cost recovery programs shall be discontinued;
- (2) The Chancellor and other appropriate University personnel are authorized to work with the IBHE staff to establish an appropriate overhead rate for cost recovery programs based upon a cost analysis of these programs;
- (3) The Chancellor will report to the Board's Finance Committee annually the overhead rates to be used.

BE IT FURTHER RESOLVED, That 4 Policies of the Board A-3 be and is hereby amended to read as follows:

3. Delegation of authority to establish student fees and charges.
 - a. The Board of Trustees retains authority over the following Mandatory Fees:
 - 1) Tuition Fees
 - 2) General Student Fees
 - b. The Board of Trustees delegates to the Chancellor the authority to establish overhead rates for cost recovery programs, the receipts from which shall be deposited in the University Income Fund.
 - c. The Board of Trustees delegates to the Presidents authority over the following fees:
 - 1) Specific Student Fees within the category of Mandatory Fees
 - 2) Regulatory Fees
 - 3) Charges for Special Non-Instructional Services and Privileges

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended as follows and relocated at 4 Policies of the Board A-5-e:

- e. Instructional Contracts. The Presidents are authorized to enter into contracts with agencies, institutions, or organizations or to establish programs for specified groups and purposes which provide instruction to non-residents of the State of Illinois at a tuition rate which is less than the then current out-of-state tuition provided that such instruction shall be delivered in facilities other than those owned or leased by Southern Illinois University.

The Presidents shall insure that such charges shall be sufficient to meet the marginal instructional costs of the program, and the Presidents in establishing such charges shall consider:

- 1) Student population served
- 2) Payment of instructional costs
- 3) Schedule of educational experiences
- 4) Travel and other support expenses
- 5) Library and other instructional resources
- 6) Special requirements

BE IT FURTHER RESOLVED, That upon the Chancellor's approval of overhead rates for cost recovery programs, 4 Policies of the Board B-4 be and is hereby repealed without further action of this Board.

With regard to Item C, Changes in Faculty-Administrative Payroll - Carbondale, Mr. Rowe questioned whether there was no salary change for the two men who had their titles changed to distinguished professors. President Somit responded that the appointment to the title of distinguished professor carried with it a modest grant to support scholarly research, but not a salary allocation.

Mrs. Kimmel moved the reception of Reports of Purchase Orders and Contracts, August and September, 1983, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; and the approval of Minutes of the meeting held September 8, 1983; Authorization for Grant of Easement by Southern Illinois University Foundation, Evergreen Terrace, SIUC; Schedule of Meetings of the Board of Trustees for 1984; and Tuition Policy for Cost Recovery Programs [Amendment to 4 Policies of the Board A-3, B-4, and B-6]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. Elliott recognized Herbert Fink and Willard D. Klimstra as the two professors from SIUC being appointed as distinguished professors.

Under Reports and Announcements by the President, SIUC, President Somit commented on the tremendous accomplishments made by the SIU Foundation over the past year, and also reported on the Homecoming football game.

The following matter was presented:

ORGANIZATION OF THE OFFICE OF THE CHANCELLOR,
REORGANIZATION OF THE SYSTEM INTERNAL AUDIT FUNCTION
[AMENDMENT TO III BYLAWS 3-F]

Summary

This matter proposes the reorganization of the System Internal Audit Function to centralize that function under the authority and leadership of a full-time System Internal Auditor reporting to the Chancellor as the "chief executive officer of the agency." The Board's Bylaws would be amended to clarify that, when circumstances warrant, the System Internal Auditor will have direct access to the Presidents and the Board of Trustees. The Chancellor would be authorized to take those actions necessary to complete such a reorganization by July 1, 1984.

Rationale for Adoption

Background

Following the major administrative reorganization in 1979, Chancellor Shaw and the Presidents, with the advice of the Board of Trustees' Finance Committee, set out to strengthen the financial affairs component of the overall University organization. This process has involved the review at the System level of the audit, treasurer, control, and financial officer functions and has resulted in the organizational refinement of those functions as they relate to the Board, the Office of the Chancellor, and the Universities. Specifically, in March of 1982, the Board acted to create the position of System Internal Auditor, and the Chancellor promulgated System Guidelines for the Internal Audit Function (see Attachments A and B). In December of 1982, the Board approved a reorganization in the Office of the Chancellor to strengthen the treasurer and control functions, and the Chancellor promulgated System Guidelines for Internal Control (FA-5).

As a part of this ongoing process of review and refinement, thought has been given to additional modification of the audit function, particularly at the System level. What follows is a statement of general information regarding the audit function, a comment on factors characterizing the current organization of the function, and proposed additional modification of the function.

General Information Regarding the Audit Function

Internal auditing is a source of independent appraisal and review of organizational functions, and does not function directly in operational management. Internal auditing is a managerial tool which functions by measuring and evaluating the effectiveness of other functions. An auditor has no direct responsibility for, nor authority over, any of the activities which are the subject of review.

The objective of university internal auditing is to assist members of university management in the effective discharge of management responsibilities by furnishing analyses, appraisals, recommendations, and comments

concerning the activities reviewed. Also, typically, the internal auditor is concerned with all phases of university activities, which often involve elements other than accounting and financial records.

Currently, at SIU, the internal audit function operates at both the System and individual University levels. The System Internal Auditor reports directly to the Chancellor, and the Director of Internal Audit for each of the Universities reports to the President. The annual plan for internal audit, which is developed by the System Internal Auditor in concert with the audit Directors, is approved by the Chancellor and the Presidents. The plan is also presented to the Board of Trustees' Finance Committee.

The current System Internal Auditor position is filled on a part-time basis by an individual who also serves as the Director of Internal Audit for SIUC.

The internal audit staffs of SIUC and SIUE have varied in size during the past several years, but for Fiscal Year 1984, SIUC employed eight auditors and SIUE employed four. SIUC's audit department in Carbondale is also responsible for internal audit at the School of Medicine in both Springfield and Carbondale, and SIUE's audit department in Edwardsville is responsible for internal audit at the School of Dental Medicine in Alton. Funding for the internal audit function for Fiscal Year 1984 is:

	<u>SIUC</u>	<u>SIUE</u>	<u>SYSTEM TOTALS</u>
Personnel	\$222,012	\$125,436	\$347,448
Support Costs	7,050	7,200	14,250
TOTAL	\$229,062	\$132,636	\$361,698

Factors Applying to the Current Organization

Critical to the success of any internal audit function are three factors. The first is that management understands the role of internal audit as a staff function providing advice on issues of management control. The second is that information developed as a part of the internal audit process is shared with those individuals most able to utilize it. The third is that the internal audit function be established at a level within the organization guaranteeing the independence necessary to make critical findings without fear of reprisal.

The combination of current personnel and the current organization satisfy these three factors. Given the continuing review of the internal audit function during the past several years, there is little doubt that management at the highest levels understands the internal audit function in its relationship to other management functions. With respect to the second factor, sharing information, the System Guidelines promulgated in 1982 to guide the internal audit function within the University System make routine provision for audit reports to be made available to all levels of management,

including the Board of Trustees, the Chancellor, the affected President, and those individuals whose area of responsibility has been the subject of an audit (see Attachments A and C). In terms of these two important factors, the current internal audit function at SIU has successfully achieved an appropriate and effective status. While University officers are generally satisfied with the current organization, the issue of independence is one that has been the subject of Auditor General concern.

In the most recent compliance audit, for the period ending June 30, 1981, the Auditor General found that:

The Carbondale and Edwardsville Director's (sic) of Internal Audit do not report directly to the chief executive officer of the agency (the Chancellor) as required by Illinois Revised Statutes (Chapter 127, paragraph 136) but report to the respective Presidents of the campuses. The Chancellor position was established in 1979 but the reporting lines were not revised.

The Auditor General recommended that:

There should be one Internal Audit Department for the University with its Director reporting directly to the Chancellor. This should permit efficiencies through a reduction of overhead in the internal audit function (e.g., one Director of Internal Audit for both campuses) as well as improve the independence of the function (1981).

Partially in response to this finding and recommendation, the position of System Internal Auditor was created. Nonetheless, Auditor General concerns have continued regarding the independence of the audit function within the organizational structure, since the Directors of Internal Audit do not report to the "chief executive officer of the agency," the Chancellor.

The current organization benefits from close working relationships between the campus Directors of Internal Audit and the Presidents at each University. The flow of information between the campus Internal Audit Departments and the Office of the Chancellor has been enhanced by the March, 1982, Guidelines on the System Internal Audit Function, and the flow of information to management from the audit departments has not been questioned. On the other hand, by having the Directors of Internal Audit at each University report to the Presidents, and also somewhat ambiguously to the System Internal Auditor, the question of independence can be raised. While the incumbent Chancellor and Presidents have arrived at understandings that assiduously avoid problems associated with independence, the independence of the function in the long term would be more clearly assured by compliance with the Auditor General's recommendation.

The Auditor General's recommendation that overhead could be reduced by consolidating the two audit departments into a single, larger unit has yet to be fully explored. A larger unit would, however, offer greater opportunities for specialization (computing, for example) than is possible with a smaller department with equally broad responsibilities.

To resolve this question of independence in the long term and to explore the potential efficiencies of a larger, centralized audit function,

the actions proposed under the heading "Resolution" are submitted for Board consideration. They are intended to preserve the continuing communication between University administrations and the internal audit function.

Considerations Against Adoption

The incumbent executive officers have developed understandings regarding the current organizational structure for the internal audit function which satisfactorily accomplish the generally accepted and understood goals of an audit function. This proposed reorganization is undertaken principally to insure the long-term independence of the audit function, not as a means of addressing current concerns or problems associated with the issue of independence.

Constituency Involvement

This proposal was developed in the Office of the Chancellor and reviewed by the Presidents as a part of an ongoing review and evaluation of the financial affairs component of the overall University organization. The Universities' constituency groups were not consulted regarding the proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The audit function within the University System be centralized under the authority and leadership of a full-time System Internal Auditor;
- (2) The System Internal Auditor report directly to the Chancellor as the "chief executive officer of the agency";
- (3) The current Departments of Internal Audit at SIUC and SIUE be combined and report directly to the System Internal Auditor;
- (4) The individual budgets for the existing audit departments be combined into a single budget for the system internal audit function;
- (5) Those personnel actions necessary to accomplish this reorganization be completed through normal personnel practices;
- (6) This proposed reorganization be reflected by modifications to the Guidelines for the Internal Audit Function, as approved by the Chancellor (see Attachment A); and
- (7) The reorganization of the internal audit function be accomplished no later than July 1, 1984.

BE IT FURTHER RESOLVED, That III Bylaws 3-F be amended to read as follows:

Section 3. Finance Committee.

F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee Chair may arrange a special audit directly with the System Internal Auditor or any other person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee Chair and Board Chair. When the System Internal Auditor becomes aware of occurrences or activities believed to constitute possible material violations of law, institutional policy, or generally accepted accounting practices, that Officer will report that awareness to the appropriate President and the Chancellor. In addition, when a possible material violation of law is involved, it will be reported to the Chairman of the Board and the Chairman of the Finance Committee by the Chancellor, or, when appropriate, by the System Internal Auditor.

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System is authorized to take those actions necessary to accomplish the directed reorganization without further action of this Board.

Chancellor Shaw commented that this item proposed to centralize the function of Internal Auditor under the authority and leadership of a full-time System Internal Auditor reporting directly to the Chancellor. He stated that while the current situation works very well, it is an awkward system. He continued that the present system had provided information to improve management, insured that those who needed this information had received it, and that the Internal Audit function had operated at a level within the organization which guaranteed the necessary independence. He stated that the latter factor, independence, had prompted the recommendation for change. He stated that in the most recently released audit finding, June 30, 1981, the Auditor General recommended, "There should be one Internal Audit Department for the University with its Director reporting directly to the Chancellor." He continued that the Auditor General had expressed concern about the independence of the function. He stated that he had every reason to believe that the most recent compliance audit, the one that hasn't been published yet, will contain the same recommendation. He recommended this change which would consolidate the two audit

departments at SIUC and SIUE into a single, larger unit that would operate at the system level helping to insure independence and offering greater opportunities for specialization. Dr. Shaw reported that the Bylaws relating to the Finance Committee would need to be modified to reflect this change as will the Guidelines he promulgates to direct the Internal Audit function.

Mr. Elliott commented that whenever the Finance Committee had asked for information from the auditors it had been supplied. He stated further that the Finance Committee has had very little to say about audits because it has already been done by the time the Committee looked at the audits. He continued that the process was a good one and he could see how it had been very useful to the Presidents and the Chancellor. He concluded that the change was a solid administrative change.

In response to a question by David Berry regarding reduction in overhead by consolidation, Chancellor Shaw stated that once the consolidation has occurred comparative studies will be made to determine internal audit costs for this size budget versus other systems across the country that have internal audit functions. He continued that internal retraining would need to be made to acquire some specializations, such as computing. He stated that once that occurs, then they could see whether or not there would be some savings.

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

The recent veto session of the General Assembly took place in two parts: one in mid-October and one in early November. From the many bills that were considered, I'm going to highlight some of them briefly.

House Bill 1530 is the Illinois Educational Labor Relations Act which creates the Educational Labor Relations Board and spells out many details applying to the employment relationship between educational employers and educational employees. The amendatory veto by Governor Thompson was accepted by the House on October 19 and by the Senate on November 2. The provisions of the bill take effect on January 1, 1984. By December we will have information for the Board regarding some features of the bill as they may affect SIU.

House Bill 775 is a bill that amends the State Article of the Pension Code and the State act in relation to finance to provide that an employee shall receive compensation in a lump sum for accumulated vacation, sick leave, or personal business leave upon death, retirement, or separation. The Governor's amendatory veto made the calculation of sick leave accrual begin on January 1, 1984. There appears to be some ambiguity in the interpretation of the bill, but it may well cause a thorough review of our sick leave policy and practice.

Senate Bill 133, as passed by the General Assembly, started life as an act in relation to contracts for public works projects, requiring all contracts made by state and local public agencies for construction, repair, and maintenance of public works to contain provisions requiring the use of metal products and other building materials manufactured or constructed in the United States and requiring that all material and products purchased by these agencies be manufactured in the United States. This Bill was amended in its entirety (by the deletion of everything after the enabling clause) to become the Illinois Domestic Products Procurement Act, containing provisions that all goods or commodities purchased by a public agency for certain activities shall be manufactured or produced in the United States. These provisions in their original form constituted H.B. 561, which was vetoed successfully by the Governor on September 23, 1983. On the same date, the Governor amendatorily vetoed S.B. 133 to make it the Steel Products Procurement Act and applied its provisions only to steel products rather than all manufactured goods or commodities.

House Bill 234 creates the Freedom of Information Act; it defines public records and bodies, specifies the records to be disclosed or exempted from disclosure, sets out the procedures for appealing the denial of access to records, and makes it a Class C misdemeanor for a public official or employee to willfully or recklessly disregard the requirements of the Act. The Bill underwent fifteen successful amendments in the House and five successful amendments in the Senate. The Governor's amendatory veto deleted the misdemeanor portion and altered and added new exemptions. Both Houses accepted the amendatory veto as of November 2, 1983.

Senate Bill 263, originally devoted to increasing the maximum scholarship award, was amended to include provisions that male applicants for any scholarship fund must submit satisfactory evidence of compliance with draft registration requirements. This provision was removed in the House and a provision added there withholding a driver's license unless proof of draft registration was submitted. The Governor's amendatory veto made the state law consistent with federal regulations. The amendatory veto was accepted by both Houses on November 2, 1983.

Senate Bill 378, amended in its entirety by Conference Committee to be "An Act making appropriations for Human Services," contained a line item of \$6,575,000 for payment of military Veterans' Scholarships at state universities and public community colleges. With a reduction veto, the Governor reduced this amount to \$3,623,400, to meet what he identified as the 1983 level of claims. Both the Senate and the House overrode this reduction veto on November 4, 1983; the original amount appropriated to Veterans' Scholarship purposes became law.

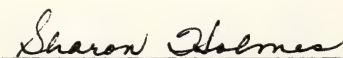
Mr. Elliott reported that the 1982-1983 Annual Report of the Board of Trustees had been received and commended Sharon Holmes for completing the task in a timely fashion. He commented that it was a big job, well done, and a good start in her first year as Executive Secretary.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that the Illinois State Board of Education had selected Karen Agne, who received her M.S. degree in Education at SIUE in 1972, as the 1983 Illinois Gifted Teacher of the Year, and Kathy Weber, who received her M.S. degree in Education at SIUE in 1978, as the 1983 Illinois Teacher of the Year.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms with members of the Executive Committee of the Faculty Senate, University Staff Senate, and Student Senators of Student Government attending.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:52 a.m.


Sharon Holmes, Executive Secretary

December 7, 1983

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December 8, 1983

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
DECEMBER 7, 1983

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:58 p.m., Wednesday, December 7, 1983, in the Wabash Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

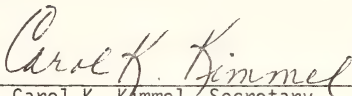
Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A.

December 7, 1983

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Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.;
nay, none.

The meeting adjourned at 9:37 p.m.



Carol K. Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 8, 1983, at 10:35 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mrs. Crete B. Harvey
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. Rowe reported that at approximately 8:00 p.m., Wednesday, December 7, 1983, the Board of Trustees had held a special meeting at which the only business transacted was to adjourn into executive session to consider information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of President Lazerson pursuant to 4 Statutes C, and that no agenda matters for today's meeting were discussed.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the Annual Meeting of the National Association of State Universities and Land-Grant Colleges on November 14-16, 1983, in Washington, D.C. She stated that she had attended a workshop conducted by Clark Kerr which contained assumptions made in a recent study regarding Chancellors, Presidents, and Trustees. She continued that it was interesting that one "given" was that trustees really preferred a weak Chancellor or President. She stated that she informed them that this Board was not that kind of Board; we are a strong Board, but we didn't want weak leaders. She stated that she thought that was an accurate analysis of the feeling of this Board. She reported that she had attended a workshop on the formation of academic affairs committees, their role, and so forth, and a workshop on academic affairs and the use of computers in academic affairs.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on December 6. She stated that the main focus of that meeting was based on the budget planning process. She stated that they had been presented with an excellent document prepared by BHE, probably the best and most complete document that has been prepared by BHE on that subject, and she suggested that the document be submitted to the remainder of the Board of Trustees. She reported that the system heads and others had made presentations concerning the budget planning process; that most of the people felt reasonably comfortable in 1984, but that 1984 didn't give much of a cushion to make up any backlog in maintenance and salary needs, and that everyone was very concerned about what was going to happen unless an extension of the income tax was passed in the next session of the legislature. She reported that Illinois was thirty-fifth in the support per capita for higher education in this country and thirty-ninth in the amount of increase for higher education

that has taken place in the last two years in the country. She stated that all of the system heads expressed great concern with the ability to keep quality faculty in view of our financial situation in Illinois, and that the whole community of higher education in this state will be working together with great emphasis on the extension of the income tax and an increase in funding for higher education. She reported that there was discussion of the need to give more emphasis to scholarship in the awards of financial assistance. She stated that the SIU School of Medicine and the University of Illinois Medical School had been commended on the great progress they had made in minority representation in the schools.

Mr. Norwood stated that the SIU School of Medicine had done a tremendous job, had always been in the top nationally and the leader in the state, and that it continues to be the leader in the state in this regard. He reported that the SIU School of Medicine's enrollment this year was 19 percent Black and by example has shown leadership in the state and nation in demonstrating that these things can be accomplished and maintain an outstanding medical school.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:15 a.m. that morning. He gave the following report:

The Finance Committee had a lengthy discussion regarding Item J, Major Computer System Upgrade, SIUC, and by a vote of 2-1 recommends that this item be disapproved. The Committee discussed a current and pending matter, Authorization to Reduce Workweek, and recommends that the Board accept it as a current and pending matter and approve it. Item G, Notice of Proposed Increase: University Housing Rental Rates, SIUE, and Item L, Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC, were presented

and will be discussed at the next meeting of the Finance Committee. The Committee received a report on cash and investments by Don Wilson who indicated that because of a change in procedures we were getting between \$50,000 and \$75,000 additional income in investments per year. Mr. Elliott congratulated Mr. Wilson and the financial people performing this investment service. The Committee received a report on remote banking facilities and that the Black Mesa project account at the Valley National Bank had been closed. Quarterly audit reports were presented and the Committee asked for an additional report on one item. An update on student aid audits was given.

Mr. Van Meter, Chairman of the Architecture and Design Committee

said that the Committee had met on Thursday, December 8, 1983, at 10:10 a.m., in the Vermilion Room of the Student Center. He gave the following report:

Item M, Project Approval and Selection of Architect: Repair and Rehabilitation of Parking Lots, SIUC, and Item N, Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC, were presented as one item, the Committee recommends approval of these items, and suggests that they be placed on the omnibus motion. The SIU School of Medicine gave a presentation in regard to the proposal of purchase of property, and if completed would be purchased by the Foundation and turned over to the University at some appropriate time. It was the consensus of the Committee that this was extremely valuable as far as the School of Medicine was concerned and that we would be most cooperative. We did get an acknowledgment from counsel that this was in keeping with the guidelines of the Auditor General and the work of the Foundation. The Committee received a report on several items from SIUE; the most important of which was the status report in regard to the student housing project and the selection process for the dental clinic. The Committee is extremely comfortable with the procedures that have been developed and the way that the process is going in regard to the selections. The report given in regard to the student housing selection was most informative, showed a great deal of work on the part of the campus and its committee, and the Architecture and Design Committee approves following the same procedure in regard to the dental clinic.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, OCTOBER, 1983,
SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of October, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR AND
REHABILITATION OF PARKING LOTS, SIUC

Summary

This matter proposes project and budget approval for resurfacing and other major repairs to four existing parking lots.

Because this project has been identified as a "noninstructional capital improvement," this matter further requests the Board's specific review and approval of the financing procedure for this project prior to submission to the Illinois Board of Higher Education.

The estimated total cost for all parts of this project is \$187,000. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

The parking lots on the main campus require a great amount of time and material for proper maintenance due to the rapid deterioration of the parking surfaces caused by weather and normal wear. The project requested herein is another step in a series of repair and rehabilitation projects that will eventually upgrade the surfaces and the general effectiveness of all the lots. Because adequate funding is presently available in the Parking Facilities account, and in order to be adequately prepared for the 1984 summer construction season, this request for project approval is being submitted at this time.

The parking lots are:

Lot #41 - University Press	\$ 47,000
Lot #62 - Logan Drive	38,000
Lot #100 - North Washington Square	82,000
Lot #101 - North Washington Square	<u>20,000</u>
TOTAL	\$187,000

Because the nature of the work on all segments of this project causes them to be identified as noninstructional capital improvements, it is necessary to secure project and budget approval of the Board of Trustees before submitting a RAMP Capital Table 10.0 to the IBHE for its approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and rehabilitate the specified four existing parking lots, SIUC, be and is hereby approved at an estimated total cost of \$187,000.
- (2) Funding for this project shall be from traffic and parking revenue through the Parking Facilities account.
- (3) All parts of this project and the anticipated source of funding be and are hereby specifically approved as non-instructional capital improvements.
- (4) A supplemental Table 10.0, Plans for Noninstructional Capital Improvements, containing this project be transmitted to the Illinois Board of Higher Education and that its approval be respectfully requested thereon.
- (5) Upon recommendation of the Architecture and Design Committee, authorization be granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR
AND REHABILITATION OF CAMPUS DRIVES, SIUC

Summary

This matter proposes project and budget approval for resurfacing and other major repairs to fourteen segments of the campus drives and roads.

Because five segments of this project have been identified as "noninstructional capital improvements," this matter further requests the Board's specific review and approval of the financing procedure for this project prior to submission to the Illinois Board of Higher Education.

The estimated total cost for all parts of this project is \$684,000. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

The roads and drives on the main campus continue to present maintenance problems that can only be solved by major repair and rehabilitation programs. At its meetings of May 13, 1982 and December 9, 1982, the Board of Trustees gave its approval to repair and rehabilitation projects recommended by the campus Traffic and Parking Committee. The project recommended herein is a continuation of those initial attempts to solve serious problems of deterioration.

Because adequate funding is presently available in the Parking Facilities account, and in order to be adequately prepared for the summer construction season in 1984, this request for project approval is being submitted at this time.

The segment of campus drives are:

*Physical Plant, Travel Service	\$121,000
*Douglas Drive, west	76,000
*University Press Drive	70,000
*Dairy Center Drive	23,000
*Foundry Drive	32,000
Lincoln, Baptist Center, University Avenue	94,000
University Avenue, Mill to Grand	49,000
Lot #2, entrance	10,000
Agriculture Building Service Drive	15,000
Elizabeth Street	27,000
Pulliam Drive	56,000
Wham Drive, south to Grand	22,000
Student Center	17,000
Douglas Drive, Oakland to Lincoln Drive	<u>72,000</u>
TOTAL	\$684,000

*Noninstructional Capital Improvements

Because the nature of the work on five segments of this project causes them to be identified as noninstructional capital improvements, it is necessary to secure project and budget approval of the Board of Trustees before submitting a RAMP Capital Table 10.0 to the IBHE for its approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and rehabilitate the specified fourteen segments of the main campus drives, SIUC, be and is hereby approved at an estimated total cost of \$684,000.
- (2) Funding for this project shall be from traffic and parking revenue through the Parking Facilities account.
- (3) The five segments of this project and the anticipated source of funding be and are hereby specifically approved as noninstructional capital improvements.
- (4) A supplemental Table 10.0, Plans for Noninstructional Capital Improvements, containing this project be transmitted to the Illinois Board of Higher Education and that its approval be respectfully requested thereon.
- (5) Upon recommendation of the Architecture and Design Committee, authorization be granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, October, 1983, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meetings held November 9 and 10, 1983; Project Approval and Selection of Architect: Repair and Rehabilitation of Parking Lots, SIUC, and Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: UNIVERSITY HOUSING
RENTAL RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter proposes a \$13 base increase per single student station and a similar percentage increase for family housing. If approved, the increases would be effective September 1, 1984.

Rationale for Adoption

In FY-85, University Housing will require additional revenue to meet energy cost increases and the loss of retained tuition funds and to improve the housing working capital balance. These revenues will be required even though cost reduction measures, including seasonal layoff of employees, reduced student employment levels, and energy conservation actions, continue to be in effect.

For FY-85, the University projects utility cost increases of \$128,000, the loss of \$54,000 in retained tuition funds, and cost increases in personal services and other support lines of \$24,000. The rates of cost increase, where controllable by the University, have been held to the lowest feasible levels. Total personal services will increase 1 percent, building maintenance costs will increase 5 percent, and all other expenses, as a group, are projected to increase 4 percent.

In 1982, the Tower Lake Residents Association recommended that the housing working capital balance show a positive balance of \$140,000 (working capital is projected to show a negative balance of \$71,973 at the end of FY-84) by FY-86. University officers propose to work toward that recommendation by improving working capital by \$21,000 in FY-85. This action represents a \$23,000 improvement from the FY-84 change in working capital.

Total new resources required in FY-85 to offset cost increases and the loss of retained tuition and to improve the working capital balance are \$229,000. University officers propose to meet this need in the following ways.

The proposed rate increase will generate approximately \$171,000. In addition, FY-85 rent receipts will increase by \$58,000 over the FY-84 level. The increase is due to the timing of the FY-84 rate increase. FY-84 rental rates were increased September 1, 1983, and therefore revenue was improved during only 10 months of the fiscal year.

These added revenues, coupled with the actions described above, will permit the housing operation to continue maintenance programs, to meet obligations under the bonding agreement, and to improve the balance in working capital.

Considerations Against Adoption

University officers recognize the impact of increased costs on access to the University. The proposed rate increase is necessary to maintain the fiscal and physical integrity of Tower Lake Housing.

Constituency Involvement

This proposal was initiated by the Director of University Housing, SIUE, and has been reviewed with the Tower Lake Residents Association and the Student Senate. At the time of submission neither group has formally responded to the matter.

This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1984, 4 Policies of the Board C-13 be and is hereby amended to read as follows:

13. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective September 1, ~~1983~~ 1984, are as follows:

FAMILY HOUSING I

\$280 315 per month - two-bedroom, unfurnished apartment
 \$325 365 per month - two-bedroom, furnished apartment
 \$317 355 per month - three-bedroom, unfurnished apartment
 \$365 410 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$199 122 per month per student - two-bedroom, 4-student unit
 \$218 244 per month per student - two-bedroom, 2-student unit
 \$ 91 103 per month per student - three-bedroom, 6-student unit
 \$182 205 per month per student - three-bedroom, 3-student unit
 \$199 122 per month per student in double - two-bedroom, 3-student unit
 \$164 184 per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

The Chair stated that under the rules of the Board of Trustees this matter would be held over until the next meeting. He continued that there would be a thorough discussion of this matter at the next meeting of the Board, and that if anyone had questions there was plenty of time to contact the administrators.

Under Reports and Announcements by the President, SIUE, President Lazerson stated that the IBHE, at its December meeting, had approved the Specialization in Community Health Nursing, SIUE, at the master's degree level. He continued that the School of Nursing, up to this point in time, had accrued well over a quarter of a million dollars in grants, and that one of those grants was for approximately \$150,000 for three years which will bring approximately a half million dollars into the institution. He stated that the School of Nursing was doing a first-class job in terms of carrying out its mandate with regard to providing nursing education for all of Southern Illinois and that he was very proud of its accomplishments.

The following matter was presented:

COMMITTEES OF THE BOARD
[AMENDMENTS TO III BYLAWS]

Summary

This matter proposes slight changes in the membership of two of the Board's standing committees and the establishment of a fourth standing committee which would have responsibility for academic matters. For clarity and consistency, some editorial changes are also proposed.

Rationale for Adoption

The Board approved standing committees for Architecture and Design and for Finance on May 5, 1979, and February 14, 1980, respectively. Perceiving the advantages of increases in knowledge, understanding, and involvement that the Architecture and Design and Finance Committees have provided, and recognizing that similar values can derive from a committee concerned principally with the Universities' instructional mission, several Board members suggested at the March 10, 1983, meeting that the Board consider establishing an academic matters committee. The Chairman asked the Chancellor to prepare a

report analyzing such an action and suggesting various modes for accomplishing it. Such a report was sent to Board members on August 24, 1983. In response a number of them indicated informally to the Chancellor their desire to have such a committee, what some of its responsibilities should be, and some suggestions for adjusting membership assignments for the standing committees.

Establishment of a standing Board Academic Matters Committee can provide for enhanced Board awareness of and insight into the Universities' academic enterprise. Such a Committee can, over time, come to understand not merely individual programmatic proposals but also the intricate processes of planning and review which lead to them. By doing so, the Committee can provide still another means for the Board as a whole to support and promote the interests of The Southern Illinois University System and its constituent Universities.

Considerations Against Adoption

Concerns have been expressed that an Academic Matters Committee might inappropriately involve itself in the academic planning process or initiate proposals without the appropriate constituency involvement.

Constituency Involvement

This proposal was developed in the Office of the Chancellor and reviewed and approved by the Presidents. Although time did not allow for full constituency involvement, constituency heads were asked to respond to the proposal. It was endorsed by the Executive Committee of the Faculty Senate, SIUE; the Undergraduate Student Organization, SIUC; the Executive Committee of the Administrative and Professional Staff Council, SIUC; and the Executive Committee of the Civil Service Employees Council, SIUC. The Executive Committee of the Graduate Council, SIUC, had no major objections, but did express concerns about how an Academic Matters Committee would function with respect to the University planning processes. The President and six other members of the Faculty Senate, SIUC, were generally opposed to the proposal. The President of the Graduate and Professional Student Council, SIUC, could not be reached for comment.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That III Bylaws be amended to read as follows:

ARTICLE III. COMMITTEES OF THE BOARD.

Section 1. * * * (no change)

Section 2. Architecture and Design Committee.

A. The Architecture and Design Committee shall consist of three members of the Board appointed by the Board Chair, who shall also designate one member as the Committee Chair. Members shall be appointed annually at

the meeting when Board officers are elected, with vacancies to be filled by appointment by the Board Chair as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.

B. The Committee shall be concerned with capital projects as they affect the function and appearance of the campuses. Phases of capital projects requiring Board approval shall be reviewed by the Committee at each appropriate stage of planning and prior to presentation to the Board. Review shall include but not be limited to:

1. "Master planning" considerations related to campus function and appearance, such as project location, traffic, and similar factors.

2. Processes and procedures for architect selection.

3. External appearance of projects as conceived in renderings or schematics.

C. As appropriate, the Committee shall offer comment in relation to its responsibilities during project development stages and when capital project items are presented to the Board.

Section 3. Finance Committee.

A. The Finance Committee shall consist of three members of the Board appointed by the Board Chair, who shall also designate one member as the Committee Chair. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Board Chair as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.

Remainder of Section 3 remains unchanged.

Section 4. Academic Matters Committee.

A. The Academic Matters Committee shall consist of three members of the Board appointed by the Board Chair, who shall also designate one member as the Committee Chair. Members shall be appointed annually at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Board Chair as they occur. The Committee shall be staffed by the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.

B. The Committee will be responsible for reviewing and recommending to the Board on the following matters:

1. Proposals for the establishment, allocation, and abolition of colleges, schools, divisions, departments, bureaus, and

of other educational units, and of curricula and degrees, except as authority for action on such proposals has been expressly delegated to the Chancellor.

2. The annual RAMP Planning Documents, consisting of planning statements, a five-year program development schedule, reports on program reviews completed in the preceding year, and new and expanded/improved program and other requests.
3. Responses to the annual IBHE report on program reviews at public universities.
4. Proposals for honorary degrees and distinguished service awards.

C. The Committee may also, from time to time, review other matters central to general academic concerns.

Section 5. Special Committees. * * * (no change)

Chancellor Shaw stated that this matter proposed two substantive changes to the Bylaws: the first, the addition of a fourth standing committee to be concerned with academic matters, and, the second, the removal of the Board Chair as an ex-officio member of the Architecture and Design Committee and the Finance Committee. He continued that these two Committees and the new Committee will each consist of three members of the Board appointed by the Board Chair. He stated that the proposal incorporated all suggestions that Board members had made over the past six or eight months. Dr. Shaw apologized to the constituencies for the rushed manner in which their reactions were sought stating that the time constraints between development and presentation were so tight that there was no opportunity for regular review and reaction. He reported that this matter was presented at this time so that the changes will be in place when the Board Chair makes annual appointments at the February meeting of the Board of Trustees.

Mr. Rowe stated that he considered this a wise move. He continued that having the Board Chair as an ex-officio member of all committees spreads him a little thin and there could be conflicts if two of the committees met at

the same time. He stated it was the Board's intention to make sure that the two Student Trustees were assigned to a Committee.

Mr. Elliott pointed out that the Board Chair should consider it appropriate that that person serve on some Committee.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, stated that neither he nor any of his colleagues at this point opposes the Academic Matters Committee. He explained that the Faculty Senate still had some unanswered questions, one being the motivation for setting up a committee of this sort. He continued that faculty believed that they were the authority on academic matters; they knew the Board had to approve and disapprove new programs, RAMP documents, etc., but that there was a possibility that a Committee such as this might symbolize, if not actually be, a usurpation of a traditional faculty role. He stated that one concern was that the language of the proposal did not make completely clear whether this Committee was merely going to review or whether it would also initiate proposals having to do with academic matters. He explained that the original draft that he had seen spoke specifically to general education requirements and admission standards and the one before you now has generalized those two terms and simply refers to a few other matters essential to general academic concerns. He suggested that it would be appropriate to grant the faculties at both Universities some time to deliberate this matter at greater length, to report back to you our reactions, and that action be taken on this matter at the March meeting of the Board of Trustees.

Mr. Elliott responded that the Board of Trustees is supposed to be involved with policy and not with administration, and drawing the line between policy and administration is a very difficult line to draw. He continued that one problem was that anything of high public interest automatically became a

matter of policy. He stated that if the Committee strays beyond what are prudent boundaries of its considerations that it should be brought to the Committee's attention and the Board's attention. He stated that he personally thought the Committee should be created at this time, having constituency input from time to time as the Committee develops what its appropriate stance is.

Mr. Norwood stated that one of the great things that has been done was the committee structure. He stated that modifications of Committee structures and responsibilities have been made and the same would hold true for the Academic Matters Committee, if modifications needed to be made.

Mrs. Kimmel stated that this Board has been slower in establishing this type of Committee, evidenced by the fact that at the AGB conference she attended in Washington, that at the table she was sitting at, ours was the only school that did not have an academic affairs committee.

Sharon Hutcherson questioned the replacement of a Student Trustee whose term would expire in June after appointments were made in February. Mr. Rowe responded that that Student Trustee's successor would automatically replace him or her on a Committee.

Dr. Robert Lehr, Chairman of the Graduate Council, SIUC, stated that the Executive Committee of the Graduate Council had met and had no major problem with the matter. He continued that they did have two concerns: one concern was the same as expressed by Dr. Donow and about initiation as a caution, and two, that in creating a new committee it would not be necessary to increase Board staff, etc., in light of our budget expenditures.

Mr. Rowe responded that Chancellor Shaw had assured the Board that no staff would be added because of the creation of this Committee.

Mr. Roland Keim, Chairman of the Administrative and Professional Staff Council, SIUC, stated that the Executive Committee had reviewed the proposal prior to his written response and subsequently the response was shared with the entire Council at their regular meeting. He stated that their response was that the reorganization of the Board's Committees and the addition of a new Committee to review academic matters appeared to be a perfectly natural action for the Board to take. He continued that the Council did not see any new reservation of authority by the Board other than the areas of review and approval in the proposal; the wording of item C which related to review of other matters central to general academic concerns left intact the Board's delegation to the faculty and the Presidents the formulation and approval of policies concerning the educational functions of the Universities; and that the Administrative and Professional Staff understood the need of the Board members to gain greater insight in academic matters and accepted the wording of item C as being limited to a review function in order to gain that greater understanding.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

MAJOR COMPUTER SYSTEM UPGRADE, SIUC

Summary

This matter seeks Board of Trustees' authorization to proceed with the acquisition of an IBM 3081-D computer for the Computing Center at Carbondale. The new computer would replace the last of two IBM 370/158 computers and significantly increase overall computer capacity at Carbondale.

The equipment would be purchased from the apparent low bidder over a five-year period at a total cost of \$2,387,952. Payments would be made in four equal annual amounts of \$596,988, with the first payment in September, 1985 (FY-86) and the final payment in September, 1988 (FY-89).

Rationale for Adoption

Background. Capacity studies conducted in 1981 and updated in 1982 at the Carbondale Center revealed a significant existing shortfall in computing capacity. Projections of future computer usage revealed the potential for major, continuing capacity problems. In addition to pent-up existing demand for computing resources, projected increases in demand exceeded 20 percent per year. Complicating the issue of overall capacity was the use of aging, maintenance prone equipment (two IBM 370/158 computers) which needed replacement.

In developing solutions to these fundamental capacity problems, planning was approached at two levels. The first, a relatively short-term strategy, was to provide an immediate increase in overall capacity and to remove one of the older computers from service. The second was a longer-term strategy which would provide sufficient capacity for planned long-term growth in usage, allow the second IBM 370/158 to be removed from service, and avoid in the years immediately ahead the installation of multiple, medium-sized processors to meet immediate demand. The Carbondale planning efforts were completed in conjunction with the planning efforts of the newly-appointed systemwide Computer Policy and Computer Operations Committees. One of the earliest assumptions made by the Policy Committee was that solving capacity problems at Carbondale was the single, highest systemwide priority.

A major problem faced by SIUC in implementing the overall strategy was a lack of resources. These resource constraints were due in large measure to long-term resource commitments, made prior to 1981, to support the acquisition of already dated computer equipment. Despite these constraints, however, the Carbondale Center was able to proceed with the short-term element of the overall plan. Funding to do so was made available largely through internal economies and the cancellation of certain existing maintenance agreements.

The short-term strategy to provide an immediate increase in capacity resulted in the installation of the PRIME 750 computer in 1981 which has been utilized primarily for instructional purposes, and the installation, in 1982, of the first IBM 4341-2 to meet more general demands for capacity. In 1983, a second IBM 4341-2 was installed, allowing one of the IBM 370/158's to be taken out of service.

The heart of the long-term strategy--to provide for planned long-term growth in usage, to allow for the second aging computer to be taken out of service, and to avoid frequent incremental increases in capacity--is the acquisition of a much larger computer. Such an acquisition is identified in The Long Range Plan for Computing as needed in Fiscal Year 1985 (beginning July 1, 1984), but because of resource constraints funding did not appear available until Fiscal Year 1986 (beginning July 1, 1985). The Plan identifies an IBM 3083-E computer at a cost of approximately \$1.2 million as attainable within the projected Fiscal Year 1986 budget. In the development of The Long Range Plan, planning beyond Fiscal Year 1986 was discussed at some length, and assuming the model 3083-E was acquired in late 1985, an upgrade to that computer was tentatively planned for Fiscal Year 1988 (to a model 3083-B). That upgrade would cost an estimated \$400,000.

Upon reviewing The Long Range Plan for Computing, the University's consultants also pointed out the likely need for an upgrade to the planned

3083-E, and recommended that the Carbondale Center investigate the acquisition of a more powerful computer, the IBM 3081-D at a base cost of approximately \$2.2 million, thereby avoiding the more costly process, in the long-term, of upgrading the 3081-E. While there was obvious merit to the consultants' suggestions, the resource constraints at Carbondale appeared to limit the feasibility of acquiring such a large machine. As indicated below under the heading "Financial Aspects," the acquisition of the larger mainframe computer in the current fiscal year appears financially feasible.

Proposed System Upgrade. There are a number of standards by which overall computer capacity/performance can be measured and, while each is subject to criticism, the most referenced standard is MIPS. MIPS is shorthand for millions of instructions per second which can be executed by the computer. MIPS is, of course, a measure of potential capacity/performance. The limitations of input devices (terminals, etc.), output devices (printers, etc.), and operating system software can significantly alter overall capacity/performance.

The current central processing facility at the Carbondale Center, excluding the PRIME 750 computer which is essentially a free-standing, limited purpose machine, yields approximately 4.46 MIPS ($370/158 = 1.54$; $4341-2 = 1.46$ each). The IBM 3081-D is a 10.5 MIPS machine. Even with the removal of the 370/158, the addition of the 3081-D will yield a net increase of approximately 9 MIPS--an increase of nearly 200 percent over current capacity--and results in a total capacity/performance for the Carbondale Center of approximately 13.4 MIPS.

Assuming that the current computing capacity (4.46 MIPS) at the Carbondale Center is sufficient to meet current demand and assuming various rates of growth in demand for capacity, Attachment 1 illustrates that even with the installation of the 3081-D, the Carbondale Center could experience capacity problems again before the end of the decade. At a projected 20 percent growth rate, capacity would be saturated in 1989; at a 25 percent rate, it would be saturated in 1988; and at a 30 percent rate it would be saturated in 1987.

The unit price per MIPS of the IBM 3081-D is approximately \$210,000. The unit price per MIPS for the 3083-E (a 4 MIPS machine) is approximately \$300,000, and even with the planned upgrade to the 3083 (2 MIPS) the per unit price for the 3083 would be approximately \$267,000. When compared with the upgraded 3083, the 3081-D provides an additional 4.5 MIPS at approximately \$133,000 per MIPS.

Because, even assuming a modest rate of growth in computer usage, an additional upgrade to capacity (beyond the 3081-D) will be required before the end of the decade, the technological viability of the IBM 308X series of computers is vitally important. The University's ability to upgrade existing equipment, rather than replacing it, in order to meet future demand is a fundamental consideration. The IBM Corporation has provided written assurances regarding its commitment to this technology and its plans to offer upgrades and maintenance support to the 308X series. The University's consultants, queried again regarding their 1982 recommendations, stand by their recommendations regarding the 3081-D. These opinions and assurances have led the

administration to conclude that, in this rapidly changing field, the computer chosen as the cornerstone of future computing activities at Carbondale will remain technologically viable and upgradable in the foreseeable future.

Financial Aspects. Financing for the purchase is available from currently budgeted resources. An educational discount of 40 percent has enabled the University to obtain financing which defers the first payment until September, 1985 (FY-86). The University received nine bids on financing the acquisition, and six of the bids called for payments within budget and a September, 1985 first payment. The payment schedule for the apparent low bid is included as Attachment 2.

Conclusion. Additional, significant computer capacity is needed by SIUC in the immediate future to meet its teaching, research, and service missions in the years ahead. Funding will be available in future years to allow the immediate upgrade of Carbondale's capacity. The machine chosen as the cornerstone of Carbondale's computing efforts in the foreseeable future is the current state-of-the-art in large, mainframe computers. While its technological viability in future years cannot be guaranteed, it appears that the machine chosen will represent the leading edge in mainframe technology for the immediate future. The machine can be acquired at a relatively low cost, in relation to its performance, and will be upgradable to even larger models during the foreseeable future.

Considerations Against Adoption

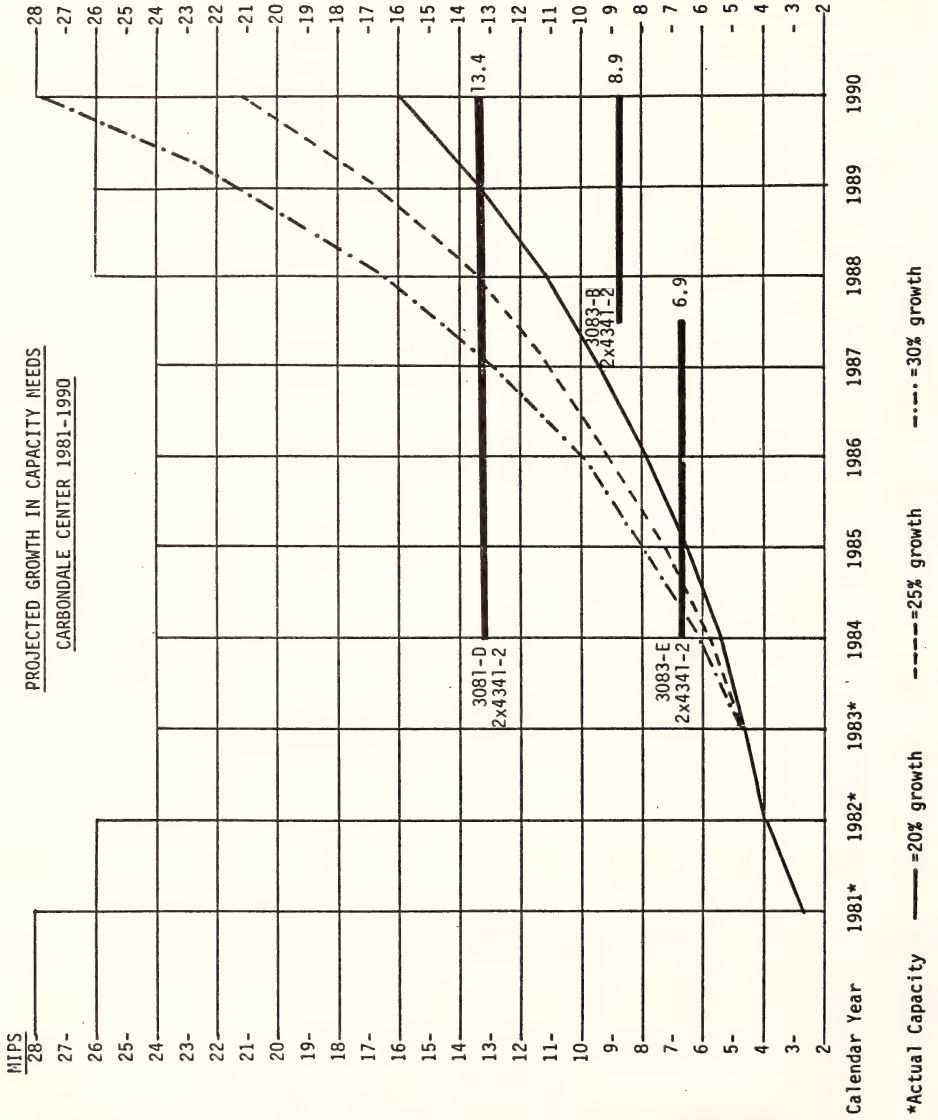
Having acquired during the relatively recent past computer equipment that only a few years after installation was deemed "technologically obsolete," there is obvious concern on the part of the University administration and others regarding the acquisition of major new equipment. A major distinction exists, however, between the earlier acquisitions and this proposal. The equipment referred to as "obsolete" was not the state-of-the-art at the time it was acquired. As indicated above, the 3081-D is at the leading edge of computer technology.

Constituency Involvement

A proposal for a major computing system upgrade was initially developed by Computing Affairs at SIUC and was incorporated into The Long Range Plan for Computing Within The Southern Illinois University System by the Computer Policy Committee. This specific proposal has been shared with the Academic Computing Council at SIUC and has been reviewed by the Computer Policy Committee. The Policy Committee unanimously endorsed the proposal at its meeting of November 3, 1983.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the acquisition of a major computer system upgrade as described in Requisition No. 10087-5278 (Attachment 3) be and is hereby approved, and that a follow-up report related to the acquisition be presented to the Board of Trustees' Finance Committee at its February, 1984 meeting.



December 8, 1983

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Southern Illinois University at Carbondale
Computer Purchase Payments

The following schedule reflects the transition from the two largest purchase contracts to the IBM 3081D purchase. It does not include the two contracts for the IBM 4341's or two contracts for terminal purchases. These four contracts will continue to be met from currently budgeted funds as planned.

<u>Fiscal Year</u>	<u>Springfield Marine</u>	<u>Security Pacific</u>	<u>3081</u>	<u>Total</u>
1984	\$231,387 ¹	\$571,609	-----	\$802,996 ¹
1985	206,008	571,609	-----	777,617
1986	180,629	-----	\$596,988	777,617
1987	-----	-----	596,988	596,988
1988	-----	-----	596,988	596,988
1989	-----	-----	596,988	596,988

¹ Includes a \$25,379 early payment on the Springfield Marine note.

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Southern Illinois
University at Carbondale
Carbondale, Illinois
62901

The President
618/453-2341

October 24, 1983

Mrs. Carol Kimmel
3364 Park 16th Street
Moline, Illinois 61265

Dr. George T. Wilkins, Jr.
#1 Glen-Ed Professional Park
Edwardsville, Illinois 62025

Dear Executive Committee:

Re: Requisition No. 10087-5278
Total Estimated Expenditure over 5-year period - \$2,865,840.00
Computing Affairs

Enclosed is Requisition No. 10087-0022, providing for the lease/purchase of computer hardware to upgrade the computing capacity for SIUC. This equipment will be purchased over a five-year period with no down payment during the first year. The first actual payment will be due in September of 1985. Total estimated expenditure for the five-year period is \$2,865,840.00.

This upgrade is in accordance with the Five Year Planning Statement, dated November 1982. It will replace the last IBM 158 computer with a much larger, state-of-the-art IBM 3081. Improved service levels and more reliable service for instruction, research and administration should result from the additional capacity and provide computer processing power for several years without changing CPUs every year.

Funds will be available from appropriated sources, pending approval of each year's operating budget.

Competitive bids will be solicited and the purchase award will be made in accordance with standard University procurement policies. We recommend approval.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Albert Somit', written over the typed name.

Albert Somit
President

REQ. NO.
REQ. DATE



Purchase Requisition
Southern Illinois University at Carbondale

DEPT. USE ONLY. 161

UNIVERSITY ACCOUNT TITLE	Computing Affairs	UNIV ACCT. NO.	2-10087
CAMPUS DELIVERY	STAT	FUND	EQ

ORDER NO.	10087-528
BUYER	24
DATE	10-3-83
BID OPENING DATE	
DELIVERY PROMISE	
SHIP VIA	
SHIP FROM	
TERMS	
F.O.B. POINT	

Use this form only when requesting the purchase of materials or services via the Purchasing Office. Give complete description as to name, size, grade, color and catalog reference. List unit as each, dozen, box, etc., and estimated cost. Do not put the recommended source of supply in the description column. Mail or deliver four copies of this form to the Purchasing Office after all approval signatures procured.

DELIVER TO	Wham	B30	DATE REQUIRED	Jan. 1, 1984
BUILDING	Jerry Looft	ROOM		
FOR ADDITIONAL INFORMATION CALL			618/453-4361	
FISCAL OFFICER'S COPIES ALL DOCUMENTS TO BE SENT TO	Jerry Looft	NAME	PHONE NO	
F.O. NAME		CAMPUS ADDRESS		

TYPE	F.Y.	SOURCE OF FUNDS	MAJ. OBJ.	MIN. OBJ.	CUSAS CODE	OBLIGATION NUMBER	LIO.	APPROPRIATION ACCOUNT CODE NO
50	84	60	24	92	1599			

ITEM #	QUANTITY	UNIT	DESCRIPTION	UNIT PRICE	AMOUNT
			Page 1		
			Southern Illinois University at Carbondale desires to contract for the lease/purchase of the equipment items listed below:		
			APPROXIMATE COST \$2,865,840		
			1 each Model 3081 - D16 IBM Processor 16MB 9571 Dimension (778x1778MM) 9903 Power 208V 60 HZ 3 Phase 9066 Pearl White 9581 Weight Reduction		
			1 each Model 3082 - 016 Processor Controller 1850 Channel to channel adapter 9491 3081 Model Grp D Attachment 9573 Dimension (858x1550MM) 9903 Power 208V 60HZ 3 Phase		
			1 each Model 3089 - 001 Power Unit 9066 Pearl White 9903 Power 208V 60HZ 3 Phase		
			1 each Model 3087 - 002 Coolant Unit - Air 9066 Pearl White 9903 Power 208V 60HZ 3 Phase		
			(CONTINUED)		

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THIS COLUMN IS FOR PURCHASING
DEPT. USE ONLY.

REQ NO.
REQ DATE



Purchase Requisition Southern Illinois University at Carbondale

UNIVERSITY
ACCOUNT
TITLE

Computing Affairs

UNIV
ACCT
NO

2-10087

CAMPUS
DELIVERY

STAT.

FUND

ORDER NO	10087-527
BUYER	24
DATE	10-3-83
BID OPENING DATE	
DELIVERY PROMISE	
SHIP VIA	
SHIP FROM	
TERMS	
F O B POINT	

Use this form only when requesting the purchase of materials or services via the Purchasing Office. Give complete description as to name, size, grade, color and catalog reference. List unit as each, dozen, box, etc., and estimated cost. Do not put the recommended source of supply in the description column. Mail or deliver four copies of this form to the Purchasing Office after all approval signatures procured.

DELIVER TO	Wham	E30	DATE REQUIRED	Jan. 1, 1984
BUILDING		ROOM		
FOR ADDITIONAL INFORMATION CALL	Jerry Looft	NAME	618/453-4361	PHONE NO
FISCAL OFFICER'S COPIES, ALL DOCUMENTS, TO BE SENT TO	Jerry Looft	F. O. NAME		CAMPUS ADDRESS

TYPE	F.Y.	SOURCE OF FUNDS	MAJ. OBJ.	MIN. OBJ.	CUSAS CODE	OBLIGATION NUMBER	LIQ.	APPROPRIATION ACCOUNT CODE NO.
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ITEM #	QUANTITY	UNIT	DESCRIPTION	UNIT PRICE	AMOUNT
			<p>1 each Model 3278 - A02 Display Console 4641 75-Key Opr. Console Keyboard 9513 Power Cord 4.5M 9891 Non-locking Plug</p> <p>1 each IBM 3880 - 002 Disk Controller 9903 - 208V 3 Phase 9063 - Classic Blue 8170 - 2 Channel Switch Pair 9192 - DASD Attach 3330/3333/3350 9193 - DASD Attach 3380 w/o FC 6550</p> <p>Additional Hardware Requirements</p> <p>A. Equipment must be compatible with existing hardware and software. B. Hardware should be field upgradability C. Dyadic capability (State of the Art) D. Must be equivalent to machine described. SIU reserve right to determine equivalency. E. Delivery Date January, 1984.</p> <p>(CONTINUED)</p>		

EO G
EO ATE



Purchase Requisition
Southern Illinois University at Carbondale

THIS COLUMN IS FOR PURCHASING
DEPT. USE ONLY

UNIVERSITY UNIT	Computing Affairs	UNIV ACCT. NO	2-10087
STATUS VERY	STAT	FUND	

ORDER NO.	10087-527
BUYER	24
DATE	10-3-83
BID OPENING DATE	
DELIVERY PROMISE	
SHIP VIA	
SHIP FROM	
TERMS	
F.O.B. POINT	

Use this form only when requesting the purchase of materials or services via the Purchasing Office. Give complete description as to name, size, grade, color and catalog reference. List unit as each, dozen, box, etc., and estimated cost. Do not put the recommended source of supply in the description column. Mail or deliver four copies of this form to the Purchasing Office after all approval signatures procured.

DELIVER TO	Wham	B30	DATE REQUIRED	Jan. 1, 1984
	BUILDING	ROOM		
FOR ADDITIONAL INFORMATION CALL	Jerry Looft	NAME	618/453-4361	PHONE NO.
FISCAL OFFICER'S COPIES. ALL DOCUMENTS, TO BE SENT TO	Jerry Looft	F.O. NAME		CAMPUS ADDRESS

F.Y.	SOURCE OF FUNDS	MAJ OBJ.	MIN OBJ.	CUSAS CODE	OBLIGATION NUMBER	LIQ.	APPROPRIATION ACCOUNT CODE NO.
QUANTITY	UNIT	DESCRIPTION				UNIT PRICE	AMOUNT
		Page 3					
		Equipment Provider Requirements					
		A. Provide software and hardware pre-installation plan include cost if applicable					
		B. Provide on site field engineer include cost if applicable					
		C. Provide on site technical briefings where required include cost if applicable					
		D. Maintenance Support local area (75 miles)					
		E. Average of two/three hour return to availability from time of call					
		F. Local part supply for frequently needed parts-space will be provided by SIU					
		G. Cost Estimate (if applicable) for following:					
		1. De-installation of IBM 158 AP					
		2. Installation of new equipment					
		3. Maintenance cost					
		H. Terms of Warranty					
		I. Serial number of unit					
		(CONTINUED)					

REQ NO.
REQ DATE



Purchase Requisition

Southern Illinois University at Carbondale

ORDER NO	10087-527
BUYER	24
DATE	10-3-83

UNIVERSITY ACCOUNT TITLE
Computing Affairs

UNIV ACCT NO 2-10087

CAMPUS DELIVERY

STAT

FUND

BID OPENING DATE

DELIVERY PROMISE

SHIP VIA

SHIP FROM

TERMS

F O B POINT

Use this form only when requesting the purchase of materials or services via the Purchasing Office. Give complete description as to name, size, grade, color and catalog reference. List unit as each, dozen, box, etc., and estimated cost. Do not put the recommended source of supply in the description column. Mail or deliver four copies of this form to the Purchasing Office after all approval signatures procured.

DELIVER TO	Wham	B30	DATE REQUIRED	Jan. 1, 1984
	BUILDING	ROOM		
FOR ADDITIONAL INFORMATION CALL		Jerry Loft	618/453-4361	
FISCAL OFFICER'S COPIES, ALL DOCUMENTS, TO BE SENT TO		Jerry Loft	NAME	PHONE NO.
		F O NAME	CAMPUS ADDRESS	

TYPE	F.Y.	SOURCE OF FUNDS	MAJ OBJ	MIN OBJ	CUSAS CCDE	OBLIGATION NUMBER	LIQ	APPROPRIATION ACCOUNT CODE NO.
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ITEM #	QUANTITY	UNIT	DESCRIPTION	UNIT PRICE	AMOUNT
			Page 4		
			Vendor Condition & Terms		
			1. Period of Time - 5 years		
			2. Title will remain with lessor until final payment		
			3. Liability Loss - Casualty and Liability insurance maintained by SIU-C		
			4. Purchase Option - Lessor should grant SIU-C the option to purchase during term of agreement. Purchase price shall be based on payments made by SIU-C as of actual date of purchase		
			5. No pre-payment penalty		
			6. No down payment - this requisition		\$ 0.00
			7. Four equal payments: approx. \$716,460.00 ea. yr.		
			First payment - September, 1985		
			Succeeding payments one year apart		
			Total Estimated Expenditure over the five-year period . . .		\$2,865,840.00
			Details of the above and any other conditions necessary for writing of contract will be considered in order to obtain a workable agreement for benefit of SIU-C and successful bidder.		
			Additional information on requirements can be obtained by contacting Charles Campbell, 618/453-4361. Questions concerning bid procedures should be directed to Steve Laron 618/453-5751.		

ADMINISTRATIVE APPROVALS

BOARD OF TRUSTEES APPROVAL

RECOMMENDED SOURCE OF SUPPLY

Leo Y. M.
FISCAL OFFICER

MEMBER OF EXEC COMMITTEE

IBM
Clayton, MO

John F. Baker
VICE PRESIDENT/DIRECTOR

IPS Computer Marketing Corp.
Paramus, NJ

Alan J. Smith
PRESIDENT

MIPS
Syracuse, NY

MEMBER OF EXEC COMMITTEE

(&15 others)

December 8, 1983

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Southern Illinois
University at Carbondale
Carbondale, Illinois 62901

Computing Affairs

September 28, 1983

MEMO

TO: Neal Spilman
Purchasing

FROM: Leo Min *LM*
Computing Affairs

SUBJECT: Justification for IBM 3081 Computer Requisition

The attached purchase requisition details the hardware characteristics for an up-grade in the computing capacity for SIUC. This purchase will replace the last IBM 158 computer with a much larger state of the art model. The additional capacity should provide computer processing power for several years and halt the practice of changing CPU's every year.

The IBM 3081 up-grade is in complete accordance with the Five Year Planning statement of November 1982. Improved service levels and more reliable service should accrue from elimination of the last IBM 158. Instruction, research and administration will be the beneficiaries of the improved service.

Currently, IBM is offering a 40% educational discount on the IBM 3081 model D. The lower price makes it a particularly attractive purchase at this time.

LM:fw

Attachment

Mr. Elliott moved approval of the resolution. The motion was duly seconded.

Mr. Bruce Joseph, President of the Undergraduate Student Organization, SIUC, stated that SIUC has a very high turnout of graduates in computer science and a very high placement record. He stated that unless we took a step forward on this matter we would in essence be taking a step backwards. He continued that computers are the future and without student access the University will go down in a hurry. He stated that student access to the computer system was imperative to quality education at SIUC. He concluded that denying an increase in computer access would in essence deal a crippling blow to the students.

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, stated that graduate and professional students, in particular, are being trained to be researchers and scholars and to that end they really needed computer capacity at SIUC. She remarked that the Board was being asked to respond to the needs of undergraduate students, graduate and professional students, faculty, and staff.

Mr. Elliott stated that he had omitted something from the Finance Committee report in this area. So as a part of the Finance Committee report, he made the following statement:

The Finance Committee was informed this morning of restitution benefitting the University from the settlement of the Bateman-Massey litigation in the amount of \$565,935.77. Included in this figure were litigation expenses including attorneys fees and other expert fees of \$73,326.77, making a net of \$492,609.00. Of this amount, \$30,000 results from the cancellation or forgiveness of a debt to Virtual Computing. The remaining \$462,609.00 was received by counsel for the University and was, in turn, paid on the Security Pacific contract. The Finance Committee was informed that the outside legal counsel for the University and the Board's Legal Counsel have both advised that this is an appropriate disposition of these funds.

Mr. Dave Berry stated that Carbondale has reached its capacity and the limits of the viability of the machines they now have. He continued that they needed a solution quickly to meet educational and research needs and with some hesitation and some trepidation he suggested that the matter be approved.

Dr. Robert Lehr, Chairman of the Graduate Council, SIUC, stated that his remarks made in the Finance Committee meeting would stand.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, asked what it would cost SIUC not to go ahead with this matter. He stated that one very real cost had to do with getting funding for funded research. He continued that there were proposals that depended very much upon the computing facilities and the saturation level might well jeopardize a proposal because of the demands for a great amount of computing. He stated that new proposals probably would not even get off the ground because computer support is so vital in some areas and that it may really be a dollar cost to the University in money for which we would not be able to qualify.

Mr. Van Meter stated that decisions such as these were really quite difficult. He continued that the Board really has to take a very long view, and not a short view, in matters of real urgency such as this one. He stated that it was hard to take that long view when a short view would serve immediate need and so help to seemingly solve it. He agreed with that as far as the students are concerned because there is only one time that they are at the University, and that's the present. He stated that there had been much discussion of the matter as it related to the whole system; that the particular needs of Edwardsville were well met, the needs at the School of Medicine were adequate, and that they were not adequate at SIUC, but we could not do anything about pulling the whole together. He continued that a temporary conclusion was made which was at that moment the very best of conclusions that

the administration could come forward with. His analysis was that we had come to a change in direction because of two circumstances: one, a discount from a vendor and, two, the Bateman-Massey settlement. He stated that he did not think the total had been studied. He asked that the Board be given the various comparisons before a decision of this magnitude could be made. He concluded that we should take this as an opportunity to stand back and come forward with the necessary comparative studies to satisfy the Board, as lay people, so that when expenditures such as this are authorized that we are all satisfied that it is money well spent both for now and in the future. For the reasons outlined, he reluctantly opposed the matter.

Mrs. Kimmel stated the Committee had been asked to do an in-depth study of the needs and to bring the Board plans for short and long range plans which they did, and that outside consultants had been asked to verify their opinions. She remarked that Dr. Min had joined us as a computer expert, had given us his views, and if she had to make suggestions as what else they do, she could not do that. She stated that she must support their recommendation, which they feel is the best at this time, the most cost effective system, and the best use of our money for the growth of this University.

Mr. Norwood made the following points: the University exists only for students; we've learned a lot about computers and specifically this computer in the last month; and we need to take a more in-depth look at this matter. He stated that more computing was needed, but that we needed to get away from the crisis situation.

Mr. Rowe stated that a motion to approve had been made and seconded. He asked for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry; nay, Sharon Hutcherson.

The motion was defeated by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel; nay, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.

Mr. Elliott commented that the split vote disposed of the motion and that there was nothing unhealthy about that. He stated that the Board was much closer to a consensus than the vote would indicate. He stated that the Trustees, by their comments, have indicated that more computing capacity is needed in Carbondale, but that the Trustees have expressed some dissatisfaction about the alternatives and the long range plan and the options. He asked that the administration continue to study the matter and come back with other options as other things developed in the future.

The Chair stated that there was a Current and Pending matter, for the consideration of which unanimous consent had to be given. Mr. Elliott moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there was unanimous consent to consider.

The following matter was presented:

AUTHORIZATION TO REDUCE WORKWEEK
[AMENDMENT TO 2 POLICIES OF THE BOARD C]

Summary

The amendment to Board policy proposed by this matter would establish a standard workweek of 37-1/2 hours for the SIU System. Implementation would occur on July 1, 1984. Under the proposal, each President would present an implementation plan to the Chancellor for approval, and the Chancellor would report the approval of each plan to the Board of Trustees.

Rationale for Adoption

The length of the standard workweek has received attention at the Universities during the past several years, particularly as other governmental employers have moved from a traditional 40-hour week to shorter workweeks. The State Department of Personnel has defined the workweek for employees under its jurisdiction as 37-1/2 hours; and with the exception of the University of Illinois at Champaign-Urbana and SIU, the 37-1/2 hour workweek has been adopted by public universities in the state.

The most common reasons cited in support of a reduced workweek are improved employee morale, a reduction in inequities in compensation that exist between University employees and those state employees under the jurisdiction of the State Department of Personnel, and an improved recruiting position for the Universities, e.g., School of Medicine personnel in Springfield work in an area where all other state public employees work a 37-1/2 hour week.

Another reason for adoption relates to the overall financial condition of the state. Given the predictions of state officials that there will be limited growth in General Revenue during the next few years, the Universities' ability to provide increased non-cash benefits would be enhanced by the adoption of this policy.

Considerations Against Adoption

The principal disadvantages of a reduced workweek are the loss of productive work time, predicted difficulties in scheduling round-the-clock activities, and predicted increases in costs resulting from increased overtime.

Constituency Involvement

The proposal presented is the result of extended discussions between the Chancellor and the Presidents and consideration by the Board of Trustees' Finance Committee. During the past several months and years, several of the Universities' constituency groups have considered the question of a reduced workweek.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C be amended by addition of the following:

5. Hours of Work. On July 1, 1984, the Presidents will implement plans subject to the approval of the Chancellor for reducing the standard workweek from 40 hours to 37-1/2 hours per week. Similarly, the Chancellor may implement such plans for employees under the Chancellor's supervisory authority. Each implementation plan submitted for Chancellor approval shall indicate the groups of employees and appointees affected by the plan, hours of operation, and the estimated annualized cost of implementation, with an indication of how such costs will be met. The Chancellor shall report the approval of each plan to the Board of Trustees for its information and, as required, to the Merit Board of the State Universities Civil Service System.

Mr. Elliott stated that the Finance Committee had recommended approval of this matter. He continued that this matter had been brought up for study last spring when we were looking at the possibility of a doomsday budget, and

at a time which was inappropriate to really consider any increased expenditures. He stated that that was more the reason why it was not approved at that time than the actual policy behind it. He stated that it was appropriate at this time that we move in this direction.

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw introduced Sharon Buchanan McClure, the Governmental Relations Officer in the Office of the Chancellor. He stated that Mrs. McClure has worked for the Illinois Community College Board, the House Appropriations Staff, and the Lieutenant Governor and has a considerable amount of experience in governmental relations.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL RATES
AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-17]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC. The proposed increases would become effective Fall Semester, 1984, for residence halls, and on July 1, 1984, for apartment rentals.

Rationale for Adoption

The proposed increases will come two years after the last increases and are necessary to partially offset projected FY-85 cost increases. The proposed increase of 3.5 percent for double occupancy room and board is appreciably less than the last increase of 11.6 percent effective for FY-83. Similarly, the proposed student apartment rentals are being increased from 4.3 to 6.1 percent as compared to the previous increases of 11.4 percent effective for FY-83.

SIUC has continued to experience relatively high levels of occupancy, thus avoiding the financial pressure of reduced revenues. While the rate of inflation has decreased in recent years, costs do continue to rise. In addition, the lack of adequate reserves continues to exert pressure on the operating budget, requiring that needed maintenance and repair be funded from current operations.

The proposed FY-85 budgets, after base adjustments, reflect anticipated increases of 12.0 percent for salaries, 11.1 percent for utilities, no increase in wages, and 6.0 percent increase in other costs. Since the salary increase (\$300,300 above the adjusted base) is the least certain item in the projected budget, a contingency plan has been devised. If the legislature and governor should approve the full amount requested by the University, then \$150,000 would be used from the repair and replacement reserve funds to offset the cost of the budgeted repair and maintenance projects. To the extent that a lesser salary increase is finally approved, less use would be made of the reserve funds. A decision of no salary increase would reduce the FY-85 budgeted use of cash and receivables by \$150,000.

Southern Hills apartment complex and Greek Row (Small Group Housing) are part of the same funded debt operation which includes the residence halls and, as such, share in their operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

The projected FY-85 budget for Evergreen Terrace shows an increase of \$45,950 over the projected expense for FY-84. Of that increase, all but \$1,450 is accounted for by increased utility costs resulting from increased rates. Both FY-84 and FY-85 budgets are projecting accrual deficits to be covered from working cash and will require careful management to avoid experiencing a cash deficit. The use of \$60,000 of Revenue Bond Fee funds in FY-83 enabled this operation to pay off its accumulated deficit and operate without a rate increase in FY-84.

The FY-85 proposed budget for Auxiliary Housing reflects decreased real estate rental due to the contract for deed on Elizabeth Street apartments being paid off in October 1984. A sharp increase in special projects is budgeted to cover much needed repair and replacement projects at Elizabeth Street and University Courts. In the absence of a reserve fund, these expenses have had to come from current operations. It is intended to establish such a reserve once the current maintenance needs have been met.

Considerations Against Adoption

This matter represents a compromise between two opposing considerations. On the one hand, an analysis of the cash position of each of the operations would argue for a higher increase in rates and rents. On the other hand, there is a strong desire to hold housing costs as low as possible.

Constituency Involvement

This matter has been distributed to all campus constituencies. Members of the Housing staff have met with each of the area councils to discuss the proposed increases and the budgets on which they are based.

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets. This group comprises representatives from each of the Housing areas. Full financial information has been shared with them and priorities for special projects for repair and maintenance were set with their consultation. Minutes of the October 14, 1983, meeting state as follows:

Although not desirous of paying higher housing rates but understanding the need for the rate increases, the Committee voted unanimously to support the proposed housing rate increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-17 be and is hereby amended to read as follows:

17. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1982 1984:

<u>Room and Board Rates</u> (double occupancy)	<u>Semester Rate</u>	
Brush Towers	\$-1,112	\$ 1,152
Thompson Point	1,112	1,152
University Park	1,112	1,152
<u>Small-Group-Housing Greek Row</u> (individual contracts)	1,112	1,152

Room Rates

<u>Small-Group-Housing Greek Row:</u>		
Building Lease (annual rate)	\$34,980	\$36,240
Individual Contract (double occupancy, semester rate)	659	679

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$---300	\$ 310
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- b. Schedule of rates for University-operated apartment rental housing (includes utilities) at SIUC effective July 1, 1982 1984:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$195	\$205
One-Bedroom - Furnished	215	<u>225</u>
One-Bedroom - Modified		<u>225</u>
Two-Bedroom - Unfurnished	224	<u>234</u>
Two-Bedroom - Furnished	232	<u>242</u>
Two-Bedroom - Modified		<u>242</u>
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$246	\$261
Three-Bedroom - Unfurnished	268	<u>284</u>
Elizabeth Apartments	\$227	<u>\$242</u>
University Courts	\$255	<u>\$290</u>

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

The Chair stated that under the rules of the Board of Trustees this matter would be held over until the next meeting. He continued that there would be a thorough discussion of this matter at the next meeting of the Board, but that if anyone has questions there will be plenty of time to contact the administrators.

Mr. Elliott announced that in the November 9 issue of the Chronicle Southern Illinois University at Carbondale was listed as number 8 among the institutions with the largest enrollment of foreign students in the United States. He stated that the faculty and administration, both past and present, should be congratulated.

Mr. Norwood announced that Ron Kelly, Director of Airport Operations, SIUC, had been awarded the Aerospace Man of the Year from United Airlines.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom A.

December 8, 1983

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Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:40 a.m.

Sharon Holmes

Sharon Holmes, Executive Secretary

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February 9, 1984

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 8, 1984

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:48 p.m., Wednesday, February 8, 1984, in the Wabash Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officer present was:

Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

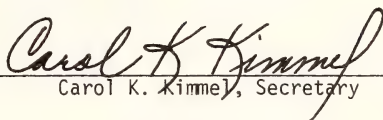
Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion was carried by the following recorded vote:

February 8, 1984

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Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood,
Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The meeting adjourned at 10:09 p.m.


Carol K. Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 9, 1984, at 10:15 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. Rowe reported that at approximately 8:00 p.m., Wednesday, February 8, 1984, the Board of Trustees had held a special meeting at which the only business transacted was to adjourn into executive session to consider information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of Chancellor Shaw pursuant to 4 Statutes C, and that no agenda matters for today's meeting were discussed.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and

annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board and that only voting members would participate in the process.

The Chair recognized Mr. Van Meter who nominated Harris Rowe as Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Rowe was re-elected Chairman.

The Chair recognized Mr. Norwood who nominated A. D. Van Meter, Jr. as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was re-elected Vice-Chairman.

The Chair recognized Mrs. Harvey who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was re-elected Secretary.

The Chair stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mrs. Kimmel and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Norwood who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mrs. Harvey moved that nominations be closed and the two nominees be elected. The motion was duly seconded, and after a voice vote the Chair declared that Carol Kimmel and

George T. Wilkins, Jr. had been unanimously re-elected to serve with Harris Rowe as members of the Executive Committee.

The Chair recognized Mr. Van Meter who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood had been unanimously re-elected.

The Chair recognized Mrs. Kimmel who nominated Ivan A. Elliott, Jr. to the Merit Board of the State Universities Civil Service System. Mr. Van Meter moved that nominations be closed and the nominee elected. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Elliott had been unanimously re-elected.

The Chair stated that the Board has a new committee, the Academic Matters Committee, and a change in the Committees' structure whereby the Chairman of the Board of Trustees does not serve as an ex-officio member of all Board Committees. Without objection, the Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

Carol Kimmel, Chairperson
Sharon Hutcherson
Harris Rowe

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairperson
Crete B. Harvey
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairperson
David Berry
William R. Norwood

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.
Alternate, Carol Kimmel

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
FOUNDATION

George T. Wilkins, Jr.

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.

ILLINOIS BOARD OF HIGHER EDUCATION

Harris Rowe
Alternate, Carol Kimmel

Under Trustee Reports, Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on January 10. She stated that there had been discussion on the budget request and the necessity of the extension of the increased income tax rate to provide money for it. She stated that the February IBHE meeting had been cancelled and a meeting with Governor Thompson would be arranged. She reported that a meeting between members of IBHE, the universities, and the Governor had taken place and that the Governor later had chosen not to support the continuation of the temporary income tax rate increase.

Mr. Norwood reported that he had attended the meeting with the Governor wherein the need for the IBHE budget was stressed. He stated that the Governor listened very carefully, but made no commitment. He stated that the Governor had said that the funding for the State Universities Retirement System presently seemed to be at 60 percent.

Mr. Elliott reported that he had attended a meeting of the Merit Board of the State Universities Civil Service System on January 24. He

stated that that was the organization meeting wherein he was elected Chairman. He reported that in one of the hearings there was a tie vote; its Statutes didn't provide language for solving the case in a tie vote, and that the matter had been continued until the next meeting.

Dr. Wilkins reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on January 26. He stated that they had had an excellent meeting which consisted of two parts: first, Academic Health Centers in the future and, second, the New Madrid Fault. He explained that Dean Moy was working with the people of East St. Louis and the Red Cross in developing a strategy in case of an earthquake emergency.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Illinois Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

The Finance Committee discussed Item L (1), Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1985. The Committee received a Notice of Proposed Tuition Rate Increases for Fiscal Year 1985, Item K, which will be held over for action next month. The Committee discussed Item G, Increase in University Housing Rental Rates, SIUE, and Item M, Increase in Residence Hall Rates and Apartment Rentals, SIUC, recommended approval, and does not recommend that these items be placed on the omnibus motion. Items O, Notice of Proposed Increase: Revenue Bond Fee, SIUC; P, Notice of Proposed Increase and Redefinition of the Student Activity Fee and Students' Attorney Program Fee, SIUC; Q, Notice of Proposed Change: Student Medical Benefit Fee, SIUC; and R, Notice of Proposed Athletic Fee Increase and Establishment of an Athletic Facility Reserve Fund, SIUC, will be held over for action next month. The Committee received a report on the Student Center Food Service Contract at SIUC, discussed the progress being made, and asked that an update be given to the Committee. Quarterly audit reports were circulated, one question was asked, and it will be answered individually. The Committee received a brief update on the sick leave policy.

Mr. Van Meter, Chairman of the Architecture and Design Committee said that the Committee had met on Thursday, February 9, 1984, at 9:15 a.m., in the Illinois Room of the Student Center. He gave the following report:

Prior to our meeting, members of the Architecture and Design Committee had a tour of the central steam plant, being introduced to the necessity for installation of a manlift. At the meeting, the Committee was given a preliminary presentation on this matter. The Library Storage Facility was discussed and progress is being made in this regard. The matter of leasing Rutledge Manor, adjacent to the SIU School of Medicine in Springfield, was presented as an informational item. The Committee appreciated the information and encouraged the University to try and make this lease with a provision for possible option to purchase. The Committee heard reports on the architect selection process and the housing project and roof renovation of the Dental Clinic. The Committee moved approval of Items H, Project Approval and Authority to Seek Architectural Services: Construction of an Out-of-Doors Swimming Pool, Tower Lake Recreation Peninsula, SIUE, and I, Plans for Noninstructional Capital Improvements, SIUE, and recommends that those items be placed on the omnibus motion.

The Chair recognized two former Student Trustees in the audience, Stan Irvin and John Rendleman.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, NOVEMBER
AND DECEMBER, 1983, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of November and December, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL AND AUTHORITY TO SEEK ARCHITECTURAL
SERVICES: CONSTRUCTION OF AN OUT-OF-DOORS SWIMMING
POOL, TOWER LAKE RECREATION PENINSULA, SIUE

Summary

This matter would grant project approval for a capital project to construct an out-of-doors swimming pool at the Tower Lake Recreation Peninsula, and for related improvements. If approved, the President, SIUE, would undertake a search process for an architectural and engineering firm for the project and subsequently recommend to the Board retention of such a firm for the project.

The proposed project would replace the present lake facilities for swimming. It would be located adjacent to the existing bathhouse and consist of a main pool measuring 82.5' x 60' with a graduated depth of 3.5' to 5', an attached diving pool measuring 24' x 24' with a constant depth of 12', and a separated wading pool measuring 20' x 20' with a graduated depth of 1' to 2'. A concrete apron would surround the pool and a cyclone fence would enclose the entire area. The pool would be equipped with appropriate ladders, diving boards, and a floating, roll-up, protective pool cover. The proposed project also includes renovation of the existing bathhouse, construction of a new office and concessions facility, and necessary site improvements.

Funding for the project will be from SIUE Student Welfare and Recreation Trust Fund monies transferred to the Southern Illinois University Income Fund. Additional appropriation authority will be necessary to meet the total cost of the project.

Rationale for Adoption

The existing Tower Lake facilities for swimming were formed by constructing an earth berm to separate the swimming area from Tower Lake proper. Chlorination of the swimming area is provided through a perforated underwater pipe running the length of the swimming area. To avoid stagnation, there is a continuous exchange of water between the swimming area and the lake proper.

Safety factors, quality of the program, and high operation and maintenance costs for the existing facilities led to development of this proposal. Costs include upkeep of the berm which is subject to erosion, murky water conditions requiring extra lifeguards, and continuous chlorination, necessary to provide the exchange of water between the swimming area and the lake proper. The existing facilities provide poor and potentially unsafe swimming conditions because of the murky water and the barely visible chlorination pipe. The chlorinated water adversely affects fish life and other aquatic organisms.

The proposed pool will result in substantial savings in operation, eliminate the problem of chlorine in the lake, and provide a safe and

attractive environment that will complement the other recreational facilities at the Tower Lake peninsula.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project proposal was initiated and funding recommended by the Student Senate with assistance from the Campus Recreation Office. The general concept was approved by the Physical Facilities Committee of the University Planning and Budget Council. This matter is recommended for adoption by the Director of Planning and Resource Management, the Vice-President and Provost, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project for construction of an out-of-doors swimming pool and related improvements at the Tower Lake Recreation Peninsula, SIUE, be and is hereby approved, with a budget of \$425,000 from SIUE Student Welfare and Recreation Trust Fund monies being approved for the project.
- (2) The President of Southern Illinois University at Edwardsville is authorized to proceed with evaluation and selection of an architectural and engineering firm for the project for recommendation to this Board.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
OUT-OF-DOORS SWIMMING POOL PROPOSAL
COMPARATIVE COST STATEMENT
January 20, 1984

	FY-83	
	<u>Actual Lake Swimming Costs</u>	<u>Estimated Pool Operating Costs</u>
Lifeguards	\$23,923	\$11,281
Beach Weed Control and Grading	1,542	---
Chlorine and System Maintenance	2,196	1,800
Bathhouse Maintenance	<u>562</u>	<u>500</u>
	<u>\$28,223⁽¹⁾</u>	<u>\$13,581</u>

(1) No berm maintenance nor bottom grading and sanding was done in FY-83. The cost for this work in FY-84 for the continuation of lake swimming is estimated to be \$11,000.

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS, SIUE
(TABLE 10.0, FISCAL YEAR 1984 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. The IBHE's responsibility is to determine whether projects submitted for approval are consistent with the master plan for higher education and with instructional buildings provided therein. Normally, such plans are submitted to the IBHE twice a year through use of Table 10.0 in the RAMP document. Plans may be submitted at other times of the year if necessary.

This matter would grant Board approval to seek IBHE approval of SIUE plans for noninstructional capital improvements, including review and approval of the financing. Attached is a listing of the proposed projects in the format required for submission to the IBHE.

The projects proposed for submission for IBHE approval include the project for extensions to SIUE bicycle trails and the project to construct an out-of-doors swimming pool at the Tower Lake Recreation Peninsula, SIUE. The project for bicycle trails improvements was reviewed and approved by the Architecture and Design Committee of the Board at its December meeting. The project for swimming pool construction is being submitted for Board of Trustees' approval at this meeting.

Rationale for Adoption

Noninstructional capital improvement projects result from an ongoing and essential program for remodeling, rehabilitating, equipping, and, in some instances, planning for various facilities used for functions auxiliary to and supportive of the University's primary roles. Such facilities include University

housing, student centers, parking lots, athletic, recreational, and special purpose facilities, and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees and other fees and assessments. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The projects proposed herein provide for construction of an out-of-doors swimming pool, and for improvements of campus bike trails. Funding for the projects would be from SIUE Student Welfare and Recreation Trust Fund monies. The proposed sources of funds have been reviewed by University officers and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission University Guidelines. Additional appropriation authority must be sought to fully fund the swimming pool project.

Approval of the projects at this time does not affect other Board approval requirements.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The projects proposed have been reviewed and approved by the Student Senate, University Planning and Budget Council, the Director of Planning and Resource Management, and the Vice-President and Provost. This matter is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be and are hereby approved for transmittal to the Illinois Board of Higher Education with a request for that Board's approval.

Table 10.0

Plans for Noninstructional Capital ImprovementsSystem Southern Illinois University Institution Southern Illinois University at EdwardsvilleCampus Edwardsville

<u>Project Name/Description/Budget Category</u>	<u>Anticipated Sources of Funds</u>	<u>Total Project Cost</u>
Planning and construction of an out-of-doors swimming pool on the Tower Lake Recreation Peninsula (project includes a main pool 82.5' x 60' with a graduated depth of 3.5' to 5', an attached diving pool 24' x 24' with a constant depth of 12', a separated wading pool measuring 20' x 20' with a graduated depth of 1' to 2'--surrounded by an 8' concrete apron and a fence. Project also includes renovating the existing bathhouse and construction of an office and concession facility).	Student Welfare and Recreation Trust Fund as appropriated to SIU Income Fund.	\$425,000
A 2.2 mile extension of campus bike trails. Portions will be asphalt and others will be limestone gravel.	Student Welfare and Recreation Trust Fund as appropriated to SIU Income Fund.	\$ 76,700

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, November and December, 1983, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meetings held December 7 and 8, 1983; Project Approval and Authority to Seek Architectural Services: Construction of an Out-of-Doors Swimming Pool, Tower Lake Recreation Peninsula, SIUE, and Plans for Noninstructional Capital Improvements, SIUE (Table 10.0, Fiscal Year 1984 RAMP). The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN UNIVERSITY HOUSING RENTAL RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter proposes a \$13 base increase per single student station and a similar percentage increase for family housing. If approved, the increases would be effective September 1, 1984.

Rationale for Adoption

In FY-85, University Housing will require additional revenue to meet cost increases, to offset the loss of retained tuition funds, and to improve the housing working capital balance. These revenues will be required even though cost reduction measures, including seasonal layoff of employees and energy conservation actions, continue to be implemented.

For FY-85, the University anticipates utility cost increases of 9 percent or \$54,000. Cost increases in personal services and other support lines will total \$28,000. The University must also offset the loss of retained tuition funds of \$54,000. Rates of cost increases, where controllable by the University, have been held to the lowest feasible levels. Total personal services will increase 1 percent, building maintenance costs will increase 5 percent, and all other costs will increase 5 percent.

In 1982, the Tower Lake Residents Association recommended that the housing working capital balance show a positive balance of \$140,000 by FY-86.

University officers propose to work toward that recommendation by improving working capital by \$56,500 in FY-85. This action represents a \$128,800 improvement from the FY-84 change in working capital, which was a negative \$72,300. But even with this FY-85 improvement the projected working capital at the end of FY-85 is a negative \$85,800.

The proposed rate increase will generate approximately \$171,000. In addition, FY-85 rent receipts will increase by \$94,000 over the FY-84 level, and \$58,000 of this increase is due to the timing of the FY-84 rate increase. FY-84 rental rates were increased September 1, 1983, and therefore revenue was improved during only 10 months of the fiscal year. It is also projected that the conversion of a portion of the family apartments to single student apartments will improve occupancy rate and thus generate \$36,000 of additional rental income.

These added revenues, coupled with the actions described above, will permit the housing operation to continue maintenance programs, to meet obligations under the bonding agreement, and to improve the balance in working capital.

Considerations Against Adoption

University officers recognize the impact of increased costs on access to the University. The proposed rate increase is necessary to maintain the fiscal and physical integrity of Tower Lake Housing.

Constituency Involvement

This proposal was initiated by the Director of University Housing, SIUE, and has been reviewed with the Tower Lake Residents Association and the Student Senate.

This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1984, 4 Policies of the Board C-13 be and is hereby amended to read as follows:

13. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective September 1, 1984, are as follows:

FAMILY HOUSING I

\$315 per month - two-bedroom, unfurnished apartment
 \$365 per month - two-bedroom, furnished apartment
 \$355 per month - three-bedroom, unfurnished apartment
 \$410 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$122 per month per student - two-bedroom, 4-student unit
\$244 per month per student - two-bedroom, 2-student unit
\$103 per month per student - three-bedroom, 6-student unit
\$205 per month per student - three-bedroom, 3-student unit
\$122 per month per student in double - two-bedroom, 3-student unit
\$184 per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
TOWER LAKE HOUSING
OPERATIONAL STATEMENTS COMPARISON

	Proposed Budget FY-85	Revised Budget FY-84	Actual FY-83	Actual FY-82
INCOME:				
Operational Rent	\$1,883,000	\$1,789,000	\$1,572,709	\$1,446,513
Other Operational	46,000	46,000	47,709	47,199
Lodging-Net	<u>23,000</u>	<u>23,000</u>	<u>25,292</u>	<u>22,659</u>
OPERATIONAL INCOME	<u>\$1,952,000</u>	<u>\$1,858,000</u>	<u>\$1,645,710</u>	<u>\$1,516,371</u>
EXPENSES:				
Salaries	367,000	343,000	325,969	330,897
Student Wages	123,000	144,710	141,276	133,934
Maintenance	<u>46,000</u>	<u>40,500</u>	<u>32,598</u>	<u>28,339</u>
Total Personal Services	536,000	528,210	499,843	493,170
Utilities	650,000	596,000	440,603	447,966
Bldg. Maintenance	354,000	337,000	283,247	346,022
Other Current Expenses	<u>75,000</u>	<u>71,399</u>	<u>57,759</u>	<u>80,713</u>
OPERATIONAL EXPENSES	<u>\$1,615,000</u>	<u>\$1,532,609</u>	<u>\$1,281,452</u>	<u>\$1,367,871</u>
OPERATIONAL NET INCOME	337,000	325,931	364,258	148,500
OTHER RESOURCES:				
Interest Income	18,500	18,500	25,418	28,090
Retained Tuition	<u>0</u>	<u>53,800</u>	<u>107,650</u>	<u>157,925</u>
TOTAL RESOURCES	355,500	397,691	497,326	334,515
DEBT SERVICE - NET	<u>470,000</u>	<u>470,000</u>	<u>462,182</u>	<u>455,770</u>
CHANGE IN WORKING CAPITAL BEFORE	(114,500)	(72,309)	35,144	(121,255)
INCOME DUE TO RATE INCREASE	<u>171,000</u>			
CHANGE IN WORKING CAPITAL AFTER	56,500			
WORKING CAPITAL BEGINNING	<u>(142,275)</u>	<u>(69,966)</u>	<u>(105,110)</u>	<u>16,145</u>
WORKING CAPITAL ENDING	<u>\$ (85,775)</u>	<u>\$ (142,275)</u>	<u>\$ (69,966)</u>	<u>\$ (105,110)</u>

President Lazerson explained that the matter proposed a rate increase for Tower Lake residential housing commencing September 1, 1984. He stated that the purpose of the increase was to meet operating costs for that facility for FY-85 and to make some modest progress with regard to changing the situation with regard to working capital.

Ms. Sue Hollenhorst, Tower Lake Residents Association Board Member, Mr. Jonathan Gilbert, Vice-President of Tower Lake Residents Association and Student Senator, Mr. Ray Muniz, Student Senator, and Ms. Deb Buer, President of the Student Body made comments opposing the proposed increase.

President Lazerson responded that there had been twenty-odd meetings with students on this subject since the Fall of 1983, and that he thought that some charges had been leveled against administrative officers of the University which were really uncalled for.

Mr. Rowe stated that he took serious offense when the integrity of University officials was challenged. He continued that housing must stand on its own and that other facets of the University cannot be asked to subsidize the housing operation.

Mr. Berry stated that he feared that the price level for housing was reaching a point where students would seek substitutes for Tower Lake for both cost and possibly quality reasons. For that reason, he stated that he could not support the proposal at this rent level.

Ms. Hutcherson suggested that the Board ask the administration to scale down the amount of the increase; she noted that students in the larger units have families and are the ones who can least bear the large increase for those units; and that the purpose will be defeated if students do not move into Tower Lake.

Mr. Elliott commented that utility and maintenance costs had been discussed in the Finance Committee meeting that morning. He appreciated the tenants' position but on balance felt he had to move approval of the resolution. The motion was duly seconded.

In response to questions from Mr. Van Meter and Mr. Norwood, President Lazerson stated that Tower Lake occupancy runs at about 97 percent capacity, that individual unit electric metering was imminent, but that implementation of individual electric bills would require 12 to 18 months of study. With regard to the first six months of FY-84, he stated that utility usage had been underestimated by about \$40,000, which was included in the adjusted budget for FY-84. He continued that consideration of an incentive to reduce utility costs was currently under consideration and might be in place by September, and that the information gathered from the meter readings would be shared with the tenants.

The motion having been duly made and seconded, Mr. Elliott called for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, David Berry, Sharon Hutcherson. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that research and training grants were up by about 40 percent over the prior fiscal year at this point and he thanked the faculty and staff for the work they had done. He stated that the Department of Commerce and Community Affairs had recently approved the placement of a small business development center on the Edwardsville campus which will be operated in conjunction with the local community colleges; the center would provide

one-stop service for small businesses in southwestern Illinois. He announced that the Bachelor of Science in Social Work had received continued accreditation by the Council on Social Work and that the Department of Health and Human Services had requested that the University be the interim sponsor for Operation Headstart in Madison County, based upon similar work that has been done in St. Clair County.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1985

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 10, 1984, formally recommended a 6.5 percent increase in tuition at public universities for FY-85, an increase which is commensurate with the Higher Education Price Index for Fiscal Year 1983. This recommended increase will provide about \$12.2 million of a total proposed FY-85 increase amounting to about \$73.3 million for public universities.

The balance of this matter provides a display of tuition and required fees at SIU over the past thirteen years, a presentation of current and projected FY-85 academic year tuition rates, and a comment on the characteristics of the tuition increase situation. Action by the Board of Trustees on tuition levels for FY-85 is necessary as soon as possible to support appropriation procedures in the forthcoming legislative session.

SIU System Tuition and Required Fees Since Fiscal Year 1972

Since Fiscal Year 1972, tuition and required fees at SIUC and SIUE have increased by 127.5 and 106.9 percent respectively; these increases are smaller than the 147 percent increase in the Consumer Price Index for the same period. Below is a listing of the academic-year tuition for a full-time resident undergraduate student for Fiscal Year 1972 through Fiscal Year 1984 (not included are the additional costs of housing, books and supplies, travel, incidental costs of living, etc.):

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	160.50	589.50
1973-74	429.00	151.50	580.50
1974-75	428.00	150.00	578.00
1975-76	428.00	171.50	599.50
1976-77	428.00	171.50	599.50
1977-78	524.00	218.50	742.50
1978-79	524.00	218.50	742.50

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1979-80	\$574.00	\$283.80	\$ 857.80
1980-81	622.00	320.10	942.10
1981-82	703.20	346.80	1,050.00
1982-83	810.00	400.00	1,210.00
1983-84	894.00	413.20	1,307.20

<u>SIUE</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	157.00	586.00
1973-74	429.00	165.00	594.00
1974-75	429.00	165.00	594.00
1975-76	429.00	169.00	598.00
1976-77	429.00	171.00	600.00
1977-78	519.00	171.00	690.00
1978-79	519.00	171.00	690.00
1979-80	567.00	222.90	789.90
1980-81	615.00	250.35	865.35
1981-82	696.00	259.35	955.35
1982-83	798.00	296.70	1,094.70
1983-84	882.00	306.75	1,188.75

Fiscal Year 1985 Tuition Rates

The attached table provides a summary of the projected FY-85 academic-year tuition rates at a general 6.5 percent increase level. The recommended rates were determined by SIUC and SIUE to be those necessary to generate the tuition dollars called for by the IBHE recommended funding level in the SIU operating budget for FY-85.

Comment

Review of tuition increase possibilities for FY-85 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 6.5 percent increase recommended by the IBHE is in practice an acceptable increase on the basis of well-established state higher education policy.

Needed are funds to support high demand curricula; programs like engineering, computer training, and business are areas for which funding must be supplied. Equipment is a vital support and teaching factor in these and other programs and it must be up-dated, renewed, or acquired to keep pace with the striking technological developments of our time. Salaries are vital and must keep pace as closely as possible with inflation and competitive pressures. Utility funding from the state is acknowledgedly insufficient to meet the known need.

The consequences of making no tuition increase at all, or even an increase below the 6.5 percent level recommended by the IBHE, are straightforward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$1.8 million in budgeted funding for SIU.

If the level of income funding included in the IBHE budget recommendations is not achieved, then the System faces the consequences of standing still in its efforts to meet its educational responsibilities while other systems move forward in dealing with their problems because more funding is available through their tuition increase action.

Specifically, however, the alternatives for tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level being recommended to the three other senior systems provides a significantly helpful level of additional resources and has the added political advantage of conforming to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage is an unhappy and difficult problem which marks any tuition increase in a time when some increase is absolutely necessary.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Table 1

Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-84 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-85 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$ 894.00	\$ 60.00	\$ 954.00
Law	1,056.00	72.00	1,128.00
Medicine ^(b)	3,720.00	243.00	3,963.00
SIUE			
Undergraduate	882.00	57.45	939.45
Graduate	945.00	61.50	1,006.50
Dental	1,734.00	114.00	1,848.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,240.00 or \$11,160.00; proposed tuition will be 9 x \$1,321.00 or \$11,889.00.

Mr. Rowe commented that the statute giving us authority to act for Southern Illinois University clearly gives the Board of Trustees the authority to fix tuition and yet under the Board of Higher Education's budgetary authority the right to fix tuition is basically taken away from us.

Chancellor Shaw stated that there was always a reluctance to go for additional tuition increase. He reported that the 6.5 percent increase was based on last year's index of inflation under a practice which had been the Board of Higher Education's policy for three or four years. He commented that this Board and the administrations have worked very hard on the tuition policy with the IBHE, and have been successful over the years in modifying a previous approach which had pegged inflation to one-third of instructional costs. He continued that the proposed increase amounts to approximately \$1.8 million, that the Governor had decided not to support an extension of the tax increase, and that funds are going to be tight.

Ms. Hutcherson stated that the report on access from the IBHE has not been done and asked that the Chancellor's Office give the Board some idea as to how many students would decline to stay at the University if the tuition was raised to a specific amount.

Chancellor Shaw responded that his office would try to give a report, but that it would be very difficult to make that kind of estimate. He stated that in his first year with SIU he was warned that a statewide study showed that if the increase in tuition was \$90 that SIUE would lose 35 percent of its students, and that did not occur. He stated that two years ago he was warned that sizable decreases in enrollment would be seen if the increase planned by the universities went through, and enrollment went up. He stated that past trends in The Southern Illinois University System would be reviewed, but that the observations made would be quite soft.

Mr. Norwood stated that there was one time where a tuition increase was defeated, but at this point it was not a very promising alternative.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, the following report was presented to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS
FOR FISCAL YEAR 1985

The Illinois Board of Higher Education, at its January 10, 1984 meeting, approved a Fiscal Year 1985 operations and grants budget recommendation of \$1.442 billion for higher education. This budget contains increases of \$150.2 million for all components of higher education, an 11.6 percent increase from Fiscal Year 1984. Of this increase, \$73.3 million is recommended for universities, an increase of 8.1 percent from Fiscal Year 1984 appropriations of \$903.1 million. Attached as Table I is a summary of increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY-1984 APPROPRIATION BASE

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university that showed an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equals 50 percent of the overfunding amount indicated by the IBHE cost analysis. The three universities negatively affected were Governor's State, Sangamon State, and SIUE, with the SIUE negative adjustment amounting to \$205,700.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC was recommended for a negative base adjustment of \$35,200.

Health Program Base Adjustments

Based upon a recent review of education for the health professions, the IBHE has adopted resolutions to the effect that medical school enrollments

should not exceed 1980 entering class levels, dental enrollments should be reduced, and future programmatic initiatives in health should be financed within the existing resources committed to these programs. Accordingly, the Fiscal Year 1985 recommendations include base adjustments to existing programs in medicine and dentistry to reflect enrollment decreases and to help finance programmatic improvements.

The negative base adjustment of \$225,000 to the Southern Illinois University School of Medicine reflects a reduction of previously financed enrollment increases. A negative adjustment of \$200,000 is recommended for the Southern Illinois University School of Dental Medicine to reflect savings of \$125,000 from planned enrollment decreases and \$75,000 from program cost reductions. A negative adjustment of \$250,000 is recommended for the University of Illinois-Chicago Health Sciences Center campus for savings due to decreases in dental enrollments.

Cost Recovery Instruction

For FY-85 a positive base adjustment of \$692,600 is required for cost and salary increases and some program expansion in cost recovery instructional programs. Of the above amount SIUE will receive \$73,100 and SIUC will receive \$619,500. This adjustment is recommended on the basis of the agreement reached between SIU and IBHE relative to the funding of cost recovery programs for FY-85. This agreement is in accordance with the Board of Trustees' policy on Cost Recovery Instruction approved by the Board at its meeting of November 10, 1983.

Transfer of Audit Function

While there is no base adjustment for the SIU System connected with the transfer of the audit function from the campuses to the Office of the Chancellor, there are adjustments reflected in the budgets of the campuses and the Office of the Chancellor. Negative adjustments of \$255,900 and \$144,300 are recommended for SIUC and SIUE, respectively, while the Office of the Chancellor is recommended for a positive adjustment of \$400,200. This transfer implements the action of the Board of Trustees of November 10, 1983, pertaining to the Reorganization of the System Internal Audit Function.

RECOMMENDED INCREASES

Salary Increases

The 7 percent (on 95 percent of base) being recommended will, hopefully, offset inflation projected for FY-85 and begin to restore the purchasing power and relative competitiveness of university salaries lost in Fiscal Year 1984 and earlier years.

General Cost

The increase being recommended for this portion of universities' budgets is 5 percent. This percent will offset currently projected cost increases for FY-85, but it will not address our backlog of needs accumulated in recent years.

Utility Cost

The cost increases recommended for specific campuses are based upon projected increases of 8 percent for natural gas, 10 percent for electricity, and 6 percent for all other utility expenditures. The average utility rate increase recommended for each university varies depending upon the mix of fuels used at each campus. The range of increases was between 8.3 and 9.3 percent.

Utility cost continues to be a major concern for SIU. Even with the efforts made to conserve energy usage, we have had to reallocate funds from other university activities to meet rising utility costs.

Library Cost

A 10 percent increase above FY-84 budgets is recommended to help restore some of the purchasing power lost in recent years due to rapid cost increase for library materials for SIUC and SIUE. This will mean respective increases of \$209,900 and \$43,800.

Program and Institutional Support

A total of \$14,952,000 is recommended to improve the quality of academic programs at public universities. Of this total, \$2,859,300 is being recommended for SIU. Table IV details the distribution of these funds. Higher education faces several challenges that threaten quality: (1) rapidly expanding enrollments in certain fields of study are severely straining available resources in these areas; (2) new technological advances have resulted in an increasing rate of obsolescence of instructional and research equipment in many disciplines; and (3) adverse economic conditions have caused universities to defer maintenance and improvements in the facilities and laboratories that are necessary to support strong academic programs. Qualified faculty and staff and up-to-date facilities and equipment are the fundamental ingredients of quality. The specific budget recommendations for program and institutional support are intended to restore or achieve adequate funding for these basic ingredients in high priority program areas.

SUMMARY TABLES

The attached Table II summarizes the IBHE FY-85 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

In addition to the \$178.9 million being recommended for SIU as shown on Table III, one other item of interest shown on Table I should be noted. Retirement contributions are being recommended at the gross benefit payout level, resulting in a \$14.0 million recommendation for SIU. To achieve funding at the gross benefit payout level for all of higher education will require an estimated increase of \$50.2 million above the 1984 appropriation level.

TABLE I
SUMMARY OF IBHE FY-85 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION
(in thousands of dollars)

<u>Resource Requirements</u>	<u>FY-84 Appropriations</u>	<u>FY-85 Recommendations</u>	<u>Recommended Dollar</u>	<u>Increases Percentage</u>
Universities	\$ 903,133.7	\$ 976,442.8	\$ 73,309.1	8.1
Community Colleges	156,573.4	171,449.8	14,876.4	9.5
Illinois State Scholarship Commission	143,268.6	152,461.6	9,193.0	6.4
Financial Assistance to Private Institutions	11,495.0	12,255.0	760.0	6.6
Health Education Grants	17,703.9	18,728.7	1,024.8	5.8
Institutional Grants Program	1,989.3	2,676.8	687.5	34.6
Board of Higher Education	<u>1,641.0</u>	<u>1,743.0</u>	<u>102.0</u>	<u>6.2</u>
Subtotal - Educational Operations and Grants	\$1,235,804.9	\$1,335,757.7	\$ 99,952.8	8.1
Retirement	55,880.6	106,096.0	50,215.4	89.9
Total	\$1,291,685.5	\$1,441,853.7	\$150,168.2	11.6
<u>Source of Appropriated Funds</u>				
General Revenue Fund	\$1,056,991.7	\$1,192,506.3	\$135,514.6	12.8
Income Fund	182,014.3	194,200.9	12,186.6	6.7
Other	52,679.5	55,146.5	2,467.0	4.7

TABLE II

SUMMARY OF IBHE FY-85 OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-84 Appropriations	\$146,440.0	\$157,733.8	\$165,671.0	\$433,288.9	\$903,133.7
Adjustments to FY-84 Approp. Comparative Cost Adjustment Implementation of Financial Guidelines	(148.3)	(255.5)	(205.7)		(609.5)
FY-85 Tuition Revenue Decrease	25.8	223.1	(35.2)	(116.3)	97.4
Tuition Waiver Adjustment	(38.1)				(38.1)
Cost Recovery Instruction	(58.2)	(9.4)			(67.6)
Health Programs Reduction			692.6		692.6
Total Adjustments	(218.8)	(41.8)	(425.0)	(250.0)	(675.0)
Percent of Recommended Adjustments	(.1)	-	26.7	(366.3)	(600.2)
			-	(.1)	(.1)
Recommended Increases					
Salary	7,438.9	7,751.6	7,987.8	22,008.3	45,186.6
General Cost	1,015.7	1,366.0	1,276.8	2,743.1	6,401.6
Utility Cost	787.9	904.5	811.6	3,082.9	5,586.9
Library Cost	239.3	332.5	253.7	552.5	1,378.0
Comparative Computer Center Cost	152.3				152.3
O & M For New Buildings				251.9	251.9
Program and Institutional Support	2,310.7	2,379.0	2,859.3	7,403.0	14,952.0
Total Increases	11,944.8	12,733.6	13,189.2	36,041.7	73,909.3
Percent of Recommended Increases	8.2	8.0	8.0	8.3	8.2
Net Change from FY-84	11,726.0	12,691.8	13,215.9	35,675.4	73,309.1
Percent of Net Change	8.0	8.0	8.0	8.2	8.1
FY-85 Appropriation Recommendation	\$158,166.0	\$170,425.6	\$178,886.9	\$468,964.3	\$976,442.8

TABLE III

SUMMARY OF IBHE FY-85 OPERATING BUDGET RECOMMENDATIONS
FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-84 Appropriations	\$116,850.7	\$ 47,819.1	\$1,001.2	\$165,671.0
Adjustments to FY-84 Approp.				
Comparative Cost Adjustment		(205.7)		(205.7)
Implementation of Financial Guidelines	(35.2)			(35.2)
Cost Recovery Instruction	619.5	73.1		692.6
Reduction of Planned Medical Enrollments	(225.0)			(225.0)
Cost Reduction-Dental Enrollments		(200.0)		(200.0)
Transfer of Audit Function	(255.9)	(144.3)	400.2	-0-
Total Adjustments	103.4	(476.9)	400.2	26.7
Percent of Recommended Adjustments	.1	(1.0)	40.0	-0-
Recommended Increases				
Salary	5,577.9	2,365.1	44.8	7,987.8
General Cost	895.0	365.4	16.4	1,276.8
Utility Cost	527.9	283.7		811.6
Library Cost	209.9	43.8		253.7
Program and Institutional Support	2,186.8	672.5		2,859.3
Total Increases	9,397.5	3,730.5	61.2	13,189.2
Percent of Recommended Increases	8.0	7.8	6.1	8.0
Net Change from FY-84	9,500.9	3,253.6	461.4	13,215.9
Percent of Net Change	8.1	6.8	46.1	8.0
FY-85 Appropriation Recommendation	\$126,351.6	\$51,072.7	\$1,462.6	\$178,886.9
Source of Appropriated Funds				
General Revenue	\$ 95,079.2	\$40,170.1	\$1,462.6	\$136,711.9
Income Fund	31,272.4	10,902.6		42,175.0
Total	\$126,351.6	\$51,072.7	\$1,462.6	\$178,886.9

TABLE IV

SUMMARY OF IBHE FY-85 PROGRAM AND INSTITUTIONAL SUPPORT
RECOMMENDATIONS FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	<u>SIUC</u>	<u>SIUE</u>	<u>TOTAL</u>
Engineering & Technology	\$ 768.0	\$200.0	\$ 968.0
Computer Science	60.0	53.2	113.2
Computing Affairs	300.0	134.7*	434.7
Nursing Outreach		84.6	84.6
Law	100.0		100.0
Equipment Replacement	178.6		178.6
Support Costs	280.2**		280.2
Repair and Maintenance/Permanent Improvements	<u>500.0</u>	<u>200.0</u>	<u>700.0</u>
	\$2,186.8	\$672.5	\$2,859.3

*Financed through the reduction of tuition retained for auxiliary enterprises.

**A total of \$263.5 of this amount is financed through the reduction of tuition retained for auxiliary enterprises.

Dr. Shaw stated that the Summaries of the IBHE Operating Budget and Capital Budget Recommendations for Fiscal Year 1985 had been discussed in the Finance Committee meeting, and he had no further comments on them.

Dr. Shaw reported that he had attended the Governor's State of the State address on February 8. He stated that it was very clear that the Governor understood the direct relationship between quality higher education and the state's economy. He commented that the most specific item in the Governor's address was his recommendation for \$15 million for coal research, recognizing the economic importance of finding a way of getting sulfur out of southern Illinois coal. Finally, he reported that the Governor had said that it was his expectation that the higher education budget would be at least at last's year's level.

Dr. Shaw announced that in the last report on the application of residency status tuition policies it had been indicated that a recommendation would be made at this meeting on whether to continue or discontinue it; however, that information was still being gathered and analyzed and a matter would instead be provided in March. In conclusion, he stated that the Illinois Education Labor Relations Act, Public Act 83-1014, had become effective on January 1, and Governor Thompson had appointed the three-member labor board last week. He explained that the Act governs collective bargaining activities by educational employers and employees and extends for the first time collective bargaining rights to the faculty and staff.

In response to an inquiry by Mr. Rowe, Dr. Shaw explained that it was his understanding that the Board would be the designated employer and offered assurance that the Board will be kept apprised of things as they occur. He stated that the board appointed by the Governor has not yet

promulgated any guidelines, and that Mr. Britton, Executive Assistant to the Chancellor, has been asked to coordinate planning activities related to implementing the act.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-17]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC. The proposed increases would become effective Fall Semester, 1984, for residence halls, and on July 1, 1984, for apartment rentals.

Rationale for Adoption

The proposed increases will come two years after the last increases and are necessary to partially offset projected FY-85 cost increases. The proposed increase of 3.6 percent for double occupancy room and board is appreciably less than the last increase of 11.6 percent effective for FY-83. Similarly, the proposed student apartment rentals are being increased from 4.3 to 6.1 percent as compared to the previous increases of 11.4 percent effective for FY-83.

SIUC has continued to experience relatively high levels of occupancy, thus avoiding the financial pressure of reduced revenues. While the rate of inflation has decreased in recent years, costs do continue to rise. In addition, the lack of adequate reserves continues to exert pressure on the operating budget, requiring that needed maintenance and repair be funded from current operations.

The proposed FY-85 budgets, after base adjustments, reflect anticipated increases of 12.0 percent for salaries, 11.1 percent for utilities, no increase in wages, and 6.0 percent increase in other costs. Since the salary increase (\$300,300 above the adjusted base) is the least certain item in the projected budget, a contingency plan has been devised. If the legislature and governor should approve the full amount requested by the University, then \$150,000 would be used from the repair and replacement reserve funds to offset the cost of the budgeted repair and maintenance projects. To the extent that a lesser salary increase is finally approved, less use would be made of the reserve funds. A decision of no salary increase would reduce the FY-85 budgeted use of cash and receivables by \$150,000.

Southern Hills apartment complex and Greek Row (Small Group Housing) are part of the same funded debt operation which includes the residence halls and, as such, share in their operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

The projected FY-85 budget for Evergreen Terrace shows an increase of \$45,950 over the projected expense for FY-84. Of that increase, all but \$1,450 is accounted for by increased utility costs resulting from increased rates. Both FY-84 and FY-85 budgets are projecting accrual deficits to be covered from working cash and will require careful management to avoid experiencing a cash deficit. The use of \$60,000 of Revenue Bond Fee funds in FY-83 enabled this operation to pay off its accumulated deficit and operate without a rate increase in FY-84.

The FY-85 proposed budget for Auxiliary Housing reflects decreased real estate rental due to the contract for deed on Elizabeth Street apartments being paid off in October 1984. A sharp increase in special projects is budgeted to cover much needed repair and replacement projects at Elizabeth Street and University Courts. In the absence of a reserve fund, these expenses have had to come from current operations. It is intended to establish such a reserve once the current maintenance needs have been met.

Considerations Against Adoption

This matter represents a compromise between two opposing considerations. On the one hand, an analysis of the cash position of each of the operations would argue for a higher increase in rates and rents. On the other hand, there is a strong desire to hold housing costs as low as possible.

Constituency Involvement

This matter has been distributed to all campus constituencies. Members of the Housing staff have met with each of the area councils to discuss the proposed increases and the budgets on which they are based.

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets. This group comprises representatives from each of the Housing areas. Full financial information has been shared with them and priorities for special projects for repair and maintenance were set with their consultation. Minutes of the October 14, 1983, meeting state as follows:

Although not desirous of paying higher housing rates but understanding the need for the rate increases, the Committee voted unanimously to support the proposed housing rate increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-17 be and is hereby amended to read as follows:

17. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1984:

<u>Room and Board Rates</u> (double occupancy)	<u>Semester Rate</u>
Brush Towers	\$ 1,152
Thompson Point	1,152
University Park	1,152
Greek Row (individual contracts)	1,152

Room Rates

Greek Row:	
Building Lease (annual rate)	\$36,240
Individual Contract (double occupancy, semester rate)	679

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$ 310
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- b. Schedule of rates for University-operated apartment rental housing (includes utilities) at SIUC effective July 1, 1984:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$205
One-Bedroom - Furnished	225
One-Bedroom - Modified	225
Two-Bedroom - Unfurnished	234
Two-Bedroom - Furnished	242
Two-Bedroom - Modified	242
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$261
Three-Bedroom - Unfurnished	284
Elizabeth Apartments	\$242
University Courts	\$290

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

UNIVERSITY HOUSING - FUNDED DEBT

February 9, 1984

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Comparative Statement of Actual and Estimated Income and Expense
(Accrual Basis)

	Actual FY-81	Actual FY-82	Actual FY-83	Projected FY-84	Proposed FY-85
INCOME					
Operations	\$10,415,795	\$11,326,489	\$12,895,582	\$13,023,100	\$12,773,000
Investments	60,763	213,547	173,051	167,500	168,000
TOTAL INCOME	<u>\$10,476,558</u>	<u>\$11,540,036</u>	<u>\$13,068,633</u>	<u>\$13,190,600</u>	<u>\$12,941,000</u>
EXPENSE					
Salaries	\$ 2,132,478	\$ 2,239,963	\$ 2,411,250	\$ 2,584,700	\$ 2,801,000
Wages	1,035,733	899,717	1,001,231	977,700	957,000
Less USOE	(214,361)	(207,700)	(202,889)	(210,000)	(210,000)
Food	1,881,280	1,922,428	1,889,555	2,090,000	2,169,000
Utilities	1,607,506	1,544,676	1,661,011	1,791,000	1,950,000
Maintenance - Building, Grounds & Equipment	1,194,396	1,888,899	1,641,066	1,770,100	1,833,000
Special Projects	344,473	238,235	1,153,668	901,500	919,000
Equipment Purchases	155,284	183,153	300,659	257,100	258,000
(Less Use of Reserves)	(115,918)	(392,229)	-0-	-0-	(150,000)
Administration	677,003	822,545	876,787	970,600	1,029,000
Other Current Expenses	1,320,902	1,309,304	1,395,900	1,479,100	1,542,000
Special Current Expenses	-0-	57,456	2,391	39,000	4,000
TOTAL OPERATING EXPENSES	<u>\$10,018,776</u>	<u>\$10,506,447</u>	<u>\$12,130,629</u>	<u>\$12,650,800</u>	<u>\$13,102,000</u>
Debt Service	2,042,257	1,950,274	1,831,740	1,832,000	1,832,000
TOTAL EXPENSE	<u>\$12,061,033</u>	<u>\$12,456,721</u>	<u>\$13,962,369</u>	<u>\$14,482,800</u>	<u>\$14,934,000</u>
Use of Retained Tuition	\$ 563,000	\$ 422,000	\$ 281,000	\$ 141,000	\$ -0-
Use of Bond Retirement Fee	854,000	735,000	986,000	1,091,000	1,267,000
SURPLUS (DEFICIT)	<u>\$ (167,475)</u>	<u>\$ 240,315</u>	<u>\$ 373,264</u>	<u>\$ (60,200)</u>	<u>\$ (726,000)</u>
Use of Cash and Receivables	\$ 167,475	\$ -0-	\$ -0-	\$ 60,200	\$ 315,000
Revenue from Proposed Rate					
Increases	-0-	-0-	-0-	-0-	411,000

FAMILY HOUSING - FHA OF 1968
EVERGREEN TERRACE - SIUC

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Comparative Statement of Actual and Estimated Income and Expense
(Accrual Basis)

	Actual FY-81	Actual FY-82	Actual FY-83	Projected FY-84	Proposed FY-85
INCOME					
Rentals	\$714,564	\$816,064	\$869,512	\$880,300	\$880,300
Miscellaneous	12,755	32,408	34,072	32,500	34,500
Revenue Investments	5,510	3,117	3,273	6,000	6,000
TOTAL INCOME	\$732,829	\$851,589	\$906,857	\$918,800	\$920,800
EXPENSE					
General Administration	\$ 33,830	\$ 42,368	\$ 45,685	\$ 45,900	\$ 49,400
Office	128	305	678	700	700
Collection	112	-0-	-0-	200	-0-
External Auditing	5,406	5,495	6,135	3,500	3,700
Salaries	7,424	7,177	7,302	7,100	8,000
Wages (Net of USOE)	26,017	26,481	22,383	33,000	33,000
Supplies	2,779	12,911	2,999	5,700	6,000
Utilities	271,495	327,503	372,343	401,000	445,500
Telephone	1,084	925	892	1,100	1,200
Lodging Allowance	2,016	2,425	2,953	3,000	3,200
Equipment	1,693	7,685	599	5,500	4,800
Building Maintenance	117,614	150,564	146,946	184,200	188,100
Equipment Maintenance	2,493	2,836	913	1,800	1,900
Grounds Maintenance	8,405	12,564	12,974	22,900	13,700
Refuse Removal	10,440	12,807	14,938	16,900	17,900
Insurance	3,586	2,676	2,570	2,550	2,700
Transportation	2,226	3,120	2,834	3,000	3,200
Doubtful Accounts	16,600	21,608	20,942	17,000	18,000
Interest & Principle	171,833	171,833	171,833	171,833	171,833
Replacement Reserves	14,969	14,969	23,077	22,454	22,454
TOTAL EXPENSE	\$700,150	\$826,252	\$858,996	\$949,337	\$995,287
Use of Bond Retirement Fee			60,000		
SURPLUS (DEFICIT)	\$ 32,679	\$ 25,337	\$107,861	\$ (30,537)	\$ (74,487)
Use of Cash and Receivables	-0-	-0-	-0-	30,537	21,487
Revenue from Proposed Rate Increases	-0-	-0-	-0-	-0-	53,000

UNIVERSITY HOUSING - AUXILIARY HOUSING

February 9, 1984

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Comparative Statement of Actual and Estimated Income and Expense
(Accrual Basis)

	Actual FY-81	Actual FY-82	Actual FY-83	Projected FY-84	Proposed FY-85
INCOME					
Operations	\$64,233	\$65,711	\$80,313	\$81,350	\$81,350
Interest	-0-	-0-	828	800	800
TOTAL INCOME	<u>\$64,233</u>	<u>\$65,711</u>	<u>\$81,141</u>	<u>\$82,150</u>	<u>\$82,150</u>
EXPENSE					
Salaries	\$ 3,213	\$ 3,370	\$ 3,538	\$ 3,700	\$ 4,100
Wages	4,227	4,634	4,648	4,650	4,650
Utilities	12,641	15,258	15,736	18,400	20,400
Maintenance - Buildings,					
Grounds & Equipment	5,173	12,316	13,169	12,800	13,600
Special Projects	22,633	16,606	2,313	9,250	30,150
Equipment Purchases	2,485	3,012	1,034	9,200	4,000
Administration	3,416	3,858	4,271	5,100	5,400
Other Current Expenses	3,610	2,681	4,173	5,100	5,500
Special Current Expenses	-0-	-0-	-0-	800	1,800
Real Estate Rental	13,140	13,140	9,855	13,150	600
TOTAL OPERATING EXPENSE	<u>\$70,538</u>	<u>\$74,875</u>	<u>\$58,737</u>	<u>\$82,150</u>	<u>\$90,200</u>
SURPLUS (DEFICIT)	<u>\$ (6,305)</u>	<u>\$ (9,164)</u>	<u>\$22,404</u>	<u>\$ -0-</u>	<u>\$ (8,050)</u>
Revenue from Proposed Rate Increases					\$ 8,050

Mr. Elliott moved approval of the resolution. The motion was duly seconded.

In response to a question by Mr. Berry, Dr. Bruce Swinburne, Vice-President for Student Affairs, SIUC, stated that the students on the Housing Liaison Board had voted unanimously in favor of this. He explained that the Housing Liaison Board included student representatives from all housing areas.

Mr. Bruce Joseph, President of the Undergraduate Student Organization, SIUC, stated that the matter did have student input and was presented with their consent. He offered thanks to Sam Rinella for keeping housing rates low.

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, stated that the change in amount was much smaller than that proposed at Edwardsville. President Lazerson responded that Carbondale has a mandatory bond retirement fee for its students while Edwardsville does not.

In response to questions from Ms. Hutcherson, Dr. Swinburne stated that Evergreen Terrace and Southern Hills are filled to 97 or 98 percent at this time. He commented that in the total budget for the Evergreen Terrace operation that close to 50 percent of the total rent was for utilities. He stated that the idea of individual meters has been considered, but that the students would have to bear the cost of the meters and reading the meters.

The motion being duly made and seconded, Mr. Rowe asked for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry; nay, Sharon Hutcherson. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

ADMINISTRATIVE REORGANIZATION OF THE OFFICE OF THE
VICE-PRESIDENT FOR ACADEMIC AFFAIRS AND RESEARCH, SIUC

Summary

This matter proposes an administrative reorganization of the Office of the Vice-President for Academic Affairs and Research, together with certain corollary actions. Specifically, it proposes: (1) the allocation of General Academic Programs to the Associate Vice-President for Academic Affairs and Research (Planning); (2) allocation of the Master of Science program in Community Development, the Division of Continuing Education, the Office of International Education, and the Office of Regional Research and Service to the Associate Vice-President for Academic Affairs and Research (Services); and (3) elimination of the positions of Dean of Continuing Education, Dean of General Academic Programs, and Director of International Education. This reorganization is described in Part III of Academic Affairs and Research: A Planning Document (September, 1983).

Rationale for Adoption

This matter proposes the first formal action by the Board of Trustees necessary to implement the recommendations contained in the Planning Document. Although approval of the reorganization is an initial step by the Board of Trustees, the recommended actions are the result of a planning and priority setting process that has been underway at SIUC for three years. That process has involved the formal review of all academic programs by the Committee on Academic Priorities and the review by the Non-Academic Program Priorities Committee of those non-academic programs for which administrative responsibility rests in the Office of the Vice-President for Academic Affairs and Research. The reorganization proposed here has been preceded by two other actions recommended by the President and approved by the Chancellor: (1) upgrading the position of Assistant to the Vice-President for Academic Affairs and Research to Associate Vice-President for Academic Affairs and Research (Services); and (2) changing the titles of two existing Associate Vice-Presidents from, respectively, (Personnel) to (Budget) and (Services) to (Planning).

General Academic Programs, to be retitled Undergraduate Academic Services, is presently responsible for the following programs and activities: General Education, the Center for Basic Skills, Special Majors, Talent Search, University Studies, the University Honors Program, the Pre-major Advisement Center, Special Supportive Services, and Upward Bound. Allocation of this unit to the Associate Vice-President for Academic Affairs and Research (Planning) will provide an administrative focus for general undergraduate curricula and related matters. The noted officer is already responsible for the Office of Admissions and Records, the Clinical Center, the University Museum, Army Military Science, and Aerospace Studies. The for-credit instructional responsibilities of the Center for Basic Skills, assumed by that unit in Summer, 1977, have been reassigned to the Departments of Curriculum, Instruction and Media, English, Mathematics, and Speech Communication. This change was made:

(1) to comply with the IBHE mandate that remedial courses should not carry graduation credit; and (2) to assure that special admission students will not have to carry a course overload in order to be eligible for federal and state financial assistance. This arrangement will be in effect for at least three years, during which period it will be monitored and annually evaluated by the Director of Undergraduate Academic Services. During this time, the Center for Basic Skills will continue its academic support activities, e.g., advisement and counseling, performance monitoring, etc., and will also offer a non-credit structured study skills course that will be required for all special admission students. By the end of Fiscal Year 1986, the effectiveness of all aspects of this arrangement will be assessed and a determination made either to retain or to change it. The results of the assessment and the determination will be reported to the Chancellor and the Board.

Allocation of the units noted above in the Summary to the Associate Vice-President for Academic Affairs and Research (Services) will provide an administrative focus to the University's credit and non-credit outreach and public service programs and activities, and would allow for the development of initiatives in international community development. The College of Human Resources, where the Master of Science program in Community Development is presently housed, would continue institutional responsibility for teaching, research, and service in all other areas of human resources programming. Other changes now under consideration within the College will be proposed at a later date.

Elimination of the positions of Dean of Continuing Education, Dean of General Academic Programs, and Director of International Education is expected to provide some savings in administrative costs.

The proposed reorganization will not negatively affect any tenured faculty or the academic progress of any students, and will not diminish the level of services now being provided.

An organization chart depicting the structure of the Office of the Vice-President for Academic Affairs and Research after the reorganization is included as Attachment A.

Considerations Against Adoption

A consideration against adoption is that the reorganization results in the upgrading of a junior level position within the Office of the Vice-President for Academic Affairs and Research. Nonetheless, the reorganization provides for the elimination of three senior level positions within Academic Affairs and a substantial cost savings.

Constituency Involvement

All recommendations contained in the Planning Document are the result either directly or indirectly of the work of the Committee on Academic Priorities and the Non-Academic Priorities Committee. The work of these committees has emphasized broad-based constituency involvement. The Planning

Document was developed by the Vice-President for Academic Affairs and Research in response to the efforts of these Committees.

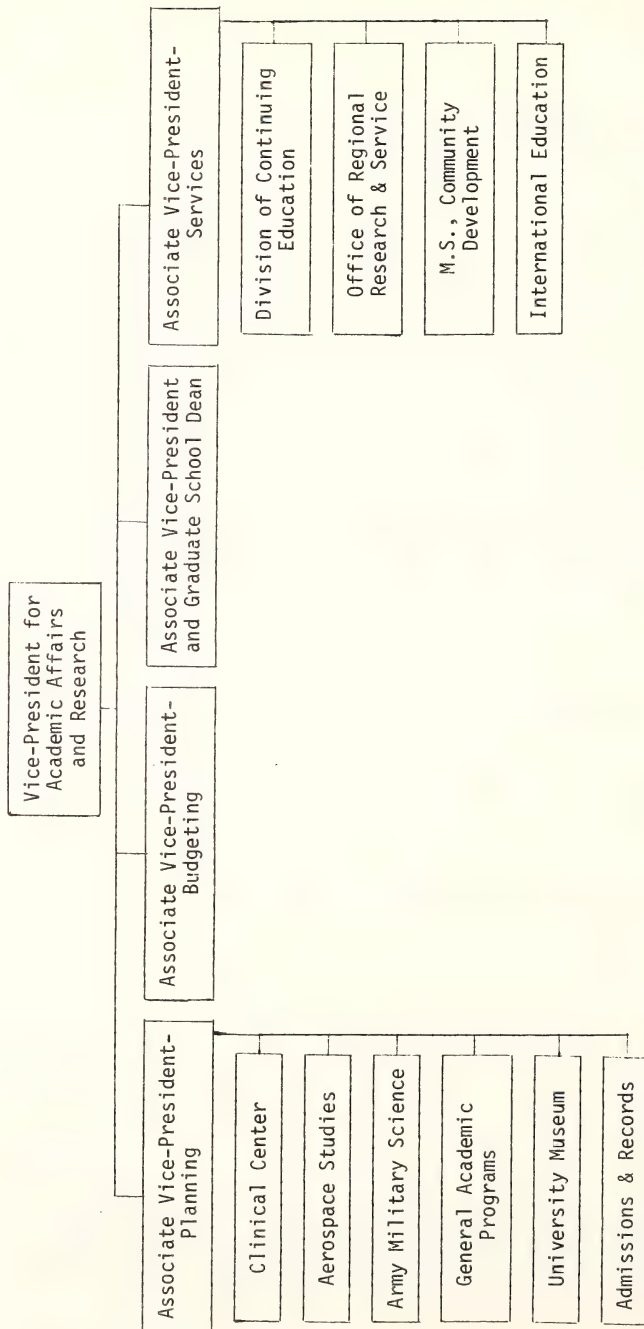
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Office of the Vice-President for Academic Affairs and Research, SIUC, be and is hereby reorganized by: (1) allocating responsibility for General Academic Programs to the Associate Vice-President for Academic Affairs and Research (Planning); (2) allocating responsibility for the Master of Science Program in Community Development, the Division of Continuing Education, the Office of International Education, and the Office of Regional Research and Service to the Associate Vice-President for Academic Affairs and Research (Services); and (3) eliminating the positions of Dean of Continuing Education, Dean of General Academic Programs, and Director of International Education; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement that reorganization without further action of this Board.

ATTACHMENT A

Proposed Organization of the Office of the Vice-President for Academic Affairs and Research, SIUC



President Somit stated that the administrative reorganization had grown out of two fairly large scale studies conducted at Carbondale over the past two years: the study conducted by the Committee on Academic Priorities and the study conducted by the Committee on Non-Academic Priorities. He stated that Dr. John Guyon, Vice-President for Academic Affairs and Research, SIUC, could address this.

In response to questions from Mr. Norwood, Vice-President Guyon suggested savings in the range of \$150,000 to \$200,000, and stated that the fundamental alteration in the Center for Basic Skills was the transfer of courses to academic departments as mandated by the IBHE. He added that under the revised organization, after one semester's experience, it appeared to be performing as adequately as the previous structure. Clarification of administrative structure and procedure was then offered to Ms. Hutcherson and Mr. Norwood in response to questions, and Dr. Guyon cited the graduation rate of CBS students as some evidence of the program's success. Ms. Hutcherson then inquired why the whole of General Academic Programs was being delegated to different academic departments when the IBHE mandate only covered certain courses. The reply was that the functions other than the courses were still under one officer, now called Director rather than Dean. Ms. Hutcherson and Mr. Norwood both suggested that the Board should have been consulted prior to the changes in the CBS, rather than after the fact; Chairman Rowe pointed out that the Board had been aware of activity on this subject for more than two years and the ongoing effectiveness would be monitored. Mr. Van Meter suggested that the new Board Academic Matters Committee could monitor effectiveness, and Mr. Norwood suggested that this function should be the Committee's top priority because he felt that the move was an error and not

done with care for student outcomes. President Somit then detailed the effort and care which had led to the administration's proposal.

The motion having been made by Mr. Van Meter and duly seconded, Mr. Norwood called for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry; nay, Sharon Hutcherson. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, William R. Norwood.

The following matters were presented:

NOTICE OF PROPOSED INCREASE: REVENUE BOND FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-7 AND B-14]

Summary

This matter proposes the last of the planned increases in the Revenue Bond Fee by the amount of \$6.60 per semester for each full-time student (prorated by the hour for part-time students). With this action, all of the funds authorized by tuition retention to support the SIUC Student Center and University Housing operations will have been replaced by funds generated from this fee, making available an equivalent amount of funding in support of high priority academic program needs.

Rationale for Adoption

Tuition collected at the state universities in Illinois is deposited into the state treasury; however, by past action of the legislature, SIU is authorized to retain a portion of its tuition collections in support of the funded debt operations. This authorization, granted to attain favorable bond ratings and to support the operations, is incorporated in the covenants of the bond resolution.

More recently, the Illinois Board of Higher Education has imposed budgetary constraints on the University to eliminate the use of these retained tuition funds. Initially, the IBHE effected the reallocation of one-third of the retained tuition with a plan to reallocate the remaining two-thirds over a six-year period. In response to this situation, the Board of Trustees took action at its March 8, 1979 meeting to establish the Bond Retirement Fee (subsequently renamed the Revenue Bond Fee) at \$26.40 for FY-80 to compensate for the loss of the use of retained tuition.

The initial fee generated funds equivalent to the amount lost through the elimination of retained tuition as of the first year of the six-year plan. It was stated at that time that continuation of the planned

reallocation would require annual increases of \$6.60 in the fee for the next five years. Four of those increases have subsequently been approved, bringing the fee to \$52.80 for FY-84. This matter seeks approval of the last \$6.60 increase for FY-85.

The reduction in the amount of tuition funds retained for support of funded debt operations results in a proportionate increase in the amount of the general operating budget funded from the Income Fund. This increase has been earmarked for the enhancement of academic programs, thus serving to benefit all students. The result is, in effect, the same as if a tuition increase, or some portion of it, had been identified for the same purpose.

The reallocation of another \$264,000 of retained tuition to support academic programs is already scheduled for FY-85. The loss of these funds to the funded debt area must be made up in some way. The alternative to the recommended increase is to raise the Student Center Fee by \$3.00 and raise the annual housing charges by \$30.00 for FY-85. There are several reasons why this alternative was not chosen initially and is not now recommended:

1. Since the general student body benefits from the increased support for academic programs, those students living on campus should not pay a disproportionate amount of that cost.
2. Since the full use of retained tuition, paid by all students, is still legally pledged to the support of the funded debt operations, there is value in having a clearly defined source of funding, paid by all students, budgeted as a replacement for the reallocated use of those retained tuition funds. Should the use of retained tuition be restored, the Revenue Bond Fee would be discontinued.
3. Since housing facilities, once paid for, are sometimes converted to general University needs--such as Anthony Hall and Woody Hall--there is some merit in the concept of all students sharing some of the capital cost for these facilities.
4. Some forms of financial aid, such as ISSC grants, will pay the cost of general fees, but will not pay housing costs.

Considerations Against Adoption

The administration continues to feel that the use of retained tuition should be restored to the funded debt operations as authorized by existing legislation. However, the University is constrained to operate under the budgetary authority of the IBHE and consequently must take action which at times it would otherwise find undesirable.

Constituency Involvement

This matter has been shared with all University constituencies. The problem and the proposed solution are not new and have been open to wide discussion during the past five years. The student constituencies, along with the administration, have opposed this method chosen by the IBHE to reallocate funds from auxiliary enterprises to academic programs. However, the reality of this action has been recognized.

The Graduate Student Council took action on September 29, 1982, reluctantly supporting the previous \$6.60 increase in this fee; noting, however, that the fee itself is a misplaced tuition increase. This position was reaffirmed in action taken November 9, 1983, to support reluctantly the \$6.60 increase.

The Undergraduate Student Organization took action on October 14, 1982, to approve the current method of assessing this fee. This was reaffirmed by action taken December 7, 1983, to support this final \$6.60 increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1984, 4 Policies of the Board B-7 and B-14 be amended to read as follows:

7. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1983 1984.

<u>Hours</u>	<u>Revenue Bond Fee</u>	
1	\$-4.40	\$ 4.95
2	8.80	9.90
3	13.20	14.85
4	17.60	19.80
5	22.00	24.75
6	26.40	29.70
7	30.80	34.65
8	35.20	39.60
9	39.60	44.55
10	44.00	49.50
11	48.40	54.45
12 or more	52.80	59.40

14. Revenue Bond Fee. Commencing with the Fall Semester, 1983 1984, a Revenue Bond Fee of ~~\$52.80~~ 59.40 per semester shall be collected from each full-time student. Monies collected from this fee shall be ~~deposited with the University Treasurer~~ used to compensate for the ~~partial~~ loss of available retained SIUC tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue

~~Bonds--Proceeds from this fee shall be applied toward these purposes within the Student Center and University Housing for which retained tuition funds are authorized, and, in such sums as may be approved by the Board from time to time, applied to the support of Evergreen Terrace Family Housing. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.~~

NOTICE OF PROPOSED INCREASE AND REDEFINITION OF THE STUDENT
ACTIVITY FEE AND STUDENTS' ATTORNEY PROGRAM FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b-2), B-7,
B-12, AND B-18]

Summary

This matter proposes to fund the Students' Attorney Program from a flat \$2.00 Students' Attorney Program Fee rather than from a \$1.75 portion of the prorated Student Activity Fee. The Student Activity Fee will remain at the current level of \$8.55 per semester. The net result is a \$2.00 increase in fees, with \$1.75 of the increase going to support programs funded by the two student constituency groups and \$.25 added to the Students' Attorney Program.

Rationale for Adoption

This matter is proposed in response to actions taken by the Undergraduate Student Organization (USO) and by the Graduate and Professional Student Council (GPSC). The proposal has two purposes: (1) to increase funding for the Students' Attorney Program, and (2) to increase funding for student programs and organizations funded through USO and GPSC.

The Students' Attorney Program was originally funded from a flat \$1.00 refundable fee. Effective Summer Session, 1980, that fee was discontinued and the program was funded from a \$1.00 portion of the Student Activity Fee, which is nonrefundable and is prorated by credit hour. Effective Fall Semester, 1981, the Students' Attorney Program portion of the Student Activity Fee was increased to \$1.75. This proposal reestablishes the Students' Attorney Program Fee as a flat nonrefundable charge of \$2.00.

By leaving the Student Activity Fee at \$8.55, the funds generated from the \$1.75 portion will be available for allocation by USO and GPSC. Requests for funding by recognized student organizations have greatly exceeded the funds available for several years. This modest increase will assist in meeting more of those requests.

One of the strengths of SIUC is the large number of active student organizations whose activities contribute greatly to campus life as well as provide diverse opportunities for direct student involvement. Funding of these opportunities is also an investment in student retention.

Considerations Against Adoption

If the Students' Attorney Program Fee was to be defined as a pro-rated fee rather than as a flat fee, it could remain a part of the Student Activity Fee, thus avoiding the need to establish a separate fee. As a separate fee, this will not be paid by such scholarships as the Illinois Veteran's Scholarship which pays only tuition and Student Activity Fees.

Constituency Involvement

This matter originated from action taken by the Undergraduate Student Organization and by the Graduate and Professional Student Council.

This matter has been shared with all other constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1984, 4 Policies of the Board B-2-b-2), B-7, B-12, and B-18 be amended to read as follows:

2. SIUC School of Medicine.

- b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-7) with the following exceptions:

- 2) ~~Effective Summer-Session, 1982~~ Fall Semester, 1984, students attending the Springfield Medical Facility shall pay a Student Medical Benefit Fee of \$40.00 per semester and shall be exempt from paying:

- a) Student Recreation Fee
- b) Student Center Fee
- c) Athletic Fee
- d) Revenue Bond Fee
- e) Students' Attorney Program Fee

- 7. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1983 1984.

Hours	Students' Attorney Program Fee
1	\$2.00
2	<u>2.00</u>
3	<u>2.00</u>
4	<u>2.00</u>
5	<u>2.00</u>
6	<u>2.00</u>
7	<u>2.00</u>
8	<u>2.00</u>
9	<u>2.00</u>
10	<u>2.00</u>
11	<u>2.00</u>
12 or more	<u>2.00</u>

12. Student Activity Fee. Commencing with the Fall Semester, 1981 1984, a Student Activity Fee of \$8.55 per semester shall be collected from each full-time student to be used in support of student activities and welfare.

- a. Funds generated from a ~~\$5.85~~ 7.60 portion of this fee shall be used for support of student organizations and programming.
- b. ~~Funds generated from a \$1.75 portion of this fee shall be used to support the budget of the SIUC Students' Attorney Program.~~
- e b. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
- d c. That portion of the funds generated from the full \$8.55 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

18. Students' Attorney Program Fee. Commencing with the Fall Semester, 1984, a Students' Attorney Program Fee of \$2.00 shall be collected from each student to support the budget of the Students' Attorney Program.

NOTICE OF PROPOSED CHANGE: STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b, B-7, AND B-13]

Summary

This matter seeks to increase the \$60.00 Student Medical Benefit Fee for Fall Semester and Spring Semester and to reduce the fee for Summer Session beginning Fall Semester, 1984. The new fee would be \$75.00 for Fall Semester, \$75.00 for Spring Semester, and \$45.00 for Summer Session. The fee for students enrolled in the School of Medicine would be \$50.00 for Fall Semester, \$50.00 for Spring Semester, and \$30.00 for Summer Session.

Rationale for Adoption

At the end of FY-81 the Student Health Program had a cash balance of \$114,042, but in FY-82 the Student Health Program experienced a \$321,598 operating deficit after four years without a fee increase. Thus, at the end of FY-82 the cash balance was a negative \$207,556. The inflationary pressures during that time were partially offset by a decline in student usage of medical services, despite slight increases in enrollment. While the cause of this decline is not known, an increase in programmatic emphasis on wellness and the opening of the Student Recreation Center both took place during this time.

Beginning in FY-83 the SMB Fee was increased from \$45.00 to \$60.00 which helped to result in an operating surplus of \$223,199 for that year. This surplus offset the beginning negative cash balance and left a positive cash balance of \$15,643 at the end of FY-83.

Rather than seek a fee increase for FY-84, the Student Health Policy Board and the Student Health Program administration established economies resulting in \$246,046 in program savings and cuts. In addition, upon the recommendation of the Undergraduate Student Organization and the Student Health Policy Board, a \$3.00 charge was instituted for each visit to the Health Service. These measures, coupled with a positive cash balance, will permit completion of FY-84 in the black.

For FY-85, a \$410,349 deficit is projected which would be offset by funds generated from the proposed increase. Consideration was given to making changes in the coverage and to other program reductions. In a joint conference with the student leadership it was decided to leave the program as presently defined, with two exceptions. First, the \$3.00 office visit charge will be assessed for only the first eight visits per semester. Second, the maximum amount a student will have to pay for off-campus benefits (emergency, hospitalization, ambulance, etc.) will be \$200 per semester.

The differential ~~fee for~~ Summer Session is proposed on the recommendation of the student constituencies. The rationale is that the period covered in the Summer Session (May 24-August 10, 79 days) is less than that included in the Fall Semester (August 11-December 31, 143 days) and in the Spring Semester (January 1-May 23, 143 days). These inclusive dates pertain to students who are continuously enrolled. Coverage for new students begins 72 hours prior to the beginning of first day classes and will be extended for those students.

Students enrolled in the School of Medicine are assessed a lower amount on the basis that general medical care is provided through the School of Medicine.

Adoption of this fee adjustment is recommended as supporting a more economical health benefit package than is otherwise available. This health care program encourages good health among students and minimizes the risk of high medical expense.

Considerations Against Adoption

Any increase in fees should be viewed with concern to the extent it becomes a barrier to educational opportunity. On the other hand, consideration could be given to an even larger fee increase in return for an increase in coverage benefits.

Constituency Involvement

This matter has been shared with all constituency groups. In addition, the Student Health Policy Board (comprised of six undergraduate and three graduate appointees) has considered this matter in depth and has recommended a \$33.00 increase over the year for a continuously enrolled student.

The Undergraduate Student Organization recommended a \$40.50 increase over the year for a continuously enrolled student, along with an adjustment in the off-campus medical benefit from 90 percent coverage to 100 percent.

The Graduate and Professional Student Council recommended a \$33.00 increase over the year for a continuously enrolled student.

A joint conference with student leadership, referred to above, was held to resolve the different recommendations and attendant minor considerations in the definition of the benefits.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1984, 4 Policies of the Board B-2-b, B-7, and B-13 be amended to read as follows:

2. SIUC School of Medicine.

- b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-7) with the following exceptions:
 - 1) Effective Summer-Session,--1982 Fall Semester, 1984, students attending the Carbondale campus shall pay a Student Medical Benefit Fee of \$40.00-per-semester \$50.00 for the Fall Semester, \$50.00 for the Spring Semester, and \$30.00 for the Summer Session.
 - 2) Effective Summer-Session,--1982 Fall Semester, 1984, students attending the Springfield Medical Facility shall pay a Student Medical Benefit Fee of \$40.00 per-semester \$50.00 for the Fall Semester, \$50.00 for the Spring Semester, and \$30.00 for the Summer Session, and shall be exempt from paying:

- a) Student Recreation Fee
- b) Student Center Fee
- c) Athletic Fee
- d) Revenue Bond Fee

7. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1983 1984.

<u>Hours</u>	<u>SMB</u> ¹	
1	\$60-00	\$75.00
2	60-00	75.00
3	60-00	75.00
4	60-00	75.00
5	60-00	75.00
6	60-00	75.00
7	60-00	75.00
8	60-00	75.00
9	60-00	75.00
10	60-00	75.00
11	60-00	75.00
12 or more	60-00	75.00

¹Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$45.00.

13. Student Medical Benefit Fee. Commencing with the Summer-Session, 1982 Fall Semester, 1984, a Student Medical Benefit Fee of \$60-00 per-semester \$75.00 for Fall Semester, \$75.00 for Spring Semester, and \$45.00 for Summer Session shall be collected from each student. Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the Student Medical Benefit Fee is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

NOTICE OF PROPOSED ATHLETIC FEE INCREASE AND ESTABLISHMENT
OF AN ATHLETIC FACILITY RESERVE FUND, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-7 AND B-10]

Summary

This matter seeks a total increase of \$8.00 in the Athletic Fee from the current full-time student rate of \$30.00 for each semester to a proposed rate of \$38.00 for each semester. This matter further proposes to establish a

Repair, Replacement, and Modernization Reserve Fund for facilities and equipment used for programs of intercollegiate athletics. A \$2.00 portion of the proposed fee increase is to be set aside to fund this reserve.

Rationale for Adoption

The Athletic Fee was last increased four years ago.

A \$2.00 portion of the increase is proposed to fund a reserve for the repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics. For example, based on its rated life and condition, the astroturf in McAndrew Stadium should be replaced in a few years. At present there is no plan for or identified source of funding for this purpose. The funding of such a reserve is simply a matter of sound fiscal practice and long-range planning. In the past, funding for athletic facilities has come primarily from state resources, usually in the form of end-of-the-year fall-out dollars. In recent years such funds have been budgeted for other purposes.

The remaining \$6.00 of the proposed increase is needed to support the operating budget of the present athletics program. Even with the proposed increase, the expense budget for FY-85 will be \$167,183 less than the budget for FY-83 and will have even less effective buying power due to continuing inflationary increases of five to six percent per year. Thus, the purpose of the increase is not to expand the athletics budget, but to maintain the present program at a reduced level of funding. Obviously, expenditures will have to be reduced from the current program to meet this proposed budget level. While a larger increase could be readily justified, this proposal seeks to remain sensitive to the financial burden being placed upon students.

The necessity for the proposed increase has arisen from several factors which have reduced the sources of funding. Chief among these are a reallocation of state funds, a projected decline in enrollment, and a net loss of guaranteed income and expense. To meet other University priorities, and upon the advice of the University's Budget Advisory Committee, \$100,000 of state support is being reallocated from athletics as a result of the fiscal pressures from insufficient general revenue funds available to the University.

Enrollment projections for FY-85 indicate a revenue loss of \$57,500 in student fees as compared to FY-84 budgeted fee revenue.

Contracts for guarantees for men's basketball and football games yielded a net revenue of \$145,500 in FY-83. Due to the scheduling, this net revenue will drop to \$48,500 in FY-84 and will be a net expense of \$46,000 in FY-85, when guarantees paid will exceed guarantees received. This consideration alone contributes to a revenue reduction of \$192,000 over the two-year period from FY-83 to FY-85. The reduction will be partly offset by projected increases in other self-generated funds, including an increase in ticket sales due to an increased number of home basketball games. The net effect is a projected decline of \$112,814 in men's self-generated revenue from FY-83 to FY-85. With the contracts already signed for FY-86 through FY-88, self-generated revenue is anticipated to increase in those years.

While use was made of working cash to balance the budgets for FY-83 and FY-84, the proposed budget for FY-85 is balanced without such funds. The \$114,924 of projected working cash represents a prudent safeguard against unanticipated circumstances.

An important but sometimes overlooked aspect of financing the intercollegiate athletics program at SIUC is the cost of achieving equity between the men's and women's programs. For example, while the funding for the men's program increased a total of 8 percent from FY-79 to FY-84, funding for the women's program more than doubled with a 108 percent increase. That is, while the women's program increased an average of 21.6 percent annually over that period, the men's program increased an average of only 1.6 percent annually. When considering the effects of inflation, it is quite apparent that the men's program has experienced a significant decrease in purchasing power.

During FY-83 the University was subjected to a comprehensive Title IX investigation which found the University to be in general compliance. The funding to meet the equity requirements over the past several years has had to come from within the athletics program and primarily at the expense of the reallocation of resources from the men's program to the women's program. Consequently, the point to be understood is that the proposed fee increase has been necessitated not only by the reduction of revenue, but also by the costs of providing equity.

The alternatives to the proposed fee increase are: increased support from other sources, reduction of the current program or some combination of the two. Given the budget constraints placed on the University, it would be difficult to reallocate other University funds to athletics or to seek new state funding. Efforts have been and are being made to seek increased funding from external sources with some success. However, such support is not adequate to meet the new pressure.

Further reduction of the program cannot be accomplished without the elimination of some sports. That decision would entail several considerations, among which are: Title IX equity compliance, opportunity for student achievement and involvement, and the impact on the University's attractiveness to students. Certainly one consideration is the positive recognition brought to the University by athletics.

The challenge faced by the University is to find ways in which this successful and diverse program of intercollegiate athletics can continue to provide opportunities for student accomplishment and institutional recognition.

Considerations Against Adoption

The increase in the cost of attending the University is always a concern to the extent that it might limit access to an education. The cost must be weighed against the benefits derived from the programs being supported by that cost increase.

Constituency Involvement

This matter has been shared with all constituency groups. Much discussion and sharing of financial information has taken place with the Intercollegiate Athletic Advisory Committee and with representatives of the student constituencies.

The Graduate and Professional Student Council, on October 26, 1983, considered proposals for fee increases ranging from \$5.00 to \$10.00 which were defeated by closely split votes. A resolution opposing a \$10.00 fee increase with free student admission to athletic events was passed by a vote of 22 in favor, 19 opposed, and 3 abstaining. A resolution in favor of a \$5.00 fee increase failed by a vote of 19 in favor, 22 opposed, and 1 abstaining. Following that, a motion to oppose a \$5.00 increase failed by a vote of 20 in favor, 21 opposed, and 2 abstaining. A motion to conduct a referendum failed by a vote of 3 in favor, 28 opposed, and 4 abstaining. The final action taken was a motion to support no fee increase for FY-85. This was passed by a vote of 20 in favor, 19 opposed, and 3 abstentions.

The Undergraduate Student Organization has subsequently taken action in opposition to the proposed fee increase. The Executive Committee of the Undergraduate Student Organization proposed a resolution supporting an \$8.00 fee increase, but the matter was voted down by the Student Senate by a vote of 4 in favor, 13 opposed, with 3 abstaining.

The Intercollegiate Athletics Advisory Committee has taken action to support a \$10.00 fee increase by a vote of 12 in favor and 3 opposed.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Summer Session, 1984, 4 Policies of the Board B-7 be amended to show the following schedule for the Athletic Fee:

<u>Hours</u>	<u>Athletic Fee</u> ²	
1	\$-2.50	\$ 3.17
2	5.00	6.33
3	7.50	9.50
4	10.00	12.67
5	12.50	15.83
6	15.00	19.00
7	17.50	22.17
8	20.00	25.33
9	22.50	28.50
10	25.00	31.67
11	27.50	34.83
12 or more	30.00	38.00

²Effective Summer Session, 1984.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-10 be amended to read as follows:

10. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of ~~\$30.00~~ 38.00 is established for each full-time student for each semester in attendance beginning with the Summer Session, ~~1984~~ 1984.

- a. Funds generated ~~by the~~ from a \$36.00 portion of this fee shall be distributed in a manner to provide equal opportunities for male and female athletes.
- b. Funds generated from a \$2.00 portion of this fee shall be used to establish an "Intercollegiate Athletics Repair, Replacement, and Modernization Reserve," which shall have a maximum level to be determined by application of the Legislative Audit Commission University Guidelines. These reserve funds shall be used for repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics.

Mr. Rowe explained that these items would be held over until next month. He urged anyone that had questions to get those questions to the administration.

Under Reports and Announcements by the President, SIUC, President Somit reported that Stanley McAnally, President of the SIU Foundation, had stated that it had received the following gifts: \$200,000 gift of machine tool equipment from Colt Industries, \$250,000 gift of computing equipment from the City National Bank of Murphysboro, and a formal agreement with a Chinese philanthropist has been entered into wherein he has contributed slightly in excess of \$200,000 to underwrite scholarships for Chinese students from Hong Kong and Taiwan. He stated that this person has asked to remain anonymous.

Mr. Norwood reported that Bob Spackman, athletic trainer and friend of the University, had passed away.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom A.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:05 p.m.

Sharon Holmes
Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 8, 1984, at 10:30 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had attended the State Universities Retirement System meetings on February 9 and 10. He reported that the unfunded liability, which is around \$1,640,000,000, had been discussed and cautioned that we were still in trouble as far as the unfunded liabilities were concerned. He stated that a letter regarding what the unfunded indebtedness means to different participants would be forthcoming in 4 to 5 weeks. He reported that the State Universities Retirement System was going to have an electronic fund transfer with the Springfield Marine Bank which will allow for monies to be deposited directly into recipients' accounts

and will be a safety feature. He continued that the SURS had hired several different investment managers and it was happy with the way things were going.

Mr. Norwood reported that he had attended the SIUC commencement for 75 Malaysian students from the Aircraft Power Plant class. He explained that SIUC had started a program with the Malaysian government two years ago to train air force personnel to make Malaysia self-sufficient in the maintenance area since they are getting into 20th century-type aircraft. He continued that there will be a total of 570 students who will go through the entire program. He explained that in order to work on American aircraft the graduates took FAA exams, that about 40 of the exam grades had come back, and on the three parts of the test the lowest grade on any part by any student was 85 percent, while 70 percent was the passing score.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on March 6. She noted that Chancellor Shaw had given a report on the financial situation in the Finance Committee meeting. She stated that members of the IBHE had had a satisfactory discussion with the Governor before these allocations were made and considering the economic state of the state it was the best that could have been hoped for under the circumstances, so the allocations were approved as presented. She continued that disapproving these allocations at this time would not solve the problems even though the needs of the universities were slipping behind. She stated that there had been conversations regretting the required increases in tuition. She reported that the greatest amount of time had been spent on the academic review of the recommendation that the degree courses in History, Sociology, and Anthropology be eliminated at Chicago State. She continued that the most important thing that came out of that discussion was not whether a program

would be eliminated or not, but the fact that IBHE is an advisory board and in the final analysis the governing board must make the decision.

Mr. Van Meter reported that he had attended the luncheon and reception in honor of the SIUC football team at the Governor's Mansion on March 2 on behalf of the Board of Trustees. He commented that he was extremely proud of the conduct of the students in attendance.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Oak Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Committee reviewed the Summary of the FY-85 Operating Budget Status. The Committee recommends approval to the Board on Items S, Tuition Rate Increases for Fiscal Year 1985; H, Increase in Revenue Bond Fee, SIUC; I, Increase and Redefinition of the Student Activity Fee and Students' Attorney Program Fee, SIUC; J, Change in Student Medical Benefit Fee, SIUC; and K, Athletic Fee Increase and Establishment of an Athletic Facility Reserve Fund, SIUC. The Committee received Notice: Residency Status Tuition Policies, which will be presented next month for action. The Committee was not happy in recommending all these approvals in fees. This was discussed this month as well as last month. This is the way things go in an inflationary economy; not much can be done about it. That's not to say that this is done in a flip manner of any sort. It is certainly a matter of great concern to the Committee to try and hold down fees and hopefully the Committee's input to the administration has been such that work is done before these things get to the Board level and to the Committee for final action so that these fees are held down to the minimum. The Committee feels that these fees are held to the minimum in spite of the fact that everything seems to go up. We received an update on planning for computing which indicated that the time schedule would provide for additional information at the April meeting and action by the middle of the year, probably July. SIUC presented a plan for computing activities to improve and update its computing. This was discussed and endorsed with the Committee's approval for the Executive Committee to act on it if it sees fit. It was noted that the system internal audit function plan approved by the Board was implemented on March 1 of this year; it is now in place.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met in the Oak Room of the University Center at 8:50 a.m. that morning. She gave the following report:

The Committee's first meeting was fundamentally trying to establish parameters of what we see the role of this Committee. We are pleased to have this opportunity to talk about what we see as the role of the Committee. Dr. Webb has been most helpful in getting this Committee organized and he has worked with the Association of Governing Boards in gathering information as it sees this role. We are pleased that the other Board members joined us in this meeting this morning as we are establishing ourselves and we ask the other members and certainly any faculty people to send to us recommendations of things that they would like for this Committee to consider. We expect to be reviewing planning documents as the RAMP documents are being developed. We see our role fundamentally as learning the processes and the planning procedures and being able to understand these things before they actually come to the floor of the Board so that we can work in a more intelligent way when we receive these documents. The only item for action that we considered this morning was the recommendation for the honorary degree at SIUC. This item was approved by the Committee and recommended that it be put on the omnibus motion. It is Item 0 on the Board's agenda.

Mr. Van Meter, Chairman of the Architecture and Design Committee

said that the Committee had met on Thursday, March 8, 1984, at 9:40 a.m., in the Oak Room of the University Center. He gave the following report:

The Committee recommends approval and placement on the omnibus motion of the following items: L, Project Approval and Selection of Architect: Elevator Installation, Central Steam Plant, SIUC; M, Selection of Architect: Improvements to Dormitory Fire Alarm System, SIUC; N, Approval of Plans and Specifications and Award of Contracts: Construction of a Fuel Alcohol Production Facility, SIUC; P, Change in Architectural and Engineering Firm Selection, Energy Management System, Heat Runabout Recovery System, and Localized Fume Hood Controls, Springfield Medical Facility, SIUC; and V, Recommendation of Architect: Roof Replacements, SIUE. There was a brief discussion concerning our item longest on the agenda, the matter of the Library Storage Facility, and we hope we have a final report in regard to this at the next meeting. SIUE informed the Committee concerning the possible disposal of some real estate.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of January, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: ELEVATOR
INSTALLATION, CENTRAL STEAM PLANT, SIUC

Summary

This matter seeks project and budget approval for the installation of an elevator in the central steam plant, SIUC.

It further requests permission to use drawings and specifications originally prepared by the engineering firm, Consoer Townsend, St. Louis, Missouri, with current revisions by the Physical Plant Engineering Services.

The estimated cost of construction is \$200,000. Funding for this project will come from state appropriations through the Physical Plant account. The construction will be done in phases, as the funds become available.

Rationale for Adoption

The central steam plant contains many valves, gauges, motors, conveyors, pumps, and other mechanical apparatus that must be checked on a routine basis many times every day. Much of this equipment is fifty feet or more above the main operating floor. The temperatures in the upper levels of the plant are frequently in excess of 100 degrees. The recent installation of the new electrostatic precipitators, economizers, and ash handling system, all located twenty to fifty feet above the main floor, has caused normal routines to be significantly expanded.

Great difficulty is encountered when these routine checks discover mechanical failures and it becomes necessary to carry, drag or hoist materials, tools, and replacement parts to the site of malfunction. Consequently, the cost of these repairs is greatly increased.

The installation of a small, industrial-type elevator and catwalk system would help to reduce many of the problems and make more cost effective use of personnel.

The drawings and specifications for this project were originally prepared by the engineering firm of Consoer Townsend, St. Louis, Missouri. This firm performed the design work for the recently completed installation of the electrostatic precipitators, and the University requested concurrent design of an elevator anticipating the availability of construction funds upon project completion. The design work was completed as requested, and a few minor revisions by the Physical Plant Engineering Services will make the plans ready for use.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this is primarily a matter of facilities improvement, the constituency heads were not involved. This matter was initiated by the

Director of the Physical Plant, and has the recommendation of the Vice-President for Campus Services and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to install an elevator and catwalk system in the central steam plant, SIUC, be and is hereby approved at an estimated cost of \$200,000.
- (2) Funding for this project shall be from state appropriations through the Physical Plant account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the use of drawings and specifications originally prepared by Consoer Townsend, St. Louis, Missouri, with necessary revisions by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SELECTION OF ARCHITECT: IMPROVEMENTS TO DORMITORY FIRE ALARM SYSTEM, SIUC

Summary

This matter seeks approval for the selection of an architect to prepare plans and specifications for the installation of a smoke detection system in all dormitory corridors.

The estimated cost for preparing the plans is \$50,000. The source of funds will be student housing operating income. State appropriations will not be used for this project.

Rationale for Adoption

Legislation was recently enacted (Public Act 83-719) mandating the submission of plans for smoke detection systems to be in the corridors of university dormitories. Twenty-six buildings on the SIUC campus will be affected by this legislation. While some of these buildings currently have fire alarm and detection systems, none have the newly required corridor detectors connected to a centralized monitor panel. The estimated cost for preparation of plans is \$50,000. The estimated cost for the construction is \$500,000. The legislation does not require installation of the system.

The detailed plans and specifications for this project must be submitted to the Office of the State Fire Marshal by January 1, 1985. In

order to provide adequate time for the preparation of the required plans, this request for approval is being submitted at this time.

The engineering firm of P. G. Prineas & Associates is familiar with the entire alarm system on campus and has satisfactorily prepared the plans for the systems in many campus buildings.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Student Affairs, the Director of Housing, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Upon recommendation of the Architecture and Design Committee, authorization is granted for the engineering work for improvements in the dormitory fire alarm system to be performed by P. G. Prineas & Associates, Carbondale, Illinois.
- (2) Funding for this design work shall be from student housing operating income. State appropriations will not be used.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: CONSTRUCTION OF A FUEL ALCOHOL PRODUCTION FACILITY, SIUC

Summary

This matter proposes approval of plans and specifications and the award of contracts for the construction of a fuel alcohol production facility at the Carterville Campus, SIUC.

The estimated cost of the construction portion of this project is \$110,000. The low bids totaled \$109,614. This project is funded by a grant from the federal government through the Economic Development Administration. State appropriations will not be used for this project.

Rationale for Adoption

At its regular meeting of April 8, 1982, the Board of Trustees gave project and budget approval for the construction of a new facility at the Carterville Campus. This facility is to be used in the production of fuel alcohol (ethanol) as part of the national search for alternative sources of energy.

Favorable bids for this project have been received, and the award of contracts is requested at this time. Mr. Charles Pulley, AIA, has reviewed the plans and specifications for this project and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Deans of the College of Engineering and Technology, the School of Technical Careers, the School of Agriculture, and the College of Science; the Vice-President for Academic Affairs and Research; the Vice-President for Campus Services; the Director of the Physical Plant; and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contracts to construct a fuel alcohol production facility at the Carterville Campus, SIUC, be and are hereby awarded to F. E. Holmes & Son Construction, Marion, Illinois, for the general work in the amount of \$48,128; to Brown Electric, Goreville, Illinois, for the electrical work in the amount of \$17,374; and to Weller's, Inc., Carbondale, Illinois, for the mechanical work in the amount of \$44,112.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION FOR HONORARY DEGREE, SIUCSummary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Professor Fred Basolo be awarded an honorary degree, Doctor of Science, to be presented at the May 12, 1984 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Dr. Basolo, a native of southern Illinois, was born in the small mining town of Coello. His parents had immigrated to this region from Italy. He received his Bachelor of Education degree from Southern Illinois Normal University in 1940, and took his advanced degrees in chemistry at the University of Illinois in the emerging new subdiscipline of "coordination and organometallic chemistry."

In 1946, Professor Basolo joined the chemistry faculty of Northwestern University--after gaining three years of experience in industrial research. He taught chemistry at Northwestern for almost forty years, and earned the reputation of being an outstanding teacher. In 1980, he was appointed Morrison Professor of Chemistry at Northwestern University.

Professor Basolo has also made extensive contributions to chemistry education as an author of textbooks. These books, which have been translated into Japanese, Russian, German, Italian, Polish, Spanish, Korean, and Malaysian, bear testimony to his influence in the field of inorganic chemistry as being both international in scope and long in duration. His writings show a sensitivity for the needs of young chemists who are on the thresholds of their careers. In 1981, he received the prestigious James Flack Norris Award in Chemical Education for significant advancement of chemistry education.

In addition to textbooks, Dr. Basolo has authored approximately 300 scientific publications. These writings have established him worldwide as a leader in research endeavors in inorganic chemistry. The American Chemical Society, which is the foremost professional organization for chemists in the United States, has recognized his pioneering efforts by presenting him with the ACS Award for Research in Inorganic Chemistry (1964), as well as the ACS Award for Distinguished Service in Inorganic Chemistry (1975). The fact that he was chosen as the first recipient of the Bailar Medal Award (1972) further testifies to his preeminence in the field of inorganic chemistry.

By establishing the essential role played by transition metals in living systems, Dr. Fred Basolo achieved international recognition as one of the prime architects of modern organometallic chemistry. Largely because of his work, scientists now have a clearer understanding of how hemoglobin is able to transport oxygen to living tissues. This knowledge has permitted the development of some wholly synthetic non-iron compounds which mimic hemoglobin in their ability to act as oxygen carriers.

Professor Basolo is a member of many professional organizations and serves on the editorial boards of numerous journals in the field of inorganic chemistry. During 1983, he was elevated to the presidency of the prestigious American Chemical Society. He was honored as a resident of Illinois by the House of Representatives, Resolution 686, and was elected as a member of the National Academy of Sciences and of the American Academy of Arts and Sciences. He has earned numerous other honors, including Guggenheim and National Science Foundation Fellowships.

Throughout his life, Professor Basolo has brought distinction to his field of study, to the State of Illinois, and to SIUC, his Alma Mater. Southern Illinois University thus finds it fitting and proper to bestow upon Professor Fred Basolo the honorary degree, Doctor of Science, for his unique contributions to research and education in the field of inorganic chemistry.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the President this honorary degree for Professor Fred Basolo.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that the honorary degree, Doctor of Science, be awarded to Professor Fred Basolo at the May 12, 1984 commencement of Southern Illinois University at Carbondale.

CHANGE IN ARCHITECTURAL AND ENGINEERING FIRM SELECTION,
ENERGY MANAGEMENT SYSTEM, HEAT RUNABOUT RECOVERY SYSTEM,
AND LOCALIZED FUME HOOD CONTROLS, SPRINGFIELD MEDICAL
FACILITY, SIUC

Summary

At its meeting on September 10, 1981, the Southern Illinois University Board of Trustees approved the architectural and engineering firm of Ralph Hennemann and Associates of Champaign, Illinois, for recommendation to the Capital Development Board to handle design work for the installation of an energy management system, a heat runabout recovery system, and localized fume hood controls at the Springfield Medical Facility. In a letter dated January 7, 1984, we were informed by CDB of the release of funds for these three purposes, amounting to \$195,200. The School of Medicine has suggested that activities since September, 1981, indicate it would be prudent to change the engineering firm for these projects to Ralph Hahn and Associates of Springfield.

Rationale for Adoption

In 1981 when the funds for these projects were originally appropriated and release seemed imminent, the School of Medicine recommended that Ralph Hennemann and Associates of Champaign be assigned to complete the necessary engineering on the project. While there is every reason to believe that Hennemann and Associates could do a good job on the project, recent activities make it prudent to suggest a change in the engineering firm to Ralph Hahn and Associates of Springfield.

Ralph Hahn and Associates were involved in the original construction of the Medical Instructional Facility (MIF), are presently engineering the proposed Springfield Combined Laboratory Facility (SCLF), and have recently completed an energy audit of MIF. When the original recommendation was made, the SCLF was only a dream; it is now moving ahead rapidly with a very complex mechanical system. Changing the engineering recommendation on this project will allow us to take advantage of Ralph Hahn and Associates' recent experience in developing the SCLF and the energy audit information to prepare the most efficient integrated plan for the expanded facility without the necessity of first learning the intricacies of the building. Both their experience with the facility and their fine professional reputation make them an excellent choice for the project.

Inquiry has revealed that CDB will offer no objection to this proposed change, since no obligations have yet been entered against the released funds.

Considerations Against Adoption

University authorities are aware of none.

Constituency Involvement

This proposal is not pertinent to constituency responsibilities and was not brought to constituency attention.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Capital Development Board be immediately informed of the desire of the Southern Illinois University Board of Trustees to change the selection of Ralph Hennemann and Associates of Champaign as the architectural and engineering firm for energy related projects amounting to \$195,200 at the Medical Instructional Facility, Springfield, to the firm of Ralph Hahn and Associates, Springfield. These projects include the installation of an energy management system (\$141,800), a heat runabout recovery system (\$24,600), and localized fume hood controls (\$28,800).

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its April 14, 1983 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Chancellor the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

After consultation with the Presidents, the Chancellor recommends this item.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Kenneth A. Shaw and Albert Somit be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Kenneth A. Shaw be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

RECOMMENDATION OF ARCHITECT: ROOF REPLACEMENTS, SIUESummary

This matter proposes that the Board recommend to the Capital Development Board the architect to provide design and specification services for the capital project to replace roofs on the Supporting Services Building shops area and on the brick towers of Buildings II and III. Funds for the project, in the amount of \$348,800, were appropriated to the Capital Development Board for FY-84. The Board of Trustees approved the request for funds for this project in the Capital RAMP submitted for FY-84.

Although the Capital Development Board is the contracting agency for this project, it encourages the University to recommend the architectural firm.

Rationale for Adoption

The Director of Supporting Services recommended to the President six architectural firms believed capable of performing the services required for the project. The President appointed a committee to review these firms and to recommend two firms in priority order. The six firms were contacted to determine their interest in providing services for the project. Five responded indicating interest in being selected. These five were invited for on-campus interviews with the committee. The committee recommended two firms, in priority order, to the President. The recommendations were reviewed with the Architecture and Design Committee at its February, 1984 meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The membership of the screening committee included a representative of the Physical Facilities Committee of the University Planning and Budget Council. This matter is recommended for adoption by the Directors of Supporting Services and of Planning and Resource Management, and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Loyet and Ganschinetz, Inc., Highland, Illinois, be recommended to the Illinois Capital Development Board for retention as architect for the CDB project for SIUE roof replacements as appropriated in the 1983-1984 fiscal year budget.

- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1984, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the System Internal Auditor; and the approval of Minutes of the meetings held February 8 and 9, 1984; Project Approval and Selection of Architect: Elevator Installation, Central Steam Plant, SIUC; Selection of Architect: Improvements to Dormitory Fire Alarm System, SIUC; Approval of Plans and Specifications and Award of Contracts: Construction of a Fuel Alcohol Production Facility, SIUC; Recommendation for Honorary Degree, SIUC; Change in Architectural and Engineering Firm Selection, Energy Management System, Heat Runabout Recovery System, and Localized Fume Hood Controls, Springfield Medical Facility, SIUC; Waiver of Annual Meeting and Election of Directors, IEC; and Recommendation of Architect: Roof Replacements, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN REVENUE BOND FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-7 AND B-14]

Summary

This matter proposes the last of the planned increases in the Revenue Bond Fee by the amount of \$6.60 per semester for each full-time student (prorated by the hour for part-time students). With this action, all of the funds authorized by tuition retention to support the SIUC Student Center and University Housing operations will have been replaced by funds

generated from this fee, making available an equivalent amount of funding in support of high priority academic program needs.

Rationale for Adoption

Tuition collected at the state universities in Illinois is deposited into the state treasury; however, by past action of the legislature, SIU is authorized to retain a portion of its tuition collections in support of the funded debt operations. This authorization, granted to attain favorable bond ratings and to support the operations, is incorporated in the covenants of the bond resolution.

More recently, the Illinois Board of Higher Education has imposed budgetary constraints on the University to eliminate the use of these retained tuition funds. Initially, the IBHE effected the reallocation of one-third of the retained tuition with a plan to reallocate the remaining two-thirds over a six-year period. In response to this situation, the Board of Trustees took action at its March 8, 1979 meeting to establish the Bond Retirement Fee (subsequently renamed the Revenue Bond Fee) at \$26.40 for FY-80 to compensate for the loss of the use of retained tuition.

The initial fee generated funds equivalent to the amount lost through the elimination of retained tuition as of the first year of the six-year plan. It was stated at that time that continuation of the planned reallocation would require annual increases of \$6.60 in the fee for the next five years. Four of those increases have subsequently been approved, bringing the fee to \$52.80 for FY-84. This matter seeks approval of the last \$6.60 increase for FY-85.

The reduction in the amount of tuition funds retained for support of funded debt operations results in a proportionate increase in the amount of the general operating budget funded from the Income Fund. This increase has been earmarked for the enhancement of academic programs, thus serving to benefit all students. The result is, in effect, the same as if a tuition increase, or some portion of it, had been identified for the same purpose.

The reallocation of another \$264,000 of retained tuition to support academic programs is already scheduled for FY-85. The loss of these funds to the funded debt area must be made up in some way. The alternative to the recommended increase is to raise the Student Center Fee by \$3.00 and raise the annual housing charges by \$30.00 for FY-85. There are several reasons why this alternative was not chosen initially and is not now recommended:

1. Since the general student body benefits from the increased support for academic programs, those students living on campus should not pay a disproportionate amount of that cost.
2. Since the full use of retained tuition, paid by all students, is still legally pledged to the support of the funded debt operations, there is value in having

a clearly defined source of funding, paid by all students, budgeted as a replacement for the reallocated use of those retained tuition funds. Should the use of retained tuition be restored, the Revenue Bond Fee would be discontinued.

3. Since housing facilities, once paid for, are sometimes converted to general University needs--such as Anthony Hall and Woody Hall--there is some merit in the concept of all students sharing some of the capital cost for these facilities.
4. Some forms of financial aid, such as ISSC grants, will pay the cost of general fees, but will not pay housing costs.

Considerations Against Adoption

The administration continues to feel that the use of retained tuition should be restored to the funded debt operations as authorized by existing legislation. However, the University is constrained to operate under the budgetary authority of the IBHE and consequently must take action which at times it would otherwise find undesirable.

Constituency Involvement

This matter has been shared with all University constituencies. The problem and the proposed solution are not new and have been open to wide discussion during the past five years. The student constituencies, along with the administration, have opposed this method chosen by the IBHE to reallocate funds from auxiliary enterprises to academic programs. However, the reality of this action has been recognized.

The Graduate Student Council took action on September 29, 1982, reluctantly supporting the previous \$6.60 increase in this fee; noting, however, that the fee itself is a misplaced tuition increase. This position was reaffirmed in action taken November 9, 1983, to support reluctantly the \$6.60 increase.

The Undergraduate Student Organization took action on October 14, 1982, to approve the current method of assessing this fee. This was reaffirmed by action taken December 7, 1983, to support this final \$6.60 increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1984, 4 Policies of the Board B-7 and B-14 be amended to read as follows:

7. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1984.

<u>Hours</u>	<u>Revenue Bond Fee</u>
1	\$ 4.95
2	9.90
3	14.85
4	19.80
5	24.75
6	29.70
7	34.65
8	39.60
9	44.55
10	49.50
11	54.45
12 or more	59.40

14. Revenue Bond Fee. Commencing with the Fall Semester, 1984, a Revenue Bond Fee of \$59.40 per semester shall be collected from each full-time student. Monies collected from this fee shall be used to compensate for the loss of available retained SIUC tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, and, in such sums as may be approved by the Board from time to time, applied to the support of Evergreen Terrace Family Housing.

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, stated that the only other solution to this fee is to place a higher burden on students in housing and increase the Student Center Fee. She reported that the GPSC did not approve of this other option; therefore, the GPSC very reluctantly supported this most unfortunate misplaced tuition increase.

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

INCREASE AND REDEFINITION OF THE STUDENT ACTIVITY FEE AND
STUDENTS' ATTORNEY PROGRAM FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b-2), B-7,
B-12, AND B-18]

Summary

This matter proposes to fund the Students' Attorney Program from a flat \$2.00 Students' Attorney Program Fee rather than from a \$1.75 portion of

the prorated Student Activity Fee. The Student Activity Fee will remain at the current level of \$8.55 per semester. The net result is a \$2.00 increase in fees, with \$1.75 of the increase going to support programs funded by the two student constituency groups and \$.25 added to the Students' Attorney Program.

Rationale for Adoption

This matter is proposed in response to actions taken by the Undergraduate Student Organization (USO) and by the Graduate and Professional Student Council (GPSC). The proposal has two purposes: (1) to increase funding for the Students' Attorney Program, and (2) to increase funding for student programs and organizations funded through USO and GPSC.

The Students' Attorney Program was originally funded from a flat \$1.00 refundable fee. Effective Summer Session, 1980, that fee was discontinued and the program was funded from a \$1.00 portion of the Student Activity Fee, which is nonrefundable and is prorated by credit hour. Effective Fall Semester, 1981, the Students' Attorney Program portion of the Student Activity Fee was increased to \$1.75. This proposal reestablishes the Students' Attorney Program Fee as a flat nonrefundable charge of \$2.00.

By leaving the Student Activity Fee at \$8.55, the funds generated from the \$1.75 portion will be available for allocation by USO and GPSC. Requests for funding by recognized student organizations have greatly exceeded the funds available for several years. This modest increase will assist in meeting more of those requests.

One of the strengths of SIUC is the large number of active student organizations whose activities contribute greatly to campus life as well as provide diverse opportunities for direct student involvement. Funding of these opportunities is also an investment in student retention.

Considerations Against Adoption

If the Students' Attorney Program Fee was to be defined as a prorated fee rather than as a flat fee, it could remain a part of the Student Activity Fee, thus avoiding the need to establish a separate fee. As a separate fee, this will not be paid by such scholarships as the Illinois Veteran's Scholarship which pays only tuition and Student Activity Fees.

Constituency Involvement

This matter originated from action taken by the Undergraduate Student Organization and by the Graduate and Professional Student Council.

This matter has been shared with all other constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of

fees for Fall Semester, 1984, 4 Policies of the Board B-2-b-2), B-7, B-12, and B-18 be amended to read as follows:

2. SIUC School of Medicine.

b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-7) with the following exceptions:

2) Effective Fall Semester, 1984, students attending the Springfield Medical Facility shall pay a Student Medical Benefit Fee of \$40.00 per semester and shall be exempt from paying:

- a) Student Recreation Fee
- b) Student Center Fee
- c) Athletic Fee
- d) Revenue Bond Fee
- e) Students' Attorney Program Fee

7. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1984.

<u>Hours</u>	<u>Students' Attorney Program Fee</u>
1	\$2.00
2	2.00
3	2.00
4	2.00
5	2.00
6	2.00
7	2.00
8	2.00
9	2.00
10	2.00
11	2.00
12 or more	2.00

12. Student Activity Fee. Commencing with the Fall Semester, 1984, a Student Activity Fee of \$8.55 per semester shall be collected from each full-time student to be used in support of student activities and welfare.

- a. Funds generated from a \$7.60 portion of this fee shall be used for support of student organizations and programming.
- b. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
- c. That portion of the funds generated from the full \$8.55 fee paid by the medical students at the Springfield

facility shall be allocated to support student organizations and programming at that location.

18. Students' Attorney Program Fee. Commencing with the Fall Semester, 1984, a Students' Attorney Program Fee of \$2.00 shall be collected from each student to support the budget of the Students' Attorney Program.

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, remarked that as indicated in her letter to the Board of Trustees that monies that would come into GPSC from this fee would be used to directly benefit students, programs, and services and not used in any administrative way.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

CHANGE IN STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b, B-7, AND B-13]

Summary

This matter seeks to increase the \$60.00 Student Medical Benefit Fee for Fall Semester and Spring Semester and to reduce the fee for Summer Session beginning Fall Semester, 1984. The new fee would be \$75.00 for Fall Semester, \$75.00 for Spring Semester, and \$45.00 for Summer Session. The fee for students enrolled in the School of Medicine would be \$50.00 for Fall Semester, \$50.00 for Spring Semester, and \$30.00 for Summer Session.

Rationale for Adoption

At the end of FY-81 the Student Health Program had a cash balance of \$114,042, but in FY-82 the Student Health Program experienced a \$321,598 operating deficit after four years without a fee increase. Thus, at the end of FY-82 the cash balance was a negative \$207,556. The inflationary pressures during that time were partially offset by a decline in student usage of medical services, despite slight increases in enrollment. While the cause of this decline is not known, an increase in programmatic emphasis on wellness and the opening of the Student Recreation Center both took place during this time.

Beginning in FY-83 the SMB Fee was increased from \$45.00 to \$60.00 which helped to result in an operating surplus of \$223,199 for that year. This surplus offset the beginning negative cash balance and left a positive cash balance of \$15,643 at the end of FY-83.

Rather than seek a fee increase for FY-84, the Student Health Policy Board and the Student Health Program administration established economies

resulting in \$246,046 in program savings and cuts. In addition, upon the recommendation of the Undergraduate Student Organization and the Student Health Policy Board, a \$3.00 charge was instituted for each visit to the Health Service. These measures, coupled with a positive cash balance, will permit completion of FY-84 in the black.

For FY-85, a \$410,349 deficit is projected which would be offset by funds generated from the proposed increase. Consideration was given to making changes in the coverage and to other program reductions. In a joint conference with the student leadership it was decided to leave the program as presently defined, with two exceptions. First, the \$3.00 office visit charge will be assessed for only the first eight visits per semester. Second, the maximum amount a student will have to pay for off-campus benefits (emergency, hospitalization, ambulance, etc.) will be \$200 per semester.

The differential fee for Summer Session is proposed on the recommendation of the student constituencies. The rationale is that the period covered in the Summer Session (May 24-August 10, 79 days) is less than that included in the Fall Semester (August 11-December 31, 143 days) and in the Spring Semester (January 1-May 23, 143 days). These inclusive dates pertain to students who are continuously enrolled. Coverage for new students begins 72 hours prior to the beginning of first day classes and will be extended for those students.

Students enrolled in the School of Medicine are assessed a lower amount on the basis that general medical care is provided through the School of Medicine.

Adoption of this fee adjustment is recommended as supporting a more economical health benefit package than is otherwise available. This health care program encourages good health among students and minimizes the risk of high medical expense.

Considerations Against Adoption

Any increase in fees should be viewed with concern to the extent it becomes a barrier to educational opportunity. On the other hand, consideration could be given to an even larger fee increase in return for an increase in coverage benefits.

Constituency Involvement

This matter has been shared with all constituency groups. In addition, the Student Health Policy Board (comprised of six undergraduate and three graduate appointees) has considered this matter in depth and has recommended a \$33.00 increase over the year for a continuously enrolled student.

The Undergraduate Student Organization recommended a \$40.50 increase over the year for a continuously enrolled student, along with an adjustment in the off-campus medical benefit from 90 percent coverage to 100 percent.

The Graduate and Professional Student Council recommended a \$33.00 increase over the year for a continuously enrolled student.

A joint conference with student leadership, referred to above, was held to resolve the different recommendations and attendant minor considerations in the definition of the benefits.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1984, 4 Policies of the Board B-2-b, B-7, and B-13 be amended to read as follows:

2. SIUC School of Medicine.

- b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-7) with the following exceptions:

- 1) Effective Fall Semester, 1984, students attending the Carbondale campus shall pay a Student Medical Benefit Fee of \$50.00 for the Fall Semester, \$50.00 for the Spring Semester, and \$30.00 for the Summer Session.
- 2) Effective Fall Semester, 1984, students attending the Springfield Medical Facility shall pay a Student Medical Benefit Fee of \$50.00 for the Fall Semester, \$50.00 for the Spring Semester, and \$30.00 for the Summer Session, and shall be exempt from paying:
 - a) Student Recreation Fee
 - b) Student Center Fee
 - c) Athletic Fee
 - d) Revenue Bond Fee

7. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1984.

<u>Hours</u>	<u>SMB</u> ¹
1	\$75.00
2	75.00
3	75.00
4	75.00
5	75.00
6	75.00
7	75.00
8	75.00
9	75.00
10	75.00
11	75.00
12 or more	75.00

¹Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$45.00.

13. Student Medical Benefit Fee. Commencing with the Fall Semester, 1984, a Student Medical Benefit Fee of \$75.00 for Fall Semester, \$75.00 for Spring Semester, and \$45.00 for Summer Session shall be collected from each student. Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the Student Medical Benefit Fee is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

STUDENT HEALTH PROGRAM
COMPARATIVE STATEMENT OF INCOME AND EXPENSE

	ACTUAL FY-82	ACTUAL FY-83	PROJECTED FY-84	PROJECTED FY-85
Beginning Cash Balance	\$ 114,042	\$ (207,556)	\$ 15,643	\$ 0
INCOME				
State Allocation	\$ 235,778	\$ 230,690	\$ 271,753	\$ 288,058
SMB Fee Income	2,012,232	2,682,546	2,553,376	2,425,707
Miscellaneous Income	400,564	405,690	517,103	547,103
TOTAL INCOME	<u>\$2,648,574</u>	<u>\$3,318,926</u>	<u>\$3,342,232</u>	<u>\$3,260,868</u>
EXPENSES				
Administration	\$ 303,848	\$ 345,262	\$ 360,805	\$ 459,583
Clinic	304,945	328,844	377,665	409,516
Communications	87,288	96,280	90,583	99,189
Infirmary	118,548	122,241	120,019	129,291
Laboratory	125,438	141,130	165,641	184,782
Pharmacy	208,075	242,157	261,204	290,695
Physicians	427,454	455,179	481,305	518,248
Student Health Board	2,163	492	2,025	2,119
Wellness Center	282,220	312,553	209,858	226,947
X-Ray	59,523	61,722	65,712	76,933
Student Emergency Dental Service	88,313	95,696	101,685	107,811
Subtotal Support Costs	\$2,007,815	\$2,201,556	\$2,236,502	\$2,505,114
Off-Campus Contracts:				
Hospital In-Patient	\$ 293,060	\$ 195,261	\$ 329,157	\$ 341,270
Hospital Emergency Room	235,536	187,072	269,311	279,221
Professional Services	271,131	326,544	334,610	359,773
Ambulance	13,471	12,207	15,121	14,516
Insurance	140,359	163,387	162,979	160,362
Subtotal	\$ 953,557	\$ 884,471	\$1,111,178	\$1,155,142
On-Campus Contracts:				
Clinical Center	\$ 8,800	\$ 9,700	\$ 10,195	\$ 10,961
TOTAL EXPENSE	<u>\$2,970,172</u>	<u>\$3,095,727</u>	<u>\$3,357,875</u>	<u>\$3,671,217</u>
OPERATING SURPLUS/(DEFICIT)	\$ (321,598)	\$ 223,199	\$ (15,643)	\$ (410,349)
Income from proposed fee increase				410,349
Ending Cash Balance	\$ (207,556)	\$ 15,643	\$ 0	\$ 0

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, commented that any agreement with a particular fee increase was certainly made under duress. She explained that the GPSC did not want to increase this fee, but that cuts in service would ensue if this fee was not increased. She stated that fees were of considerable concern to graduate students since they were rarely included in any assistantship or fellowship and because graduate students usually ended up paying those fees from their salaries which usually averaged about \$500 a month. She continued that one important factor that has been happening over the past few years was the movement of state dollars from auxiliary enterprises. She stated that students were left with some rather costly programs which they were expected to entirely support and suggested that other alternatives, other than increases in fees strictly to maintain services in these areas, should be explored.

Mr. Bruce Joseph, President of the Undergraduate Student Organization, SIUC, commented that fees had been reviewed on the merit of each program. He continued that when faced with the decision to cut the program or increase the fee, the reluctant support of the USO was offered. He suggested that fees be looked at in a 3-year or 5-year time frame so when they are proposed it does not come as a big surprise.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented.

ATHLETIC FEE INCREASE AND ESTABLISHMENT OF AN
ATHLETIC FACILITY RESERVE FUND, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-7 AND B-10]

Summary

This matter seeks a total increase of \$8.00 in the Athletic Fee from the current full-time student rate of \$30.00 for each semester to a proposed rate of \$38.00 for each semester. This matter further proposes to establish a

Repair, Replacement, and Modernization Reserve Fund for facilities and equipment used for programs of intercollegiate athletics. A \$2.00 portion of the proposed fee increase is to be set aside to fund this reserve.

Rationale for Adoption

The Athletic Fee was last increased four years ago.

A \$2.00 portion of the increase is proposed to fund a reserve for the repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics. For example, based on its rated life and condition, the astroturf in McAndrew Stadium should be replaced in a few years. At present there is no plan for or identified source of funding for this purpose. The funding of such a reserve is simply a matter of sound fiscal practice and long-range planning. In the past, funding for athletic facilities has come primarily from state resources, usually in the form of end-of-the-year fall-out dollars. In recent years such funds have been budgeted for other purposes.

The remaining \$6.00 of the proposed increase is needed to support the operating budget of the present athletics program. Even with the proposed increase, the expense budget for FY-85 will be \$167,183 less than the budget for FY-83 and will have even less effective buying power due to continuing inflationary increases of five to six percent per year. Thus, the purpose of the increase is not to expand the athletics budget, but to maintain the present program at a reduced level of funding. Obviously, expenditures will have to be reduced from the current program to meet this proposed budget level. While a larger increase could be readily justified, this proposal seeks to remain sensitive to the financial burden being placed upon students.

The necessity for the proposed increase has arisen from several factors which have reduced the sources of funding. Chief among these are a reallocation of state funds, a projected decline in enrollment, and a net loss of guaranteed income and expense. To meet other University priorities, and upon the advice of the University's Budget Advisory Committee, \$100,000 of state support is being reallocated from athletics as a result of the fiscal pressures from insufficient general revenue funds available to the University.

Enrollment projections for FY-85 indicate a revenue loss of \$57,500 in student fees as compared to FY-84 budgeted fee revenue.

Contracts for guarantees for men's basketball and football games yielded a net revenue of \$145,500 in FY-83. Due to the scheduling, this net revenue will drop to \$48,500 in FY-84 and will be a net expense of \$46,000 in FY-85, when guarantees paid will exceed guarantees received. This consideration alone contributes to a revenue reduction of \$192,000 over the two-year period from FY-83 to FY-85. The reduction will be partly offset by projected increases in other self-generated funds, including an increase in ticket sales due to an increased number of home basketball games. The net effect is a projected decline of \$112,814 in men's self-generated revenue from FY-83 to FY-85. With the contracts already signed for FY-86 through FY-88, self-generated revenue is anticipated to increase in those years.

While use was made of working cash to balance the budgets for FY-83 and FY-84, the proposed budget for FY-85 is balanced without such funds. The \$114,924 of projected working cash represents a prudent safeguard against unanticipated circumstances.

An important but sometimes overlooked aspect of financing the intercollegiate athletics program at SIUC is the cost of achieving equity between the men's and women's programs. For example, while the funding for the men's program increased a total of 8 percent from FY-79 to FY-84, funding for the women's program more than doubled with a 108 percent increase. That is, while the women's program increased an average of 21.6 percent annually over that period, the men's program increased an average of only 1.6 percent annually. When considering the effects of inflation, it is quite apparent that the men's program has experienced a significant decrease in purchasing power.

During FY-83 the University was subjected to a comprehensive Title IX investigation which found the University to be in general compliance. The funding to meet the equity requirements over the past several years has had to come from within the athletics program and primarily at the expense of the reallocation of resources from the men's program to the women's program. Consequently, the point to be understood is that the proposed fee increase has been necessitated not only by the reduction of revenue, but also by the costs of providing equity.

The alternatives to the proposed fee increase are: increased support from other sources, reduction of the current program or some combination of the two. Given the budget constraints placed on the University, it would be difficult to reallocate other University funds to athletics or to seek new state funding. Efforts have been and are being made to seek increased funding from external sources with some success. However, such support is not adequate to meet the new pressure.

Further reduction of the program cannot be accomplished without the elimination of some sports. That decision would entail several considerations, among which are: Title IX equity compliance, opportunity for student achievement and involvement, and the impact on the University's attractiveness to students. Certainly one consideration is the positive recognition brought to the University by athletics.

The challenge faced by the University is to find ways in which this successful and diverse program of intercollegiate athletics can continue to provide opportunities for student accomplishment and institutional recognition.

Considerations Against Adoption

The increase in the cost of attending the University is always a concern to the extent that it might limit access to an education. The cost must be weighed against the benefits derived from the programs being supported by that cost increase.

Constituency Involvement

This matter has been shared with all constituency groups. Much discussion and sharing of financial information has taken place with the Intercollegiate Athletic Advisory Committee and with representatives of the student constituencies.

The Graduate and Professional Student Council, on October 26, 1983, considered proposals for fee increases ranging from \$5.00 to \$10.00 which were defeated by closely split votes. A resolution opposing a \$10.00 fee increase with free student admission to athletic events was passed by a vote of 22 in favor, 19 opposed, and 3 abstaining. A resolution in favor of a \$5.00 fee increase failed by a vote of 19 in favor, 22 opposed, and 1 abstaining. Following that, a motion to oppose a \$5.00 increase failed by a vote of 20 in favor, 21 opposed, and 2 abstaining. A motion to conduct a referendum failed by a vote of 3 in favor, 28 opposed, and 4 abstaining. The final action taken was a motion to support no fee increase for FY-85. This was passed by a vote of 20 in favor, 19 opposed, and 3 abstentions.

The Undergraduate Student Organization has subsequently taken action in opposition to the proposed fee increase. The Executive Committee of the Undergraduate Student Organization proposed a resolution supporting an \$8.00 fee increase, but the matter was voted down by the Student Senate by a vote of 4 in favor, 13 opposed, with 3 abstaining.

The Intercollegiate Athletics Advisory Committee has taken action to support a \$10.00 fee increase by a vote of 12 in favor and 3 opposed.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Summer Session, 1984, 4 Policies of the Board B-7 be amended to show the following schedule for the Athletic Fee:

<u>Hours</u>	<u>Athletic Fee</u> ²
1	\$ 3.17
2	6.33
3	9.50
4	12.67
5	15.83
6	19.00
7	22.17
8	25.33
9	28.50
10	31.67
11	34.83
12 or more	38.00

²Effective Summer Session, 1984.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-10 be amended to read as follows:

10. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of \$38.00 is established for each full-time student for each semester in attendance beginning with the Summer Session, 1984.
 - a. Funds generated from a \$36.00 portion of this fee shall be distributed in a manner to provide equal opportunities for male and female athletes.
 - b. Funds generated from a \$2.00 portion of this fee shall be used to establish an "Intercollegiate Athletics Repair, Replacement, and Modernization Reserve," which shall have a maximum level to be determined by application of the Legislative Audit Commission University Guidelines. These reserve funds shall be used for repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics.

	FY-82 Budget	FY-82 Actual	FY-83 Budget	FY-83 Actual	FY-84 Budget	FY-85 Budget
EXPENSE:						
Athletics General:						
IAAC	\$ 1,000	\$ 1,748	\$ 1,000	\$ 2,250	\$ 1,500	\$ 0
Hall of Fame			2,000	4,555	3,000	0
less Income				(1,702)	(1,800)	0
Spirit Council	5,900	5,900	6,000	6,000	6,000	6,000
SUBTOTAL	\$ 6,900	\$ 7,648	\$ 9,000	\$ 11,103	\$ 8,700	\$ 6,000
Women:						
Salaries	\$ 352,543	\$ 353,176	\$ 391,212	\$ 385,043	\$ 383,446	\$ 385,000
Scholarships H&F	125,000	91,465	140,000	133,141	175,000	200,000
Admin.-Other	134,007	120,634	130,335	121,582	132,445	115,000
Sports Compet'n.	274,156	209,840	296,421	284,758	246,018	235,000
SUBTOTAL	\$ 885,706	\$ 775,115	\$ 957,968	\$ 924,524	\$ 936,909	\$ 935,000
Men:						
Salaries	\$ 645,190	\$ 635,354	\$ 668,216	\$ 672,890	\$ 630,375	\$ 630,375
Scholarships H&F	300,000	293,048	360,000	333,517	338,140	340,000
Admin.-Other	230,474	210,934	219,163	222,328	199,675	199,675
Sports Compet'n.	618,035	632,049	586,296	599,735	537,510	522,410
SUBTOTAL	\$1,793,699	\$1,771,385	\$1,833,675	\$1,828,470	\$1,705,700	\$1,692,460
TOTAL EXPENSE	\$2,686,305	\$2,554,148	\$2,800,643	\$2,764,098	\$2,651,309	\$2,633,460
Rev. over Exp.	\$ 0	\$ 133,011	\$ (41,417)	\$ (5,432)	\$ (63,924)	\$ 0
SPECIAL PROJECTS:	\$ 0	\$ (70,545)	\$ 0	\$ (80,661)	\$ 0	\$ 0
Use of Working Cash:		0	41,417	86,093	63,924	0
Cash Basis Balance	\$ 0	\$ 62,466	\$ 0	\$ 0	\$ 0	\$ 0
WORKING CASH BAL.						
(June 30):						
Foundation Funds		\$ 35,651		\$ 73,487	\$ 33,487	\$ 33,487
Operating Cash		268,750		116,051	81,437	81,437
Less A/P-IAW		(37,628)		(18,891)	0	
Less A/P-IAW		(33,018)		(6,799)	0	
Plus A/R-IAW		2,342		0	0	
Plus A/R-IAW		28,845		15,000	0	
TOTAL WORKING CASH	\$	\$ 264,942	\$	\$ 178,848	\$ 114,924	\$ 114,924
REPAIR RESERVE (from \$2 portion of \$8 athletic fee increase)						\$ 72,000

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, stated that graduate and professional students did not want this increase and that it was premature to consider an athletic fee increase of \$8.00 at this time. She stated that GPSC felt strongly that state dollars should not be removed from this program if, in fact, this had created a need for a fee increase. She noted that the recommendations from the Budget Advisory Committee and the Non-academic Priorities Committee recommended that subsequent cuts in state dollars should not mean increases in student fees. She reported that GPSC believed that elimination of mismanagement and waste, perhaps different enrollment figures, a fund raiser, and additional gate receipts would probably mean additional income for the program next year. She stated that while a \$100,000 reserve fund might be wise fiscal management a more conservative amount would probably save money for the programs and ease the budget situation. She continued that after these suggestions had been tried, it could be better determined how much money the athletics program really needs. She concluded by stating that her most important point was that, if this program was worthy of student support, it was also worthy of state support.

Mr. Bruce Joseph, President of the Undergraduate Student Organization, SIUC, stated that the USO was not in favor of this increase and read the following resolution passed at its meeting last night:

Resolution in Opposition to an Increase in Athletic Fee. The Board of Trustees is currently considering Athletic Fee Increase; Whereas the majority of the students at Southern Illinois University at Carbondale are opposed to this Athletic Fee Increase; Whereas, the Student Senate is also opposed to any athletic fee increase; Therefore, be it resolved that the Undergraduate Student Organization shall stand opposed to any athletic fee increase.

He stated that the problem caused by increased costs of intercollegiate athletic programs could not continue to be solved by transferring funds from

other university programs or by increasing student athletic fees. He stated that the athletic fee was not essential in the opinion of the USO. He commented that the USO disagreed with the process by which it was asked about this athletic fee; first it was \$2.00, then \$5.00, then \$10.00 and free admission, and now it was \$8.00. He questioned the existence of this much ambiguity in the fee structure and if all the student organizations said no to this fee increase why it was being voted on now.

Ms. Hutcherson echoed the sentiments of students in opposing the fee increase.

In response to a question from Mr. Rowe, President Somit stated that the existing reserve fund was being eroded rapidly; there was the increasing possibility of replacement of the Astroturf at an estimated cost of \$100,000; and that there were a number of physical problems with the athletic facility which have been postponed indefinitely but may have to be addressed. Mr. Rowe noted that the students were being asked to help pay for facilities they were wearing out now.

Dr. Bruce Swinburne, Vice-President for Student Affairs, SIUC, pointed out that of the Recreation Center Fee of \$24.00, \$1.75 goes into a repair, maintenance, and modernization reserve fund, but that the facilities related to intercollegiate athletics had been built with state dollars and had no such fee support; in past years renovation of those facilities had been primarily through fallout dollars at the end of the year, but 100 percent of fallout dollars are now budgeted and so some other plan to take care of repair, replacement, and modernization of the facilities must be devised.

In response to questions from Dr. Wilkins, President Somit stated his agreement with Mr. Joseph that the University should not mount an intercollegiate sports program which it cannot afford. He continued that the

present program was probably underfunded and that the purpose of the proposed increase was to get up to a minimal level of funding, and if more money was not made available he saw no alternative but to cut the intercollegiate sports program. In regard to the question of this being a good investment of money by the University and students, he answered that he thought it was, pointing out the excellent publicity prompted by the performance of the football team. He pointed out that a very substantial part of the money funding the program comes from University funds and that student fees do not solely support the program.

Mr. Elliott remarked that it was always difficult to raise fees, but that if the program was to be kept we should provide sufficient support for a program of which we will be proud. He commented that this was the first fee increase in athletics in four years and that students had benefitted by the fact that fee levels had been held in previous years. He reluctantly moved approval of the resolution as presented. The motion was duly seconded.

Mr. Norwood commented that he did not want to see athletics cut because he felt it was very important to the University. He stated that in 1980 the Board of Trustees stated they would listen to the students' feelings on the next increase; that the students did not want this fee increase; and that he had to be guided by their opinions.

Ms. Hutcherson stated that she had had input from thousands of students in regard to this matter. She stated that it was not a matter of not being proud of the athletic department, but a matter of students being able to pay for everything asked for. She explained that there had been increases in other fees and charges, cuts in financial aid, and inflationary price increases, so this proposal should not be approved this year.

Mr. Rowe stated that he was a trustee at a small, private school and that it was starting a football program because everyone they had talked to said that athletics helped to recruit students, helped with fund raising, and helped with alumni. In regard to SIU, he stated his belief that athletics had helped to keep enrollment up.

The motion having been duly made and seconded, Mr. Rowe asked for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, David Berry, Sharon Hutcherson. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, William R. Norwood.

The Chair stated that there was a Current and Pending matter, for the consideration of which unanimous consent had to be given. Mr. Norwood moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY
FOR APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACTS: REMODELING 913 NORTH RUTLEDGE,
SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks project and budget approval for remodeling work at 913 North Rutledge, a leased facility, adjacent to the Springfield medical campus, SIUC. The estimated cost of this work is \$120,000.

Funding for this work will be from state appropriations through the School of Medicine Physical Plant account.

In addition, this matter requests that, upon recommendation of the Architecture and Design Committee, members of the Executive Committee of the Board be authorized to approve the plans and specifications and to award the contracts.

This matter further requests authority to use the in-house facilities planning staff for the design work.

Rationale for Adoption

Since its opening, the School of Medicine has been confronted with a shortage of facilities that are located within a reasonable distance from the main medical campus, and much time and effort have been expended in trying to solve that problem. The privately owned building at 913 North Rutledge is adjacent to the School's main facility and provides the greatest potential for growth. It presently serves as a nursing home, and is commonly known as Rutledge Manor.

Requests for capital appropriations to purchase the building have not been successful. Subsequent negotiations with the owner have produced a long-term contract for the lease of the building. Extensive remodeling of the building will be necessary in order to make it usable for academic and administrative functions.

Because the planned occupants of this building presently occupy other leased facilities for which the lease expires on June 30, and because the aforementioned remodeling will require many weeks to accomplish, this request is presented at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Executive Committee of the School of Medicine, the Dean of the School of Medicine, the Director of Facilities and Services, and the Vice-President for Campus Services, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel the leased facility at 913 North Rutledge, Springfield medical campus, SIUC, be and is hereby approved at an estimated cost of \$120,000.
- (2) Funding for this project will be from state appropriations through the School of Medicine Physical Plant account.

- (3) Upon recommendation of the Architecture and Design Committee authorization is granted for the design work to be performed by the in-house facilities planning staff.
- (4) After favorable recommendations by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Chancellor Shaw stated that this matter had been discussed last month in the Architecture and Design Committee meeting. He explained that the reason the matter was presented as current and pending was to expedite the renovation since the SIU School of Medicine had been able to negotiate a contract.

Mr. Van Meter moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit expressed regret in having to increase the athletic fee.

The following matter was presented:

TUITION RATE INCREASES FOR FISCAL YEAR 1985
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes tuition rate increases for Fiscal Year 1985 for The Southern Illinois University System institutions as specified in Table 1, attached.

Rationale for Adoption

The Illinois Board of Higher Education, at its January 10, 1984, meeting, approved higher education operating budget recommendations for Fiscal Year 1985. The recommendations for public universities provide for an increase of \$73.3 million, of which about \$12.2 million is to be provided through tuition increases.

In accord with its established policies, the IBHE has formally recommended a 6.5 percent increase in tuition for FY-85. Basically, this tuition level possibility was reviewed by the Chancellor in his comments on the notice of proposed tuition rate increases for Fiscal Year 1985 as presented to this Board at its meeting on February 9, 1984.

Review of tuition increase possibilities for FY-85 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 6.5 percent increase recommended by the IBHE is in practice an acceptable increase on the basis of well-established state higher education policy.

Needed are funds to support high demand curricula; programs like engineering, computer training, and business are areas for which funding must be supplied. Equipment is a vital support and teaching factor in these and other programs and it must be up-dated, renewed, or acquired to keep pace with the striking technological developments of our time. Salaries are vital and must keep pace as closely as possible with inflation and competitive pressures. Utility funding from the state is acknowledgedly insufficient to meet the known need.

The consequences of making no tuition increase at all, or even an increase below the 6.5 percent level recommended by the IBHE, are straightforward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$1.8 million in budgeted funding for SIU.

If the level of income funding included in the IBHE budget recommendations is not achieved, then the System faces the consequences of standing still in its efforts to meet its educational responsibilities while other systems move forward in dealing with their problems because more funding is available through their tuition increase action.

Specifically, however, the alternatives for tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level being recommended to the three other senior systems provides a significantly helpful level of additional resources and has the added political advantage of conforming

to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage is an unhappy and difficult problem which marks any tuition increase in a time when some increase is absolutely necessary.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. The IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students. Another major reason against adoption is the recognition that other cost increases are already being absorbed by students; room and board rates, fees, book costs, and supplies costs have all increased over the last several years.

Constituency Involvement

Although constituency groups have not been systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter. Constituency representatives may wish to make comments at the Board meeting.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the IBHE budget level shown in Table 1 of this matter for specified classifications of students and that the appropriate change be reflected in 4 Policies of the Board B for SIUC and 4 Policies of the Board C for SIUE, effective with the collection of tuition for summer sessions, 1984; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to Policies of the Board be incorporated without further action by this Board.

Table 1
Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-84 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-85 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$ 894.00	\$ 60.00	\$ 954.00
Law	1,056.00	72.00	1,128.00
Medicine ^(b)	3,720.00	243.00	3,963.00
SIUE			
Undergraduate	882.00	57.45	939.45
Graduate	945.00	61.50	1,006.50
Dental	1,734.00	114.00	1,848.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,240.00 or \$11,160.00; proposed tuition will be 9 x \$1,321.00 or \$11,889.00.

Ms. Ann Greeley, President of the Graduate and Professional Student Council, SIUC, commented that GPSC was opposed to this proposed tuition increase. She stated that an additional 6.5 percent increase would be a burden on professional students, part-time graduate students, and students without any kind of assistantship or fellowship. She cited the problems that would be caused by the tuition increase as it related to access and retention.

Mr. Bruce Joseph, President of the Undergraduate Student Organization, SIUC, stated that SIUC undergraduates felt that a 6.5 percent tuition increase was excessive. He commented that students have been able to absorb

annual tuition increases, but the level was now fully saturated. He questioned whether SIU could afford to price itself out of an already declining market.

Mr. David Berry stated that one thing unique about this tuition increase was that it reflected a two percent real increase; 6.5 percent increase at a time when inflation was 4.5 percent. He remarked that the Board of Trustees has said that students are the last resort for funding and yet year after year they end up being the source of funding for increases in the overall operating budget. He stated that he was against the tuition increase and hoped that a message would be sent to the legislature stating that SIU needs expanded resources particularly in the funding area.

Mr. Rowe stated that out of \$174,000,000, \$132,000,000 was funded by general revenue by the legislature and \$42,000,000 from the income fund, so public higher education is still a bargain. He noted that it is a judgment call as to whether you can make sufficient cuts without damaging the viability of two very fine universities, or whether this was the minimum with which you could survive.

Mrs. Kimmel commented that the IBHE was equally concerned about the demands that students pay a larger and larger share. She stated that tuition for private institutions was going up much more rapidly than in public institutions. She remarked that, as discussed in the Finance Committee meeting, there was no good proof that students are lost when tuition increases. She asked where students could go for less to get the kind of education that they are seeking. She stated that she personally saw no solution to maintaining a first class, respected University without adequate funding.

Ms. Sharon Hutcherson stated that she was disappointed that the Board of Trustees did not defeat the athletic fee increase, a matter which it had complete control over. She remarked that the tuition increase was a

matter which the Board of Trustees did not have complete control over. She suggested that the Board increase tuition by only five percent.

Mr. Rowe commented that this Board had the authority to set the percentage of the tuition increase, but questioned whether it wanted to substitute its judgment for those that are hired to run these Universities.

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded. Mr. Rowe asked for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, David Berry, Sharon Hutcherson. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Regarding the tuition increase matter and other increases presented to the Board, Mr. Van Meter stated that automatic increases were not going to be looked on with favor and he was putting administrators and others on notice that future increases over the inflation rate were going to have to be justified, although he had supported this increase and believed that it was in the best interest of the University.

Mr. Elliott suggested that the totality of the needs of the University needed to be considered in voting the increases. When he looked at the surveys of faculty salaries, he stated he was disturbed by the loss of good faculty and failure to attract the type of people we would like to attract because we were not paying competitive money to faculty. He commented that you need quality faculty to have a quality university. He stated that he supported Mr. Van Meter's statement that every fee should be looked at as to its need and re-evaluate programs, but that the matter needed to be looked at

from the standpoint of what was best for the University in the long-range view.

Dr. Wilkins challenged students, faculty, and members of the Board of Trustees to convince the mass electorate that a tax increase was needed. He stated that 75 to 80 percent of the people do not believe that a tax increase is needed.

Mr. Norwood agreed that care should be exercised in increasing the cost of higher education.

The following matter was presented:

NOTICE: RESIDENCY STATUS TUITION POLICIES

History

At its March 12, 1981 meeting, the Board of Trustees approved amendments to its policies which:

1. define as residents persons from fourteen designated counties in western Kentucky;
2. define as residents persons from Missouri who register for not more than six semester or nine quarter hours;
3. allow institution-to-institution agreements under which non-resident students can take courses at the in-state tuition rate; and
4. allow residents of Missouri to offset against the difference between resident and non-resident tuition any income tax that they pay to the State of Illinois, and allow dependent children who are residents of Missouri to offset against the difference between resident and non-resident tuition any such tax paid by their parents or guardians.

These policies were identified as experimental, to be in effect through the summer session of 1984. To become effective, the policies must be initiated by the Presidents with the agreement of the Chancellor (prior approval in the case of #3). The School of Dental Medicine, the School of Law, and the School of Medicine were excluded from #1, #2, and #4.

Thus far, only policies #1 and #2 have been invoked. SIUE began application of policy #2 in the Fall Quarter of 1981 for both undergraduate and graduate students. A similar Board-approved policy was in effect at SIUE in 1980-81 for graduate students residing in designated counties in Missouri

and the City of St. Louis. SIUC began application of policies #1 and #2 in the Spring Semester of 1982 for graduate students only. Periodic reports on the results of the application of these policies have been provided to members of the Board.

Rationale for the Policies

The policies recognize a fact frequently overlooked: that state boundaries do not necessarily define a university's constituency and supporters. Indeed, SIU's policies are based on others that were already in place in Kentucky and Missouri when ours were approved. In effect, then, application of the policies provides access to a part of SIU's natural constituency.

The policies have been limited and controlled. They were approved for a three-year period, and during that time their effects have been carefully monitored in qualitative and quantitative terms. If their continuation is approved, that monitoring will continue.

Other benefits, if less tangible, are nevertheless real. As President Lazerson has pointed out: "The Missouri residents attending SIUE are exposed to the opportunities and growth potential available in Illinois, leading to serious consideration of this state for business expansion, residence, or employment. The resulting economic development consequences are clear."

Finally, there are the matters of enrollment and cost. We believe that the evidence, discussed below, strongly suggests that use of the policies has increased enrollments; that it has not increased our costs but rather functioned to fill seats that would otherwise be vacant; and that, when all significant factors are taken into account, it has been responsible for a modest increase in revenue.

Considerations Against the Policies

One argument against the policies is that heavy demand on the part of Kentucky and Missouri registrants could deny access to Illinois residents. This phenomenon has not occurred. The increase in graduate students from Kentucky and Missouri at SIUC has thus far been modest, and ample seminar-space continues to be available. At SIUE, in such high-demand areas as the Master of Business Administration and Engineering programs, procedures are in place which guarantee the access of Illinois residents in the event that the University is unable to meet all enrollment demands.

The other principal objection that can be raised against the policies is fiscal: in one way or another, it can be argued, the policies are causing us to lose revenue and are thus increasing costs for the State of Illinois. We believe that the evidence assembled on our experience to date counters this argument.

Effects of the Policies

SIUC's experience with the policies has been far more limited than that of SIUE. The former has applied policies #1 and #2 to graduate students

only since the Spring Semester of 1981. Kentucky registrants have increased from 7 in Fall 1980 to 32 in Fall 1983; and Missouri registrants have increased, over the same period, from 28 to 92. Thus, the information from SIUC is not yet sufficient to argue either for or against continuation of the policies. SIUC does, however, believe that if it were to drop the policies, its enrollments would revert to the previous low levels.

SIUE's experience with policy #2, on the other hand, has provided a sufficient body of data to warrant certain conclusions. For example, Table 1 (attached) shows that graduate registrants from Missouri increased 131 percent from Fall Quarter 1979 to Fall Quarter 1983 (from 129 students to 298 students); as a proportion of total graduate enrollment, Missouri registrants increased from 7.4 percent in 1979 to 15.9 percent in 1983. Undergraduate Missouri registrants increased 52 percent from Fall Quarter 1980 to Fall Quarter 1983 (from 241 students to 367 students); as a proportion of total undergraduate enrollment, Missouri registrants increased from 3.1 percent in 1980 to 4.4 percent in 1983. Thus, application of policy #2 appears to be an important factor in SIUE's successful enrollment maintenance efforts. Also pertinent is the fact that 36 percent of all inquiries about Weekend University come from Missouri residents.

Tables 2 and 3 (attached) provide another way of looking at the situation. By fiscal year, beginning with the year prior to application of policy #2, these tables show the number of paid registrants and the amount of tuition revenue received. The increase in enrollment is clear.

But what has the policy "cost"? Certainly, there have been no increased costs: adding a few Missouri students to a class does not make the course more expensive to offer. But what about revenue not received because Missouri students are not paying out-of-state tuition? SIUE estimates that, based on the rate of decline in Missouri resident enrollment in the years prior to 1980 and on the magnitude of tuition increases from 1979 to 1983, Missouri resident undergraduate enrollment would have declined by 10 percent and graduate enrollment by 40 percent from 1979 through 1983 in the absence of the policy. In this circumstance, projected FY-84 tuition revenues from undergraduates would have been \$474,334 rather than \$433,605 (see Table 3) and for graduate students \$133,865 rather than \$196,937 (see Table 2). Thus, if the current policy had not been in effect, SIUE would probably be collecting in FY-84 approximately \$22,000 less from Missouri students. Tables 4 and 5 (attached) show the relationships between possible enrollment declines of Missouri students and current tuition revenues.

Finally, in assessing the "cost" of the policy at least one other factor should be taken into account. SIUE estimates that a \$40,000 increase (constant dollars) in fee revenues has occurred over the experimental period. In the face of intense cost pressures on bonded debt enterprises, especially from relatively fixed costs such as utilities and maintenance, this added revenue is a significant consideration.

Conclusion

At this time, the Chancellor and the Presidents favor continuation of the policies. Monitoring of the effects of the policies would also be

continued on an annual basis, with a further report to the Board to be made at the completion of FY-87.

The Chancellor and the Presidents will continue review of this matter so that it can be presented to the Board for action at its April meeting.

Mr. Rowe explained that this matter had been discussed in the Finance Committee meeting and would be on the April agenda of the Board of Trustees for action.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of David Wagman, SIUC, for which his recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Chancellor Shaw stated that he had presented a review of the IBHE budget recommendations for FY-85 developed as a result of the Governor's budget message in the Finance Committee meeting. For those who were not in attendance at the Finance Committee meeting, he stated that higher education's overall share of new money was quite good given the fact that the tax increase had not been extended. He explained that more than a five percent increase

for all of higher education had been received, which included \$47.5 million in support for general operations and \$10,000,000 for special economic development and technology programs, making higher education's overall increase at \$72,000,000, adding the income fund monies raised through the tuition increase. He pointed out that the budget did not provide for a 7 percent increase in faculty salaries, as recommended by the IBHE, but did provide for a 5 percent increase assuming the universities could make up the difference between the 4.75 percent in new money and the 5 percent increase. He continued that there was no money included for general cost increases, recommended by IBHE at a level of 5 percent, and that the universities will have to absorb this and it will result in a necessary reallocation. He stated that this was a budget that SIU will fight very hard to preserve in the legislature.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that the Student Chapter of the Institute of Electronic and Electrical Engineers at SIUE had received the Vincent Bendix Award for the third consecutive year. He continued that the Institute has a worldwide competition in the design area each year, and that this was a very fine honor for the School of Engineering and the students who participated. He announced that the SIUE wrestling team had won the Division II Championship in Baltimore and congratulated members of the team and Coach Kristoff.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Mississippi-Illinois Room, with members of the Academic Affairs Conference as guests.

March 8, 1984

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Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:55 a.m.

Sharon Holmes

Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 12, 1984, at 10:30 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Ms. Sharon Hutcherson
Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the American Association of Higher Education Meeting, March 14-16, with the theme of "schools and colleges." She stated that this was the first time in a long time that people in higher education have felt it was necessary for them to take a look at what was happening in high schools. She reported that awards had been presented to high schools and colleges who had worked together to advance academic achievements, and commented that President Lazerson has been a part of the activity that has been going on in the high schools and

universities. She stated that there was considerable discussion regarding SAT test scores. She stated that it was true that the decline in academic performance appeared to be the most marked among the most able students, and hidden in the celebrated decline of the SAT scores over 19 years was the fact that the most precipitous decline had been by those who ranked in the highest of their high school classes. She continued that over the last 8 years combined verbal and math scores on the SAT had dropped an average of 10 points overall, but for those in the top tenth of their class they had dropped 26 points. She stated that Harvard had done a study on textbooks and why this may be happening and that report was that textbooks were accommodating the decline in achievement instead of trying to raise the achievement. She explained that the universities were going to be faced in this interim of having to provide more remedial help at the university level in order to bring the people up to the standards that we were expecting while the high schools were trying to raise their standards. She noted that this was of particular interest in a time when we were being asked to do less remedially. She summarized the conference by quoting a speaker from the conference: "Much of the concern about high schools--their lack of consensus regarding goals, their weak academic curriculum, the difficulties of their teachers and administrators, their need for cooperation with other institutions, the growing significance of state action, the concomitant need of equity and excellence--applies to post-secondary institutions as well. We in higher education may well wish to attend to these issues currently being debated at the high school level before the glare of the public attention is turned upon higher education."

Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation on April 3. He stated that the Foundation had taken action on the rent increase at Evergreen

Terrace which the Board had recommended, voted a 37-1/2 hour workweek for the people at the Foundation who would compare with the University's Civil Service people, discussed the possibility of an emergency loan fund for survivors of deceased employees, encouraged the School of Medicine to try to negotiate for the Calhoun property, transferred money to process patents and copyrights, allocated royalties which had been received from the Land Between the Rivers, and approved a grant of \$10,000 to the Ronald McDonald House in Springfield. He commented that the Foundation was doing a fine job and he appreciated the work that President Somit had done to strengthen the Foundation.

Mr. Elliott reported that he had attended a meeting of the Merit Board of the State Universities Civil Service System on April 4. He stated that the main business of the meeting was hearings on appeals.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Lincoln Conference Room of the SIU School of Medicine at 8:15 a.m. that morning. He gave the following report:

The Committee received an update on computing planning. I have visited with Thomas Britton on a time schedule which he discussed with the Committee. Copy of the letter which he confirms the schedule will be sent to each Board member so you will have a reminder of what we discussed and the planning schedule. The Committee recommends approval of Items M, Residency Status Tuition Policies, and P, Separation of On-Campus Undergraduate International Student Student-to-Student Grant Money from the Total Student-to-Student Grant Money Collected, SIUC, and that they be placed on the omnibus motion.

With regard to the Residency Status Tuition Policies matter, Mr. Rowe stated that the Board would like to have an annual report on this so it could make sure that it was staying on top of the matter and to be reassured that Illinois students were not being kept out of our schools because of this policy.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met in the Lincoln Conference Room of the SIU School of Medicine at 8:50 a.m. that morning. She gave the following report:

The Committee received the most time and it was filled. People seem to be anxious to talk about the issues. The Committee approved Items G, Recommendation for Honorary Degree, SIUE [Father Walter J. Ong], H, Recommendation for Distinguished Service Award, SIUE [Martha R. O'Malley], I, Recommendation for Distinguished Service Award, SIUE [George A. Killenberg], and J, Recommendation for Distinguished Service Award, SIUE [G. Duncan Bauman] and recommends that they be placed on the omnibus motion. The Committee received Item N, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations. The Committee was brought up to date on many other issues.

Mrs. Harvey reported as follows on the Architecture and Design Committee which had met on Thursday, April 12, 1984, at 9:50 a.m., in the Lincoln Conference Room of the SIU School of Medicine:

The Committee approved Item K, Increase in Project Budget and Award of Contracts: Parking Lot Construction, SIUE, and recommends that it be placed on the omnibus motion. The Committee received a status report on the Library Storage Facility and information from SIUE for demolition of tract houses, School of Dental Medicine architect search, housing architect search, and the Theater Performance Facility. The Theater Performance Facility is open and functioning as of late March and there will be a dedication on May 22. There will be a dedication of the Multi-Purpose Building on May 7.

Mr. Rowe stated that he hoped President Lazerson would take members of the Board on a tour of these two facilities at an early occasion.

Mr. Elliott moved the agenda which included the following: reception of Reports of Purchase Orders and Contracts, February 1984, SIUC and SIUE, and of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held March 8, 1984; Recommendation for Honorary Degree, SIUE (Father Walter J. Ong); Recommendation for Distinguished Service Award, SIUE (Martha R. O'Malley); Recommendation for Distinguished Service Award, SIUE (George A. Killenberg); Recommendation for Distinguished Service Award, SIUE (G. Duncan Bauman);

Increase in Project Budget and Award of Contracts: Parking Lot Construction, SIUE; Residency Status Tuition Policies; and Separation of On-Campus Undergraduate International Student Student-to-Student Grant Money from the Total Student-to-Student Grant Money Collected, SIUC [Amendment to 4 Policies of the Board B-11]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matters were thereby approved:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
FEBRUARY, 1984, SIUC and SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report on September 8, 1983.

1. Further information on the September 8, 1983, report:

Master of Science, Major in Nursing, Medical-Surgical Specialization, in the Carbondale Area, SIUE.

This request is still being reviewed by the IBHE staff.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since September 8, 1983:

Temporary Consolidation of the Department of Religious Studies with the Department of Philosophy, SIUC.

Change of Title of Major and of Tenure Unit from Dental Laboratory Technology to Dental Technology, SIUC.

Change of Title of the Division of Baccalaureate Studies in the School of Technical Careers to the Division of Advanced Technical Careers, SIUC.

Addition of a Specialization in Mathematical Sciences to the Undergraduate Major in Mathematical Studies, SIUE.

Merger of Department of Early Childhood and Elementary Education and Department of Secondary Education to Form Department of Curriculum and Instruction, SIUE.

Change of Title of Unit from General Academic Programs to Undergraduate Academic Services, SIUC.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Dr. Walter J. Ong, S.J. at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Walter J. Ong was born November 30, 1912 in Kansas City, Missouri. He received his Bachelor of Arts degree in 1933 from Rockhurst College; the Lecturer in Philosophy degree in 1940, the Master of Arts degree in 1941, and the Lecturer in Sacred Theology degree in 1948, all from St. Louis University. He pursued graduate studies in English and received the Ph.D. degree from Harvard University in 1955. In 1935 he entered the Society of Jesus and was ordained a priest in the Roman Catholic Church in 1946.

As an educator, lecturer, author, researcher, and critic, Father Walter Ong has contributed greatly to the understanding of man's history and development as manifested through cultural and intellectual evolution. Two of his early books, Ramus, Method, and the Decay of Dialogue and Ramus and Talon Inventory, are considered milestone works in the study of Renaissance intellectual history. His other books and articles address a variety of subjects, including general cultural history, religion and philosophy, and the effects of human biology on cultural and intellectual activities.

Father Walter Ong has devoted his life to the study and teaching of English and the humanities. From 1941 to 1943 he served as an instructor in English and French at Regis College, Denver, Colorado. In 1944 he joined St. Louis University as an assistant, and served in that post until 1947. From 1953 to 1959 he held appointments at St. Louis University as instructor, assistant professor, and associate professor. He was appointed full professor in 1959; he became Professor of Humanities in Psychiatry in 1970 in conjunction with the St. Louis University School of Medicine; and in 1981 he was designated as University Professor of Humanities.

An educator and authority of international reputation, Walter Ong has traveled and lectured throughout the United States and Canada, and in Europe, Africa, the Middle East, and Central America. He has served as a lecturer or visiting professor at many universities including Yale University, New York University, the University of Chicago, Cornell University, McGill University, and the University of Poitiers (France). He is a recognized radio and television lecturer in the United States, Canada, and abroad, thus pursuing his desire to help as many as possible to understand and appreciate the humanities.

Father Ong has held fellowships at the Center for Advanced Studies of Wesleyan University in Connecticut, the Center for Advanced Study in

Behavioral Sciences, Stanford, California, and the American Academy of Arts and Sciences. He has twice been named as a Guggenheim fellow, in 1949-50 and 1951-52.

Father Ong served as a member of the White House Task Force on Education in 1966-67. He has served with the National Council on Humanities, the National Endowment for Humanities, the Rockefeller Foundation Committee on Humanities, the Cambridge (England) Bibliographic Society, and the Advisory Board of the John Simon Guggenheim Memorial Foundation. He has served as Chairman of the Board and as President of the National Humanities Faculty, and, in 1978, as President of the Modern Language Association.

Throughout these many activities, Father Walter J. Ong has always remembered this area: the locus of much of his work is in the St. Louis region. His insights into the processes of human communication have brought enrichment to thousands of people. His more recent works have provided us a better understanding of the interplay between biological and physical factors and intellectual and cultural change. It is for Father Walter J. Ong's contributions and accomplishments in these areas that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Father Walter J. Ong.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to Father Walter J. Ong at the June 8, 1984 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mrs. Martha R. O'Malley at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Martha R. O'Malley was born October 30, 1920 in Warren, Arkansas. She received her Bachelor of Arts degree from Arkansas State University in 1943. In 1968 she received her Master of Science degree in elementary education from SIUE, and in 1970 she received the Specialist Degree in elementary education from SIUC. She has pursued additional graduate work in educational administration at SIUE.

Martha O'Malley has served the educational community in SIUE's region for nearly 20 years. She began a teaching career in 1964 serving with St. Joseph's School in East St. Louis. From 1965 to 1967 she taught in the Signal Hills School District #181, and continued to serve that district from 1967 to 1969 as Director of the Demonstration Center for Gifted Children. In 1969 she joined the faculty at SIUE as Coordinator of Elementary Education and Student Services. In 1970 she was appointed Assistant to the Superintendent of the Signal Hills School District #181. From 1971 to 1975 she served as Assistant Superintendent of that District. Since 1975 Mrs. O'Malley has been Regional Superintendent of Schools for St. Clair County. She is one of only two elected women regional superintendents of schools in the State of Illinois.

Mrs. O'Malley's career reflects her dedication to improving the quality of education in this region. She played a fundamental role in the development and delivery of early childhood and special education services to thousands of children in a ten county area surrounding St. Clair County.

She has involved herself in a wide range of professional organizations directed at improving education. These include both the Illinois and the American Association of School Administrators, the Illinois Association of School Boards, the National Association for the Study of Education, the Illinois and the American Reading Associations, the Illinois Association for Supervision, Curriculum, and Development, and the Lewis and Clark Reading Council.

In addition to her work in education, Mrs. O'Malley has assisted a variety of civic organizations. She has served as Vice President of Southwestern Illinois Public Television Incorporated, as a member of the Executive Committee of the Southwestern Illinois Planning Commission, with the Belleville Chamber of Commerce, the St. Clair County Historical Society, and the National Association for the Advancement of Colored People. In addition, she helped develop the Overall Economic Development Program for St. Clair County.

Martha O'Malley's many contributions and achievements have been recognized through a number of awards. In 1976 she received the Citizen of Achievement Award in Education from the East St. Louis Monitor. She was awarded the Illinois Superintendent's Citation for Exemplary Leadership in Curriculum and Administration in 1977. The Educational Council of 100 Incorporated granted her their service award in 1977. Also in 1977 the St. Louis Globe-Democrat newspaper gave to her the Women of Achievement Award. Throughout her career, Martha O'Malley has directed her activities toward improving the region that SIUE serves. All who live in the region have benefitted from her dedication to improving the common school system and from her commitment

to community service. It is for these reasons that this recommendation for a Distinguished Service Award is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mrs. Martha R. O'Malley.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be awarded to Mrs. Martha R. O'Malley at the June 8, 1984 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. George A. Killenberg at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

George A. Killenberg was born March 30, 1917 in St. Clair County, Illinois. He attended St. Louis University and received his Bachelor of Arts degree in 1954 and his Master of Arts degree in 1958, both in history.

In 1941 Mr. Killenberg joined the St. Louis Globe-Democrat newspaper as a reporter. He has held numerous positions at the newspaper including investigative reporter, day assistant city editor, and assistant to the managing editor, and was named city editor in 1956. In 1966 he accepted the position of managing editor and he became executive editor in 1979.

During the seventeen years that George Killenberg served as the St. Louis Globe-Democrat's top news executive, the newspaper set the standard for print news media in the St. Louis region. As a result of his guidance, the Globe received many awards including the Pulitzer Prize, the Sigma Delta Chi Public Service Award, the Inland Press Public Service Award, and the University of Missouri Gold Medal.

Through his leadership and editorial skill, the Globe not only reported the news but also took on public service and reform issues. The topics addressed by these actions included air and water pollution, mental health systems, hospital organization, help for retarded children, highway and transportation improvements, labor activities, and a campaign against drunken driving.

George Killenberg has paid special attention to southwest Illinois for many years. In 1974 he inaugurated a special Illinois edition and assigned dozens of additional staff to cover Metro East, with news bureaus in Springfield, Edwardsville, Belleville, Alton, and East St. Louis to help support this activity. He encouraged Chamber of Commerce officials to establish a Southern Illinois Task Force to study the needs of the region and to aid in promoting solutions. He initiated "Focus on Metro-east," a continuing series exploring the quality of life in the region. For more than twelve years he served as chairman or participant in the SIUC School of Journalism spring conferences for high school students and teachers. Articles addressing the aspirations and achievements of SIUE appeared regularly in the Globe-Democrat, many of them undertaken at his direction.

Mr. George Killenberg is a recognized and honored leader in the St. Louis region. He has given unselfishly of his time and talents both within and outside his profession. He served as president of the St. Louis Metropolitan Press Club, was founder and first chairman of the Mid-America Press Institute, and served on the advisory committee for the St. Louis Journalism Foundation. His service to education is wide ranging. He has served on the board of directors or the advisory board of several institutions including Marillac College, Incarnate Word Academy, the University of Missouri at St. Louis, the SIUC School of Journalism, and St. Louis University high school. The St. Louis Chapter of Missouri Social Welfare, the Greater St. Louis Council on Alcoholism, and the Missouri Crippled Children's Service have all benefitted from his talent and service on their advisory boards.

For his contributions and service to his community, George Killenberg has received a number of awards. These include the Media Appreciation Award from the St. Louis Variety Club, the Civic Award from the Flora Place Protective Association, the UMSL Alumni Association Award for Service to Higher Education, and the St. Louis University Alumni Merit Award.

It is because of Mr. George A. Killenberg's career of public service and for his continuing concern for the St. Louis region that this recommendation for a Distinguished Service Award is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. George A. Killenberg.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be awarded to Mr. George A. Killenberg at the June 8, 1984 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. G. Duncan Bauman at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

G. Duncan Bauman was born April 12, 1912 in Humbolt, Iowa. He attended Loyola University in Chicago. In 1948 Mr. Bauman received the Juris Doctorate degree from Washington University in St. Louis.

Mr. Bauman entered the newspaper business with the Chicago Herald Examiner. He worked as a reporter with that newspaper from 1931 to 1939. In 1939 he came to St. Louis to work as an architectural representative for Pratt and Lambert, Inc. He began his career with the St. Louis Globe-Democrat newspaper in 1943. He worked as a reporter, rewriter, and assistant city editor from 1943 to 1951, as personnel manager from 1951 to 1959, and as business manager from 1959 to 1967. In 1967 Duncan Bauman became editor and publisher of the Globe.

Through Duncan Bauman's personal leadership, the Globe became a dynamic force in the development of the St. Louis metropolitan area, including the southwestern Illinois region served by SIUE. His highly professional policies guided the manner of news coverage, and his personal involvement produced a news medium that influenced the economic, educational, and cultural development of the region. The Globe's outstanding coverage of local issues and concerns of interest to the University resulted from Mr. Bauman's dedication to serving all parts of the metropolitan area. SIUE has benefitted tremendously from the accurate, detailed coverage devoted to the University by the Illinois bureau of the Globe.

Aside from his service to the region and to the University as publisher of the Globe, Duncan Bauman has contributed to a variety of civic, social, cultural, and educational activities in the region. His vita lists dozens of leadership positions he has held in the widest array of civic and service organizations. A sampling of his service activities includes Director

of the Missouri State Chamber of Commerce and a member of the Board of Directors and of the Executive Committee of the Chamber of Commerce of Metropolitan St. Louis, President of the Health and Welfare Council of Metropolitan St. Louis, Inc., member of the Board of Directors and Vice President of the United Way of Greater St. Louis, Inc., member of the National Citizens Advisory Committee of the Association of American Medical Colleges, member of the Board of Directors of the Arts and Education Council of Greater St. Louis, member of the Board of Directors of the Better Business Bureau, Secretary to the Board of Election Commissioners of the City of St. Louis, member of the Executive Board of the St. Louis Area Council of the Boy Scouts of America, member of the DePaul Community Health Center Lay Advisory Board, member of the Board of Trustees of the Governmental Research Institute, member of the National Board of Directors of Junior Achievement, Inc., member of the Board of Directors of the St. Louis Municipal Theater Association, and member of the Board of Directors of the St. Louis Symphony Society. In short, G. Duncan Bauman has applied his skill and leadership ability to the full range of human concerns and services.

Mr. Bauman has been widely recognized for his dedication to improving the St. Louis region and the human condition. He is the recipient of honorary degrees from Central Methodist College, Maryville College, Missouri Valley College, and the St. Louis Rabbinical College. In 1972 he was awarded the Washington University Distinguished Alumnus Citation, and in 1973 the Loyola University Alumni Association Citation. The St. Louis Regional Commerce and Growth Association granted Mr. Bauman the Right Arm of St. Louis Award in 1980. In 1983 he received the U.S. Department of Defense Medal for Distinguished Public Service and the B'nai B'rith Distinguished Communal Service Award.

G. Duncan Bauman exemplifies the dedication to community service that is the hallmark of great leaders. Everyone who lives in the St. Louis region has benefitted from his concern and devotion, and SIUE is a particular case in point. It is because of Mr. Bauman's lifetime of service to the region and to the University that this recommendation for a Distinguished Service Award is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. G. Duncan Bauman.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and

the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be awarded to Mr. G. Duncan Bauman at the June 8, 1984 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

INCREASE IN PROJECT BUDGET AND AWARD OF CONTRACTS:
PARKING LOT CONSTRUCTION, SIUE

Summary

This matter proposes a budget increase and award of contracts for work for the project to construct a parking lot, with related facilities and improvements, west of the Vadalabene Center, SIUE. The budget increase requested is from \$175,000 to \$232,000. Funding for the project is from revenue derived from parking fees and related sources at SIUE.

Attached for information is the bid summary sheet.

Rationale for Adoption

The project was initially approved by this Board at its June 9, 1983 meeting and was subsequently approved by the IBHE at its July, 1983 meeting. At its meeting of September 8, 1983, this Board reauthorized the project, approved the plans and specifications for it, and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

Authorization for members of the Executive Committee to award contracts was obtained in the belief that the parking lot area would be released by the contractor to the University soon after the Board action, and the bidding and contract award could be completed so that work could be started before winter weather began. Construction delays changed the project time schedule and, therefore this proposal for award of contracts can be submitted through the Board's regular procedures without calling upon the Executive Committee.

Increase in the project budget is necessary because the bids received exceed the approved project budget. After review of the bids, University officers concluded that rebidding the project would not result in a significant reduction in project cost. Bids were received and opened March 7, 1984.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was reviewed and approved by the Physical Facilities Committee of the University Planning and Budget Council, SIUE. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The budget for the capital project to construct a parking lot west of the Vadalabene Center, SIUE, be and is hereby approved at \$232,000, to be funded from SIUE parking fees and related sources.
- (2) A contract in the amount of \$152,445.75 be awarded to Georgewitz Contracting Co., Godfrey, Illinois, for the general construction work.
- (3) A contract in the amount of \$68,175.00 be awarded to Rite Electric Co., Granite City, Illinois, for the electrical work.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RESIDENCY STATUS TUITION POLICIES

Summary

At its March 12, 1981 meeting, the Board of Trustees approved amendments to its policies which:

1. define as Illinois residents for tuition purposes persons from fourteen designated counties in western Kentucky;
2. define as Illinois residents for tuition purposes persons from Missouri who register for not more than six semester or nine quarter hours;
3. allow institution-to-institution agreements under which non-resident students can take courses at the in-state tuition rate; and
4. allow residents of Missouri to offset against the difference between resident and non-resident tuition any income tax that they pay to the State of Illinois, and allow dependent children who are residents of Missouri to offset against the difference between resident and non-resident tuition any such tax paid by their parents or guardians.

These new policies were identified as experimental, to be in effect through the summer session of 1984. To become effective, these new policies were required to be initiated by the Presidents with the agreement of the Chancellor

(prior approval in the case of #3). The School of Dental Medicine, the School of Law, and the School of Medicine were excluded from #1, #2, and #4.

Thus far, only policies #1 and #2 have been invoked. SIUE began application of policy #2 in the Fall Quarter of 1981 for both undergraduate and graduate students. A similar Board-approved policy was in effect at SIUE in 1980-81 for graduate students residing in designated counties in Missouri and the City of St. Louis. SIUC began application of policies #1 and #2 in the Spring Semester of 1982 for graduate students only. Periodic reports on the results of the application of these policies have been provided to members of the Board.

This matter proposes that all four policies be continued indefinitely, with reports on their effects to be provided to the Board from time to time.

Rationale for Adoption

The policies recognize a fact frequently overlooked: state boundaries do not necessarily define a university's constituency and supporters. Indeed, SIU's policies are based on others that were already in place in Kentucky and Missouri when ours were approved. In effect, application of the policies provides access to SIU to a part of SIU's natural constituency.

The policies have been limited and controlled. They were approved for a three-year period, and during that time their effects have been carefully monitored in qualitative and quantitative terms. If their continuation is approved, that monitoring will continue.

Other benefits, if less tangible than enhanced access are nevertheless real. As President Lazerson has pointed out: "The Missouri residents attending SIUE are exposed to the opportunities and growth potential available in Illinois, leading to serious consideration of this state for business expansion, residence, or employment. The resulting economic development consequences are clear."

Finally, there are the matters of enrollment and cost. We believe that the evidence, discussed below, strongly suggests that use of the policies has increased enrollments; that it has not increased our costs but rather functioned to fill seats that would otherwise be vacant; and that, when all significant factors are taken into account, it has been responsible for a modest increase in revenue.

SIUC's experience with the policies has been far more limited than that of SIUE. The former has applied policies #1 and #2 to graduate students only since the Spring Semester of 1981. Kentucky registrants have increased from 7 in Fall 1980 to 32 in Fall 1983; and Missouri registrants have increased, over the same period, from 28 to 92. Thus, the information from SIUC is not yet sufficient to argue either for or against continuation of the policies. SIUC does, however, believe that if it were to drop the policies, its enrollments would revert to the previous lower levels.

SIUE's experience with policy #2, on the other hand, has provided a sufficient body of data to warrant certain conclusions. For example, Table 1 (attached) shows that graduate registrants from Missouri increased 131 percent from Fall Quarter 1979 to Fall Quarter 1983 (from 129 students to 298 students); as a proportion of total graduate enrollment, Missouri registrants increased from 7.4 percent in 1979 to 15.9 percent in 1983. Undergraduate Missouri registrants increased 52 percent from Fall Quarter 1980 to Fall Quarter 1983 (from 241 students to 367 students); as a proportion of total undergraduate enrollment, Missouri registrants increased from 3.1 percent in 1980 to 4.4 percent in 1983. Thus, application of policy #2 appears to be an important factor in SIUE's successful enrollment maintenance efforts. Also pertinent is the fact that 36 percent of all inquiries about Weekend University come from Missouri residents.

Tables 2 and 3 (attached) provide another way of looking at the situation. By fiscal year, beginning with the year prior to application of policy #2, these tables show the number of paid registrants and the amount of tuition revenue received. The increase in enrollment is clear.

But what has the policy "cost"? Certainly, there have been no increased costs: adding a few Missouri students to a class does not make the course more expensive to offer. But what about revenue not received because Missouri students are not paying out-of-state tuition? SIUE estimates that, based on the rate of decline in Missouri resident enrollment in the years prior to 1980 and on the magnitude of tuition increases from 1979 to 1983, Missouri resident undergraduate enrollment would have declined by 10 percent and graduate enrollment by 40 percent from 1979 through 1983 in the absence of the policy. In this circumstance, projected FY-84 tuition revenues from undergraduates would have been \$474,334 rather than \$433,605 (see Table 3) and for graduate students \$133,865 rather than \$196,937 (see Table 2). Thus, if the current policy had not been in effect, SIUE would probably be collecting in FY-84 approximately \$22,000 less from Missouri students. Tables 4 and 5 (attached) show the relationships between possible enrollment declines of Missouri students and current tuition revenues.

Finally, in assessing the "cost" of the policy at least one other factor should be taken into account. SIUE estimates that a \$40,000 increase (constant dollars) in fee revenues has occurred over the experimental period. In the face of intense cost pressures on bonded debt enterprises, especially from relatively fixed costs such as utilities and maintenance, this added revenue is a significant consideration.

Considerations Against Adoption

One argument against the policies is that heavy demand on the part of Kentucky and Missouri registrants could deny access to Illinois residents. This phenomenon has not occurred. The increase in graduate students from Kentucky and Missouri at SIUE has thus far been modest, and ample seminar-space continues to be available. At SIUE, in such high-demand areas as the Master of Business Administration and Engineering programs, procedures are in place which guarantee the access of Illinois residents in the event that the University is unable to meet all enrollment demands.

The other principal objection that can be raised against the policies is fiscal: in one way or another, it can be argued, the policies are causing us to lose revenue and are thus increasing costs for the State of Illinois. We believe that the evidence assembled on our experience to date counters this argument.

Constituency Involvement

Because on the present occasion data analysis rather than opinion was involved, constituency reaction was not invited.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the amendments to 3 Policies of the Board A-1 and 4 Policies of the Board A-6 and C-1, which embody the four residency status tuition policies identified above, and which were approved by this Board on March 12, 1981, be and are hereby continued in force as enacted that date;

BE IT FURTHER RESOLVED, That these policies shall continue to be implemented according to the guidelines promulgated by the Chancellor; and

BE IT FURTHER RESOLVED, That the Chancellor will report from time to time to the Board of Trustees on the effects of these policies.

TABLE 1

Southern Illinois University at Edwardsville
Paid Fall Quarter Enrollments by Residence, 1980-1983

	Fall 1979		Fall 1980		Fall 1981		Fall 1982		Fall 1983	
	N	%	N	%	N	%	N	%	N	%
<u>Graduate:</u>										
Missouri	129	7.4	177	9.7	247	13.3	295	16.5	298	15.9
Other	1,613	92.6	1,648	90.3	1,615	86.7	1,497	83.5	1,579	84.1
Total	1,742	100.0	1,825	100.0	1,862	100.0	1,792	100.0	1,877	100.0
<u>Undergraduate:</u>										
Missouri			241	3.1	310	3.8	348	4.2	367	4.4
Other			7,605	96.9	7,821	96.2	7,910	95.8	7,915	95.6
Total			7,846	100.0	8,131	100.0	8,258	100.0	8,282	100.0

TABLE 2
Graduate Students Residing in Missouri

Credit Hours Taken	FY 1980			FY 1981			FY 1982		
	Paid Registrants	Revenue	Paid Registrants	Revenue	Paid Registrants	Revenue	Paid Registrants	Revenue	
0-5	237	\$ 47,235	371	\$ 33,663	534	\$ 43,468			
6-9	100	39,540	185	35,394	325	54,631			
10 or more	102	56,601	61	36,000	58	40,326			
Total	439	\$143,376	617	\$105,057	917	\$138,425			

Credit Hours Taken	FY 1983			Projected FY 1984		
	Paid Registrants	Revenue	Paid Registrants	Estimated Revenue		
0-5	628	\$ 57,824	634	\$ 64,261		
6-9	400	78,867	404	87,637		
10 or more	52	40,535	53	45,039		
Total	1,080	\$177,226	1,091	\$196,937		

TABLE 3
Undergraduate Students Residing in Missouri

Credit Hours Taken	FY 1981		FY 1982		FY 1983	
	Paid Registrants	Revenue	Paid Registrants	Revenue	Paid Registrants	Revenue
0-5	101	\$ 20,154	170	\$ 18,124	231	\$ 19,863
6-9	120	48,180	282	57,786	334	66,656
10 or more	499	300,366	445	298,653	391	287,259
Total	720	\$368,700	897	\$374,563	956	\$373,778

Credit Hours Taken	Projected FY 1984	
	Paid Registrants	Estimated Revenue
0-5	244	\$ 23,068
6-9	352	77,312
10 or more	412	333,225
Total	1,008	\$433,605

TABLE 4
Relationships Between Possible Enrollment Declines of Missouri Resident
Students and Current Tuition Revenues (Graduate Students)

Possible Enrollment Declines FY 1979 - FY 1984	If Policy Had Not Been Enacted		Difference Between Revenue as Currently Projected (\$196,937) and Revenue Projected Assuming Policy Had Not Been Enacted
	Projected FY 1984 Tuition Revenue		
0%	\$223,093		\$(26,156)
5%	211,938		(15,001)
10%	200,784		(3,847)
15%	189,629		7,308
20%	178,474		18,463
25%	167,320		29,617
30%	156,165		40,772
35%	145,010		51,927
40%	133,856		63,081
45%	122,701		74,236
50%	111,547		85,390

TABLE 5
Relationships Between Possible Enrollment Declines of Missouri Resident Students
and Current Tuition Revenues (Undergraduate Students)

If Policy Had Not Been Enacted		Difference Between Revenue as Currently Projected (\$433,605) and Revenue Projected Assuming Policy Had Not Been Enacted
Possible Enrollment Declines BY 1979 - FY 1984	Projected FY 1984 Tuition Revenue	
0%	\$527,038	\$ (93,433)
5%	500,686	(67,081)
10%	474,334	(40,729)
15%	447,982	(14,377)
20%	421,630	11,975
25%	395,279	38,326
30%	368,927	64,678
35%	342,575	91,030
40%	316,223	117,382
45%	289,871	143,734
50%	263,519	170,086

SEPARATION OF ON-CAMPUS UNDERGRADUATE INTERNATIONAL STUDENT
STUDENT-TO-STUDENT GRANT MONEY FROM THE TOTAL
STUDENT-TO-STUDENT GRANT MONEY COLLECTED, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-11]

Summary

This matter would authorize the separation of \$2.25 per semester per on-campus undergraduate international student from the total Student-to-Student Grant money collected from on-campus undergraduate students to provide scholarship money for needy undergraduate international students.

Rationale for Adoption

Despite the fact that international students are technically eligible to participate in the Student-to-Student Grant Program, the requirement of the provision each year of an ACT-Family Financial Statement to substantiate need has for all practical purposes resulted in the inability of international students to benefit from the Grant Program. Thus, a concern for equity has prompted this proposal.

This proposal makes possible the provision of funds collected from each on-campus undergraduate international student for the purpose of the awarding of scholarships to needy undergraduate international students. The payment of the grant will remain voluntary in nature by permitting any on-campus undergraduate international student to request a refund in accordance with procedures already established.

Currently, many international students are facing financial crises as a result of government inefficiency, family trauma, and international tension. This proposal would directly aid such students through the provision of a scholarship fund awarded by the Office of International Services through the Office of Student Work and Financial Assistance. Awards will be based on need analysis conducted by the Office of International Services with the cooperation of the Office of Student Work and Financial Assistance. It is intended that no award will exceed the cost of out-of-state tuition for any one semester.

Considerations Against Adoption

Adoption of this proposal will result in a slight decrease in funds available to be awarded through the regularly established Student-to-Student Grant Program. Also, due to State of Illinois regulations, the money collected for this purpose cannot be matched by the State of Illinois as is currently the practice through the Student-to-Student Grant Program.

Constituency Involvement

The following SIUC constituencies and departments approve adoption of the proposal: International Student Council, the Office of Student Work and Financial Assistance, the Office of International Student Services, the Vice-President for Student Affairs, the Undergraduate Student Organization,

the Faculty Senate, and the Civil Service Employees Council. The Graduate and Professional Student Council, Graduate Council, and Administrative-Professional Staff Council accepted the resolution as information only and made no comment.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1984, 4 Policies of the Board B-11 be amended to read as follows:

11. Student-to-Student Grant Program Fee. Southern Illinois University at Carbondale is authorized to participate in the "Student-to-Student Grant Program" administered by the Illinois State Scholarship Commission and a contribution of \$2.25 per semester shall be collected from each on-campus undergraduate student enrolling at SIUC commencing with Fall Semester, 1975. The said contribution shall apply without regard to the number of hours of academic work carried, and provision shall be made for a full refund of the "Student-to-Student Grant Program" contribution to any on-campus undergraduate student who requests a refund at the time of payment of fees or within ten days thereafter. The net aggregate of money so collected shall be retained by the University in an identifiable, separate account and shall be used solely for the purposes of making scholarship grants to qualified on-campus undergraduate students enrolled in SIUC and for application toward obtaining matching grants from the Illinois State Scholarship Commission pursuant to Chapter 144, Section 271, et seq., of the Illinois Revised Statutes (1973), except as provided below.

The net aggregate of money collected through the "Student-to-Student Grant Program" from on-campus undergraduate international students will be retained by the University in the Student-to-Student Grant account but identified as money to be used for international students through the use of a separate aid code and shall be used solely for the purpose of making scholarship grants to qualified on-campus undergraduate international students enrolled in SIUC and shall not be matched by the Illinois State Scholarship Commission.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that following the Southern Illinois University at Edwardsville Foundation meeting on April 19 there will be an unveiling of plaques in the Rendleman Building which note the endowment of a number of Presidential Scholarships. He reported that the total value of the plaques that will be unveiled in terms of endowment funding is \$300,000. He stated

that that action, together with the quasi-endowment that had been set up as a result of the sale of the Olin estate, puts the University in a position where half of the Presidential Scholarships are fully endowed. He announced that the May meeting of the IBHE will be at SIUE with the University entertaining members and staff of the IBHE the evening before its Tuesday meeting. He reported that on May 6 and 7 there will be a weekend of celebration in regard to Founders matters: on May 6, the world premiere of the Chamber Music Work, commissioned by the University in honor of Delyte Morris; and on May 7, the unveiling of plaques honoring the people who originally held the land that the University sits on, who donated money toward the purchase of that land, honoring those workers who unfortunately lost their lives in the construction of the campus, and then following that the dedication ceremony and the naming of the Sam M. Vadalabene Center for Health, Recreation, and Physical Education.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

In even numbered years, the General Assembly officially deals with appropriation and "emergency" substantive legislation only. That is, new kinds of legislative initiatives are supposed to take place in the odd numbered years. That is interpreted differently between the various houses and each year it is different. Apparently this year the House Rules Committee is allowing nearly all substantive bills out of Rules Committee and the Senate is releasing fewer bills at least at this point in time. There are some bills that you ought to be aware of.

Senate Bill 1592, the SIU appropriation bill, has been introduced at the IBHE level. Amendments have been prepared to reduce the bill to the Governor's level. We expect the hearing to be the week of April 24, and it will probably be April 25. Our expectations at this point are to go in with the Governor's markdown with a tuition increase at the 6-1/2 percent level, which you approved last month. The capital projects, both appropriations and reappropriations, have now been included in house bill legislation. Senate Bill 1386, sponsored by Senator Buzbee and supported by a number of Southern Illinois citizens and not a University-sponsored bill, deals with dollars for the Touch of Nature project. House Bill 2400, sponsored by Woods Bowman, and Senate Bill 1434, sponsored by Senator DeAngelis, basically provides scholarships to students who are in the 95th percentile of their graduating class. They would get a stipend of \$250 and also be eligible for special consideration for financial need up to \$1,250. Our analysis of the bill would suggest that it

helps the higher cost private institutions and the Urbana campus of the University of Illinois. The majority of private institutions has indicated they would be much more in favor of increasing the maximum award given to students as opposed to this. Its current form would cost around \$4 million. We are told, however, that the sponsor is continuing to look at other amendments which would knock the amount down. We are closely monitoring this bill. House Bills 1646 and 1647, sponsored by Currie, deal with comparable worth. These bills attempt to identify public sector jobs that are sexually or racially segregated--meaning 70 percent of the individuals holding that job happen to be of one sex or race. Once identified the bill would require equitable compensation for jobs of comparable value. The problem is attempting to determine that. These bills, we think, are an outgrowth of a lawsuit in the State of Washington, which required the state to increase salaries of sex segregated jobs when they are comparable in value to other higher paid jobs. As best we can tell if that lawsuit were to win it would cost the State of Washington about \$600 million. We are told that the sponsor may amend these bills simply to ask for a task force to conduct a study and to make some job comparisons reporting back to the General Assembly by January 1, 1986. In any event, it is a major kind of issue that we are seeing discussed nationally and I think that there will be a considerable amount of discussion here in Illinois. Senate Bill 1470, sponsored by Egan, and House Bill 2804, sponsored by Breslin, are bills which would attempt to reestablish a 1967 prohibition of higher education from competing with private retailers in the sale of goods and services. The 1967 bill was struck down by the Supreme Court for technical reasons. This attempts to reinstate that, but it is a more restrictive bill than the 1967 law. It is one that has us concerned and we will continue to monitor it. Senate Joint Resolution 43, sponsored by Keats, calls for the IBHE to study the uses of state funds for medical and dental education programs and colleges of law. House Bill 700, sponsored by Ebbesen-Schaffer, is a bill to disconnect Northern Illinois University from the Board of Regents. This bill was introduced last year and went to conference committee. The conference committee report was adopted by the House but has not been adopted by the Senate. It is currently on the Senate Calendar but it will probably be some time before they get to it. The House sponsor has recently resigned from the General Assembly and what impact that will have is hard to tell at the moment.

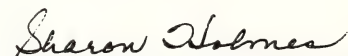
Under Reports and Announcements by the President, SIUC, President Somit announced that Founders Day will be celebrated on April 13 with former Chancellor Robert MacVicar as guest speaker. He announced that this was the last Board meeting for two constituency heads, Dr. Herbert Donow, President of the Faculty Senate, and Ms. Ann Greeley, President of the Graduate and Professional Student Council. He thanked them for their devoted, able, and loyal service as constituency heads. President Somit reported that the University has a club called the Sphinx Club which provides recognition to undergraduate and graduate students for service above and beyond the call of duty. He

continued that on rare occasions more senior types who are non-students are given similar recognition and today they were to award two of these certificates. He stated that the contributions for which these two were selected and were being honored were unusual ones in that both were observed hauling luggage for incoming freshmen students during the beginning of the semester. Mr. William R. Norwood and Chancellor Kenneth A. Shaw were presented with plaques as honorary members of the Sphinx Club and sun visors denoting student life advisors.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Lincoln Conference Room, and that lunch would be served in the Pearson Museum.

Mrs. Harvey moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:03 a.m.



Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 10, 1984, at 10:45 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

President Somit recognized Dr. Lawrence Dennis, President of the Faculty Senate, SIUC, and Dr. James Evers, Chairman of the Graduate Council, SIUC, the newly elected constituency heads. He also recognized Mr. Glenn Stolar, President of the Graduate and Professional Staff Council, SIUC, and Mr. Andy Leighton, President of the Undergraduate Student Organization, SIUC, who will be seated in June.

The Chair recognized Ms. Ann Greeley, President of the Graduate and Professional Staff Council, SIUC, and Mr. Bruce Joseph, President of the Undergraduate Student Organization, SIUC, stating this was their last meeting as constituency heads.

Mr. Joseph stated this past year as a constituency head had been an educational experience for him and he thanked the Board for their effort and patience in listening to what he had to say for the organization. He stated that he hoped those good feelings would carry over into next year so everyone can work together to get some things done.

Ms. Greeley commented that the Board has been very perceptive and open and had always listened to constituency input. She stated that she was hopeful that next year the students would feel as good as she and Bruce have about talking to the Board and letting the Board know how the students feel.

Under Trustee Reports, Mr. Elliott reported that he had attended the inaugural Founders Day Lecture at SIUC on April 13, and he appreciated the efforts that had gone into the program. He reported that Bob MacVicar was the speaker and that if anyone deserved credit for the idea and initial planning which helped SIU establish its right to a medical school, Bob MacVicar was that individual. He reported that he had also attended the SIU Foundation Board of Directors' meeting on May 4 and 5. He stated that Foundation Board members had had the opportunity to meet all of the deans of the various schools and that he had heard many favorable remarks about this mixing. He reported that the Foundation Board of Directors had had a lot of items on the agenda and that the Foundation has been extremely active. He stated that the Foundation Board had reaffirmed its allocation of \$100,000 for scholarship programs to bring in excellent students. He stated that the Foundation had provided funds for an examination of the University's perception in the minds of people and the state and that the final report, from Barton and Gillet, had been received. He stated that the report had its pluses and minuses; that there were some things that can be done with the Foundation and many things that will have to be done with the University. He reported that he had asked the Foundation to

send a copy of the report to members of the Board of Trustees, who should be receiving their copy in the near future. He continued that after the report was received the committee chairmen and the Chair of the Board need to discuss the matter, as the report had provided a lot of information, some opportunities, and some restrictions of things that can be done. He continued that unfortunately in all areas the University was not perceived to be as great and as well qualified as it really was.

Mr. Elliott thanked SIUC for hosting the Presbytery of southeastern Illinois on May 4 at the Student Center. He reported that Presbyterian ministers and elders from Danville to Cairo were in attendance and that it gave exposure of the University's facilities to a lot of people who would otherwise not see them. He expressed appreciation to the Student Center and others who helped with this program. He remarked that he had heard many favorable comments about SIU and that this was the sort of thing that was needed for the University's public relations.

In Mrs. Kimmel's absence, Dr. Shaw reported that he had attended the Illinois Board of Higher Education meeting on May 1. He reported that the June IBHE meeting had been cancelled. He stated that the Ph.D. in Geology was passed by the IBHE, after SIUC and the Chancellor's Office had worked diligently on it for two years. He continued that this program was extremely important in that it relates to SIUC's efforts in coal research and the future economy of southern Illinois. He stated that the IBHE meeting had been held on the Edwardsville campus, that President and Mrs. Lazerson had hosted a dinner the night before the meeting, and that the IBHE members and staff were extremely impressed with the beauty and organization of the campus. Mrs. Kimmel commented that President Lazerson had received a letter from William Browder, Chairman of the IBHE, thanking him for hosting the May meeting of the IBHE. Dr. Wilkins

commented that he had attended the dinner the night before the meeting and that the entire SIUE staff had done a super job hosting the IBHE.

Dr. Wilkins reported that he had attended the Founders Day Observance and Dedication of the Vadalabene Center at SIUE on May 7. He commented that Mr. Elliott had also attended. He congratulated President Lazerson and his staff for doing a beautiful job. Mr. Elliott congratulated Dr. Wilkins on his comments at the ceremony.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Mississippi Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Committee reviewed Item K, Fiscal Emergency Policy, which is for notice this month and action next month. There was some discussion concerning this. The Committee received a report on quarterly audit reports which were submitted to the Board separately. Questions were asked. He commented that the reports were well done which indicates that both Universities are doing a good job in the management of funds. The Committee received a very interesting cash and investment report showing the work of the University people in trying to make money on the funds that are unused and on hand. The Committee received a report on additional interest earnings and debt service reserve funds and were warned that we will have a revision of University purchasing regulations in a month or so to comply with state law and rules.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met in the Mississippi Room of the University Center at 8:50 a.m. that morning. She gave the following report:

The Committee meeting this morning was an informational session. Action will be taken at the June Board meeting on many items of restructuring, reallocation of degrees, and abolition of degrees. All of these matters were discussed this morning. There was an opportunity for questions. The Committee had input from the faculty and it was a very helpful session but no action was taken.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Mississippi Room of the University Center at 9:55 a.m. that morning. He gave the following report:

The Committee recommends approval and placement on the omnibus motion of the following items: G, Approval of Plans and Specifications and Award of Contract: Elevator Installation, Central Steam Plant, Phase I, SIUC; H, Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Campus Drives, SIUC; I, Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Parking Lots, SIUC; N, Recommendation of Architect: Dental Education Facility at the Alton Campus, SIUE; and O, Selection of Architect: Proposed Project for Increased On-Campus Single Student Housing, SIUE. With regard to Item N, the procedure followed was an open and good procedure and one which has been perfected within the workings of the respective Universities and this Committee. The Committee feels very comfortable with the procedures and that it provides an opportunity for review of the various architects for the particular job. The Committee had good discussion of some reports in regard to two specific projects at SIUC not requiring action by the Committee.

Mr. Rowe stated that one of the duties the Board of Trustees has placed upon itself was the annual evaluation of the Chancellor and the two Presidents and also an in-depth evaluation at the end of five years. He continued that before the Chancellor was appointed the Board had revised the university structure whereby there would be an in-depth five year evaluation of the Chancellor and the structure. He stated that Board policy requires that the evaluation be done by an ad hoc committee, and in individual consultation with the trustees it was agreed that a small committee would be desirable, namely a committee composed of three. He explained that while there is the remainder of the year to accomplish this, it was incumbent upon the Board to appoint the committee. He reported that Mr. Elliott has been asked and kindly consented to serve as Chairman of this Committee along with Mr. Norwood and himself. With the appointment of those three individuals, he reported that the Committee was established.

Mr. Elliott asked that anyone who had any ideas about how to proceed with this matter to contact him, preferably with a letter. He stated that he would like to have a discussion at the July Board meeting with Committee meetings prior to that time. He continued that this was not a schedule but his thinking at this point in time so people could have an idea of the timing.

Mr. Rowe commented that anytime the Committee met any other Board member will be welcome to attend if their schedule permits.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MARCH, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
ELEVATOR INSTALLATION, CENTRAL STEAM PLANT, PHASE I, SIUC

Summary

This matter proposes approval of plans and specifications and the award of contract for the installation of an elevator in the central steam plant.

The estimated cost for this portion of the project was \$100,000. The only bid received was for \$87,488. The source of funds is state appropriations through the Physical Plant account.

Rationale for Adoption

At its meeting of March 8, 1984, the Board of Trustees gave approval to the project to install a small industrial-type elevator and catwalk system in the central steam plant. The estimated total cost of the project was \$200,000.

The elevator is to be installed in the first phase and the catwalk system in the second phase. The only bid received for the elevator was favorable; consequently, the award of contract for the first phase is requested at this time.

Mr. Charles Pulley, AIA, is reviewing the plans and specifications for the project and his report will be available before the Board meeting date.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this action is primarily a matter of facilities improvement, the constituency heads were not involved. This matter was initiated by the Director of the Physical Plant and has the recommendation of the Vice-President for Campus Services and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to install an elevator in the central steam plant, SIUC, be and is hereby awarded to Linden-Alimak Co., Elmhurst, Illinois, in the amount of \$87,488.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in

accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPAIR AND REHABILITATION OF CAMPUS DRIVES, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for resurfacing and other major repairs to fourteen segments of the campus drives and roads.

The estimated cost of this project is \$684,000. The low bid was \$554,096. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

Rationale for Adoption

The Board of Trustees recognized serious problems of deterioration in fourteen portions of the campus drives at its meeting of December 8, 1983. Those portions included a section of Lincoln Drive and two sections of Douglas Drive as identified and recommended for repair and rehabilitation by the campus Traffic and Parking Committee.

Favorable bids for these repairs have been received and the award of contract is requested at this time. Mr. Charles Pulley, AIA, is reviewing the plans and specifications for all portions of this project and his report will be available before the Board meeting date.

Because five segments of this project involve repairs to facilities identified as noninstructional capital improvements, approval of the Illinois Board of Higher Education was required and has been received.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to repair and rehabilitate fourteen segments of the campus drives and roads, SIUC, be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$554,096.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPAIR AND REHABILITATION OF PARKING LOTS, SIUC

Summary

This matter proposes approval of plans and specifications and the award of contract for resurfacing and other major repairs to four existing parking lots.

The estimated cost of this project is \$187,000. The low bid was \$159,619. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be used.

Rationale for Adoption

The Board of Trustees recognized serious problems of deterioration in four campus parking lots at its meeting of December 8, 1983. These four parking lots, Nos. 41, 62, 100, and 101, had been identified and recommended for repair and rehabilitation by the campus Traffic and Parking Committee.

Favorable bids for these repairs have been received and the award of contract is requested at this time. Mr. Charles Pulley, AIA, is reviewing the plans and specifications for all portions of this project and his report will be available before the Board meeting date.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to repair and rehabilitate the specified four existing parking lots, SIUC, be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$159,619.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ARCHITECT: DENTAL EDUCATION
FACILITY AT THE ALTON CAMPUS, SIUC

Summary

This matter proposes that the Board recommend to the Capital Development Board the architect to provide design and specification services for the capital project to construct and equip a Dental Education Facility at the Alton campus. Funds for the project, in the amount of \$5,182,200, were appropriated to the Capital Development Board for FY-84. The Board of Trustees approved the request for funds for this project in the Capital RAMP submitted to IBHE for FY-84.

Rationale for Adoption

Twelve architectural firms were contacted to determine their interest in providing services for this project. The firms contacted were restricted to (1) those which are currently prequalified for hospital and medical projects by CDB and which maintain an office in our primary service area (the fourteen counties in the southwestern Illinois region) and (2) those which CDB had referred to the University as having provided satisfactory service on similar projects in the past. Seven firms indicated an interest in the project. A committee was appointed by the President to review the materials submitted with the responses. With the concurrence of the President and the Architecture and Design Committee, four firms were invited to participate in interviews with the committee. The committee recommended two firms, in priority order, to the President. The President advised the Architecture and Design Committee of the recommendation and invited comments before continuing the process of selection. The President invited the two firms for a second on-campus interview. The final recommendation is based on the second interview and subsequent discussions between the President, committee members, and University officers.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The search committee consisted of eight members of the faculty and staff of the School of Dental Medicine, a representative of the Vice-President and Provost's Office, and a representative of the Office of the Director of Planning and Resource Management. This matter is recommended by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Graham, Anderson, Probst and White, Chicago, Illinois, be recommended to the Illinois Capital Development Board for retention as architect for the CDB project to construct and equip a Dental Education Facility at the Alton campus, SIUE, as appropriated in the Capital Development Board 1983-1984 fiscal year budget.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SELECTION OF ARCHITECT: PROPOSED PROJECT FOR INCREASED ON-CAMPUS SINGLE STUDENT HOUSING, SIUE

Summary

On September 8, 1983, the Board authorized the President, SIUE, to continue planning for expansion of on-campus single student housing through renovation of existing Tower Lake housing facilities, for construction of a dining facility at the housing site, and for appropriate site improvements. The Board also authorized the President to recommend an architectural and engineering firm to review the proposed project, refine cost estimates, and provide a recommendation regarding project feasibility. This matter recommends a firm for the architectural and engineering services through design development.

Rationale for Adoption

The proposed project would: (1) renovate 158 existing apartments by replacing the kitchen and dining area with a second bathroom and a third bedroom, thereby increasing apartment occupancy from four to six students, for a total occupancy increase of 316 students; (2) purchase furniture for the renovated apartments; (3) construct, adjacent to the Tower Lake Commons

Building, a dining hall with a capacity for managing 948 meal contracts to be held by the student occupants of the renovated apartments; and (4) construct appropriate site improvements, such as parking, sidewalks, and lighting. Financing for the proposed project would be through a revenue bond issue of approximately \$5,300,000.

Costs for architectural and engineering services through design development are approximately 35 percent of the total project architectural and engineering services costs. Following receipt of projected construction costs developed by this service, the University administration would make a recommendation to the Board concerning the feasibility of the project. The recommendation at that time would be either to continue the planning process through the next phase of the project (preparation of construction documents and bid specifications), or to suspend the project.

Bond counsel has advised the University that existing Tower Lake Housing Repair and Replacement Reserve monies can be used to fund the portion of architectural and engineering services applicable to the renovation, but cannot be used to fund the services applicable to the dining hall. No source of funds has been identified to fund the latter services. It is therefore proposed that the services related to the dining hall be contracted on a contingent fee basis (payment for the services would be contingent upon the revenue bond sale). The cost for services for the renovation portion of the project through design development is estimated to be \$35,700.

Letters were sent to twenty-three architectural and engineering firms to determine their interest in providing services for this project. The letters included a statement that part of the services would be on a contingent fee basis. The firms contacted were restricted to (1) those that maintain an office in the fourteen counties in the southwestern Illinois region which constitutes SIUE's primary service region, (2) those firms which had been recommended by SIUC as having provided similar satisfactory service, and (3) any firms recommended by the members of the Architecture and Design Committee. The firms had to also be prequalified by CDB or be active members of the American Institute of Architects. Fourteen firms expressed interest in the proposed project. A committee was appointed by the President to review the materials submitted by firms. As a result of this review, seven firms were invited for on-campus interviews. The committee recommended three firms to the President. All three firms recommended attested to their willingness to engage in project planning under the conditions outlined above. The President reviewed this recommendation with the Architecture and Design Committee before continuing the process of selection. Selection of the recommended firm was made by the President in consultation with committee members and University officers.

Considerations Against Adoption

There is no certainty that the construction budget or bond market interest rate will allow a realistic bond sale. However, the University believes that additional resident students would contribute significantly to the continued maturation of the institution, and warrants the initial investment as proposed in this matter.

Constituency Involvement

The search committee included representatives of the Physical Facilities Committee of the University Planning and Budget Council, the Tower Lake Resident's Association, and the Offices of the Vice-President and Provost, the Director of Supporting Services, and the Director of Planning and Resource Management. This matter is recommended by the Vice-President and Provost, the Directors of Supporting Services and of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Rhutasel and Associates, Inc., Freeburg, Illinois, is approved to perform architectural and engineering services through the design development stage for the proposed project for Tower Lake Housing renovation, construction of a dining hall, and related site improvements.
- (2) The funding for the apartment renovation and related improvements portion of the services, in the estimated amount of \$35,700, will be from the Tower Lake Housing Repair and Replacement Reserve, and the funding for the services concerning the dining hall construction and related site improvements will be contingent on the future sale of revenue bonds for the project.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, March, 1984, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held April 12, 1984; Approval of Plans and Specifications and Award of Contract: Elevator Installation, Central Steam Plant, Phase I, SIUC; Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Campus Drives, SIUC; Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Parking Lots, SIUC; Recommendation of Architect: Dental Education Facility at the Alton Campus,

SIUE; and Selection of Architect: Proposed Project for Increased On-Campus Single Student Housing, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit announced that the Flying Salukis were again the national championship team, having won this title six times in eight years. He stated that the eleventh annual cardboard boat races had received national attention. He reported that two distinguished professors, Dr. Elmer Johnson and Dr. David Sumner, have been announced in the SIUCourier. He announced that May 12 is commencement at SIUC with approximately 6,000 individuals graduating which is the largest class in history.

Regarding the announcement concerning the Flying Salukis, Mr. Norwood congratulated Terry Wendling, in his first year as coach for the team, in winning a national championship.

The following matter was presented:

FISCAL EMERGENCY POLICY
[AMENDMENT TO 2 POLICIES OF THE BOARD C-1-e, f, g, h, i]

Summary

This matter presents a proposed Fiscal Emergency Policy developed by representatives of campus constituencies, campus administrations, and the Office of the Chancellor in accordance with the provisions of 2 Policies of the Board C-1-i, which require the review of certain one-year fiscal emergency policy provisions before June 1984, and the determination by the Board whether those provisions shall be extended in the current or any modified form after that date.

Rationale for Adoption

In June of 1983 the SIU Board of Trustees adopted a policy dealing with Mandatory Leave of Absence Without Pay for Contractual Employees and

Involuntary Pay Reductions for All Employees. This policy was to remain in effect for the ensuing year. Prior to the end of that time the policy was to be reviewed by the campus constituencies, campus administrations, and Chancellor's Office and a determination made by the Board whether any extension of those provisions in the present or modified form should be enacted (2 Policies of the Board C-1-e, f, g, h, i).

On September 17, 1983, in accordance with indications made at the time of adoption of this policy, Chancellor Kenneth Shaw established the Fiscal Emergency Policies Committee for the purpose of conducting the review called for by the policy. Upon the recommendation of President Earl Lazerson and President Albert Somit the following persons were appointed to that Committee:

John Baker (SIUC)	Earl Beard (SIUE)
Pamela Brandt (SIUC)	Sarah Bradbury (SIUE)
James Scales (SIUC)	John Meisel (SIUE)
Gola Waters (SIUC)	John Reiner (SIUE)

Chancellor Shaw named Vice-Chancellor James Brown, representing the System Office, as Chair of the Committee.

The Committee, representing appropriate elements within the University community, was charged with examination of the overall problems to be faced in coping with fiscal emergencies and with the responsibility to recommend a coordinated policy suited to dealing with those problems. The Committee met on November 17, 1983; December 20, 1983; and January 25, 1984.

On February 8, 1984, the Committee forwarded to the Chancellor and the Presidents a draft Fiscal Emergency Policy which was then provided through the Presidents to constituency groups for review. Comments from various constituency groups were provided through the Presidents to the Chancellor's Office, and the draft presented here was developed from review of those comments as endorsed by each President.

Considerations Against Adoption

Although the SIUC Faculty Senate Fiscal Exigency Committee developed detailed comments regarding the System Fiscal Emergency Policies Committee draft, the SIUC Faculty Senate voted to submit "... no recommendations with regard to the draft of the Chancellor's Fiscal Emergency Committee."

The SIUE Faculty Senate, after presenting detailed comments, indicated that it "accepts the policy with reluctance but does not approve the policy." Other constituency groups made similar distinctions concerning reception of the policy draft.

Constituency Involvement

The following constituency groups provided comment regarding the draft policy: SIUE Faculty Senate; SIUE University Staff Senate; SIUC Graduate

Council; SIUC Administrative and Professional Staff Council; SIUC Civil Service Employees Council; SIUC Graduate and Professional Student Council. In addition, the comments of the SIUC Faculty Senate Fiscal Exigency Committee were accompanied by President Somit's review of those comments.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C-1-e, f, g, h, and i, dealing with declaration of a fiscal emergency, be amended as indicated in the following text:

C. Conditions of Employment

1. Documents describing and policies constituting conditions of employment and appointment:

* * *

e- ~~The Board of Trustees may declare a condition of financial necessity if, in the considered judgment of the Board, the decline in financial support is such as to require a reduction in the salary budget exceeding what may be accomplished by attrition or non-renewal of term positions (when possible) or other such measures. Representatives of the various University constituencies shall be consulted in making the decision to ask that the Board declare the present or imminent existence of a condition of financial necessity. A condition of financial necessity will apply for no longer than the fiscal year for which it is declared. By the declaration of financial necessity the Board of Trustees empowers the respective chief executives administering the Office of the Board of Trustees/Office of the Chancellor and each University to reduce expenditures for personal services by general, temporary mandatory leave of absence without pay or temporary reduction in the salary paid to faculty, administrative or professional staff, civil service, and graduate student employees.~~

e. Declaration of a fiscal emergency and specific direction to cope with such emergency lie within the authority of the Board.

- 1) It shall be the responsibility of the Board to determine that a fiscal emergency exists and to assess the extent of that emergency.
- 2) A fiscal emergency as recognized by the Board may vary in degree, ranging from a temporary financial crisis to a long term loss of resources.

- a) A short term fiscal emergency is the condition of financial necessity, which results when a decline in financial support is such as to require a reduction within the fiscal year in the personal services budget exceeding that which may be accomplished by attrition or non-renewal of term positions or other such measures after all workable reductions in support and operational costs have been made.
- b) A long term fiscal emergency is the condition of financial exigency, which results when an imminent financial crisis will require long-term programmatic reductions and termination of tenured faculty.
- f. ~~Any proposal from an executive officer to the Chancellor (or by the Chancellor for the Office of the Board of Trustees/ Office of the Chancellor) to have placed on the Board agenda a matter proposing the declaration of financial necessity and approval of a plan developed to deal with that situation shall contain the following information:~~
 - f. A declaration of fiscal emergency for either institution or for the System will be considered by the Board of Trustees when a proposal to that end from a Chief Executive Officer to the Chancellor (or by the Chancellor for the Office of the Board of Trustees/Office of the Chancellor) is placed on the Board agenda.
 - 1) Representatives of the concerned University constituencies shall be consulted as far in advance as possible and continuously involved in making the decision to ask that the Board declare a condition of fiscal emergency.
 - 2) A matter proposing the declaration of a fiscal emergency and approval of a plan developed to deal with that emergency shall contain the following information:
 - 1 a) A description of the fiscal situation which makes the action advisable.
 - 2 b) A description of specific economy measures, such as the reduction of support costs, freezing of vacancies, non-renewal of term positions, and the like, which have already been invoked in an effort to deal with the situation.
 - 3 c) A description of the proposed action.
 - 4 d) An explanation of how the proposed scope and manner of execution of the proposed measures are proportional to the fiscal emergency and will cause the least possible disruption of the educational process and the

~~least possible~~ will inflict minimal hardship on employees.

- 5 e) An indication of how employees will be notified of the measures to be implemented by the proposed action and the method and period of notice to apply before that implementation.
- 6 f) A specification of the exemptions from the proposed action, if any, which will be required to safeguard the campuses and the conduct of uninterrupted activity if the proposed action is authorized, and an indication that the proposal otherwise has general application across the University employment spectrum, including administrative personnel.
- 7 g) A report on the manner in which the constituencies have had an opportunity both to review the situation and the proposed action and to advise the executive officer.
- 8 h) An indication of how the proposed action will apply to civil service employees in terms of established Civil Service Rules and Regulations.
- 9) ~~An indication that every reasonable effort has been made in developing the proposed action to avoid interference with regular credit instruction.~~
- g- ~~When such a matter is considered by the Board, all constituencies will be given the opportunity to indicate to the Board their views on the proposed action.~~
- g. The Board will authorize actions to adjust University operations to the limitations of a declared fiscal emergency.
 - 1) The Board must be satisfied that all reasonably possible economic measures have been taken before authorizing a reduction in personnel services.
 - 2) The Board will authorize procedures commensurate to the magnitude of the fiscal emergency. Such procedures may include but are not limited to measures such as invoking a mandatory leave without pay for all employees in a declared financial necessity situation or such measures as long-term programmatic reductions requiring termination of appointment for employees with and without tenure in a declared financial exigency situation. Such procedures will be open to review and comment by administration and constituency bodies.

- 3) In a fiscal emergency situation, if budget reductions across-the-board are mandated by the Board, each basic academic or service unit will be involved in distributing its specific program and personnel changes.
 - 4) In a financial exigency situation, if budget reductions mandated by the Board are to be made programmatically, the administration will involve an appropriate faculty or constituency body in determining where within the overall academic or other program termination of appointments may occur.
 - 5) Any actions affecting an institution resulting from a declaration of fiscal emergency shall recognize the personnel policies of that institution.
 - 6) A declaration of fiscal emergency will be in effect only during the fiscal year for which it is declared.
- h. Employees who receive notices that their appointments are to be terminated or who are placed into a leave of absence status because of a fiscal emergency shall have the right to appeal through appropriate University grievance procedures.
- h i. Pursuant to 2 Policies of the Board C-1-c-3) the basic term of faculty appointment remains the academic year, and individual contract renewals which reduce the period of employment to not less than an academic year will continue to be at administrative discretion.
- i. ~~The provisions of these additions (subsections e through i) to the Board policy shall continue in force for a period of no greater than one year. Prior to the end of that year, they shall be reviewed by the campus constituencies, campus administrations, and Chancellor's Office and a determination made by the Board whether any extension of these provisions in the present or any modified form shall be enacted.~~

Given that the policy was written in such a manner as to not address the question of student employees specifically, Ms. Greeley asked that the SIUC President consider not including students under this policy, in keeping with the paragraphs which refer to not affecting the students' educational experience.

Dr. Lawrence Dennis, President of the Faculty Senate, SIUC, stated that he had three compelling reasons for speaking to this matter in the hope that they might persuade the Board to drop the matter and let the current policy stand, noting that the Faculty Senate, SIUC, had unanimously rejected the proposal at their April 10th meeting. He said that he realized that the policy called for consultation with University constituencies and the opportunity to review, but that the American Association of University Professors called for more than that; namely, faculty to exercise judgment. He next stated that if the policy is approved it would be included in the forthcoming edition of the Faculty Handbook and that new faculty will discover that the terms of their contracts can be violated almost at anytime and almost without warning. He explained that with the shamefully low pay at SIUC, it already had difficulty first in attracting and then keeping new faculty. He finally commented that the fiscal emergency policy violates SIUC's commitment to abide by AAUP regulations on academic freedom and tenure made at the time the AAUP censure was lifted. He asked that the Board refer again to the current policy on financial exigency to notice how very much reduced, virtually eliminated, would be the faculty's participation in the process. He referred to events of ten years ago and the firing of 104 colleagues at SIUC and reminded the Board that that might have been avoided had the faculty been active participants in the process. He stated that the present policy had worked and he saw no reason why it should not continue to work.

Mr. Rowe stated that the Chancellor had stated this morning that he was not against some word changes that might more nearly satisfy AAUP regulations.

Dr. James Evers, Chairman of the Graduate Council, SIUC, stated that the Graduate Council had seen various forms of this proposal, not the latest version, but that on two previous occasions the Graduate Council had rejected it unanimously. He stated that the present financial exigency policy was satisfactory to handle the situation.

Dr. Terry Mathias, Chairman of the Administrative and Professional Staff Council, SIUC, stated that the Council had looked at this policy quite carefully and was pleased to find in there clauses that did include involvement of constituencies. He stated that the Council would like to be sure that that was abided by, and that the Council thought under the current circumstances that the President would recognize that. He continued that his constituency would be affected by this policy and asked for the Board's careful thought on it. He reported that nearly 50 percent of his constituency was on term contract representing people who carry many of the important directorial positions up and down the scale.

Mr. Berry asked if a plan like this might not help avoid an incident such as what happened in 1974.

Mr. Rowe explained that he and Mr. Elliott and perhaps another one or two were rather sensitive to this issue because they were in positions as Trustees where they were given information and asked to vote financial exigency when in fact it later developed that the financial situation did not justify the then-President's recommendation.

Chancellor Shaw remarked that each campus has in operation statements on financial exigency while the Board has a very general kind of statement.

He stated that one aspect of the proposed change would insure that the Board understood its role in the process, that the Universities understood their role, and that due process was involved. He commented that it might be instructive for the Board to compare the campus financial exigency plans and this plan. Dr. Shaw went on record as indicating that he would be receptive to hearing any kind of constructive comments as to how to make this document a better one. He continued that he hoped this document would never be used, but that the protection was needed. He remarked that a year ago SIU had faced serious financial difficulties and that financial difficulties with financial exigencies can be handled if you have that kind of policy and if you have years of planning. He continued that if you have situations that are beyond the control of institutions, then it seems that you want to have something in place that is fair to all concerned and not discriminating against those employees who do not have certain kinds of benefits. He stated that he felt it was his responsibility to present a way in which the wide spectrum of financial difficulties can be dealt with and that if there are means of improving the document he would be happy to deal with those. He stated that some version of the proposal before the Board is necessary to give flexibility in dealing with financial difficulties in the future.

Mr. Rowe stated that this matter would be held over until next month, and he invited further criticism, suggestions, and comments on this proposal.

The following matter was presented:

POLICY ON ILLINOIS GOVERNMENTAL ETHICS ACT
[PROPOSED ADDITION TO 2 POLICIES OF THE BOARD F]

Summary

This proposed policy addition provides a basis for System consistency in meeting the obligations upon the University specified by the Illinois

Governmental Ethics Act. The proposed policy and attendant procedures have been developed by personnel officers and legal counsel at both Universities and with the System Office.

Rationale for Adoption

The Illinois Governmental Ethics Act requires that certain state employees file an annual Statement of Economic Interests with the Illinois Secretary of State. The Act says that noncompliance with the Act shall result in termination of employment, and accordingly it is vital that Southern Illinois University employees falling under the provisions of the Act file the necessary statement. Needed are a policy and procedures which recognize the statute and define how the requirements of the law will be carried out. Legal and morale considerations suggest that System uniformity is necessary in such policy and procedures, and accordingly at the suggestion of the institutional personnel officers this uniform System policy with procedures has been developed.

Considerations Against Adoption

University and System authorities are aware of none.

Constituency Involvement

This proposed policy deals with a situation mandated by law and not under the control of the University. It is designed to carry out statutory requirements with appropriate protections for the University and its employees. Constituency involvement does not apply to the situation and was not sought.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following addition to Chapter 2, Policies of the Board, be adopted, to be effective immediately:

F. Policy on Illinois Governmental Ethics Act

1. In accordance with the Illinois Governmental Ethics Act, the Board of Trustees of Southern Illinois University is committed to a policy of full compliance by affected personnel. The Board of Trustees directs that appropriate elements within The Southern Illinois University System adhere to procedures which promote this policy.
2. The Illinois Governmental Ethics Act requires that certain state employees earning above a specified compensation rate must file a Statement of Economic Interests with the Secretary of State not later than April 30 of each year. The Act also stipulates that noncompliance with this requirement shall result in termination of employment.
3. Southern Illinois University's responsibility to the obligation of due process will be met specifically upon the condition that

appropriate personnel will be notified by SIU at least twice (or that SIU make a bona fide effort to do so) of the requirements set forth by the Illinois Governmental Ethics Act. Final notification if reasonably possible will be issued by certified mail or personally served by a supervisor.

4. It shall be the responsibility of each campus administration to initiate procedures against employees shown in noncompliance with the Act, in accordance with the Act, and to conduct appropriate hearings necessary to fulfill the obligations of due process.
5. Due process of law shall be provided in the following manner:
 - a. Notice by mail at least 60 days prior to the due date of the obligation to file and the consequences of failure to file, together with a copy of the form to be filed.
 - b. A similar notice by hand or certified mail during the month of April to all those who have failed to file by the first week in April, which notice shall also state that they will be liable to removal from the payroll for the month of May and thereafter unless they file before April 30 or demonstrate to a specified University Officer that they have filed, are exempt from filing, or have received an extension of time for filing.
 - c. The University Officer designated to hear appeals from removals from the payroll shall give priority to requests for appointments for that purpose and shall accord appellants every reasonable opportunity to state their position.
 - d. Each campus may promulgate procedural rules to implement the above, subject to approval of the Chancellor.

BE IT FURTHER RESOLVED, That the Chancellor shall devise and promulgate Guidelines and Procedures for appropriate and coordinated institutional action in meeting the requirements of the Illinois Governmental Ethics Act, in essence represented by the attached draft. Once promulgated by the Chancellor, any amendment of these Guidelines and Procedures may be accomplished with the approval of the Chancellor.

GUIDELINES AND PROCEDURES FOR FILING STATEMENT OF ECONOMIC INTERESTS FORM

Guidelines: The Illinois Governmental Ethics Act requires that all persons, except those primarily employed in teaching as distinguished from administrative duties, who are compensated at a rate of \$35,000 per year or more, must file a Statement of Economic Interests with the Secretary of State not later than April 30 of each year. Noncompliance with the Illinois Governmental Ethics Act shall result in termination of employment. Any new employees who are compensated at the rate of \$35,000 per year or more (i.e., \$2,917 per month) should file a statement at the time of their initial employment. Employees whose salaries are raised to \$35,000 during the course of the year should file at the time of their salary increase.

Procedure:

RESPONSIBILITY

ACTION

Director of Personnel
or Designee for each
campus and for the
School of Medicine

1. In January, produces a listing of employees reporting salaries of \$35,000 per year or higher at the predicted rate of pay for the ensuing April.

Checks list against notices of appointment and Office and Staff Directory to identify faculty (not primarily engaged in teaching), A/P staff, and civil service workers who should file "Statement of Economic Interests" form.

2. Prepares form letter giving notice of the Governmental Ethics Act, its relevance to the employee notified, and the implications of noncompliance.
3. Mails form letters and Statement of Economic Interests form by January 30, to names on list described in paragraph #1.

Chancellor's Office

4. In early March, receives from the Secretary of State a list of employees who the State Comptroller has identified as being eligible to file. Sends to each Director of Personnel or Designee for comparison purposes.
5. First week in April, writes a letter to Deputy Director, Office of the Secretary of State, requesting a list of employees

who have filed a "Statement of Economic Interests" form to be mailed to each Director of Personnel or Designee.

Secretary of State's Office

6. Sends list of SIU employees who have filed form to each Director of Personnel or Designee.

Director of Personnel
or Designee for each
campus and for the
School of Medicine

7. Compares names on Secretary of State's list (indicated in #6) with names on list referred to in paragraph #1.
8. By the third week in April, final notice is given by certified mail or served personally by a supervisor to those persons still shown as nonfilers that they are liable to be removed from the next payroll unless they provide evidence to a designated officer that they have filed or appear before a designated officer before April 30 and show cause why termination of their employment should not proceed as projected.

Chancellor's Office

9. Last week in May, writes a letter to Deputy Director, Office of the Secretary of State requesting a list of employees who have filed a "Statement of Economic Interests" form as of May 31.

Secretary of State's Office

10. Sends list of SIU employees who have filed form.

Chancellor's Office

11. Copies list and mails one copy each to:
Carbondale Campus - President
Edwardsville Campus - President
School of Medicine, Springfield - Dean
with copy to each Director of Personnel or Designee.

Director of Personnel
or Designee for each
campus and for the
School of Medicine

12. Compares names on Secretary of State's list (indicated in #10) with names on list referred to in #1.
13. Gives notice (as in #8 above) to each person shown as a nonfiler that if that person does not provide satisfactory evidence of filing within one week, that he or she will be removed from the June payroll. Removes from the June payroll all who do not do so.

Chancellor Shaw stated that the campuses suggested that his office, together with the personnel people from the two campuses, develop a statement which would enable the Illinois Governmental Ethics Act to be implemented by SIU. He continued that the Act required certain things of SIU in terms of people who needed to sign statements of conflict of interest and stating their other activities. He reported that SIU was required to abide by the law and that a suggested set of procedures was contained in the proposal.

In response to a question from Mr. Norwood, Dr. Shaw stated that only an extremely small number are not complying with the Act now. He stated that having the right kind of procedures to deal with that would give everybody every opportunity to comply with the law.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

Senate Bill 1592, our operating budget, passed appropriation to committee, May 9, and at that time the bill was amended downward to the Governor's level. There was one variation, however. Those systems which raise tuition beyond the 6-1/2 percent IBHE level are being asked to provide funds for the additional burden that this increase places on the Illinois State Scholarship Award Program. In shorthand version, if you raise your tuition beyond that amount, ISSC has to pick up those dollars to give students who are eligible, which turns out to be about \$1,500,000. So it becomes a question as to whether or not everybody pays for the benefits received by those who raise tuition or whether those who receive the benefits pay for it. The legislature is pretty much unanimous that it wants to see those who benefit also pay. There are differences of opinion as to whether this should be a direct transfer of Income Fund dollars to the Illinois State Scholarship Commission, whether these should be General Revenue Fund dollars, or whether it should be in the form of some kind of waiver. The other deviation from the Governor's recommendation was that retirement contributions were increased to 66-2/3 percent of pay out as opposed to the 60 percent in the Governor's level. Our understanding is that those dollars come from internal reallocation of some of the Code Departments; it didn't come from internal reallocation of our budget.

House Bill 2804, and its companion bill, Senate Bill 1470, is the so-called T-shirt bill prohibiting higher education from competing in retail

sales. The sponsors and the Retail Merchants Association have agreed to work with the universities to hammer out an amendment that makes the bill more acceptable. The bill has been amended and it would prohibit sale of items that are in a significant level of competition with private business. It would allow the sale of items commonly sold in the operation of the institution and all the items sold prior to 1980 can continue to be sold. We feel that these amendments give us a sufficient amount of flexibility that we can be supportive.

House Bill 1646, the comparable worth item or pay equity, was amended and it did not receive enough votes to be voted out of committee. It would appear at this point that the comparable worth question will be one that we will hear about next year and perhaps even this year.

House Bill 2400 provides scholarship aid in addition to the monetary award program for qualified students graduating above the 95th percentile of their Illinois high school graduating class. The bill is amended to eliminate the merit recognition component and reduce the need base component to \$1,000. The cost of the bill would be \$2.2 million the first year and \$4.4 million in the second. It would not go into effect until July 1, 1985. It has gone through a number of amendments. We don't know how it will turn out, but at some point in time we're going to see a merit scholarship proposal advance through the legislature and be signed. Whether this is the one or not is difficult to tell.

Mr. Norwood congratulated the Chancellor and the Presidents for not raising tuition above the 6.5 percent. He continued that it was important that the bill contain the provision that universities cannot raise tuition and get the ISSC to pay for it and continue to deplete the resources for other students around the state.

In response to a question from Mr. Berry regarding House Bill 2804, the T-shirt bill, Chancellor Shaw responded that there has been opposition to the bill from the universities and student groups. He continued that many legislators view this bill as making the one in effect more operable. He remarked that anything sold before 1980 would be exempt, but that the bill is general enough that SIU can operate a pretty sound operation and not have to further tax the students.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that a number of searches had come to conclusion. He

introduced the following people: Professor Samuel Pearson, Dean of the School of Social Sciences; Professor Johnetta Haley, Director of the East St. Louis Center; Dr. Miriam Dusenbery, Director of Academic Services; and Mr. Larry Graham, Head Basketball Coach. He announced that SIUE's Men's Division II team won their seventh consecutive title on May 9. He reported that the women's team advanced to the finals of Division II and placed second. He stated that there would be a bus at the east entrance of the University Center to transport members of the Board and others on a tour of the Student Experimental Theatre and the Sam M. Vadalabene Center for Health, Recreation, and Physical Education. He introduced Dr. Jim Buck, who will be the tour guide.

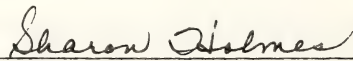
Mr. Rowe introduced Mr. Jim Grandone, a former student trustee, who is now a member of the press.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served at the Vadalabene Center, with members of the Task Force on Academics and Athletics and the Intercollegiate Athletics Committee in attendance.

The Chair announced that the next meeting of the Board of Trustees would be held at the Touch of Nature Environmental Center on June 14, and that Mr. Van Meter would be presiding.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:37 a.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 14, 1984, at 11:00 a.m., in the Sledgefoot Lounge, Freeberg Hall, Touch of Nature Environmental Center, Camp II, Little Grassy Lake, Southern Illinois University at Carbondale. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary and the following members of the Board were present:

Mr. David Berry
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. Van Meter commented that one of the joys of being a member of the Board of Trustees was to find out the real resources of the University when he had met the people on the various staffs, faculty, students, and everyone connected with the University. He continued that when the Board came to locations such as this, which he would call peculiar, wonderful places, it appreciated the tremendous resources provided for in years past by President Emeritus Delyte W. Morris and others. He thanked Phil Lindberg, Director of

the Touch of Nature Environmental Center, for the magnificent job done by him and his staff in hosting the dinner on Wednesday evening and the Board of Trustees' meeting today.

Under Trustee Reports, Mr. Norwood reported that he had attended the meetings of the State Universities Retirement System on May 10 and 11. He stated that at that meeting they met with the funding and investment people and things were going fairly well. He reported that the market value at the end of March 31 was \$1,479,000,000 plus, but that there was still a great unfunded liability. He stated that the retirement system continues to send out information to participants of the plan to let them know that it is still important to strive for full funding for the retirement system. He reported that the net income last year was \$79,000,000 plus and that funding for Fiscal Year 1985 is 66-2/3 percent of gross payout.

Ms. Sharon Hutcherson reported that she had attended the SIUC commencement on May 12, along with Harris Rowe. She stated that at that commencement she also received her Juris Doctor degree.

In the absence of Dr. Wilkins, Chancellor Shaw reported on the meeting of the Joint Trustees Committee for Springfield Medical Education Programs on May 17. He stated that the meeting was very informative. He reported that Dean Moy had brought the Committee up-to-date on matters of accreditation and budget problems, and had given the Committee a summary of some of the problems in the field of medicine today as a result of the spiraling costs and the impact it has on medical schools which have their own teaching hospitals.

Mr. Elliott reported that he had attended the Merit Board Employees Award Banquet on May 25 at which 5, 10, and 15 year awards were presented to members of the Merit Board staff. He explained that the Merit Board System

in Illinois serves as a model for many systems around the country. He also reported that he had attended the SIUE commencement on June 8. He stated that it was a joyous occasion and it had been a pleasure to attend.

Mrs. Kimmel reported that she had attended the SIUE School of Dental Medicine commencement on June 2.

Mr. Van Meter introduced the new SIUE and SIUC constituency heads: Dr. Tom Paxson, President of the Faculty Senate, SIUE; Mr. Fred Porterfield, President of the Student Senate, SIUE; Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC; Mr. Andrew Leighton, President of the Undergraduate Student Organization, SIUC; and Mr. Jerry Looft, Chairperson of the Civil Service Employees Council, SIUC. Mr. Van Meter reported that Mr. Looft had been re-elected to that position.

President Somit introduced the President of Liaoning University, Republic of China, Feng Yu-Zhong, who is the youngest president in China. He also introduced Vice-President Liu Qi-Tao and Professor Chen Jia-Sheng. He commented that these guests are visiting the United States and the SIUC campus.

Mr. Elliott stated that it was a pleasure to make the presentation of the Lindell W. Sturgis Memorial Public Service Award for contributions to community, area, state or nation rather than job-related activities. He made the following statement:

The Board has received the committee's recommendation for the fifth award of this honor memorializing Lindell W. Sturgis and the signal service he gave to this institution. Mr. Sturgis served with distinction on the governing boards of Southern Illinois University for nearly thirty years; twenty of those years were on the Board of Trustees. He accepted further responsibilities by serving as Chairman for two years and as Vice-Chairman for several years preceding. His dedication and commitment to Southern Illinois University still stand as a model for us all to emulate.

Mr. Elliott introduced members of the Sturgis family in attendance: Viola Sturgis, widow of Lindell W. Sturgis; Jean Easley and Sue Wetherington, Lindell Sturgis' daughters; and Lydia Miller, Lindell Sturgis' sister. He recognized the four past recipients: William E. O'Brien, John Fohr, David E. Christensen, and Carol McDermott. Mr. Elliott moved that this Board present the fifth Lindell W. Sturgis Memorial Public Service Award to Mrs. Betty Mitchell. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized Mrs. Betty Mitchell, Assistant Professor of English and Administrative Assistant to the Department Chairman, and outlined for the Board the wide variety of activities which she is currently and has been involved regarding community service. He presented Mrs. Mitchell with a plaque and a check for \$500.

Mrs. Mitchell stated that she had come to SIUC 39 years ago in August; that she didn't have any idea that she would stay here for 39 years, but that she couldn't think of any place she would rather have been.

Mr. Elliott recognized Mr. Ellis Mitchell, Betty Mitchell's husband. He also recognized Stanley McAnally, President of the SIU Foundation, and members of the Lindell W. Sturgis Memorial Public Service Committee: Jack Dyer, Chairman of the Committee; Gary Auld; Dave Grobe; Rex Karnes; Marianne Osberg; Susan Rehwaltdt; Ben Shepherd; and Mike Williams.

Mr. Elliott stated that the Lindell W. Sturgis Memorial Award provided that the number of annual recipients may be altered based upon available funds, and the agreement with the Sturgis family was that the second award be given for outstanding, professional achievement in the area of public service by a member of the faculty and staff. He continued that the award is for University-related work and that this is the first time that a

second award has been given. He stated that this award is a surprise to everyone except a very tight inner group. Mr. Elliott moved that the Board present the first Lindell W. Sturgis Memorial Professional Achievement Award to Mr. Rex Karnes. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott commented that Mr. Karnes is a member of the Lindell W. Sturgis Memorial Public Service Committee, that he was an organizer of the Committee, and that he is retiring this year after 30 years of service to the University. He outlined for the Board the wide variety of positions and activities which he is currently and has been involved regarding his employment and community service. He presented Mr. Karnes with a plaque and a check for \$500.

Mr. Karnes thanked the Sturgis family for making these awards possible, his wife and daughter for their patience, and the Board of Trustees.

Mr. Elliott introduced Virginia Karnes, Rex Karnes' wife, and his daughter, Mindy.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Indian Building at the Touch of Nature Environmental Center at 8:15 a.m. that morning. He gave the following report:

Item L, Fiscal Emergency Policy, was discussed and the Committee recommends approval by the Board of Trustees. A report was given regarding computing. Salary increase plans for Fiscal Year 1985 were discussed and will be acted on in July. The Committee discussed the proposed RAMP Guidelines for FY-86. The System Audit Plan for FY-85 was presented. The Committee discussed the possible refinancing of discounted prepayment of revenue bonds issued to HUD. Regarding this last item, it may require a special meeting in August, but there will be an update on this in July. The Committee heard a report on banking relationships. The Committee discussed and recommends approval and inclusion in the Board's omnibus motion of Items M, Temporary Financial Arrangements for Fiscal Year 1985, and T, Defeasance of SIU Foundation Bond Issue for the VTI Dormitory: Disclaimer of Legal Interest or Title.

Mr. Elliott announced that there will be a Finance Committee meeting on Wednesday, July 11, 1984, at 7:30 p.m., for discussion of computer policy at SIUC. He also announced that as Chairman of the Ad Hoc Committee for the Five-Year Review he will call a meeting of that Committee on Wednesday, July 11, 1984, at 5:45 p.m. He invited other members of the Board of Trustees and other interested people to attend. He stated that sandwiches would be available for members of the Board.

Mr. Elliott stated that this was David Berry's last meeting as a member of the Finance Committee. He thanked David for the fine service he has given to the Committee.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met in the Indian Building at the Touch of Nature Environmental Center that morning. She gave the following report:

A lengthy discussion on recommendations for programs and for abolition of degree programs was had at the May meeting. Opportunity for discussion of Items G, Abolition of Degree Program: Master of City and Regional Planning, Major in City and Regional Planning, Department of Earth Science, Geography, and Planning, School of Social Sciences, SIUE; H, Abolition of Degree Program: Bachelor of Arts and Bachelor of Science, Major in Human Services, Delinquency Study and Youth Development Center, SIUE; I, Abolition of Educational Unit: Delinquency Study and Youth Development Center, SIUE; O (1), Recommendations Per "Academic Affairs and Research: A Planning Document (September, 1983)": Restructuring of the Ph.D., Major in Education, and Retitling of the Department of Guidance and Educational Psychology, SIUC; O (2), Restructuring of the Bachelor of Science, Major in Technical Careers, Division of Advanced Technical Studies, School of Technical Careers, SIUC; O (3) Administrative Relocation of Degree Programs: B.S., Child and Family; B.S., Clothing and Textiles; B.S., Consumer Economics and Family Management; B.A., Design; B.S., Food and Nutrition; and B.S., Interior Design, SIUC; O (4), Abolition of Degree Programs: A.A.S., Correctional Services; B.A. and M.A., Latin American Studies; M.S., Human Development; M.S., Environmental Design; and M.S.Ed., Home Economics Education, SIUC; and P, Conversion of the Bachelor of Science Degree Program in Engineering With Four Specializations to Four Bachelor of Science Programs in Engineering, and Retitling of the Departments of Electrical Sciences and Systems Engineering; Engineering Mechanics and Materials; and Thermal and Environmental Engineering, SIUC, was given and the Committee recommends these items to the Board for approval. The Committee does not recommend that they be placed on the omnibus motion because it doesn't want to shut off any discussion if anyone here wishes to speak to these. There was discussion of the

Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1986, for SIUC, the SIU School of Medicine, and SIUE. These matters will be presented for Board action in July. The Committee received a brief report on the progress of SIUC and SIUE's response to the IBHE recommendations on public college and university admission requirements. This will be discussed at the July meeting. There was no time to discuss the report on foreign language offerings and enrollments in Illinois public high schools, but it will be discussed in July.

Mrs. Harvey, member of the Architecture and Design Committee, said that the Committee had met in the Indian Building at the Touch of Nature Environmental Center that morning. She gave the following report:

The Committee discussed and approved four items to be placed on the Board's omnibus motion. They are: Items J, Proposal to Dispose of Property Located at 3220 College Avenue, Alton, Illinois, SIUE; Q, Easements to the City of Carbondale, Storm Drainage Project, SIUC; R, Approval of Plans and Specifications and Award of Contract: Elevator Installation, Central Steam Plant, Phase II, SIUC; and S, Project Approval and Selection of Architect: Replacement of Carpeting, Student Center, SIUC. There was one correction to Item J; instead of the "Illinois Department of Administrative Services," it should be the "Illinois Department of Central Management Services." President Lazerson presented a proposal for the day care center at SIUE.

Mr. Van Meter explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, APRIL, 1984,
SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of April, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROPOSAL TO DISPOSE OF PROPERTY LOCATED AT 3220 COLLEGE
AVENUE, ALTON, ILLINOIS, SIUE

Summary

This matter proposes the disposal of real property located at 3220 College Avenue, Alton, Illinois. The property was acquired when the University purchased the Alton Campus (previously known as Shurtleff College) in December, 1971. The property consists of a lot, approximately 330' x 160', and a fourteen-room two story, brick and frame residence. The original appraised value was \$20,000.

While Illinois law authorizes the Board of Trustees to acquire and dispose of real property, SIUE officers recommend that the property be transferred to the Illinois Department of Central Management Services which has prescribed procedures for disposal of state real property. That Department will first advertise it for transfer to other units of state government. If there is no interest, it will then advertise the property for sale to units of local government and, as a last measure if needed, advertise it for sale to the public. Any proceeds from a sale will be deposited to the state General Revenue Fund, from which the funds for acquisition were derived.

Rationale for Adoption

The Southern Illinois University School of Dental Medicine began operations at the Alton Campus in 1969. No use has been made of the 3220 College Avenue property because of its inconvenient location. Over the intervening years the property has been leased to the Madison County Mental Health Center, Inc. The Center has not used the property for some time and, by mutual agreement, the lease has been cancelled. The administration of the School of Dental Medicine anticipates no future use for the property. Consequently, University officers propose that the property be disposed of by transferring title to the property to the Illinois Department of Central Management Services.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter is recommended for adoption by the Vice-President and Provost, the Director of Supporting Services, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The property owned by the Board of Trustees and located at 3220 College Avenue, Alton, Illinois, be disposed of by transfer of title to the Illinois Department of Central

Management Services. The legal description of the property is as follows, to wit:

Beginning at a point at the most Northwesterly corner of College Avenue and Oak Street (as platted by Joseph Burton, reference being had to the plat of said Addition of record in Plat Book 5 at Page 9 Madison County, Illinois records) and which said Oak Street is now known as Orchard Boulevard, as shown on Plat of William W. Elwell's College Heights Subdivision of part of Sections 6 and 7 of record in Plat Book 8 at Page 44 Madison County, Illinois records; thence Northerly from said beginning point along the Westerly line of said Orchard Boulevard 333 feet and 1 inch to a point; thence Westerly 161 feet 4 inches to a point; thence Southerly and parallel with the Westerly line of Orchard Boulevard, 332 feet to a point in the Northerly line of College Avenue; thence Easterly along the Northerly line of College Avenue 161 feet 4 inches to the place of beginning, the said tract of land being otherwise known as lot 70 of Burton's Subdivision Upper Alton; in Madison County, Illinois.

Same description as conveyed in Book 2297 on page 475.

- (2) The Board of Trustees authorizes the Chairman and the Secretary to execute such deeds and other legal documents in the name of this Board as may be necessary or desirable to accomplish the above purpose.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1985

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1985 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1985 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1985 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1985;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and the Chancellor of The Southern Illinois University System are authorized to make expenditures at levels equal to or less than those approved for Fiscal Year 1984 as necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1985 is approved by the Southern Illinois University Board of Trustees.

EASEMENTS TO CITY OF CARBONDALE, STORM DRAINAGE PROJECT, SIUC

Summary

This matter proposes that a permanent easement and a temporary easement be granted to the City of Carbondale for the purpose of correcting a storm drainage problem that frequently occurs on privately-owned residential properties adjoining University-owned land.

Rationale for Adoption

The Carbondale City Council has recognized a problem of inadequate storm drainage in a residential area known as the Parrish Acres subdivision. The City Public Works Department has proposed a two-phased project to alleviate the problem. The first phase involves clearing and excavating an existing drainage ditch that is partially on University land. The second phase does not involve University land.

The University land is commonly known as the Colp Stables property and is north of Chautauqua Street and east of Tower Road. The permanent easement involves a narrow strip approximately 400 feet by 40 feet at the extreme north edge of the Colp Stables land and adjacent to privately-owned residential properties along the south side of Kent Drive. The temporary easement will facilitate access to the construction area and is approximately 1200 feet by 50 feet. These easements are requested by the City of Carbondale.

Considerations Against Adoption

University officers are aware of none. The granting of these easements is primarily a matter of cooperation with the City of Carbondale.

Constituency Involvement

This project has the involvement and recommendation of the City Council, the City Manager, the City Director of Public Works, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC. The Dean of the School of Agriculture does not object to this project.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A permanent easement be and is hereby granted to the City of Carbondale for the purpose of correcting storm drainage problems.
- (2) A temporary easement be and is hereby granted to the City of Carbondale for the purpose of facilitating access to the construction area.
- (3) The permanent and temporary easements be as set forth in legal descriptions appended hereto and made a part hereof.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
ELEVATOR INSTALLATION, CENTRAL STEAM PLANT, PHASE II, SIUC

Summary

This matter proposes approval of plans and specifications and the award of contract for the installation of the catwalk system in the central steam plant and general construction work.

The estimated cost for this portion of the project was \$100,000. The low bid was \$67,500. The source of funds is state appropriations through the Physical Plant account.

Rationale for Adoption

At its meeting of March 8, 1984, the Board of Trustees gave approval to the project to install a small industrial-type elevator and catwalk system in the central steam plant. The estimated total cost of the project was \$200,000.

The elevator is being installed in the first phase, and the catwalk system and the general construction part of this project is the second phase. A favorable bid has been received for this second phase, and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for this project and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this is primarily a matter of facilities improvement, the constituency heads were not involved. This matter was initiated by the

Director of the Physical Plant, and has the recommendation of the Vice-President for Campus Services and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to install the catwalk system and to perform the general construction work of this project be and is hereby awarded to the R. B. Stephens Construction Co., Carbondale, Illinois, in the amount of \$67,500.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPLACEMENT OF CARPETING, STUDENT CENTER, SIUC

Summary

This matter seeks project and budget approval for the replacement of carpeting in the Student Center, SIUC. The estimated cost of this work is \$151,000.

Funding for this work will be from student fees through the System Revenue Reserve Bonds of 1978, Repair and Replacement Reserve, and the Student Center Operation and Maintenance account. State appropriations will not be required.

This matter further requests authority for the plans and specifications to be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The carpeting in the Bookstore and in the second floor corridors and lounges was installed in 1971 and had a life expectancy of seven to ten years under normal conditions. The traffic in the Bookstore is very high, and the programming of activities in the second floor facilities has increased significantly during the past five years causing rapid deterioration of the carpet. Patching and other repairs have become impractical due to depletion of the available material.

In order for this project to be completed during the low-traffic periods in the late summer and between semesters, this request for approval is made at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Student Affairs, the Director of the Student Center, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the carpeting in the Bookstore and in the second floor corridors and lounges of the Student Center, SIUC, be and is hereby approved at an estimated cost of \$151,000.
- (2) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

DEFEASANCE OF SIU FOUNDATION BOND ISSUE FOR THE VTI DORMITORY: DISCLAIMER OF LEGAL INTEREST OR TITLE

Summary

This matter seeks adoption by the Southern Illinois University Board of Trustees of a disclaimer of legal interest in or title to any of the funds and investments held by Northern Trust Company, as Trustee, in connection with the SIU Foundation Bond Issue for the Vocational-Technical Institute near Carterville, Illinois.

Rationale for Adoption

The Southern Illinois University Foundation issued \$1,000,000 in Southern Illinois University Foundation Revenue Bonds of 1966 pursuant to a Trust Agreement dated July 1, 1966 between the Foundation and the Northern Trust Company, as Trustee.

The proceeds of this bond issue were used to construct a dormitory at the Vocational-Technical Institute near Carterville, Illinois, on land leased to the Foundation by SIUC. After construction, the dormitory was leased back to SIUC and for some years used as a dormitory. When most of the VTI (now STC) activities were moved into a new building at the Carbondale campus, the dormitory building lost nearly all utility to SIUC. It was sublet to the U.S. Government for a period, so it was not a total liability. Finally, in 1976, the opportunity arose to sell the building to the U.S. Government, and on the basis of an appraisal SIUC received the appraised value of the land (\$10,000) and the Foundation received the appraised value of the building (\$809,000). The Foundation deposited its share with the Trustee of the 1966 bond issue to pay the bonds as they became due. Since this amount is more than sufficient to retire the bonds, the Foundation desires to escrow an ample sum for bond retirement, and to defease the bond indenture so that it may receive the funds not necessary for bond retirement and use them for its charitable and educational purposes. The Foundation has been advised on this matter by its Bond Counsel, Chapman and Cutler.

The Foundation Board of Directors approved an Escrow Agreement to accomplish the defeasance and transfer. Although the System Financial Officer and Board Treasurer notified the Trustee that the accounts and income from the same belong to the Foundation, and the University does not claim any interest in the same, the Trustee has requested that this Board pass a resolution disclaiming any legal interest in or title to any of these funds and investments held by the Trustee.

This resolution needs to be adopted in order to comply with the last remaining condition of the Trustee.

This resolution, along with the Escrow Agreement approved by the Board of Directors of the Foundation, will allow the Foundation to receive the funds not necessary for bond retirement for use and investment in accordance with its Charter, Bylaws, and policies.

Considerations Against Adoption

University nor Foundation officers are aware of none.

Constituency Involvement

Because this action is primarily a formality necessary in order to allow the Foundation to receive funds and investments belonging to it, the constituency heads were not involved.

This matter was initiated at the request of the Foundation and has the recommendation of the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board of Trustees of Southern Illinois University has no legal interest in or title to the funds and investments held by the Trustee pursuant to the Trust Agreement, including any funds and investments to be permitted by the Trustee to the Foundation as the result of the defeasance of the bonds.
- (2) This resolution shall take effect immediately upon its adoption.
- (3) Certified copies of this resolution be forwarded to the President of the Southern Illinois University Foundation and to the Northern Trust Company, Trustee of the Trust Agreement dated July 1, 1966.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, April, 1984, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held May 10, 1984; Proposal to Dispose of Property Located at 3220 College Avenue, Alton, Illinois, SIUE, as amended; Temporary Financial Arrangements for Fiscal Year 1985; Easements to City of Carbondale, Storm Drainage Project, SIUC; Approval of Plans and Specifications and Award of Contract: Elevator Installation, Central Steam Plant, Phase II, SIUC; Project Approval and Selection of Architect: Replacement of Carpeting, Student Center, SIUC; and Defeasance of SIU Foundation Bond Issue for the VTI Dormitory: Disclaimer of Legal Interest or Title. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, David Berry, Sharon Hutcherson; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

ABOLITION OF DEGREE PROGRAM: MASTER OF CITY AND REGIONAL
PLANNING, MAJOR IN CITY AND REGIONAL PLANNING,
DEPARTMENT OF EARTH SCIENCE, GEOGRAPHY, AND
PLANNING, SCHOOL OF SOCIAL SCIENCES, SIUE

Summary

This matter proposes the termination of the Master of City and Regional Planning degree program, major in City and Regional Planning, Department of Earth Science, Geography, and Planning, School of Social Sciences, SIUE, effective June 15, 1985.

Rationale for Adoption

Significant problems in this program were first identified in an internal program review conducted in 1979. These problems have continued. A number of specific issues were identified. Among these are:

1. Low number of faculty willing to accept assignments in the program;
2. The loss of important specialized skills due to faculty leaving the program;
3. Absence of research productivity among faculty assigned full-time to the program;
4. Excessive time devoted to non-professionally related community service by faculty assigned full-time to the program;
5. Failure of program goals and curriculum to reflect the changing nature of the field of planning;
6. Unresolved conflict among the faculty which has contributed to the failure to make needed changes in goals and curriculum and which has adversely affected advisement and other student-faculty relationships;
7. Concern about the quality of students, including minimal admission standards and minimal evaluation of student progress;
8. Failure to formalize relationships with other departments which would strengthen the curriculum; and
9. Ineffective leadership and administration.

Another program review was conducted in 1982-83 with the review report issued in April, 1983. That review indicated many of these problems were continuing.

Furthermore, enrollment and graduations have declined dramatically. Recent studies indicate that employment opportunities have been fewer than the

number of qualified individuals in the field; this circumstance is expected to continue well into the future. A formal moratorium on admissions to the program was declared on March 17, 1983.

All currently enrolled students have been informed of the possibility of termination and have been assured that every opportunity will be afforded them to complete their degree by the termination date.

The recommendation for termination was received from the Graduate School, SIUE, by the Vice-President and Provost on July 11, 1983. After reviewing the issues and problems described and conferring intensively with faculty, students, and all appropriate administrators, the Vice-President concluded that the problems are real and on-going and that termination is justified.

Considerations Against Adoption

The termination of the Master of City and Regional Planning eliminates that academic option for graduate students.

In the absence of acceptable alternative employment within the institution, the affiliation of several faculty members with SIUE would cease with termination of the program. Four tenured persons are members of the faculty of this program. Two tenured persons whose primary assignments exist elsewhere teach some courses in the program.

Constituency Involvement

The proposal was initiated by the Dean of the School of Social Sciences, SIUE, following careful scrutiny of a program review report completed in April, 1983. At its meeting of July 8, 1983, the Graduate Council approved the request for termination. In accordance with the SIUE tenure policy which requires that "a broadly based University committee" be convened to consider the "current status of the University budget and programs," the proposal has been reviewed by the University Planning and Budget Council. The proposal is recommended for adoption by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of City and Regional Planning degree program, major in City and Regional Planning, Department of Earth Science, Geography, and Planning, School of Social Sciences, SIUE, be and is hereby abolished effective June 15, 1985, and that the University Tenure Policy and Guidelines as approved by the Chancellor, June 30, 1983, be adhered to in the question of faculty members assigned to the program affected by this resolution; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

Mrs. Kimmel moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

ABOLITION OF DEGREE PROGRAM: BACHELOR OF ARTS AND
BACHELOR OF SCIENCE, MAJOR IN HUMAN SERVICES,
DELINQUENCY STUDY AND YOUTH DEVELOPMENT CENTER, SIUE

Summary

This matter proposes the abolition of the Bachelor of Arts and Bachelor of Science degree program, major in Human Services, Delinquency Study and Youth Development Center, SIUE, effective June 15, 1985.

Rationale for Adoption

The final report of the Undergraduate Program Review for the Human Services program was completed in September, 1981. This report was submitted to the Curriculum Council of the SIUE Faculty Senate. The report, which was endorsed by the Curriculum Council on February 11, 1982, cited the following reasons for proposing termination of the subject program:

1. The absence of a clear and easily communicated definition of "human services" and of goals and objectives for that program which distinguish it from other programs in the University;
2. The absence of a conceptual base and a curriculum structure to support it;
3. The absence of a context in which the program is subject to continuing peer review and/or is measured against national guidelines and standards;
4. The lack of both disciplinary depth and interdisciplinary strength;
5. Enrollment declines of more than a temporary nature;
6. A declining market for graduates of the program; and
7. The presence of other programs which may meet the needs of students wishing to prepare for social services careers.

While no one of these concerns necessarily justifies discontinuance of the Human Services program, taken together they support the considered judgment of the Review Committee, the Curriculum Council, the Faculty Senate Executive Committee, and the Faculty Senate, that termination of the program will be in the best interests of the University and its instructional mission.

The Faculty Senate formally recommended termination of the program at its meeting of March 17, 1983. On March 18, 1983, acceptance of majors into the program was formally discontinued. Between that time and Spring, 1984, the Vice-President and Provost, SIUE, took the recommendation under consideration and, after careful assessment of the issues, concurred in the proposal on grounds cited and described in detail in the Undergraduate Program Review Report. The Vice-President and Provost further determined that the degree-granting unit for the Human Services major, the Delinquency Study and Youth Development Center, should also be abolished. This recommendation is presented to the Board of Trustees in a separate matter. Students currently enrolled in the program, having declared as majors prior to the enrollment suspension in March, 1983, will be permitted a reasonable period to continue and complete the program without interruption.

Considerations Against Adoption

The termination of the Human Services program eliminates that academic option for undergraduate students. Personnel impact is discussed in the action to abolish the Delinquency Study and Youth Development Center, the unit through which this program has been administered.

Constituency Involvement

This proposal was initiated in the Curriculum Council of the SIUE Faculty Senate. It has been reviewed and endorsed by the Faculty Senate Executive Committee and the Faculty Senate. In accordance with the SIUE tenure policy which requires that a "broadly based University committee" be convened to consider the "current status of the University budget and programs," the program has been reviewed by the University Planning and Budget Council. The proposal is recommended for approval by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Arts and Bachelor of Science degree program, major in Human Services, Delinquency Study and Youth Development Center, SIUE, be and is hereby abolished effective June 15, 1985; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

Mrs. Kimmel moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

ABOLITION OF EDUCATIONAL UNIT: DELINQUENCY STUDY AND
YOUTH DEVELOPMENT CENTER, SIUE

Summary

This matter proposes the abolition of the educational unit, Delinquency Study and Youth Development Center, SIUE, effective June 30, 1985.

Rationale for Adoption

The Delinquency Study and Youth Development Center was established on the Edwardsville campus in 1962 as the Center for the Study of Crime, Delinquency, and Corrections. Among its objectives were the establishment of a formal academic curriculum in the various correctional areas of crime control and in correctional administration; the offering of workshops, training institutes, and conferences for continued professional training; the provision of consultation and technical assistance to agencies; and the promotion of research, demonstration projects, and surveys of pertinent problems in the fields of delinquency, crime, and corrections. In 1970, the Board of Trustees approved a proposal for an undergraduate degree in Human Services to be offered by the Delinquency Study and Youth Development Center. That degree is now being recommended for abolition because of curriculum problems, sharply declining enrollment, and decreased employment opportunities. The details of the degree abolition proposal are given in a separate matter now before the Board.

In September, 1981, an Undergraduate Program Review Final Report for the Human Services major was completed. It strongly urged discontinuance of the degree program. The report was endorsed by the Faculty Senate Curriculum Council and, subsequently, by the Senate itself. While the report focused principally on the academic program, there were also observations about other faculty activity only indirectly related to the offering of the Human Services major. One of the findings was that the seven full-time faculty in the Center devoted approximately 12 percent of their time to research, 21 percent to public and other service, and 9 percent to administrative duties, leaving, in the 1979-81 study period, approximately 58 percent of faculty time directly devoted to undergraduate instruction. With the abolition of the undergraduate major, faculty responsibilities would no longer include instruction. An examination of faculty activities over the period from 1976 to 1980 indicated a relatively low level of research productivity.

An examination of faculty educational background indicates doctoral training limited to education and psychology.

The Center perceives the Human Services degree program, that is, the academic component of the Center, as integrally related to public service and applied research activities. Assuming approval of the abolition of the Human Services major, this important interrelationship will cease.

The Director of the Center reports directly to the Vice-President and Provost. After careful study and consideration, the Vice-President has reasoned that with the termination of the Human Services degree program, the

activities and services of the Center and its faculty will be considerably reduced. Not only will students who would major in Human Services find that their academic needs can be met by other existing programs, but the public service and research performed by the faculty can be adequately provided elsewhere in the institution. The abolition of the Center is, therefore, recommended.

Considerations Against Adoption

Public service and research activities performed by the staff of this unit will either be eliminated or transferred to other sites in the institution.

Six permanent, tenured faculty members will be affected by this abolition. In the absence of acceptable alternative employment within the institution, their affiliation with SIUE would cease.

Constituency Involvement

This proposal was initiated in conjunction with the decision to abolish the undergraduate degree program, major in Human Services. It received complete review by the Vice-President and Provost. In accordance with the SIUE tenure policy which requires that "a broadly based University committee" be convened to consider the "current status of the University budget and programs," the proposal has been reviewed by the University Planning and Budget Council. The proposal is recommended for approval by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Delinquency Study and Youth Development Center, SIUE, be and is hereby abolished effective June 30, 1985, and that the University Tenure Policy and Guidelines, as approved by the Chancellor, June 30, 1983, be adhered to in the question of faculty members in the Center affected by this action; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

Mrs. Kimmel moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUE, President Lazerson thanked the Faculty Senate, the people in the Vice-President and Provost's Office, and the Vice-President and Provost for their work encompassed in the three SIUE matters presented to the Board. He continued that these were not easy tasks, but they were necessary to enhance the quality of

the University and to meet the challenges of the future. President Lazerson introduced Mr. John Ulrich, who has been appointed as the Acting Budget Director, SIUE, to replace Mr. James Metcalf, recently deceased.

The following matter was presented:

FISCAL EMERGENCY POLICY
[AMENDMENT TO 2 POLICIES OF THE BOARD C-1-e, f, g, h, i]

Summary

This matter presents a proposed Fiscal Emergency Policy developed by representatives of campus constituencies, campus administrations, and the Office of the Chancellor in accordance with the provisions of 2 Policies of the Board C-1-i, which require the review of certain one-year fiscal emergency policy provisions before June 1984, and the determination by the Board whether those provisions shall be extended in the current or any modified form after that date.

Rationale for Adoption

In June of 1983 the SIU Board of Trustees adopted a policy dealing with Mandatory Leave of Absence Without Pay for Contractual Employees and Involuntary Pay Reductions for All Employees. This policy was to remain in effect for the ensuing year. Prior to the end of that time the policy was to be reviewed by the campus constituencies, campus administrations, and Chancellor's Office and a determination made by the Board whether any extension of those provisions in the present or modified form should be enacted (2 Policies of the Board C-1-e, f, g, h, i).

On September 17, 1983, in accordance with indications made at the time of adoption of this policy, Chancellor Kenneth Shaw established the Fiscal Emergency Policies Committee for the purpose of conducting the review called for by the policy. Upon the recommendation of President Earl Lazerson and President Albert Somit the following persons were appointed to that Committee:

John Baker (SIUC)	Earl Beard (SIUE)
Pamela Brandt (SIUC)	Sarah Bradbury (SIUE)
James Scales (SIUC)	John Meisel (SIUE)
Gola Waters (SIUC)	John Reiner (SIUE)

Chancellor Shaw named Vice-Chancellor James Brown, representing the System Office, as Chair of the Committee.

The Committee, representing appropriate elements within the University community, was charged with examination of the overall problems to be faced in coping with fiscal emergencies and with the responsibility to recommend a coordinated policy suited to dealing with those problems. The Committee met on November 17, 1983; December 20, 1983; and January 25, 1984.

On February 8, 1984, the Committee forwarded to the Chancellor and the Presidents a draft Fiscal Emergency Policy which was then provided through the Presidents to constituency groups for review. Comments from various constituency groups were provided through the Presidents to the Chancellor's Office, and the draft presented here was developed from review of those comments as endorsed by each President.

Considerations Against Adoption

Although the SIUC Faculty Senate Fiscal Exigency Committee developed detailed comments regarding the System Fiscal Emergency Policies Committee draft, the SIUC Faculty Senate voted to submit "... no recommendations with regard to the draft of the Chancellor's Fiscal Emergency Committee."

The SIUE Faculty Senate, after presenting detailed comments, indicated that it "accepts the policy with reluctance but does not approve the policy." Other constituency groups made similar distinctions concerning reception of the policy draft.

Constituency Involvement

The following constituency groups provided comment regarding the draft policy: SIUE Faculty Senate; SIUE University Staff Senate; SIUC Graduate Council; SIUC Administrative and Professional Staff Council; SIUC Civil Service Employees Council; SIUC Graduate and Professional Student Council. In addition, the comments of the SIUC Faculty Senate Fiscal Exigency Committee were accompanied by President Somit's review of those comments.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C-1-e, f, g, h, and i, dealing with declaration of a fiscal emergency, be amended as indicated in the following text:

C. Conditions of Employment

1. Documents and policies constituting conditions of employment and appointment:

* * *

- e. Declaration of a fiscal emergency and specific direction to cope with such emergency lie within the authority of the Board.
 - 1) It shall be the responsibility of the Board to determine that a fiscal emergency exists and to assess the extent of that emergency.
 - 2) A fiscal emergency as recognized by the Board may vary in degree, ranging from a temporary financial crisis to a long term loss of resources.

- a) A short term fiscal emergency is the condition of financial necessity, which results when a decline in financial support is such as to require a reduction within the fiscal year in the personal services budget exceeding that which may be accomplished by attrition or non-renewal of term positions or other such measures after all workable reductions in support and operational costs have been made.
 - b) A long term fiscal emergency is the condition of financial exigency, which results when an imminent financial crisis will require long-term programmatic reductions and termination of tenured faculty.
- f. A declaration of fiscal emergency for either institution or for the System will be considered by the Board of Trustees when a proposal to that end from a Chief Executive Officer to the Chancellor (or by the Chancellor for the Office of the Board of Trustees/Office of the Chancellor) is placed on the Board agenda.
 - 1) Representatives of the concerned University constituencies shall be consulted as far in advance as possible and continuously involved in making the decision to ask that the Board declare a condition of fiscal emergency.
 - 2) A matter proposing the declaration of a fiscal emergency and approval of a plan developed to deal with that emergency shall contain the following information:
 - a) A description of the fiscal situation which makes the action advisable.
 - b) A description of specific economy measures, such as the reduction of support costs, freezing of vacancies, non-renewal of term positions, and the like, which have already been invoked in an effort to deal with the situation.
 - c) A description of the proposed action.
 - d) An explanation of how the proposed scope and manner of execution of the proposed measures are proportional to the fiscal emergency and will cause the least possible disruption of the educational process and will inflict minimal hardship on employees.
 - e) An indication of how employees will be notified of the measures to be implemented by the proposed action and the method and period of notice to apply before that implementation.

- f) A specification of the exemptions from the proposed action, if any, which will be required to safeguard the campuses and the conduct of uninterrupted activity if the proposed action is authorized, and an indication that the proposal otherwise has general application across the University employment spectrum, including administrative personnel.
 - g) A report on the manner in which the constituencies have had an opportunity both to review the situation and the proposed action and to advise the executive officer.
 - h) An indication of how the proposed action will apply to civil service employees in terms of established Civil Service Rules and Regulations.
- g. The Board will authorize actions to adjust University operations to the limitations of a declared fiscal emergency.
 - 1) The Board must be satisfied that all reasonably possible economic measures have been taken before authorizing a reduction in personnel services.
 - 2) The Board will authorize procedures commensurate to the magnitude of the fiscal emergency. Such procedures may include but are not limited to measures such as invoking a mandatory leave without pay for all employees in a declared financial necessity situation or such measures as long-term programmatic reductions requiring termination of appointment for employees with and without tenure in a declared financial exigency situation. Such procedures will be open to review and comment by administration and constituency bodies.
 - 3) In a fiscal emergency situation, if budget reductions across-the-board are mandated by the Board, each basic academic or service unit will be involved in distributing its specific program and personnel changes.
 - 4) In a financial exigency situation, if budget reductions mandated by the Board are to be made programmatically, the administration will involve an appropriate faculty or constituency body in determining where within the overall academic or other program termination of appointments may occur.
 - 5) Any actions affecting an institution resulting from a declaration of fiscal emergency shall recognize the personnel policies of that institution so far as they are not in conflict with the fiscal procedures approved to cope with the emergency.

- 6) A declaration of fiscal emergency will be in effect only during the fiscal year for which it is declared.
- h. Employees who receive notices that their appointments are to be terminated or who are placed into a leave of absence status because of a fiscal emergency shall have the right to appeal through appropriate University grievance procedures.
- i. Pursuant to 2 Policies of the Board C-1-c-3) the basic term of faculty appointment remains the academic year, and individual contract renewals which reduce the period of employment to not less than an academic year will continue to be at administrative discretion.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, thanked Chancellor Shaw for clarifying in the Finance Committee meeting that student workers and graduate assistants would be classified as students and thus would not fall under the jurisdiction of this policy. He expressed his hope that this fiscal emergency policy would never have to be implemented.

Dr. Lawrence Dennis, President of the Faculty Senate, SIUC, repeated the reasons why he did not think this policy should be passed. He stated that the faculty had unanimously rejected this proposal, that the proposal would damage the University, that the policy was probably against the AAUP guidelines, that it is incompatible with the policy on financial exigency in the faculty handbook, it takes no recognition of tenure, and that it does not make any mention of affirmative action policy.

Chancellor Shaw responded that this document was not complete, but if it were analyzed and compared to existing campus documents the conclusion would be that it provided far greater specificity and protection for faculty and staff in terms of how things would be done. He continued that while the statement might not specify specifically the causes of a financial emergency, neither do any of the other statements that the

campuses are presently using. In regard to the concern that the document is incompatible with the faculty handbook's language on financial exigency, Chancellor Shaw stated that his own view was that that was not the case. He continued that the faculty handbook describes, in a very general way, what would transpire with respect to a financial exigency and that there was nothing incompatible with that statement and this particular statement. He stated that that statement had been approved by each President and the Chancellor and was a part of the rules and regulations of the University. In the case of tenure, he stated that both campus statements honor the commitment of a year's time. Dr. Shaw suggested that any employee who was really concerned about his rights would feel much better seeing a plan for financial exigencies which laid out how these things would be handled. He commented that the proposal was attempting to insure that all employees were treated equitably, regardless of their level.

Mr. Norwood commented that a policy such as this was needed, that a declaration of financial emergency would be declared by the Board of Trustees and not by the Universities. He assured those in attendance that members of the Board would be very cautious and conservative and would look very carefully, not only at the plans, but as to the participation within the plans that people have had before a declaration of financial emergency.

Mr. Elliott stated that it would be better to have some type of an orderly participatory plan in place than to be stampeded into something without really having any plan of how to go about it. He repeated his offer from last month to have input from the constituency groups and others as to improvement of the document.

Dr. James Evers, Chairman of the Graduate Council, SIUC, stated that the Graduate Council felt that this document warranted additional study and

input by the constituency bodies and recommended that the adoption of this proposal be postponed.

Dr. Tom Paxson, President of the Faculty Senate, SIUE, thanked the Chancellor for his commitment to honor the one year's notice to tenured faculty who might be dismissed in the event of a financial exigency. He continued that there was need for some kind of policy along these lines, but that the Faculty Senate at SIUE did not approve this policy.

Mr. Elliott stated that if there are suggestions for change to the policy that they should be submitted through the Chancellor's Office, to the Fiscal Emergency Policies Committee, and then to the Finance Committee.

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

Friday, June 15, is the House deadline for committee action on Senate appropriation bills; the deadline for House bills in the Senate is June 19.

Senate Bill 1592, our operating bill, sponsored by Buzbee, Vadalabene, Richmond, and Wolf, has passed out of the House Appropriations II Committee. It had already passed out of the Senate and was amended in the House to delete a Senate amendment for \$312,000 which would require SIU to pay maintenance labor, Laborer's Local 962, 100 percent of the prevailing wage. The Touch of Nature bill has passed out of the Senate at an amount of \$1,245,000. The House Appropriations II Committee has unanimously voted that out, so it goes to the larger House. Favorable action is anticipated. The reappropriation bills, expending dollars approved before but not yet expended, seem to be passing along okay, as does the joint agency lab. House Bill 2804, which is also Senate Bill 1470, prohibits higher education from competing in retail sales. There have been changes which make the bill acceptable to the parties concerned. The bill would allow the sale of items commonly sold in the operation of the institution and would allow continued sale of all items sold prior to 1980. Both of those bills have passed their chamber, so we expect that one will be passed by the other chamber which means it will be on the Governor's desk. House Bill 2400, the Merit Scholarship bill, provides a special grant to those students who rank in the top five percent of their graduating class. The House passed the bill. The Senate amended it to replace it with a \$500, one year flat grant program as opposed to one based on need. The public

higher education institutions have supported the amendment in the Senate as have a number of independent colleges and universities. In any event the way it stands now is that the original House bill has been altered in the Senate so that will have to be worked out in the next couple of weeks.

The following matters were presented:

RECOMMENDATIONS PER "ACADEMIC AFFAIRS AND RESEARCH:
A PLANNING DOCUMENT (SEPTEMBER, 1983)":
RESTRUCTURING OF THE PH.D., MAJOR IN EDUCATION, AND
RETITLING OF THE DEPARTMENT OF GUIDANCE AND
EDUCATIONAL PSYCHOLOGY, SIUC

Summary

This matter proposes a restructuring of the Ph.D. with a major in Education and retitling of the Department of Guidance and Educational Psychology. This restructuring and retitling will occur in the following manner: (1) the concentration in Cultural Foundations will be abolished; (2) the concentrations in Educational Media, Elementary Education, and Secondary Education will be merged into a single concentration in Curriculum and Instruction; (3) the concentrations in Educational Psychology, Guidance and Counseling, and Measurement and Statistics will be merged into a single concentration in Educational Psychology; and (4) the name of the Department of Guidance and Educational Psychology will be changed to the Department of Educational Psychology. The result of these changes will be a Ph.D. in Education program with eight concentrations: Curriculum and Instruction, Educational Administration, Educational Psychology, Health Education, Higher Education, Occupational Education, Physical Education, and Special Education.

Rationale for Adoption

The staff of the Illinois Board of Higher Education has recommended that Cultural Foundations be dropped as a concentration within the Ph.D. program in Education. The faculty in this area have considered these recommendations and have determined that there are now too few faculty to offer the concentration. The current Cultural Foundations faculty are actively involved in the undergraduate programs and in teaching the core courses at the doctoral level and for this reason do not have sufficient time to continue the Cultural Foundations concentration.

The faculty in the Department of Curriculum, Instruction, and Media have proposed that the concentrations in Elementary Education, Secondary Education, and Educational Media be consolidated into a single concentration in Curriculum and Instruction.

The Department of Guidance and Educational Psychology has proposed that concentrations in Educational Psychology, Guidance and Counseling, and Measurement and Statistics be consolidated into one concentration in Educational Psychology.

The proposed retitling of the department from Guidance and Educational Psychology to Educational Psychology will better describe the content

base of the department's programs, and will enable students to identify with state and/or professionally approved programs in the department.

This restructuring of the concentrations reduces the total from thirteen to eight and establishes a firm enrollment for each of the eight.

The Ph.D. in Education has been reviewed in almost a continuous time frame for at least the last five years by either the National Council for the Accreditation of Teacher Education, the Illinois State Board of Education, the Illinois Board of Higher Education, or the internal review process of Southern Illinois University at Carbondale. During this period a variety of criteria have been imposed upon the concentrations within the program that are indeed different dependent upon which agency is reviewing the program. The faculty of the College of Education have attempted to respond in a positive manner to these reviews and the current proposal is in response to the overall pattern of the program reviews.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated in the College of Education and has been endorsed by the faculty and chairpersons of all academic units involved. Furthermore, the Academic Affairs Committee of the College of Education and the Graduate Council have recommended these changes.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following restructuring of concentrations in the Ph.D. program in Education and the retitling of the Department of Guidance and Educational Psychology be and are hereby approved:

- (1) Abolition of the Ph.D. concentration in Cultural Foundations;
- (2) Merger of the Ph.D. concentrations in Educational Media, Elementary Education, and Secondary Education into a single concentration in Curriculum and Instruction;
- (3) Merger of the Ph.D. concentrations in Educational Psychology, Guidance and Counseling, and Measurement and Statistics into a single concentration in Educational Psychology; and
- (4) Change in the title of the Department of Guidance and Educational Psychology to the Department of Educational Psychology.

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

RECOMMENDATIONS PER "ACADEMIC AFFAIRS AND RESEARCH:
A PLANNING DOCUMENT (SEPTEMBER, 1983)":
RESTRUCTURING OF THE BACHELOR OF SCIENCE, MAJOR IN
TECHNICAL CAREERS, DIVISION OF ADVANCED TECHNICAL
STUDIES, SCHOOL OF TECHNICAL CAREERS, SIUC

Summary

The Bachelor of Science degree in Technical Careers, offered by the School of Technical Careers, was approved by the Illinois Board of Higher Education in 1973. This matter proposes that the B.S. in Technical Careers degree program be restructured to identify five separate degree programs in: (1) Aviation Management; (2) Career Development (individualized and offered on-campus only); (3) Electronics Management; (4) Fire Science Management; and (5) Health Care Management.

Rationale for Adoption

The Bachelor of Science degree in Technical Careers was originally conceived as an individualized, technically oriented program designed for "students not better served by existing programs on the Southern Illinois University at Carbondale campus." During the past eleven years, as the program experienced continued and rapid student growth, high enrollment patterns emerged in areas such as: aviation management; electronics management; fire science management; and health care management in addition to the individualized programs for unique career development. The Fall 1983 student enrollment was 731 on-campus and 829 off-campus, making the program one of the largest at SIUC.

Based on the 1983 recommendations of internal and external program review reports, the division self-study, the report of the SIUC Committee on Academic Priorities, and the responses from both the Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research, separate degree programs are proposed for each of the areas with high enrollment. A degree program titled Career Development would be available to those students who wish to pursue individualized curricula.

Advantages of the proposed change include enhancement of program structure and identity; program recognition; coordination of on- and off-campus program offerings; and administration of course and program delivery. Recruitment, advisement, and placement of students will also be improved as a result of more clearly structured and defined majors.

Considerations Against Adoption

University officers are aware of no considerations against the adoption of the proposed action.

Constituency Involvement

The proposed recommendations are the result of suggestions from program faculty, external/internal program review committees, student surveys, and the Committee on Academic Priorities.

Resolution

WHEREAS, The School of Technical Careers has awarded the B.S., Technical Careers, an individualized major, since 1973; and

WHEREAS, Distinct patterns of high enrollment have emerged among the majors served; and

WHEREAS, The students and the institution will be better served by defining more precisely those areas with high enrollment patterns;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following degree programs be and are hereby approved to replace the B.S., Technical Careers, within the School of Technical Careers: B.S., Aviation Management; B.S., Career Development; B.S., Electronics Management; B.S., Fire Science Management; and B.S., Health Care Management.

RECOMMENDATIONS PER "ACADEMIC AFFAIRS AND RESEARCH:

A PLANNING DOCUMENT (SEPTEMBER, 1983)":

ADMINISTRATIVE RELOCATION OF DEGREE PROGRAMS:

B.S., CHILD AND FAMILY; B.S., CLOTHING AND TEXTILES;

B.S., CONSUMER ECONOMICS AND FAMILY MANAGEMENT;

B.A., DESIGN; B.S., FOOD AND NUTRITION; AND

B.S., INTERIOR DESIGN, SIUC

Summary

This matter proposes the following reallocations of programs and supporting faculty and staff: (1) B.S., Child and Family, from Division of Human Development, College of Human Resources, to Department of Curriculum, Instruction, and Media, College of Education; (2) B.S., Clothing and Textiles, from Division of Comprehensive Planning and Design, College of Human Resources, to Department of Vocational Education Studies, College of Education; (3) B.S., Consumer Economics and Family Management, from Division of Human Development, College of Human Resources, to Division of Advanced Technical Studies, School of Technical Careers; (4) B.A., Design, from Division of Comprehensive Planning and Design, College of Human Resources, to School of Art, College of Communications and Fine Arts; (5) B.S., Food and Nutrition, from Division of Human Development, College of Human Resources, to Department of Animal Industries, School of Agriculture; and (6) B.S., Interior Design, from Division of Comprehensive Planning and Design, College of Human Resources, to Division of Graphic Communications, School of Technical Careers.

Rationale for Adoption

This matter proposes the second formal action by the Board of Trustees necessary to implement recommendations contained in Academic Affairs and Research: A Planning Document (September, 1983). In one respect, the changes proposed here differ from those contained in the Planning Document. The original recommendation was to abolish the B.A. in Design. Subsequent considerations, however, have indicated that this program could continue to be viable under the aegis of the School of Art. Hence, this allocation is

now recommended. These changes will maximize the utilization of faculty resources and physical facilities, and will promote enhanced quality.

The proposed reallocations are a direct result of the priority setting process which the University initiated three years ago. In all instances, both the receiving departmental executive officer and faculty and the departmental executive officer and faculty proposed for reallocation have concurred in the changes. In no case will any tenured faculty member be released as a result of these changes. The Deans of the School of Agriculture, the College of Communications and Fine Arts, the College of Education, the College of Human Resources, and the School of Technical Careers support the recommendations to reallocate the programmatic structures and the respective faculty and staff.

Considerations Against Adoption

A consideration against adoption is that the reallocation from the College of Human Resources will further reduce a college which is currently of modest size in comparison to the other colleges and schools. The proposed changes, however, will eliminate some duplication of programming, will result in some savings of administrative costs, and should enhance the quality of the programs and increase their enrollments.

Constituency Involvement

All of the recommendations are the result either directly or indirectly of the work of the Committee on Academic Priorities. That Committee was composed of faculty from the various colleges and schools. The respective faculties, departmental executive officers, and deans have concurred in these reallocations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following reallocation of programs and of the faculty and staff supporting those programs be and is hereby approved:

- (1) B.S., Child and Family, from Division of Human Development, College of Human Resources, to Department of Curriculum, Instruction, and Media, College of Education;
- (2) B.S., Clothing and Textiles, from Division of Comprehensive Planning and Design, College of Human Resources, to Department of Vocational Education Studies, College of Education;
- (3) B.S., Consumer Economics and Family Management, from Division of Human Development, College of Human Resources, to Division of Advanced Technical Studies, School of Technical Careers;

- (4) B.A., Design, from Division of Comprehensive Planning and Design, College of Human Resources, to School of Art, College of Communications and Fine Arts;
- (5) B.S., Food and Nutrition, from Division of Human Development, College of Human Resources, to Department of Animal Industries, School of Agriculture; and
- (6) B.S., Interior Design, from Division of Comprehensive Planning and Design, College of Human Resources, to Division of Graphic Communications, School of Technical Careers.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement the reallocations without further action by this Board.

RECOMMENDATIONS PER "ACADEMIC AFFAIRS AND RESEARCH:
A PLANNING DOCUMENT (SEPTEMBER, 1983)":
ABOLITION OF DEGREE PROGRAMS: A.A.S.,
CORRECTIONAL SERVICES; B.A. AND M.A., LATIN AMERICAN
STUDIES; M.S., HUMAN DEVELOPMENT; M.S., ENVIRONMENTAL
DESIGN; AND M.S.ED., HOME ECONOMICS EDUCATION, SIUC

Summary

This matter proposes abolition of the following degree programs:
 (1) A.A.S., Correctional Services, within the School of Technical Careers;
 (2) B.A. and M.A., Latin American Studies, within the College of Liberal Arts;
 (3) M.S., Human Development, within the College of Human Resources; (4) M.S., Environmental Design, within the College of Human Resources; and (5) M.S.Ed., Home Economics Education, within the College of Education.

Rationale for Adoption

This matter proposes formal action necessary to implement recommendations contained in Part III of Academic Affairs and Research: A Planning Document (September, 1983).

The proposed abolitions are a result of the priority setting process which the University initiated three years ago.

In all instances, tenured faculty will not be released as a result of these actions, and in such cases where students are currently enrolled in programs, a reasonable period of time will be allowed for them to complete the programs. The proposed abolitions will serve to eliminate degree programs (1) with unacceptably low student demand; (2) that are in large part duplicative of existing programming within the institution; (3) that lack intellectual depth and focus; and (4) that compete for resources with existing programs which the University has given higher priority. The net result of the abolitions as proposed will be modest short term savings, with the potential for additional savings in the future to support improved quality of existing programs.

Considerations Against Adoption

A consideration against adoption is that the proposed abolitions within the College of Human Resources will reduce even further a college of modest size in comparison to other colleges and schools. In addition, the abolitions will not be received enthusiastically by students currently in the programs.

Constituency Involvement

These recommendations are the result either directly or indirectly of the work of the Committee on Academic Priorities. That Committee was broadly composed of faculty from the various colleges and schools. The respective deans of the colleges and schools in which the programs are located have concurred in the recommendations to abolish.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following abolition of programs be and is hereby approved:

- (1) A.A.S., Correctional Services,
- (2) B.A. and M.A., Latin American Studies,
- (3) M.S., Human Development,
- (4) M.S., Environmental Design, and
- (5) M.S.Ed., Home Economics Education.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement the abolitions without further action by this Board.

Mrs. Kimmel moved approval of the resolutions. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

CONVERSION OF THE BACHELOR OF SCIENCE DEGREE PROGRAM IN
ENGINEERING WITH FOUR SPECIALIZATIONS TO FOUR BACHELOR
OF SCIENCE PROGRAMS IN ENGINEERING, AND RETITLING OF
THE DEPARTMENTS OF ELECTRICAL SCIENCES AND SYSTEMS
ENGINEERING; ENGINEERING MECHANICS AND MATERIALS;
AND THERMAL AND ENVIRONMENTAL ENGINEERING, SIUC

Summary

This matter proposes converting the B.S. Program in Engineering with specializations in (1) Electrical Sciences and Systems Engineering;

(2) Engineering Mechanics and Materials; (3) Mining Engineering; and (4) Thermal and Environmental Engineering to four traditional engineering programs: (1) Electrical Engineering; (2) Civil Engineering; (3) Mining Engineering; and (4) Mechanical Engineering. This conversion of a generic engineering degree program with four specializations into four degree programs can be accomplished with minor changes in the curriculum and without jeopardizing accreditation status. The following departmental name changes are also proposed: (1) Electrical Science and Systems Engineering to Electrical Engineering; (2) Engineering Mechanics and Materials to Civil Engineering and Mechanics; and (3) Thermal and Environmental Engineering to Mechanical Engineering and Energy Processes. The title of the Department of Mining Engineering will not be changed. The proposed changes will be phased in over a four-year period to coincide with planned accreditation visits and to insure that SIUC will not be without accredited programs in engineering.

Rationale for Adoption

In Schools of Engineering through the nation, interdisciplinary and non-traditional engineering programs have steadily decreased over the past fifteen years. They have not been shown to be advantageous and they create confusion with respect to their relationship to traditional engineering disciplines. Students are confused by the content of a non-traditional program and company recruiters are uncertain as to how the graduates fit into traditional engineering positions. As a result, graduates could be disadvantaged in the job marketplace with companies not familiar with the content of the present interdisciplinary engineering program at SIUC.

The new policy of the Accreditation Board for Engineering and Technology will require the present interdisciplinary programs to satisfy accreditation criteria in several engineering disciplines. This requirement will make accreditation of such programs far more difficult. For these reasons, the non-traditional engineering format is no longer used to any significant degree in the United States.

Considerations Against Adoption

University officers are aware of no major considerations against the adoption.

Constituency Involvement

These changes are proposed by the faculty of the College of Engineering and Technology. The faculties of each of the engineering departments within the College considered the matter and have voted overwhelmingly to convert the present non-traditional programs to traditional engineering disciplines, and to change the titles of the respective departments to correspond to those of the proposed degree programs.

Resolution

WHEREAS, Non-traditional engineering program formats are now only rarely used in the United States; and

WHEREAS, It will be increasingly difficult to accredit interdisciplinary non-traditional programs;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the B.S. degree, major in Engineering, with four specializations in (1) Electrical Sciences and Systems Engineering; (2) Engineering Mechanics and Materials; (3) Mining Engineering; and (4) Thermal and Environmental Engineering be converted into traditional engineering program majors in (1) Electrical Engineering; (2) Civil Engineering; (3) Mining Engineering; and (4) Mechanical Engineering; and

BE IT FURTHER RESOLVED, That the departmental names be changed from Electrical Science and Systems Engineering to Electrical Engineering, from Engineering Mechanics and Materials to Civil Engineering and Mechanics, and from Thermal and Environmental Engineering to Mechanical Engineering and Energy Processes; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement these changes without further action by this Board, and that the action be transmitted to the Illinois Board of Higher Education for information.

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUC, President Somit thanked the staff of the Touch of Nature Environmental Center for having made this meeting possible. He announced that the President's Council had been organized by Mr. Stan McAnally and the Foundation and that the first annual President's Council dinner had been held this past week. He reported that the President's Council is a group made up of major donors to the University. President Somit expressed his thanks to those who had been working diligently on the large number of academic changes. He announced that Vice-President for Financial Affairs, Warren Buffum, after 34 years of service, had asked to retire.

Mr. Van Meter commented that one of the real pleasures of serving on the Board was working with the Student Trustees. He continued that there was also a bit of sadness when the Board bids them farewell. He stated that

Sharon Hutcherson had served as the Student Trustee for SIUC from March 9, 1983 to June 30, 1984, having filled a vacancy created by Stan Irvin's resignation. On behalf of the Board and the entire University community, he thanked Sharon for her service on the Board and presented her with a certificate of service.

Ms. Hutcherson stated she was very proud to have served on SIU's Board of Trustees. She commented that she had met some very interesting people on the Board and who were indirectly related to the Board, and that she had appreciated the opportunity to serve on the committee.

Mr. Van Meter recognized David Berry who had served as the Student Trustee for SIUE from July 1, 1983 to June 30, 1984. He congratulated Dave for his service and wished him well in his search for a new position. He presented Dave with a certificate of service for his service on the Board.


Mr. Berry thanked the Board of Trustees for the experience. He stated that this was a culmination of the past four years serving in various levels throughout the constituency process and that this had been most enlightening and, at times, somewhat frightening.

Mr. Van Meter recognized Mr. William Goodnick, the new Student Trustee for SIUC, and Mr. Kelly Koblick, the new Student Trustee for SIUE.

The Chair announced that a news conference had been scheduled immediately following the regular meeting and that lunch would be served in the adjoining room.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:20 p.m.


Sharon Holmes, Executive Secretary

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Office of the President

ANNUAL REPORT
of the Board of Trustees
Southern Illinois University

1984-85

Southern Illinois University - Board of Trustees
CARBONDALE, ILLINOIS 62901



June 30, 1985

The Honorable James R. Thompson
Governor of the State of Illinois
Springfield, Illinois

Sir:

We have the honor to submit to you herewith, in compliance with the law, the thirty-sixth annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1984 to June 30, 1985.

Respectfully yours,

Carol Kimmel
Secretary

BOARD OF TRUSTEES
(as of June 30, 1985)

Ivan A. Elliott, Jr.
William Goodnick
Crete B. Harvey
Carol Kimmel
Kelly Koblick
William R. Norwood
Harris Rowe
A. D. Van Meter, Jr.
George T. Wilkins, Jr.

Carmi
Carbondale
Sterling
Moline
Edwardsville
Rolling Meadows
Jacksonville
Springfield
Edwardsville

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Harris Rowe, Chairman
A. D. Van Meter, Jr., Vice-Chairman
Carol Kimmel, Secretary
Sharon Holmes, Executive Secretary
C. Richard Grunty, Board Legal Counsel
Donald W. Wilson, Board Treasurer and System Financial Officer

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William Goodnick
Harris Rowe

ARCHITECTURE AND DESIGN COMMITTEE

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George T. Wilkins, Jr.

EXECUTIVE COMMITTEE

Harris Rowe, Chairman
Carol Kimmel
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman
Kelly Koblick
William R. Norwood

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July 12, 1984

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July 12, 1984

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 12, 1984, at 10:33 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. Rowe welcomed the two new Student Trustees, William Goodnick, SIUC, and Kelly Koblick, SIUE. He announced that Mr. Goodnick had been appointed to the Academic Matters Committee and that Mr. Koblick had been appointed to the Finance Committee. He introduced Mrs. Dorothy Williams, Chairperson of the University Staff Senate, SIUE.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation on June 15. He reported that the Foundation voted to provide support in the amount of \$100,000 to try and persuade superior students to come to SIUC.

Mr. Van Meter reported that he had attended the Southern Illinois University School of Medicine Commencement in Springfield on June 16. He stated that it is always extremely well-organized and a very happy occasion.

Mrs. Kimmel reported that she had attended a meeting of the Illinois Board of Higher Education on July 10. She stated that this was the first meeting of the IBHE following the close of the legislative session. She stated that the Board of Trustees of SIU has always made a tremendous effort to keep tuition as low as possible and that this year the tuition increase was no more than the IBHE recommendation. With regard to the students, she explained that this was a very good report for SIU, but the bad news was that SIU did not have as much money to spend for salary increases. She explained that what works to the student advantage was really a hardship on our faculty as far as salary increases were concerned. She reported that there had been an excellent report regarding minority participation and higher education in Illinois presented to the IBHE as a matter of information. She explained that a report had been given dealing with doctoral programs and that it was obvious that there is going to be a tightening of the doctoral programs. She commented that another report had been given concerning the amount of money that actually goes into athletics on the various campuses.

Dr. Shaw stated that members of the Board of Trustees would be receiving the three reports mentioned: minorities, athletics, and doctoral missions.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report for information:

EXECUTIVE COMMITTEE REPORT

By action at the March 8, 1984 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts in connection with the remodeling work at 913 North Rutledge,

Springfield Medical Campus, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACTS: REMODELING 913 NORTH RUTLEDGE,
SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter awards the contracts on the remodeling work at 913 North Rutledge, a leased facility, adjacent to the Springfield Medical Campus, SIUC. Funding for this work will be from state appropriations through the School of Medicine Physical Plant account.

Rationale for Adoption

At its meeting of March 8, 1984, the Board granted approval for this project and authorized the members of the Executive Committee of the Board to approve the plans and specifications and to award the contracts in connection with the project. In addition, authority was given to use the in-house facilities planning staff for the design work.

The project will provide for electrical construction work, general construction work, insulation construction work, and locks and door hardware. The total of the requisitions requested for approval was \$115,697.10, slightly less than the \$120,000 originally anticipated. In addition, approximately \$9,000 of the work will be completed using in-house staff from the Physical Plant operation for painting, minor demolition, and associated work. Slightly more work will be completed than originally was anticipated. Award of contracts for the project is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$52,625 be awarded to Mansfield Electric, Springfield, Illinois, for the electrical work at 913 North Rutledge, Springfield, Illinois.
- (2) A contract in the amount of \$49,962 be awarded to Lawrence Rodgers, Ltd., Springfield, Illinois, for the general construction work at 913 North Rutledge, Springfield, Illinois.

- (3) A contract in the amount of \$6,600 be awarded to R. B. Evans Construction Co., Springfield, Illinois, for the insulation work at 913 North Rutledge, Springfield, Illinois.
- (4) A contract in the amount of \$6,510.10 be awarded to Effingham Builders, Effingham, Illinois, for the locks and door hardware at 913 North Rutledge, Springfield, Illinois.
- (5) Authorization is granted to expend \$9,000 for work to be completed by in-house staff from the Physical Plant operations for painting, minor demolition, and associated work.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met on Wednesday, July 11, 1984, in the Madison Room, Salon D, of the Collinsville Hilton Inn, Collinsville, Illinois, and continued that meeting on Thursday, July 12, 1984, in the Hickory Room of the University Center at Southern Illinois University at Edwardsville. He gave the following report:

The Committee met on Wednesday evening to discuss computers. The Finance Committee is committed to learning about computers which is a very complex subject from the standpoint of technology and finance. The Committee appreciated the work that had been done by a number of people prior to last night's meeting. We didn't come to closure on an agreement, but I think we learned a lot about the problem and narrowed the issues substantially. We are committed to finding an answer to the computer situation or at least the best answer within the finances available. Additional time will be set aside for discussion of this matter in September by the Finance Committee. I hope reports will be received by the first of August so the Committee can mail you additional questions.

At the meeting this morning, the Finance Committee discussed the long-range plan for computing which will also be on the Committee's agenda in September. A major upgrade for computing at the School of Medicine was provided to the Finance Committee in June and it was discussed this morning. It was moved that we recommend to the Executive Committee that they approve this upgrade at this time so that that can be on line for September instruction. Item J, Operating RAMP Guidelines for Fiscal Year 1986, was discussed and the Committee recommends to the Board that the administration use this as a guideline in preparation of RAMP documents. The Committee moved that Item L,

Salary Increase Plans for Fiscal Year 1985, be recommended to the Board for approval with an addition of 5 percent increase in salary for each President and a 4.8 percent salary increase for the Chancellor. The addition for the Presidents is consistent with the recommendation made by the Chancellor. The Chancellor's increase represents an average increase under the System Office salary increase plan. A presentation was made to the Committee explaining the application to prepay revenue bonds presently held by the United States. The Committee thanked Don Wilson and Stu Robson for a great deal of work on this matter. Item M, Application to Prepay Revenue Bonds Held by the United States, authorizes and directs the Treasurer to move forward on this matter. It will come back to the Board for actual approval of bonds. Item N, Retention of Fiscal Advisor or Managing Underwriter and Bond Counsel for Proposed Advance Refunding of Revenue Bonds, was discussed and agreed that Chapman and Cutler would be employed as Bond Counsel and that Becker Paribas be employed as Managing Underwriter. The Committee adopted some guidelines for direction of the Treasurer in negotiating and drawing these issues. It was suggested that guidelines for the distribution of savings between SIUC and SIUE be in accordance with their involvement with the bonds which would be about 76.5 percent for Carbondale and 23.5 percent for Edwardsville and that we refinance without a debt service window. The result of this is that the burden of the bond will be generally spread throughout the life of the bond rather than deferring a good substantial part of it for future years. It was directed as a guideline that we use a fixed rate rather than a variable rate and that the bonds not be callable by creditors. The Committee discussed the use of a trustee paying agent and registration agent and the pledging of tuition fees, but we are not ready to make a recommendation on that at this time. The Treasurer will make a further investigation of this and come back with additional information. The Committee recommends that Items M and N be placed on the Board's omnibus motion. The 1983 Compliance Audit Report was submitted to Committee members for their review. The Audit Report showed a great deal of work and the Committee appreciates and commends the financial people for the work they have done. President Lazerson announced that effective July 1 SIUE will be completely on the Financial Accounting System which is a system of uniform accounts that is being used by the University. This is a major step toward the communicating ability between the Universities and will be important in the communicating ability of the computers as we move down this line.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met in the Hickory Room of the University Center that morning. She gave the following report:

The Committee recommends approval of Items K (1), (2), and (3): Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1986: Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, Special Analytical Studies, and Special Study, SIUC; Planning Statements, Program Reviews, and Expanded/Improved Program and Other Requests, SIU School of Medicine; and Planning Statements, Program Reviews, New and Expanded Program Requests, Special Analytical Studies, SIUE. The Committee discussed for information four programs that will be abolished on the Carbondale campus which will be on the September agenda. As an item of interest, the Department of Religious Studies has been reinstated

and requires no action by this Board. The Committee has been discussing the ongoing study of entrance requirements into the Universities as required by IBHE. Our recommendations for admission must be submitted to IBHE by next spring. A part of this was a report that the Committee had asked for regarding foreign language offerings in high school because it was felt that this impacts on admission requirements at the University. President Lazerson gave a brief report on the revised general education program at SIUE. The Committee is planning for a discussion on general education at both campuses in the fall. This matter will be on the Academic Matters Committee's agenda in September and October.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Hickory Room of the University Center that morning. He gave the following report:

The Committee discussed and recommends that Items G, Selection of Engineer: Replace Underground Electrical System, Phase II, SIUC, and I, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986: Capital Budget Requests, be placed on the omnibus motion. The Committee will see a final suggested prioritizing of the capital budget requests in September. Dr. James Brown, Vice-Chancellor of the SIU System, gave a report on recent legislation concerning capital items for the University.

Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, said that the Committee had met at 5:45 p.m. on Wednesday, July 11, 1984, in the Madison Room, Salon D, of the Collinsville Hilton Inn, Collinsville, Illinois. He gave the following report:

The Board voted to re-evaluate the change in governance structure after five years when the System was consolidated with a Chancellor and two Presidents. After the Chancellor was employed he requested that he have annual evaluations and that there be a major evaluation at the end of five years. The Board at its meeting in May voted to consolidate his review and the review of the structure into one evaluation and appointed the Ad Hoc Committee to accomplish this. Several suggestions of change to the procedures and time schedule were made, the Committee was appointed in June, and held its first meeting last night. Last night's meeting set the stage for how the Committee is going to operate. In general, the Chancellor will submit to the Board a statement which summarizes his goals and accomplishments for the five-year period and his challenges for the next five-year period. The Committee has a draft of a questionnaire; the decision of whether to use it or not will be decided in September. The Committee also has a draft of names of possible recipients of the questionnaire. The Committee, and possibly its consultant, will meet with individuals desiring an interview with the Committee concerning both evaluations. The Committee will then draft a report, share it with the Chancellor, revise the report, and submit it to the Board for discussion with the Chancellor. The Chancellor has been willing to help us so far and his staff has done a lot of work in helping us to this stage. However, you cannot

use the Chancellor and his staff to help to any great extent when he is the fellow that is being evaluated. We appreciate and thank you for the help, but we will not ask for anymore. As of the organization meeting last night, the ball has been tossed to the Committee and the Committee will run with it without any interference. Since the Committee will not have a staff to use under the circumstances, it was recommended that a consultant be employed to assist us with the work that is beyond the ability of our secretarial staff available. Names of individuals collected were reviewed with the Committee and the Committee decided that it was reasonable to use such a consultant. It was decided that the consultant should be on board by September and the Committee voted to recommend to the Board that I, as Chairman of the Committee, be authorized to personally interview consultants and be authorized on behalf of the Board to employ a consultant for not more than \$7,500 plus expenses. It was agreed that the consultant be asked to assist the Committee in such matters as the Board may direct and that the consultant attend the September meeting. Office space will be provided in the Office of the Board of Trustees. The Committee will generally meet before each Board meeting and it will have some special meetings in order to try to accomplish things that need to be done. Before the September meeting, the Committee intends to meet with constituency heads and outline and discuss the manner in which they will be involved in the evaluation and inform them of how it will be accomplished. In general, I would think that the constituency heads will be asked to have interviews with the Committee and also submit written comments. The Committee will probably publish in the papers a request that anyone who wants to make comments to the Committee be authorized to do that either in writing or orally or both. It was suggested that the Committee have applications in advance to better plan the time schedule and that people submit written comments as well as oral comments so more time can be given for discussion. The Committee asks that oral comments be limited to five minutes as a direct presentation. The probable schedule for this, subject to change, would be October 9 on the Carbondale campus and October 10 on the Edwardsville campus. The time schedule indicates that we had our organization meeting last night. On September 12 we will meet with constituency leaders and have a Committee meeting at which we will meet with the consultant. At that meeting we will decide whether or not to use a questionnaire and, if we use the questionnaire, we will finalize exactly how to use it and when to send it out. We will also look at advertisements to be run in the newspapers and exactly how to proceed. In early October the questionnaire will be sent out, if it is used. On October 9 and 10 we will meet with people who want to meet with the Committee. On October 10 the Committee will meet to discuss progress to date. In November we hope that the consultant will be able to help us in putting together the questionnaires so we can have a draft report in late November. The consultant may be asked to do some of the nuts and bolts work, but the ideas are going to be those of the Committee. In late November the Committee hopes to have a draft report which will be reviewed with the Chancellor. The Chancellor will have a chance to make comments. The final report will be prepared and submitted to the Board of Trustees in December and the Board will discuss that with the Chancellor in December. It is a fast and ambitious time schedule to have all of this done by the December Board meeting, but that is our target.

Mr. Elliott moved that the Chairman of the Committee be authorized to employ a consultant or consultants to assist the Ad Hoc Committee for a sum

not to exceed \$7,500 plus expenses. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MAY, 1984,
SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of May, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

SELECTION OF ENGINEER: REPLACE UNDERGROUND ELECTRICAL
SYSTEM, PHASE II, SIUC

Summary

This matter proposes that the Board of Trustees recommend to the Capital Development Board (CDB) an engineer to prepare plans and specifications for the second phase of the project to replace the main underground electrical distribution system at SIUC.

The estimated cost of this work is \$332,600. The source of funds will be FY 1984 capital appropriations to the CDB.

Rationale for Adoption

The FY 1984 capital budget contained \$332,600 for the preparation of plans and specifications and for construction of new manholes, ducts, feeder cables, and ancillary equipment as a second phase of a project to upgrade the electrical distribution system. Most of the main system was installed in 1950. This advanced age plus ever-increasing loads have caused several major service failures.

Funds for this project were released on April 25, 1984, and an engineer's recommendation by the Board of Trustees to the CDB is required for this project to move forward. The firm of P. G. Prineas and Associates, Carbondale, Illinois, is recommended for the following reasons: this firm prepared the plans and specifications for Phase I of this project in a very satisfactory manner; proximity to the project is desirable for field inspections and troubleshooting; and past performance by this firm has been excellent in meeting schedules, accuracy of cost estimates, and achieving a high value of product for the expenditure. The engineer's fee will be established by the CDB.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of P. G. Prineas and Associates, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for the project to replace the underground electrical system, phase II, SIUC; and

- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SELECTION OF ENGINEERING FIRM FOR PROJECT UPGRADING
UNDERGROUND ELECTRICAL SYSTEM, PHASE II

Information has been received from the Capital Development Board that \$332,600 has been released for upgrading the Underground Electrical System Feeders - Phase I. In order for this project to proceed, a recommendation for an engineering firm must be made to the Capital Development Board. If CDB concurs with the recommendation, that agency will enter into an agreement with the engineering firm. The fees paid to the engineer will be based on CDB's A/E Professional Service's fee handbook and will be paid from the above-referenced funds.

The Director of the Physical Plant, the University Architect, the Superintendent of Maintenance, the University Electrical Engineer, the Director of Facilities Planning, and the Vice-President for Campus Services recommend P. G. Prineas and Associates for this project.

This recommendation is based on the following criteria:

1. Familiarity with the project - P. G. Prineas and Associates recently completed the construction documents for Phase I of upgrading our underground electrical feeders. This would almost be a continuation of that project.
2. Familiarity with existing conditions - P. G. Prineas and Associates is familiar with our system and the condition of the feeders. They could complete this project design with little interruption to Physical Plant personnel.
3. Closeness to the project - P. G. Prineas and Associates is located in Carbondale; therefore, can visit the site and make field inspections very easily.
4. Cooperation with SIUC - on various projects, this firm has always worked very closely with SIUC and CDB to make sure everyone is completely satisfied with the end result.
5. Past design projects - P. G. Prineas and Associates has an excellent history with SIUC projects. They meet schedules, are fairly accurate with project costs, and prepare the bidding documents in such a way to make sure we get as much for the money as possible.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1986: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the Universities as much time as possible to complete the RAMP documents, these preliminary University priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for each project.

Summary of Fiscal 1986 Capital Budget Requests
 (Thousands)

SIUE

Edwardsville (including School of Dental Medicine)	\$ 1,882.7
Energy Conservation	<u>502.7</u>
SIUE Total	<u>\$ 2,385.4</u>

SIUC

Carbondale	\$ 5,485.0
School of Medicine	3,461.1
Food Production	2,117.8
Energy Conservation	<u>2,500.0</u>
SIUC Total	<u>\$13,563.9</u>
System Total	<u><u>\$15,949.3</u></u>

Incorporating any changes resulting from today's Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at each July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. Certain changes might be made to the project list in the final version submitted in September because of developments occurring after the July meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

Historically the pattern of capital budget requests and actual appropriations is as follows:

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1971	\$ 68,993.7	\$ 5,889.9	8.5
1972	106,155.0	5,111.0	4.8
1973	46,235.0	12,496.6	27.0
1974	36,007.3	475.0	1.3
1975	49,299.2	4,295.0	8.7
1976	49,036.6	10,574.6	21.6
1977	50,131.1	877.0	1.7
1978	97,988.0	5,378.0	5.5
1979	74,469.4	12,873.1	17.3
1980	48,836.9	7,877.5	16.1
1981	40,933.2	14,417.2	35.2
1982	23,113.2	1,092.8	4.7
1983	16,614.9	2,474.9	14.9
1984	12,477.3	5,863.6	47.0
1985	8,658.7	-	-
1986	15,949.3	-	-
Average	\$ 43,422.9	\$ 6,406.8	15.3

The three considerations which have prevailed for the past two years in Springfield regarding capital matters have only become more emphatic this year:

1. Expenditures for capital facilities and expansion of debt service expense for buildings in higher education should be avoided.
2. Higher education can get by with existing or reduced facilities.
3. Any funds available should be used for conservation of energy with its usual short-term recovery of investment.

The anticipated capital appropriations for Fiscal Year 1985 reflect the above considerations. At the time of this writing, the capital appropriation picture is most confused, and little can be said with any certainty about how the legislative process will develop. By the time of the July Board meeting, however, some clarity should have emerged and some kind of informative report should be available.

Capital Budget Requests for Fiscal Year 1986
(In Priority Order by University)

SIUE

<u>Project Description</u>	<u>Request</u>
1. SR ³ - East St. Louis Campus Renovation and Remodeling	\$ 596,815
2. Planning - Art and Design Facility	448,500
3. East St. Louis Campus Dental Clinic Expansion, Phase I	588,200
4. SR ³ - Alton Campus Remodeling, Phase I	148,200
5. SR ³ - Lovejoy Library Carpet Replacement, Phase I	101,000

Energy Conservation

1. SR ³ - Edwardsville Campus Energy Conservation	<u>502,651</u>
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Capital Projects Total SIUE	<u><u>\$2,385,366</u></u>
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Brief Description of Project

1. SR ³ - East St. Louis Campus Renovation and Remodeling	\$ 596,815
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This project will replace a badly deteriorated roof and associated coping, and will allow repair to extensively deteriorated exterior brick walls of the Broadview Building. In addition, the project will complete remodeling on the building's seventh floor by constructing shower facilities for use by the Katherine Dunham Center for the Performing Arts.

2. Planning - Art and Design Facility	448,500
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This project will provide planning funds for a permanent facility for studios and offices for the Department of Art and Design. The planned facility will consist of 57,851 GSF (35,000 NASF) with roughly 85 percent of the space devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville campus will remove the last major unit from the remote Wagner center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$8.4 million.

3. East St. Louis Campus Dental Clinic Expansion, Phase I \$ 588,200

This request is to fund Phase I of a two-phase project to expand the present dental clinic from 9 to 24 operatories and associated service areas. Funds for Phase II (\$406,000) will be requested in RAMP 1987. At the completion of both phases, approximately 4,000 NASF of additional space in the Broadview Building will have been renovated, and minor remodeling of the present clinic facilities will be completed.

4. SR³ - Alton Campus Remodeling, Phase I 148,200

This project represents the first phase of a three-phase remodeling plan for the Alton campus. Work in this phase will address four buildings housing faculty offices and pathology laboratories. The project will install aluminum siding, guttering, and downspouts; replace air conditioning units and associated ductwork; and repair ceilings and lighting to facilitate ductwork installation. The total, three-phase project is presently estimated to cost \$1.1 million, with Phase II (FY-87) and Phase III (FY-88) expected to cost \$506,000 and \$484,500, respectively.

5. SR³ - Lovejoy Library Carpet Replacement, Phase I 101,000

This request is the first of a three-phase project designed to replace 8,000 square yards of carpeting in Lovejoy Library. The present carpeting was installed when the building was opened in 1965, and is nearly worn out. Work will include extensive moving and replacement of bookstacks as well as removal of worn carpet and installation of new.

Energy Conservation

1. SR³ - Edwardsville Campus Energy Conservation 502,651

This request is for funding to undertake a series of energy conservation projects involving six buildings on the Edwardsville campus. All projects involved were selected from the University's recent update of its comprehensive energy audit, and have a simple payback period of 3.3 years or less. Work will involve installation of additional soffit insulation, conversion of terminal reheat systems to variable air volume systems, and installation of reheat system temperature controls. The University has applied to the Illinois Department of Energy and Natural Resources for a grant to accomplish these projects. The request will be reduced appropriately if the grant applications are successful.

SIUCRegular Capital Projects

<u>Project Description</u>	<u>Request</u>
1. Library Storage Facility	\$1,600,000
2. SR ³ - Roof Replacements	182,000
3. Pulliam Hall - Remodeling/Planning	58,000
4. Communications Building Completion-Planning	30,000
5. Farm Buildings - Rehabilitation-Remodeling	75,000
6. SR ³ - Fire Alarm Rehabilitation-Remodeling	180,000
7. SR ³ - Minor Renovation Projects - Remodeling	140,000
8. SR ³ - Electrical Projects - Remodeling	275,000
9. SR ³ - Handicapped Accessibility - Remodeling	975,000
10. Library Air Conditioner Rehabilitation-Remodeling	1,800,000
11. Chilled Water System Rehabilitation-Remodeling	50,000
12. Anthony Hall Air Conditioner Rehabilitation-Remodeling	<u>120,000</u>
Total	\$5,485,000

School of Medicine Projects

1. Property Acquisition - Springfield	\$2,300,000
2. Property Acquisition - Planning/Remodeling	325,500
3. Handicapped Access - Life Science I - Carbondale - Remodeling	84,400
4. Handicapped Access - Wheeler Hall - Carbondale - Remodeling	260,900
5. Wheeler Hall Renovation - Carbondale - Planning	128,400
6. SR ³ - Energy Conservation - Springfield	<u>361,900</u>
Total	\$3,461,100

Food Production Projects

1. Livestock Teaching and Research Facilities, Phase II	\$ 785,500	
2. Animal Waste Disposal/Site	435,600	
3. Ag Research Support Units/Building	696,700	
4. Ag Building Addition/Planning	<u>200,000</u>	
Total		\$ 2,117,800

Energy Conservation Projects

1. Energy Management System, Phase III - Remodeling	\$ 245,000	
2. Energy Management System, Phase IV - Remodeling	140,000	
3. Energy Management System, Phase V - Remodeling	150,000	
4. Attic Insulation - Remodeling	27,500	
5. Storm Sash Installation - Remodeling	82,500	
6. Heat Recovery System, Life Science II - Remodeling	300,000	
7. Boiler Analyzers - Remodeling	50,000	
8. Vestibule construction, Neckers - Remodeling	40,000	
9. Dual duct system - Remodeling	<u>1,465,000</u>	
Total		\$ 2,500,000
Capital Projects Total SIUC		<u>\$13,563,900</u>

Brief Description of ProjectSIUC

1. Library Storage Facility - Buildings \$1,600,000

These funds will provide a new building for storage of excess materials from the library.

2. SR³ - Roof Replacements - Remodeling 182,000

This request is for new roofs on all or parts of five buildings; Lindegren, Browne Auditorium, Olney transmitter, Tamaroa transmitter, and Faner.

3. Pulliam Hall - Remodeling/Planning 58,000

These funds would provide for the initial phase of planning and design. The project budget is presently estimated at \$5,060,600. A general remodeling of the building is necessary in four stages to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education.

4. Communications Building Completion-Planning 30,000

These funds provide the planning and design for a remodeling project to complete the interior of the 2nd floor of the Communications Building. The total project will cost approximately \$350,000.

5. Farm Buildings - Rehabilitation-Remodeling 75,000

These funds will be used to provide needed repairs and rehabilitation to the existing buildings at the Carbondale Campus. The repairs are primarily painting and exterior care at the teaching and research greenhouses, and interior painting in the Agriculture quonset and adjoining barracks on campus.

6. SR³ - Fire Alarm Rehabilitation-Remodeling 180,000

These funds will provide for improvements in the building alarm systems and controls in eleven buildings.

7. SR³ - Minor Renovation Projects - Remodeling 140,000

These funds will be used to remodel the second floor of Colyer Hall, to remodel the auditorium in Quigley, and to replace the solar control devices in Quigley.

8. SR³ - Electrical Projects - Remodeling \$ 275,000

This project will provide funds to upgrade the lighting and the electrical distribution in Lawson and the Old Baptist Foundation.

9. SR³ - Handicapped Accessibility - Remodeling 975,000

This project will provide elevators in Altgeld, Miles, and Colyer.

10. Library Air Conditioner Rehabilitation-Remodeling 1,800,000

The outdated equipment in the library is requiring excessive maintenance and should be replaced by newer equipment.

11. Chilled Water System Rehabilitation-Remodeling 50,000

The central chilled water system is requiring greater maintenance. These funds will provide the A & E services to determine the exact needs of the system.

12. Anthony Hall Air Conditioner Rehabilitation-Remodeling 120,000

This system is outdated and replacement parts must be improvised from local sources. These funds will replace many controls and systems.

School of Medicine

1. Property Acquisition - Springfield \$2,300,000

Funds are requested to purchase the 1.7 acres of land and buildings abutting the Springfield Medical Campus. The acquisition of this property will facilitate the clearing of space in the Medical Instruction Facility for the development of needed laboratory and laboratory support space. The School has recently rented approximately half of this facility under a long term lease which includes an option to purchase the entire facility for the amount requested. Funding will be requested under item 2 for planning needed renovations once the property is acquired.

2. Property Acquisition - Planning/Remodeling 325,500

This request is to plan the remodeling of the property requested under item 1 above. About half of the facility is currently a nursing home, and the remaining portion is office space leased by the School. Plans suggest that the facility can be economically developed into replacement office, library, and teaching space. The remodeled buildings will allow functions currently housed on the

fourth floor of the Medical Instruction Facility (MIF) to be relocated thus facilitating the development of laboratory and laboratory support space in MIF. The renovations costs are currently estimated at \$3,562,000.

3. Handicapped Access - Life Science I - Carbondale - Remodeling \$ 84,400

This request would provide funding for modifications to entrance ways, washrooms, the elevator, and some classroom facilities to make Life Science I (Lindegren Hall) more accessible to the handicapped.

4. Handicapped Access - Wheeler Hall - Carbondale - Remodeling 260,900

Wheeler Hall is presently totally inaccessible to the handicapped and as such has limited use. This request would provide ramps, elevator, and washroom facilities that are accessible by the handicapped.

5. Wheeler Hall Renovation - Carbondale - Planning 128,400

Wheeler Hall is one of the oldest buildings on the Carbondale campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility.

6. SR³ - Energy Conservation - Springfield 361,900

a) Reduction of Outdoor Air Quantity

It is the intent of this project to recirculate tempered air and recondition it for use in Phase II instead of exhausting it to the outside. Simple payback is 2.9 years.

b) Conversion of S-1 to Variable Air Volume System

It is the intent of this project to modify the terminal reheat system in Phase I of MIF to a variable air volume system. Simple payback is 4.9 years.

Food Production Projects

1. Livestock Teaching and Research Facilities, Phase II \$ 785,500

This project is composed of four parts. A new beef finishing facility, a new swine breeding facility, a new unit at the poultry center, and a physiology research facility. The present facilities have deteriorated significantly due to age and must be replaced.

2. Animal Waste Disposal/Site \$ 435,600

Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from flowing into nearby creeks at the swine and beef centers.

3. Aq Research Support Units/Building 696,700

The request provides new facilities for four farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, and additional greenhouses at the Horticulture Center are needed to accommodate expanding research work.

4. Aq Building Addition/Planning 200,000

This addition will house the Agriculture Mechanization Program and the Meats Facility.

Energy Conservation Projects

1. Energy Management System, Phase III - Remodeling \$ 245,000

This request is to replace the obsolete CCUC and System 7 controls in six campus buildings and connect them to the new "Series I" utility control; Anthony, Parkinson, Morris Library, Arena, Lindegren, and Altgeld. The estimated payback period is five years.

2. Energy Management System, Phase IV - Remodeling 140,000

This request is to extend the new "Series I" utility control to six buildings; Allyn, Shryock, Wheeler, Service Shop I, Woody Hall, and the Steam Plant. The estimated payback period is five years.

3. Energy Management System, Phase V - Remodeling 150,000

This will extend the new utility control to six buildings; Press, Pulliam, Museum Storage, Old Baptist Foundation, Thalman, and Miles. The estimated payback period is five years.

4. Attic Insulation - Remodeling 27,500

This request is to install new and/or additional blown-in attic insulation in three buildings; Anthony, Shryock, and Wheeler. The estimated payback period is ten years.

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|--|-----------|
| 5. <u>Storm Sash Installation - Remodeling</u> | \$ 82,500 |
| This will provide storm windows for four buildings; Physical Plant, Lindegren, Anthony, and Shryock. Estimated payback is twenty-five years. | |
| 6. <u>Heat Recovery System, Life Science II - Remodeling</u> | 300,000 |
| Life Science II presently has 100 percent exchange of air. This project will provide dampers to recycle the air in many locations. Estimated payback is ten years. | |
| 7. <u>Boiler Analyzers - Remodeling</u> | 50,000 |
| This request will install dampers and devices for measuring carbon dioxide content in gases to increase fuel efficiency. Estimated payback is two years. | |
| 8. <u>Vestibule construction, Neckers - Remodeling</u> | 40,000 |
| This request will provide an enclosure in the breezeway between buildings B and C. Estimated payback is five years. | |
| 9. <u>Dual duct system - Remodeling</u> | 1,465,000 |
| This project will make revisions in air ducts in five buildings; Quigley, Wham, Technology, Rehn, and Communications. Estimated payback is ten years. | |

APPLICATION TO PREPAY REVENUE BONDS HELD BY THE UNITED STATES

Summary

The Board is requested to approve an application to prepay at a discount outstanding Revenue Bonds now held by the U.S. Government, to use certain current funded debt reserves for that purpose, and to assure the Government that the educational use of the financed facilities will remain unchanged.

Rationale for Adoption

The Department of Education has proposed regulations which allow colleges and universities with outstanding College Housing Program loans (revenue bonds) to prepay the low-coupon outstanding amounts at a significant discount. The Department of Housing and Urban Development is currently the bondholder of Southern Illinois University Revenue Bonds Series A-G of 1978 totaling \$12,775,000 of principal outstanding. Under the Department of Education's current formula this outstanding principal could be prepaid with approximately \$7,000,000. The prepayment would be financed from the sale and issuance of new university revenue bonds, and from the use of appropriate current sinking fund and reserve account balances on hand.

Final rules may not be published by the Department of Education until late July or early August. Institutions may, however, apply immediately for a discounted prepayment and are encouraged to do so since the application deadline is August 1, 1984. The Housing Act of 1950 as amended by Section 308 of Public Law 98-139 provides that prepayment must occur prior to October 1, 1984, at a discounted amount; that prepayment will be based on the yield on outstanding marketable obligations of the United States with maturities comparable to the remaining repayment schedule of the housing loan; that the prepayment must be made from non-federal sources; that the Secretary is assured by the borrower that the financed facility will be used for educational purposes for the remaining term of the original loan; and that the prepayment is in the best financial interest of the Federal Government.

The Department of Education requires that the governing board approve a resolution requesting the opportunity to prepay the loan at a discount, and suggests that the university give notice of its intent to use current revenue bond sinking funds and reserve amounts if needed in order to obtain their early release by the paying agent.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board hereby requests of the U.S. Department of Education the opportunity to prepay at a discount all of the outstanding principal of \$12,775,000 of University Revenue Bonds Series A through G of 1978, issued to the Department of Housing and Urban Development, under the Housing Act of 1950 as amended by Section 308 of Public Law 98-139, in accordance with rules and regulations proposed by the Department of Education;
- (2) The Board hereby approves and gives notice of its intent to utilize current revenue bond sinking funds and reserve amounts on deposit at the Continental Illinois National Bank of Chicago for Bond Series A through G of 1978 for the prepayment of the same series of bonds, subject to approval of the U.S. Department of Education and Bond Counsel;
- (3) The prepayment will be made from non-federal sources;
- (4) The Secretary of Education be and is hereby assured that the housing or other educational facilities will be used

for purposes related to Southern Illinois University for the remaining terms of the original issues; and

- (5) The Treasurer of the Board of Trustees be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established rules and regulations of the Department of Education.

RETENTION OF FISCAL ADVISOR OR MANAGING UNDERWRITER AND BOND COUNSEL FOR PROPOSED ADVANCE REFUNDING OF REVENUE BONDS

Summary

The Board has been requested to approve an application to prepay at a discount outstanding Revenue Bonds now held by the U.S. Government. Our preliminary review indicates that an opportunity for significant savings also exists through an advance refunding of all or part of the remaining outstanding Revenue Bonds now held by other bondholders as well. It is therefore further proposed that the Board approve the retention of both a Fiscal Advisor or Managing Underwriter and a Bond Counsel as the next logical step in the development of the most effective financing program for the SIU funded debt system.

Rationale for Adoption

The selection of a Fiscal Advisor or Managing Underwriter and a Bond Counsel is to be made without financial obligation should bonds not be sold for refunding. Changes in prepayment regulations, government regulations, the bond market, the yield on government securities, or legal problems could at any time suggest or mandate changes in the refunding proposal.

The Board must contract with a Fiscal Advisor or Managing Underwriter for the sale of bonds. The exact structure and best method to finance the refunding of Revenue Bonds needs to be thoroughly investigated and identified. Discussions are currently being held with several firms, and it is recommended that any two members of the Finance Committee be authorized to select a Fiscal Advisor or Managing Underwriter, and report their selection and the compensation for such services at the next regular meetings of the Finance Committee and the Board.

The Bond Counsel would review the proposed refunding from time to time and would be responsible for the legality of the financing techniques and bond sale meeting and the drafting and proper execution of all legal documents. The firm of Chapman and Cutler was Bond Counsel for the establishment of the present University Facilities Revenue Bond System. Recommendation of that firm for the Bond Counsel is made on the basis of the firm's expertise, and because of their exemplary reputation in the field of tax-exempt bonds.

Considerations Against Adoption

None has been identified.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Becker Paribas, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the refunding proposals, with fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.
- (2) The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the refunding proposal, with fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, May, 1984, SIUC and SIUE, and Executive Committee Report, Award of Contracts: Remodeling 913 North Rutledge, Springfield Medical Campus, SIUC; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held June 14, 1984; Selection of Engineer: Replace Underground Electrical System, Phase II, SIUC; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986: Capital Budget Requests, as amended by the Architecture and Design Committee; Application to Prepay Revenue Bonds Held by the United States; and Retention of Fiscal Advisor or Managing Underwriter and Bond Counsel for Proposed Advance Refunding of Revenue Bonds, as amended by the Finance Committee to reflect Becker Paribas as Managing Underwriter and reflected in the above resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey,

Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit reported that he will be recommending two senior appointments to the Board: that Mr. J. C. Garavalia, who has been nominated by a committee of the Alumni Association, be Director of the Alumni Services and that Dr. Charles Hindersman serve as Acting Vice-President for Financial Affairs. He stated that Mr. Garavalia was formerly Assistant Director of Alumni Services and had spent several years in the past with the Foundation with the last year as Acting Director. He commented that Mr. Garavalia will succeed Bob Odaniell who is retiring August 31. He continued that Dr. Hindersman has been Dean of Graduate Programs, Dean of the College of Business Administration, Acting Vice-President for University Relations, Director of the Office of Regional Research and Services, and Acting Manager of Personnel Services.

The following matter was presented:

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1986

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1986 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space at the School of Medicine, for the reduction of space at SIUE, and for new and expanded and improved program requests and other special items. Additionally, they contain a salary catch-up plan for faculty, administrative-professional staff, and civil service employees. At the Board's September meeting, the RAMP request will be submitted for approval in summary form, prior to its October 1, 1984, submission to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded and improved programs and other special items. Building on the successful efforts employed in preparing previous requests, members of the

Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In June, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request. These proposals were reviewed with the Board's Finance Committee at its June meeting. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.
2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds for new space should be based on projected need.
4. The funding requested for the combination of new and expanded programs and all other special items should be strongly documented and should not exceed 2.75% of the previous year's total appropriated budget base (excluding retirement contributions); but this year we should allow an additional 1.0% to accommodate special requests in such areas as deferred maintenance, off-campus programming, and initiatives to enhance quality.
5. From time to time we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented.

In addition to these decision rules, two other factors must be considered this year. First, the System agreed to a reduction of the base of the School of Medicine. This is the final year of the four-year phased reduction resulting from the decision to reduce enrollments in publicly financed schools of medicine in Illinois. Second, the razing of six tract houses will result in a base adjustment of the budget for SIUE.

Applying the decision rules and taking into account the other two factors results in a budget request for new operating funds for SIUC of \$19,106,300, or 15.51%, for SIUE of \$6,879,700, or 13.8%, and for the Office of the Chancellor of \$136,400, or 9.71%; for a System total of \$26,122,400, or 14.98%. Each element of the request is discussed separately below and combined in tabular form in Exhibit A.

Salary Increases

We will again present a two-part request, one part based on projected inflation and the other derived from a comparison of the salary levels of SIU employees with the salary levels of appropriate peer groups. For

inflation, Chase Econometrics, Data Resources Incorporated, The Kiplinger Washington Letter, and the Wall Street Journal are projecting a rise of between 5% and 6%. Thus, we propose for all groups of employees an inflationary increase of 6% on 97.5% of base.

In past years, for our special catch-up request we have used a flat percentage for all faculty and staff and a slightly higher percentage for all civil service range employees. Although we believe this strategy is defensible, we do not believe it has enabled us to get at the different problems of each group of employees in the various components of the SIU System. Thus, this year the Chancellor's and Presidents' staffs reviewed the salary levels of each group of employees--faculty, professional staff, civil service range employees, and RAMP-defined administrators*--against the levels of comparable employees, differentiating as appropriate among the two Universities, the School of Medicine, and the Office of the Chancellor. As a result the catch-up increases proposed differ from group to group and from component to component. The increases proposed are sizable, as they need to be, but they will not solve all our problems.

a. **Faculty.** For SIUC and SIUE, we used the peer group information presented in the IBHE study for FY 1983 and the RAMP salary data for the same period, further broken down by faculty rank and adjusted for the cost of living. This comparison shows that SIUC needs a 22.4% increase to achieve the mean of its peer group and that SIUE needs an increase of 7.7% to achieve the comparable level. We cannot expect to solve all of SIUC's problem in one year, and the reasons why it has fallen so far behind are not yet altogether clear. Thus, for SIUC we propose a catch-up of 10%. SIUE's deficiency is less severe; hence, for that University's faculty we propose a catch-up of 6%.

The School of Medicine compares itself to the institutions in the American Association of Medical Colleges. We understand that our medical faculty are now about at the mean of this group and that they would like to achieve the 75th percentile level, which would require increases of 6.8% for medical and 11.1% for non-medical faculty. An emerging medical school such as ours faces recruiting demands different from those of more established schools; hence, aiming for the 75th percentile seems reasonable. A catch-up of 6% would not put them at that level, but it would be a start and should maintain the School's strong competitive position.

b. **Professional Staff.** For this group, we compared SIUC and SIUE salary levels with the average earnings of professional staff at all public universities in Illinois. In order to achieve parity with the comparison group, we would need an 11.7% increase for SIUC, including the School of Medicine, and 8.1% for SIUE. We recommend 6% for both Universities.

*Includes employees with primary executive, administrative, and managerial assignments within the University. These assignments involve planning, organizing, managing, and directing the University and its sub-units. These employees are generally considered to be primary officers of the University. This group would include officers such as the President (Chancellor), Vice-Presidents (Vice-Chancellors), Treasurer, Controller, and Deans. This sub-category shall include only administrators and officers who report directly to the President, or to one of the Vice-Presidents of the University.

c. Civil Service Range Employees. Here we compared with the State Code Departments level, after adjusting SIU earnings for the shift to a 37-1/2 hour week. In order to raise our employees to the Code Departments level, we would need increases of 12.3% for SIUC, 32.8% at the School of Medicine in Springfield, and 8.1% at SIUE. At this time, we do not have a sense of employee turn-over, and we understand that finding replacements has not been a major problem. Hence, we propose 6% for the Universities and the Office of the Chancellor, and 10% for the School of Medicine at Springfield, with the understanding that a portion of the catch-up could be used for specific technical needs in critical areas.

d. RAMP-Defined Administrators. For SIUC and SIUE, we used the FY 1983 report of the College and University Personnel Association. A comparison of our Universities to those institutions in the report with comparable budgets shows that for these administrators we would need increases of 10.9% at SIUC and 7.2% at SIUE in order to raise them to the average of the comparison group. For the Office of the Chancellor, we compared salaries to those of other system offices in the University of Arkansas Administrative Salary Study for FY 1983. In order to achieve the average of the comparison group, we would need an increase of 7.3%. For all three groups of administrators, we recommend 4%.

In summary, the recommendations for salary increases for Fiscal Year 1986 are (in parentheses are totals needed, presuming inflation, to achieve peer-group levels indicated above):

Faculty:

SIUC - 16% (28.4%)
 School of Medicine - 12% (12.8% and 17.1%)
 SIUE - 12% (13.7%)

Professional Staff:

SIUC (including School of Medicine) - 12% (17.7%)
 SIUE - 12% (14.1%)

Civil Service:

SIUC - 12% (18.3%)
 School of Medicine (Springfield) - 16% (38.8%)
 SIUE - 12% (14.1%)
 Office of the Chancellor - 12% (18.3%)

RAMP-Defined Administrators:

SIUC (including School of Medicine) - 10% (16.9%)
 SIUE - 10% (13.2%)
 Office of the Chancellor - 10% (13.3%)

For the first time, we are recommending differential catch-up percentages within groups of employees and among the components of the System. We have been aware of the differing levels of need in earlier years, and we

believe we should now acknowledge them. The increases we have proposed are large, from 10% to 16%, but they would not, if funded, solve all our problems. Why not, then, ask for more monies from the state in order to bring us up to par? That is what we are beginning to do this year, and this approach could well be a major part of our strategy in future years. But we believe we need better information about our situation so that we can discern precisely how our problems can best be solved. For example, perhaps part of our solution may lie in decreasing personnel costs or increasing tuition, or using some combination of the two.

We will be calling for a more definitive study comparing SIUC to a sample of peer institutions in terms of such matters as tuition, enrollment, and faculty and staff size. If comparative data are difficult to obtain, we will use statewide information and attempt to adjust for mission. If we determine that SIUC's personnel patterns are not different from those at the other institutions, then the primary solution would be to ask for more General Revenue funds. On the other hand, if we determine that part of the explanation for SIUC's situation is that it has a larger faculty and staff component than its peers, then we should build into our planning a means for decreasing that component through attrition. The same approach should be taken with tuition and enrollments, although our analysis thus far suggests that there is little to be gained in this area. We are not at this time making a similar proposal for SIUE because it has absorbed a base reduction of \$3.5 million in the last six years. Overall, the point we must bear in mind is that we should not be asking for additional state dollars which might well be obtained from legitimate changes in our staffing patterns.

In the last analysis, salary determination is an art, not a science. We must be concerned with equity, and our figures are geared to that end. We must also be aware of market conditions and the need to be competitive. Higher education is fundamental to successful economic development, and we thus have an obligation to obtain and retain the best and the brightest.

New, Expanded/Improved, and Other Special Items

Details of these requests are set forth in the background material for Item K on today's agenda. Requests in this area will not exceed 3.75% of the previous year's appropriation base.

General Price Increases: 6%

This figure is consistent with projected inflation. We might quite reasonably ask for a larger increase, given the minimal amounts we have received in past years, but we believe we should not detract from our top priorities, salaries and programs.

One special point. Our service department personnel are paid from non-appropriated funds, some of which are obtained by contractual services billings to "appropriated" accounts. With this group, we face a salary rather than a price increase need. Because in recent years we have received zero or nominal inflationary funding for General Prices, we have had to provide salary increases for service department personnel without a corresponding increase in funding for our "appropriated" accounts. To eliminate

this situation, we have added to our request for a General Price increase the dollars necessary for salary increases for this group of employees.

Utilities: 9.0% for SIUC, 7.7% for SIUE, and 15.0% for the School of Medicine

The proposed percentages, which reflect the different mixes of energy sources, would accommodate the increases as projected by SIUC, SIUE, and the School of Medicine.

Library Materials: 10%

Telecommunications: 24%

Operation and Maintenance

The School of Medicine will presumably request \$96,120 in O and M funds for the Rutledge Manor Facility. SIUE will show a base reduction of \$56,327 to reflect plans to demolish six tract houses.

Base Reduction

This request will include a final \$225,000 negative base adjustment for the School of Medicine to reflect a reduction of previously financed enrollment increases.

Conclusion

The operating budget increase proposed here would result in approximately a 14.98% increase over our projected FY 1985 base, which is consistent with past requests. The magnitude of this increase should not give false hope to our University colleagues. Success in obtaining this level of funding would require some combination of an increase in taxes, an improvement in the economy greater than we have seen thus far, and an increase in higher education's share of existing state funds. On this point, we want to note that over the past two years our share of funds has increased, if one takes into account that part of state funding which is claimed by deficit obligations. Had the state supported higher education at the level it did a decade ago, however, we would have an additional \$100 million available. SIU's share of that amount could have been converted into roughly a 10% salary increase for faculty and staff or, stating the matter another way, a 6% increase and funding of retirement at the gross pay-out level.

We believe this proposal is one worth striving for. To some it may appear high, to others low. But we can all agree that if Illinois is to be strong economically, it needs a strong system of public higher education. This request would constitute a vigorous start in assuming that posture.

EXHIBIT A

SIU FY 1986 OPERATING BUDGET REQUESTS PARAMETERS¹

(In Thousands of Dollars)	SIUC	SIUE	Chancellor	Total
FY-85 Budget Base	\$123,160.2	\$49,846.2	\$1,405.0	\$174,411.4
Requested Incremental Increases:				
Salary				
Faculty	7,634.5	2,289.9	---	9,924.4
Other Professionals	1,115.7	509.6	---	1,625.3
Civil Service	2,409.4	923.6	41.0	3,374.0
RAMP Administrators	288.9	97.9	66.8	453.6
Student Wages	170.6	101.3	0.6	272.5
Salary Sub-Total	\$ 11,619.1	\$ 3,922.3	\$ 108.4	\$ 15,649.8
General Price	1,658.2	580.8	21.5	2,260.5 ²
Telecommunications	389.0	231.4	6.5	626.9
Utilities	722.4	276.9	---	999.3
Library Materials	229.8	54.1	---	283.9
Total Incremental Increases	\$ 14,618.5	\$ 5,065.5	\$ 136.4	\$ 19,820.4
O & M Needs	96.1	(56.3)	---	39.8
Programmatic and Other:				
New Programs	\$ 782.3	\$ 192.6	\$ ---	\$ 974.9
Expanded/Improved Programs	1,101.0	394.7	---	1,495.7
Other Special Needs	2,733.4	1,283.2	---	4,016.6
Total Programmatic and Other	\$ 4,616.7	\$ 1,870.5	\$ ---	\$ 6,487.2
Percentage of FY-85 Budget Base	3.75	3.75	---	3.72
Reductions for:				
School of Medicine Enrollment	\$ (225.0)	\$ ---	\$ ---	\$ (225.0)
Total Reduction	\$ (225.0)	\$ ---	\$ ---	\$ (225.0)
Net Change	\$ 19,106.3	\$ 6,879.7	\$ 136.4	\$ 26,122.4
Percentage of FY-85 Budget Base	15.51	13.80	9.71	14.98
Total FY-86 Operating Budget Request	\$142,266.5	\$56,725.9	\$1,541.4	\$200,533.8

¹Does not include Retirement Contributions.²Includes \$467.4 for service department salary increases.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1986 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM REQUESTS, SPECIAL ANALYTICAL STUDIES AND SPECIAL STUDY), SIUC

Summary

The Fiscal Year 1986 RAMP Planning Documents summarized in this matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education, and in conformity with the campus planning process. They present the priorities and goals of the University for Fiscal Year 1986 and a planned schedule of new initiatives for the short-range future.

The Planning Statements address issues of concern to specific colleges and schools and the University at large for the budget year and short-range future. A five-year new program development schedule is also included. Planning Issues formulated by the Illinois Board of Higher Education have also been addressed. In all instances, the appropriate constituencies have been solicited for review and reaction, and the affected deans have concurred in the responses.

Information on program reviews has been reported for academic and nonacademic programs for which the reviews were completed in Fiscal Year 1984. Summaries of the findings of all program reviews completed are included within these documents. A listing of academic and nonacademic reviews to be reported in the Fiscal Year 1987 RAMP Planning Documents and a schedule of future reviews are also included.

New Program Requests for Fiscal Year 1986 include a Doctor of Philosophy degree, Major in Engineering Science, in the College of Engineering and Technology; an Associate of Applied Science degree, Major in Medical Records Technology, School of Technical Careers; and, a proposed Renewal Institute for Practicing Educators.

Expanded/Improved Program Requests for Fiscal Year 1986 include the following:

Department of Computer Science
College of Engineering and Technology
Special Study--Honors Program Enhancement
Special Analytical Study--Computing Affairs
Special Analytical Study--Instructional and Research Equipment

The new state resources requested for New Program Requests, Expanded/Improved Program Requests, Special Analytical Studies, and Special Study are \$2,405,771 for Fiscal Year 1986.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1986 by SIUC. They are the official documents by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, they provide evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements, responses to Planning Issues, Program Development Schedule, and Program Reviews have been developed with broad input from students, faculty, and staff within the respective academic and support units. In all instances, the documents carry the recommendation of the various program directors and deans. In preparing the various responses, University officials have followed the regular planning process of the University to identify priorities, and have sought the recommendations of the constituencies affected.

The New Program and Expanded/Improved Program requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and service units. Academic program requests have been approved either by the Graduate Council or the Undergraduate Teaching and Curriculum Committee.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1986 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of the materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUC NEW PROGRAM REQUESTSA.A.S., Major in Medical Records Technology

\$ 71,500

This request proposes the addition of an associate degree program within the Division of Allied Health and Public Services, School of Technical Careers. The proposed program is cost effective because it makes use of existing faculty and physical resources within the Divisions of Allied Health and Public Services and Graphics Communication. Graduates of the program would be registry-eligible skilled technicians, mainly from rural southern Illinois. The program would become a part of the existing "linkage" agreement which SIUC has with nine regional community colleges. Additional resources to support the program include two faculty positions and modest increases in equipment, library materials, and other support costs.

Ph.D., Major in Engineering Science

206,000

This request proposes a doctoral program in Engineering Science within the College of Engineering and Technology. Approval of the request will result in a full complement of degree programs within the College, including baccalaureate, master's, and Ph.D. programs. The proposed program builds upon existing strengths in teaching and research and focuses on materials science. A major component of the research thrust of the program will be Illinois' coal as a source for coal-derived chemicals. The proposal is consistent with the mission of the institution and will add significantly to our comprehensiveness at the doctoral level. The objectives of the program are to produce high quality Ph.D. level engineers, to expand research efforts in basic engineering sciences and related areas, and to enhance economic development within the State of Illinois.

Renewal Institute for Practicing Educators

504,771

This request proposes a specific plan to address enhanced quality throughout the educational system within the State of Illinois. In-service teachers of science, language arts, and mathematics in the elementary, middle, and high schools will serve as the target population. The institute will focus on upgrading curricula, more rigorous preparation of teachers, and on-going professional development of practicing educators in the areas of mathematics, the sciences, and written communication skills. The proposed request builds on existing faculty and physical resources within the Colleges of Education, Liberal Arts, and Science.

TOTAL NEW PROGRAM REQUESTS

\$782,271

SIUC EXPANDED/IMPROVED PROGRAM REQUESTSDepartment of Computer Science

\$ 150,000

This request is a continuation of a similar request submitted in FY-85. The FY-86 request has been expanded from \$47,500 to \$150,000. The additional funding is needed primarily to provide the necessary faculty and equipment to accommodate enrollment pressures at the undergraduate level. Approval of the request would allow the department to better serve Computer Science majors and considerably enhance our capability to deliver a computer literacy course within the General Education Curriculum.

College of Engineering and Technology

801,000

This request culminates a multi-year expansion within the College of Engineering and Technology which was first proposed in 1981. The FY-86 request proposes new state resources totaling \$801,000. Funding of this proposal would provide for 10.5 faculty positions, 5 Civil Service positions, 3 administrative professionals and 16 Graduate Assistants, and additional resources for equipment and support costs. The College would be able to bring the student/teacher ratio significantly closer to 25 to 1 and upgrade its instructional equipment. This level of funding is essential to accommodate the planned enrollment strategy which has been approved for the College and to enhance the faculty ranks and physical facilities to a level that would adequately support the Ph.D. in Engineering Science as proposed elsewhere in these documents. Finally, the funding would greatly improve the quality of instruction at the undergraduate and graduate levels, as well as enhance research capability.

Special Study - Honors Program Enhancement

150,000

This request proposes a major upgrade of the University's existing Honors Program. Funding of this request will supplement the recent aggressive efforts by the campus to significantly increase the size of the honors population on the campus. Specifically, the University would be able to institute a core honors curriculum which crosses the various colleges and schools. The program would deliver the curriculum through a "buy-back" system of teaching effort utilizing highly talented existing faculty. The requested funding is necessary in order to obtain additional faculty support which would, in turn, make available senior talented faculty to deliver the honors core. The net effect would be to provide a high quality educational challenge to undergraduate honors students throughout their collegiate training.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS

\$1,101,000

SIUC SPECIAL ANALYTICAL STUDIES REQUESTSComputing Affairs

\$ 400,000

This request proposes the second installment of new state resources to upgrade the instructional and administrative computing capability. The request was first submitted in FY-85, with final funding anticipated in FY-87. Funding of this request will permit orderly growth in computing services to support instruction, research, public service, and the University's management information system.

Instructional and Research Equipment

122,500

This request proposes the final installment of new state resources to support the campus-wide instructional and research equipment needs. Funding of this request will result in a University-equipment budget of slightly more than 1.5 million dollars to support equipment maintenance and acquisition in support of instruction and research. This level of funding is critical in order for the institution to keep pace with the rapidly changing technologies which are essential to high quality programs in the sciences, agriculture, communications, and other equipment intensive programs. It should be noted that the University's equipment budget is allocated among the various colleges and schools to support in-place instructional and research programs, rather than to fund new program initiatives.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS

\$ 522,500

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1986, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
A.A.S., Medical Records Technology	\$ 71,500
Ph.D., Engineering Science	206,000
Renewal Institute for Practicing Educators	<u>504,771</u>
Total New Program Requests	\$ 782,271
<u>Expanded/Improved Program Requests</u>	
Department of Computer Science	\$ 150,000
College of Engineering and Technology	801,000
Special Study - Honors Program Enhancement	<u>150,000</u>
Total Expanded/Improved Program Requests	\$1,101,000
<u>Special Analytical Studies Requests</u>	
Computing Affairs	\$ 400,000
Instructional and Research Equipment	<u>122,500</u>
Total Special Analytical Studies Requests	\$ 522,500
Total Program Request, SIUC	<u>\$2,405,771</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1986 (PLANNING STATEMENTS, PROGRAM
REVIEWS, AND EXPANDED/IMPROVED PROGRAM AND OTHER REQUESTS),
SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1986 Planning Documents for the School of Medicine contain Planning Statements which identify critical needs and priorities for the immediate and short-range future, information on academic and nonacademic program reviews, and requests resulting from special analytical studies of institutional needs.

Rationale for Adoption

The School of Medicine has developed according to schedule and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. In order to fulfill its responsibility to assist in meeting health care needs and to insure that its commitments in the three traditional areas of instruction, research, and public service are met, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development and delivery as well as strive to maintain state-of-the-art technology in academic and research areas. The advancement of teaching and research, enhancement of curriculum through computing resources, as well as priority commitments to the recruitment and retention of physicians in downstate Illinois, will continue to be objectives over the next several years. The appended documents provide the Office of the Chancellor, the Board of Trustees, and the Illinois Board of Higher Education with the information needed to carry out their continuing responsibility for assessment of needs, planning, and program review for higher education in Illinois.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1986 for the Southern Illinois University School of Medicine be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of the materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIU SCHOOL OF MEDICINE SPECIAL ANALYTICAL STUDIES

Phased Replacement of Equipment FY-86 - FY-90

\$1,983,000

The School of Medicine has, since 1972, relied heavily on equipment purchased from capital appropriations to build and equip the Medical Instructional Facility. This equipment, excellent a decade or more ago, is now in many cases either technologically obsolete or simply worn out. If the School is to remain current in the high-technology field of medical education; is to attract quality medical practitioners, educators, and research scientists; and is to compete effectively for external support for education and research, it is necessary to replace old equipment and acquire the state-of-the-art equipment. A special analytical study of the equipment needs of the School of Medicine has indicated a total equipment replacement need of approximately \$16.2 million. This study forms the basis for a request of approximately \$2 million each year from FY-86 through FY-90 which, together with the institution's own internal efforts, will help meet these replacement costs.

Staff and Other Support Costs for Instructional Computing

227,894

The School of Medicine has set as its top priority the further development of undergraduate medical education. As the first competency-based medical school in the country, the School of Medicine has been and continues to be an innovator in the field of competency-based medical education. A special study of the School of Medicine's computing needs has resulted in a proposed enhancement of academic computing capabilities specifically designed to provide for the automation of problem-based, self-directed learning and the production of computer-literate physicians, as well as the development of an office-automation system. The requested resources would increase computing resources to permit the School to enhance the effectiveness and efficiency of its medical education curriculum and to provide incentives for graduates to practice medicine in Illinois.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS

\$2,210,894

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1986
SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>Special Analytical Studies</u>	
Phased Replacement of Equipment FY-86 - FY-90	\$1,983,000
Staff and Other Support Costs for Instructional Computing	<u>227,894</u>
Total Special Analytical Studies Requests	\$2,210,894
Total Program Request, SIU School of Medicine	<u>\$2,210,894</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1986 (PLANNING STATEMENTS, PROGRAM
REVIEWS, NEW AND EXPANDED PROGRAM REQUESTS, SPECIAL
ANALYTICAL STUDIES), SIUE

Summary

The University mission statement approved by the Board of Trustees in 1978, and included in RAMP 1980, continues to be relevant. A long-range planning and budgeting process, systematically tying allocation to institutional objectives, is being implemented. The RAMP 1986 Planning Documents address a series of program and procedural matters which the University will deal with in the coming year. New program developments under consideration for the next five years are also included in these Documents.

The RAMP Program Review section includes a schedule for academic programs to be reviewed over the next five years, a statement about programs previously reviewed, the results of all program reviews conducted in 1982-83, a review schedule for research and public service units, a report on external reviews, a schedule for support unit reviews, and the result of this year's support reviews.

A new program request for Fiscal Year 1986 is submitted for the Master of Science, major in Computer Science. Four program expansion requests and nine special analytical studies are presented and described. The expansion requests are for the Master of Business Administration at Rend Lake, the Bachelor of Science, major in Computer Science, the Bachelor of Science and Master of Science in Engineering, and a Summer Graduate Program in Medical-Surgical Nursing. The special analytical studies are for School of Business Salary Enhancement, School of Nursing Salary Enhancement, Labor and Management Support, School of Business Outreach Activities, University/Schools Interaction Data Processing and Computing, the Master of Science, major in Management Information Systems, Institutional Renewal, and Special Deferred Maintenance List.

Rationale for Adoption

The institutional mission received Board of Trustees' approval for RAMP 1980 and continues to express the objectives of SIUE. The program evaluations procedures are responsive to the needs of the institution and of those of the Illinois Board of Higher Education. The new program request, expansion requests, and special analytical studies are appropriate to SIUE's instructional thrust, and the funding levels sought are appropriate to program needs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The new program request and program expansion requests were evaluated and ranked by the University Planning and Budget Council. The special analytical studies were developed and reviewed in the appropriate administrative offices in conjunction with unit representatives. The President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1986.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1986 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SIUE NEW PROGRAM REQUEST SUMMARY

Master of Science, Major in Computer Science \$ 192,560

This request is for approval of a graduate program leading to a master's degree with a major in Computer Science. The proposed program will permit a separation of the present master's degree program in mathematics into two distinct majors. The proposed program is an extension of the existing undergraduate major in Computer Science. This latter program will be improved by the development of a strong graduate program. This proposal will also enhance existing graduate programs in electrical engineering, management information systems, and mathematics. The funding request is for faculty, equipment, library materials, and other support needs.

TOTAL NEW PROGRAM REQUEST \$ 192,560

SIUE EXPANDED/IMPROVED PROGRAM REQUESTS

Master of Business Administration at Rend Lake \$ 62,000

The purpose of this proposal is to establish a site for graduate education in Business at Rend Lake Community College, Ina, Illinois. Southern Illinois University at Edwardsville proposes to offer a curriculum leading to the Master of Business Administration degree in facilities provided by the Community College. The program will be phased in over a two-year period. In order to offer this program and to establish this site, \$62,000 in new state appropriations is being requested for the first year (FY-86) to hire one new faculty and a staff assistant to serve as liaison at the Rend Lake site. Support funding for travel, supplies, and library materials is also needed. Classrooms, library privileges, computing services, and office space will be provided by the Community College.

Bachelor of Science, Major in Computer Science \$ 165,754

This request is for the continued expansion of the new undergraduate program in Computer Science. Additional resources are needed not only to increase access to the Computer Science program, but also to improve the teaching/learning environment. Computer Science students will be provided with up-to-date facilities which will enhance their productivity and release campus mainframe resources for computer access by other students. The funds requested are for increasing the support staff in the program, monies for computer hardware and software, and additional contractual flexibility.

Bachelor of Science in Engineering/Master of Science
in Engineering \$ 124,000

This request is for necessary resources to continue development of the undergraduate and graduate program in Engineering. The request is based on the continuing increase in enrollments. The proposal will, in addition to enhancing program availability, allow for a more efficient and expanded use of Summer Quarter programming. The greater part of this funding request is for the addition of qualified faculty.

Summer Graduate Program in Medical-Surgical Nursing \$ 42,920

This request for state funding provides for continuation of the first cycle of a three-summer accelerated graduate program in medical-surgical nursing and the beginning of a second cycle of the same program. The funds are needed for adjunct faculty to supplement existing instructional capabilities and for travel and other support costs.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$ 394,674

SPECIAL ANALYTICAL STUDIES REQUESTS

School of Business Salary Enhancement \$ 62,982

The School of Business is able to offer faculty salaries, at all levels, which are considerably below the demonstrated median for such salaries in comparable higher education institutions. These circumstances limit the ability of SIUE to hire and retain competent individuals, with resultant problems of program quality and of accreditation. This special analytical study describes in detail the salary differentials and requests funds to reduce them.

School of Nursing Salary Enhancement \$ 56,268

The inability of SIUE to offer salaries comparable to those available in similar institutions limits its capacity to hire and retain competent faculty, with resultant problems of program quality and enrollment limitation. The availability of excellence in instruction, graduate and undergraduate, in this field is of special importance to the region and is a central focus of the University.

Labor and Management Support \$ 50,000

This is a proposal to develop coordinated support activities for regional labor and management. This support would serve three major purposes. In the area of service, the proposal would provide technical advice, conduct special studies and investigations, develop forums for speakers to address topics relevant to our region, and provide mechanisms to encourage

improved labor/management cooperation. Applied research projects would be undertaken to improve the base of knowledge in areas of interest to labor and management groups. The activities would strengthen and further improve University instruction in labor and management courses and concentrations and assess the needs of our area for new instructional programs. Resources being requested are for a part-time director/instructor, a graduate assistant, student employment funds, contractual services, and other support needs.

School of Business Outreach Activities

\$ 93,500

This proposal requests supplementary funding to offer upper division course work in business at three off-campus sites within the SIUE service region. The proposed sites are on or adjacent to the campuses of the community colleges in southwestern Illinois. The courses to be offered build upon lower division work available at the community colleges. Funds are needed for additional faculty positions, graduate assistants, computer equipment, and other support.

University/Schools Interaction

\$ 87,600

This proposal requests funding to accomplish a variety of activities designed to establish a close partnership between SIUE and area secondary and elementary schools in order to improve instruction in mathematics and the sciences. Six programs are designed to accomplish this end: 1) Develop and teach introductory and advanced courses in the basic sciences for high school students; 2) Quarterly conference of high school science instructors; 3) Science in Action, two-week summer camps for students in grades five through eight; 4) Computer assisted science instructional laboratory in high schools; 5) High school summer honors program; and 6) Secondary school/college cooperative programs in the sciences and mathematics.

Data Processing and Computing

\$ 297,894

The Data Processing and Computing Center provides personnel and computing resources to support instruction, research, and administrative programs. This study, an extension of one developed last year, requests funding to improve the capabilities of the Center. The new resource needs result from rapid growth of computing usage within the disciplines of computer science, engineering, and business; the emergence of computing demand in disciplines such as education, humanities, and the social sciences; growing demand for computer-literature graduates to meet the needs of area businesses and industry and the continuing requirement for providing cost effective University administrative information services.

M.S., Management Information Systems

\$ 137,000

This proposal requests funding for an expansion and improvement of the Master of Science degree, major in Management Information Systems. This program was approved in 1975. Students were first admitted in 1976 and the first graduates were in 1978. The initial years of slow growth were funded through internal reallocation within the School of Business. The recent explosive growth in demand for management systems applications has caused a dramatic demand for this program. The funds will be used for additional faculty and an updating of computer facilities and equipment, including repair and supplies.

Institutional Renewal

\$ 250,000

SIUE continues to emphasize undergraduate educational quality and the need for a strong general education core. Changes in the general education program now under consideration, as well as a growing concern for language literacy as an adjunct to professional programs, suggest a need for development within curricula. The Institutional Renewal special analytical study is directed to these ends.

Special Deferred Maintenance List

\$ 248,000

The Physical Plant administration has completed a study which identifies deferred maintenance projects which are essential but exceed the amount of annual funds provided for normal repair and maintenance. If the projects are not completed, structural deterioration of specific buildings could occur and future repairs will be required for internal and external areas. The University's deferred maintenance list exceeds an estimated cost of \$2,245,000. This request is for funds to complete three projects with an estimated cost of \$248,000.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS

\$1,283,244

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1986, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Master of Science, Major in Computer Science	<u>\$192,560</u>
Total New Program Request	\$ 192,560
<u>Expanded/Improved Program Requests</u>	
Master of Business Administration at Rend Lake	\$ 62,000
Bachelor of Science, Major in Computer Science	165,754
Bachelor of Science and Master of Science in Engineering	124,000
Summer Graduate Program in Medical-Surgical Nursing	<u>42,920</u>
Total Expanded/Improved Program Requests	\$ 394,674
<u>Special Analytical Studies Requests</u>	
School of Business Salary Enhancement	\$ 62,982
School of Nursing Salary Enhancement	56,268
Labor and Management Support	50,000
School of Business Outreach Activities	93,500
University/Schools Interaction	87,600
Data Processing and Computing	297,894
Master of Science, Major in Management Information Systems	137,000
Institutional Renewal	250,000
Special Deferred Maintenance List	<u>248,000</u>
Total Special Analytical Studies Requests	<u>\$1,283,244</u>
Total Program Requests, SIUE	<u><u>\$1,870,478</u></u>

Mrs. Kimmel moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

SALARY INCREASE PLANS FOR FISCAL YEAR 1985

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1985. These plans do not intend to set forth specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information.

Salary increase plans have been prepared by each University and the Office of the Chancellor. They are attached for SIUE, SIUC, and the Office of the Chancellor as Exhibits A, B, and C, respectively.

Rationale for Adoption

Board policy requires approval of salary increase plans for each University and the Office of the Chancellor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

At SIUE, guidelines for faculty employees are based upon the faculty salary plan adopted in 1981. The plan was developed by the Faculty Senate, the Academic Deans, the Provost, and the President. Guidelines for professional staff employees were developed by the University Staff Senate, the Director of University Personnel Services, and the President. Guidelines for civil service open range employees were developed by the University Staff Senate, the Director of University Personnel Services, and the President.

Guidelines for persons holding assistantships were developed by the Vice-President and Provost and the President in consultation with the Dean of the Graduate School and the Graduate Council.

Guidelines for student workers were developed by the Vice-President and Provost and the President in consultation with the Director of Student Work and Financial Assistance.

The SIUC Faculty and Administrative/Professional Staff proposal presents a compromise of the varying constituency group views. The Faculty Senate, the Graduate Council, and the Administrative/Professional Staff

Council each offered a recommendation. These recommendations were not fully compatible with one another. The salary plan presented here attempts to respond to and balance the concerns of these groups.

The SIUC civil service proposal has been shared with and concurred in by the Civil Service Employees Council.

School of Medicine proposals have been reviewed by the Dean's Executive Committee and by appropriate constituency groups.

Constituency involvement for the Office of the Chancellor is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1985, as presented (attached as Exhibits A, B, and C), be approved; and

BE IT FURTHER RESOLVED, That the implementation date of these plans shall be consistent with the date indicated for salary increase allocations in the appropriation process.

EXHIBIT A

Salary Increase Plans for Fiscal Year 1985, SIUE

1. Guidelines for Faculty Employees

Salary increases for faculty employees shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, three percent shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority of the faculty members of each school or equivalent unit.

- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendations on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.
- f. Since there are differing levels of performance, there should be differing levels of merit increase. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at higher salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

2. Guidelines for Professional Staff Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total professional staff personal services appropriation shall be available for distribution to professional staff employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 2.b and 2.c below.

- b. Employees whose unsatisfactory job performances can be documented shall be excluded from receiving this increase.
 - c. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the appropriate functional head (with copies given to the employee) that no salary increase be awarded to the employee. In such a case, a second performance review shall be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the appropriate functional head that a salary increase in accordance with the original percentage basis become effective October 1, 1984.
3. Guidelines for Civil Service Open Range Employees
- a. Salary increase monies equivalent to the approved percentage of increase applied against the total civil service open range personal services appropriation shall be available for distribution to civil service open range employees whose performance has been satisfactory. When the percentage of increase becomes known, decisions concerning across-the-board and market movement increases will be made in consultation with the Staff Senate.
 - b. Civil service employees with one year or more of continuous University service as of June 30, 1984, shall be eligible for a market movement increase in addition to an across-the-board increase.
 - c. Civil service employees with less than one year of University service as of June 30, 1984, shall receive an increase at the percentage rate designated as market movement.
 - d. Civil service employees who complete eight continuous years of service during the period January 1, 1984, through June 30, 1984, shall receive monthly longevity increases of \$4 per year of service effective January 1, 1985.
 - e. In accordance with civil service employee evaluation policies at SIUE, the supervisor of each civil service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the Vice-President and Provost or functional area

Director (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the annual evaluation. If sufficient progress has been made, the supervisor may recommend, through channels to the Vice-President and Provost or functional area Director, that a salary increase, in accordance with the foregoing provisions, be granted effective as of the effective date for all open range civil service increases.

4. Guidelines for Persons Holding Graduate Assistantships

Salary ranges for persons holding graduate assistantships at the master's degree level will be increased \$25 per month. The ranges will then be as follows:

First year graduate assistants	\$425.00-\$450.00
Second year graduate assistants	\$475.00-\$500.00

5. Wage rates for student workers will not be adjusted. The University will utilize available resources to maximize opportunities for student employment.
6. The full state allocation for salary increases, expressed as a percentage (5% at the present time), will be distributed in accordance with the above salary increase guidelines.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1985, SIUC

1. Guidelines for Faculty and Administrative/Professional Staff, except those at the School of Medicine
- A total of 6% will be distributed to employees in this category. The full state allocation for salary increases, expressed as a percentage (5% at the present time), will be distributed together with 1% made available through internal reallocation.
 - The first 5.5% will be distributed as follows:
25% across-the-board in equal dollars (\$37/month) and 75% merit
 - Administrative/Professional Staff adjustments to reach new range minima (approximately .5%)
 - Faculty promotion increments and faculty market/equity adjustments (approximately .5%)

2. Guidelines for Faculty and Administrative/Professional Staff, School of Medicine

Salary increases for employees in this category will average 5%. Up to 1% will be used for equity adjustments and promotions. The remainder of the funds will be available in each responsibility area for distribution. The appropriate unit administrator will, in making his or her recommendation, utilize salary administration principles of merit, cost of living, internal equity, and market value. The Dean and Provost will review salary increase recommendations with unit administrators.

3. Guidelines for RAMP-defined Administrators

- a. For RAMP-defined administrators who earn more than \$30,000, increases will be \$37 per month plus merit. The average increase for this group will not exceed 5%.
- b. For RAMP-defined administrators who earn less than \$30,000, increases will average 6%.

4. Guidelines for Civil Service Range Employees excluding School of Medicine

Salary increases for this category of employee will average 6%. The full state allocation for salary increases, expressed as a percentage (5% at the present time), will be distributed together with 1% made available through internal reallocation.

5. Guidelines for Civil Service Range Employees, School of Medicine

Increases totaling 6% will be distributed as follows:

- a. 1.8% - Range Increases
- b. 22% - Time-in-Service Increment
- c. 38.1% - Merit
- d. 38.1% - Across-the-board as a percentage

To meet these increases, the full state allocation for salary increases, expressed as a percentage (5% at the present time), will be distributed together with 1% made available through internal reallocation.

6. Funds available for Graduate Assistantships will be increased 6%. The full state allocation for salary increases, expressed as a percentage (5% at the present time), will be available together with 1% made available through internal reallocation.
7. In every case, unit administrators may elect to recommend that an individual receive no salary increase. If such a recommendation is made, it will be made in writing and accompanied by a justification for the recommendation.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1985 for Appointed
Board Officers and Professional Staff, and Civil Service
Range Employees in the Office of the Chancellor

1. Guidelines for Appointed Board Officers and Professional Staff in the Office of the Chancellor
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage (5% at the present time), be distributed to appointed Board officers and professional staff.
 - b. The Chancellor further recommends that the first 1/2% allocated be distributed on an across-the-board equal dollar basis (\$20 per employee) and that the remaining allocation be distributed on a merit basis.
2. Guidelines for Civil Service Range Employees in the Office of the Chancellor
 - a. The Chancellor recommends that a total of 6% be distributed to civil service range employees in the Office of the Chancellor. The full state allocation for salary increases, expressed as a percentage (5% at the present time), will be distributed together with 1% made available through internal reallocation.
 - b. The Chancellor further recommends that the first 1-1/2% allocated be distributed on an across-the-board equal dollar basis (\$20 per employee) and that the remaining allocation be distributed on a merit basis, unless the employee's supervisor recommends to the Chancellor in writing that an individual receive no salary increase.

Mr. Elliott moved approval of the resolution as presented with an addition to the resolution to include a 5 percent increase for each President and a 4.8 percent increase for the Chancellor which is consistent with the recommendation of the Chancellor for the Presidents and the Chancellor's increase represents an average increase under the System Office salary increase plan. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

Included in the Governor's budget and approved by the Governor was an item for the Joint Laboratory Facility for the Illinois Environmental Protection Agency, the Department of Nuclear Safety, the Department of Public Health, as well as the SIU School of Medicine; a \$13 million item. There are a number of other items that are included under the Governor's budget level which means he approved them early on and indicated his support for them. They are included on the list summarized by Dr. Brown and available for distribution. Items not included in the Governor's budget, but for which we have some optimism and plan to talk with the Governor and his staff about, include two things that were approved by the legislature. First, for Food for Century III, an appropriation of \$738,700 for Livestock Teaching and Research Facilities, Part II, a very important project for SIUC's agriculture program. Second, which is the result of a grassroots movement in the Carbondale area for Touch of Nature improvements, is Senate Bill 1386, which passed the legislature at an amount of \$1,245,000. We are hoping that the Governor will sign that one also. Also included in the list are a number of reappropriation items which were approved by the Governor in a previous year but money was not released so language is necessary to keep us going. With respect to the Library Storage Facility, the language was amended so that we can now either construct or purchase, giving the campus more flexibility. In the Department of Public Aid budget two things turned up that could be of benefit to SIU if the Governor signs them. The first has to do with funds for the Rape Crisis Center on the Edwardsville campus for \$52,190, which would provide budget items for the Center which would continue to be located on the Edwardsville campus but would be budgeted in another fashion. There was considerable discussion in the state about all of the rape and sexual abuse centers being funded in this way. The Edwardsville program was the only one that went through the legislature and we are anxious to see what the Governor does with that one. A second one in the Public Aid budget offers grants for residency programs pursuant to the Family Practice Residency Act. That's about \$700,000 and I understand that our Medical School will be the beneficiary of some of those funds. Woods Bowman was the sponsor of House Bill 2400 which ended up being a program which will provide monetary award grants to the top 5 percent of each high school's graduating class. This grant will be a \$500 flat grant for two years, for the freshman and sophomore years. There were a number of versions of this going through the legislature, and this is the one that we found most acceptable and we were delighted that it passed out of the legislature in this form. Senate Bill 1470, submitted by Senator Egan and Representative Ropp, the T-shirt bill, as amended prohibits sale of certain items in the bookstores. We have been very closely involved in this bill and feel that this is a workable compromise. We are pleased that it came out of the legislature in this fashion. I want to thank Sharon McClure, Bob Bruker, Clyde Choate, Mike Murphy, and others who helped in this year's legislative activities.

Under Reports and Announcements by the President, SIUE, President Lazerson introduced Dr. Peter Bukalski, the new Dean of the School of Fine Arts and Communications, and Dr. Donal Myer, the new Dean of the School of Sciences.

July 12, 1984

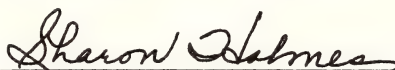
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The Chair announced that a news conference had been scheduled in the International Room immediately following the regular meeting and that lunch would be served in the Oak-Hackberry Rooms.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair announced that the Board was not scheduled to meet in August and that its next regularly scheduled meeting is September 13 on the Carbondale campus.

The meeting adjourned at 11:22 a.m.


Sharon Holmes, Executive Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
AUGUST 29, 1984

The special meeting of the Board of Trustees of Southern Illinois University convened on Wednesday, August 29, 1984, at 5:00 p.m. in the conference room of Air Business Inc., located at the St. Louis Regional Airport, in Bethalto, Illinois. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Sharon Holmes to serve as Secretary pro tem. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officer and Board Officers present were:

Dr. Kenneth A. Shaw, Chancellor of the SIU System
Mr. C. Richard Grunty, Board Legal Counsel
Mrs. Sharon Holmes, Executive Secretary of the Board
Mr. Donald W. Wilson, Board Treasurer and System Financial Officer

The Secretary reported a quorum present.

NOTE: Copies of all documents furnished to the Board in connection with this meeting have been placed on file in the Office of the Board of Trustees.

The following people also attended the meeting: Mr. Stuart Robson, Assistant Financial Officer; Mr. Dave Williams from Chapman and Cutler (Bond Counsel); and Ms. Eileen Winterble from Drexel Burnham Lambert, Inc. (Managing Underwriter).

Mr. Donald W. Wilson gave a summary of what had taken place prior to this meeting. He explained that Merrill Lynch had purchased the firm of Becker Paribas on August 6, 1984, and that the new firm will not engage in municipal financing of the sort required for SIU's advance refunding transactions.

The following matter was presented:

REPLACEMENT OF MANAGING UNDERWRITER FOR PROPOSED ADVANCE
REFUNDING OF REVENUE BONDS

Summary

This matter proposes replacing the firm of Becker Paribas, approved by the Board at its meeting of July 12, 1984, as Managing Underwriter for the proposed advance refunding of outstanding Revenue Bonds, with the firm of Drexel Burnham Lambert Incorporated, Chicago, Illinois.

Rationale for Adoption

On August 6, 1984, Becker Paribas merged with another firm. The new firm will not engage in municipal financing of the sort required for SIU's advance refunding transactions, nor will it maintain a Chicago office. The four persons at Becker Paribas who have been assisting in SIU's plans have joined, or will soon do so, Drexel Burnham Lambert Incorporated, which is willing to function as Managing Underwriter and which will maintain a Chicago office. In order to maintain continuity in the brief period before refinancing becomes less advantageous and to secure the continued services of those expert personnel with whom we have been working, substitution of the latter firm as Managing Underwriter is recommended.

Considerations Against Adoption

None have been identified.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in special meeting assembled, That the firm of Drexel Burnham Lambert Incorporated, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the refunding proposals, in substitution for the firm of Becker Paribas, which has relinquished its former appointment to that position. Fees to Drexel Burnham Lambert Incorporated shall be in an amount in accord with the standards of the profession and payable only contingent upon the actual sale of bonds.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Wilson introduced Ms. Eileen Winterble, Managing Underwriter, who gave a summary of past associations with SIU and summarized procedures related to the proposed advance refunding of revenue bonds.

Mr. Wilson introduced Mr. Dave Williams from Chapman and Cutler, Bond Counsel. In response to a question from Mr. Rowe, Mr. Williams stated that the bonds would be registered bonds.

The following matter was presented together with the Bond Resolution:

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, as follows:

Section 1. That it is hereby determined to be necessary and desirable that this Board of Trustees of Southern Illinois University (the "Board") refund in advance of their maturity its outstanding revenue bonds and entitled Board of Trustees of Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, Series A through K (the "Outstanding Advance Refunded Bonds").

Section 2. That in order to provide for the payment of the Outstanding Advance Refunded Bonds it is necessary that this Board authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities System Revenue Refunding Bonds, Series 1984A (the "Series 1984A Bonds") the proceeds of which will be used to (i) provide for the payment of such Outstanding Advance Refunded Bonds; (ii) provide funds to deposit into the Debt Service Reserve Subaccount; and (iii) pay the expenses incurred in connection therewith.

Section 3. That in order to offer such Series 1984A Bonds for sale the firm of Drexel Burnham Lambert Incorporated is authorized to prepare and distribute a Preliminary Official Statement and an Official Statement in substantially the form thereof attached hereto as Exhibit A or with such changes therein as shall be approved by the Treasurer of this Board of Trustees.

Section 4. That the Treasurer of this Board of Trustees is hereby authorized to enter into a Purchase Contract with Drexel Burnham Lambert Incorporated for the sale of such Series 1984A Bonds, in substantially the form hereto attached as Exhibit B or with such changes as shall be approved by such officer, in an amount not exceeding \$30,000,000, at an interest rate per annum not exceeding the maximum rate authorized by law at the time the Series 1984A Bonds are sold, at a price not less than the par amount of Series 1984A Bonds issued and providing for maturities not in excess of 30 years and with substantially level debt service in the years during which principal will be repaid.

Section 5. That the Chairman and Executive Secretary of this Board are hereby authorized to enter into the Escrow Agreement with the Escrow Agent in substantially the form attached hereto as Exhibit C or with such changes as shall be approved by such officers.

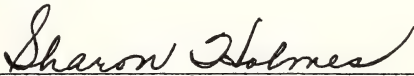
Section 6. That the LaSalle National Bank, as Escrow Agent, Drexel Burnham Lambert Incorporated, and Chapman and Cutler, Bond Counsel, are hereby authorized to act on behalf of this Board in connection with the subscription for United States Treasury Securities, State and Local Government Series, in connection with such refunding.

Section 7. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and the documents attached hereto as Exhibits A through C, and all of the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Dr. Wilkins moved approval of the above resolution as presented, and approval of the Bond Resolution in substantially the form presented to the Board or with such changes therein as shall be approved by the Board's Treasurer. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 5:45 p.m.


Sharon Holmes, Secretary pro tem

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 13, 1984, at 10:50 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
 Mr. William Goodnick
 Mrs. Carol Kimmel, Secretary
 Mr. Kelly Koblick
 Mr. William R. Norwood
 Mr. Harris Rowe, Chairman
 Dr. George T. Wilkins, Jr.

The following members of the Board were absent:

Mrs. Crete B. Harvey
 Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood stated that he had attended the SIUC commencement on August 4, 1984, and that it was very enjoyable.

Mr. Elliott stated that he had attended the meeting of the Administrative Advisory Committee of the State Universities Civil Service System on August 30, and the meeting of the Merit Board of the State Universities Civil Service System on September 5. He reported that there was nothing of particular concern to this Board. He stated that there were an unusual number of hearings.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on September 5. She stated that there were two items which were given the most immediate attention by the IBHE and they were the ongoing review dealing with doctoral programs and the problems dealing with admission to the universities. Concerning doctoral programs, she reported that a resolution had been passed to continue this study. Regarding admission to the universities, she stated that at the October meeting of the IBHE it will consider the following resolution:

The Board of Higher Education hereby recommends that all public universities consider for adoption the following high school subjects as minimum admission requirements: four years of English (emphasizing written and oral communications and literature), three years of social studies (emphasizing history and government), three years of mathematics (introductory through advanced algebra, geometry, trigonometry, or fundamentals of computer programming), three years of the sciences (laboratory sciences), and two years of electives in foreign language, music, or art.

The Board of Higher Education encourages each private college and university to consider for adoption the high school subjects identified in this report as minimum admission requirements.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee. He complimented the Chancellor, the Presidents, staff, and everyone concerned for the excellent material received by the Executive Committee. He stated that the Executive Committee appreciated the work done prior to receipt of the materials. Mrs. Kimmel echoed his sentiments.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met at 8:15 a.m. that morning in the Illinois Room of the Student Center. He gave the following report:

Item M, Annual Internal Budget for Operations, Fiscal Year 1985, was discussed and the Committee recommends that the matter be placed on the omnibus motion. The Committee recommends approval of Item N (1), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986: Operating Budget Request, and Item S, Major Computer System Upgrade, SIUC.

He stated that the Committee had spent a long time discussing the matter of computers and that the wisdom of waiting was shown in that we could have a computer that is better than anything we had hoped for before. He stated that we hadn't heard the last of computers. A matter on microcomputer labs, SIUC, was presented. A breakdown of the financial information between computers and renovation of buildings was not available. The Finance Committee recommends to the Executive Committee that this requisition be approved unless the members of the Finance Committee raise objections. The Finance Committee has asked that a breakdown of these figures be presented to it before the requisition is forwarded to members of the Executive Committee. If the requisition is received by members of the Executive Committee, you will know and understand that the Finance Committee has approved the breakdown of the figures. Hopefully the microcomputers can be installed at Christmas time and operational after the first of the year. The Finance Committee was presented with, received, and discussed the FY-85 tactical plans for computing. Mr. Donald W. Wilson reported on revenue bond refinancing activities. There was a special meeting on August 29 and then before we could turn around the bond market changed and we had a closer taxable-nontaxable bond issue break than we've seen in a long time. We are waiting to try to find a time when we will have a better market. This matter will be deferred for several months to see whether the bond market spread will increase again to where we can get the advantage. Quarterly audit reports were submitted. There were some questions, but the results of the audit are encouraging. There was a report on the Legislative Audit Commission hearing on August 15, 1984. There was a request for additional information on auxiliary enterprises and the Chancellor has agreed to provide the information. Chancellor Shaw and the Finance Committee are of the opinion that we ought to resist any requirement that we can't transfer from one revenue fund to another, since that is permitted under our bond indentures.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met in the Illinois Room of the Student Center that morning. She gave the following report:

The Committee recommends and approves the following matters to be included on the omnibus motion: Items K, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; P (1), Recommendations Per "Academic Affairs and Research: A Planning Document (September, 1983)": Abolition of the Division of Comprehensive Planning and Design, College of Human Resources, SIUC; P (2), Recommendations Per "Academic Affairs and Research: A Planning Document (September, 1983)": Abolition of the Division of Human Development, College of Human Resources, SIUC; Q, Abolition of Degree Program: A.A.S., Major in Construction Technology-Civil, Division of Applied Technologies, School of Technical Careers, SIUC; and R, Abolition of Degree Program: M.S., Major in Occupational Education, College of Education, SIUC. The Committee heard, for information, the matter on Abolition of Master of Music Education Degree and Reallocation of Master of Music Education Curriculum. There was a report on special assistance programs. The Chancellor and Presidents spoke briefly in regard to what is going on on the campuses in relation to the IBHE mandate on review of admission standards. Materials were sent prior to this meeting. The IBHE is requiring that we have ready for them in July our

review and decision on admission standards on the two campuses. This matter will come up again probably in the spring.

Dr. Wilkins reported as follows on the Architecture and Design Committee which had met in the Illinois Room of the Student Center following the Finance Committee meeting:

The Committee recommends approval of Items H, Recommendation of Architect: Roof Replacements, SIUE; I, Project Approval: Construction of Child Care Center, SIUE; L, Various Capital Projects for Fiscal Year 1985: Permission to Request Release of Funds, SIUC and SIUE; N (2), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986: Capital Budget Priorities; and T, Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1985 RAMP), and that they be placed on the omnibus motion.

Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, said that the Committee had met on Wednesday, September 12, 1984, in the Mississippi Room of the Student Center. He gave the following report:

The Committee met yesterday evening to discuss the plans for the evaluation. Dr. Frederic Ness was in attendance. Dr. Ness, representing the Presidential Search and Assessment Service of the Association of Governing Boards of Universities and Colleges, will serve as consultant to the Committee. Under the authority given to me by the Board, I have employed the Presidential Search and Assessment Service on a fee basis which will be in the range of \$5,000 to \$5,500, which was less than authorized by the Board. Dr. Ness will review the documents, do approximately 3 days of on-site interviews and conferences, review the data collected by the Committee, and assist with the report and follow-up meetings. If the Committee uses more of his services, it will expect to pay more than the estimated amount. Dr. Ness and Dr. Stead are both with the service. Dr. Stead will be assisting in Washington and Dr. Ness will be assisting on the campuses. Both men are on salary with the Service. It will not be a per diem sort of thing. We are hiring the Service on that basis. Dr. Ness is President Emeritus of the Association of American Colleges and Director of the Presidential Search Consultation Service. He has been president of a college and has had a lot of experience. He did work with the Chancellor Search Assistance Council previously. We are glad to have Dr. Ness with us. Recommendations were made to the Committee, discussed and modified, and the thrust of the recommendations is that we will have interviews at SIUE on October 22 and at SIUC on October 23. The Committee and Dr. Ness will break into 4 different rooms to interview. The interviews will be private so we will be certain that people will give us candid opinions to the questions asked. An ad will be run in the newspapers early next week asking people to apply for interviews with a Committee member. Applications will be made to the Office of the Board of Trustees, to Sharon Holmes, our Executive Secretary, no later than October 8. By October 12, we will have a schedule out for interviews. Written statements are requested. They are to be in by

October 10. The written statements will be circulated to Committee members so they can read them before the interviews. Written statements may be submitted whether the individual wants an interview or not. Either the written statement or the interview or both is up to the individual who wants to request. We hope there will be a lot of people who take advantage of this and we can have their candid views on both the evaluation of the System and the evaluation of the Chancellor. We have two evaluations rolled into one. The evaluation of the System will be an open meeting type thing. The evaluation of the Chancellor will be done in Executive Session since it falls into the category of employment. We are making every effort to keep these separate although they do tend to flop over. When the evaluations are made the questionnaire form can be used so we will stay parallel on our interviews. These questionnaires will be exchanged among the Committee and the consultant unless the individual asks that it be kept strictly confidential. After the voluntary interviews are completed if we don't have an adequate mix in the opinion of the Committee, the Committee has a right to interview in person or by phone people in areas which are not covered by the volunteers. When this is done then these documents will be shared. We will then meet with the consultant in Chicago on November 13. The Committee will come up with a draft report. The portion of that meeting that is on the evaluation of the Chancellor will be in Executive Session. The portion that is on the evaluation of the System will be in open session. We apologize for putting it in Chicago, but we had problems getting together. The best way we could do it was to do it in Chicago. This is very preliminary. The results of this meeting are going to be shared with the Board in December. In December we will meet with the Chancellor in Executive Session and make a report to the Board. The evaluation of the System will be presented in December for the entire Board in open session.

After the Finance Committee meeting this morning, I met with constituency heads and explained to them the processes we will follow and invited them to make a presentation either as individuals or as constituency heads. They have indicated that they will not only make presentations in most cases, but they will try to consult with the people in their constituencies who have expertise in these areas and will try to give us meaningful interviews. We appreciate that and look forward to their participation. The meeting was well attended and it was well worthwhile.

The dates for the interviews will be October 22 on the SIUE campus and October 23 on the SIUC campus. The Committee will meet on November 13 in Chicago. Then the meeting in December will be on the regular Board meeting date.

Mr. Norwood stated that the Committee was encouraging people to participate in writing, in person, or both. He suggested that the written statements submitted be brief and concise.

Mr. Rowe thanked Mr. Elliott for the work that he has done with regard to this Committee. He continued that because of the time taken on

the five-year review it is suggested that evaluations of the Presidents be done in February. He stated that if there was a problem with this to let him know.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report on April 12, 1984.

1. Further information on the April 12, 1984, report:

Master of Science, Major in Nursing, Medical-Surgical Specialization, in the Carbondale Area, SIUE.

SIUE, the Office of the Chancellor, and IBHE staff have agreed to defer consideration of this request for the time being.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since April 12, 1984:

Addition of a Specialization in Jazz Performance to the Bachelor of Music Degree Program, SIUC.

Addition of a Specialization in Art Therapy to the Master of Fine Arts Degree Program in Art, SIUE.

Addition of a Specialization in Tool Design to the A.A.S. Degree Program in Tool and Manufacturing Technology, SIUC.

Abolition of Specializations in Professional Photography, Fine Arts Photography, and Cinema Production and Addition of

Specializations in Photography and in Cinema to the Master of Fine Arts Degree Program in Cinema and Photography, SIUC.

Change of Unit Title from Division of Social and Community Services to School of Social Work, College of Human Resources, SIUC.

Re-establishment of the Department of Religious Studies, SIUC.

Change of Title of Specialization from Engineering Mechanics and Materials to Engineering Mechanics in the B.S. Degree Program in Engineering, SIUC.

Addition of a Specialization in Exercise Science and Physical Fitness to the B.S. Degree Program in Physical Education, SIUC.

Change of Title of Specialization from Occupational Alternative to Manufacturing Technology in the B.S. Degree Program in Industrial Technology, SIUC.

All except the last matter have, as of this date, been accepted by the IBHE staff as reasonable and moderate extensions.

3. Actions of the Board of Trustees Accepted by the IBHE Staff as Reasonable and Moderate Extensions:

Restructuring of the Ph.D., Major in Education, and Retitling of the Department of Guidance and Educational Psychology, SIUC.

Restructuring of the Bachelor of Science, Major in Technical Careers, Division of Advanced Technical Studies, School of Technical Careers, SIUC.

Conversion of the Bachelor of Science Degree Program in Engineering With Four Specializations to Four Bachelor of Science Degree Programs in Engineering, and Retitling of the Departments of Electrical Sciences and Systems Engineering, Engineering Mechanics and Materials, and Thermal and Environmental Engineering, SIUC.

4. Requests for Off-Campus Program Locations Approved by the Chancellor Since April 12, 1984:

Master of Business Administration in the Rend Lake Community College District, SIUC.

RECOMMENDATION OF ARCHITECT: ROOF REPLACEMENTS, SIUE

Summary

This matter proposes that the Board recommend to the Capital Development Board the architect to provide design services for the capital project to complete the rehabilitation of roofs which will soon begin with funding appropriated in FY 1984. Funds for the current project, in the amount of \$418,500, have been appropriated to the Capital Development Board for FY 1985. The Board of Trustees approved the request for funds for this project in the University's Capital RAMP 1985.

Although the Capital Development Board is the contracting agency for this project, it encourages the University to recommend the architectural firm.

Rationale for Adoption

The Board of Trustees on March 8, 1984, recommended the firm of Loyet and Ganschinietz, Inc., Highland, Illinois, to the Capital Development Board for retention as architect for an SIUE roof replacement project which was funded by FY 1984 appropriations to the CDB. The SIU Board's recommendation has been accepted, and planning for the project will begin soon. Since planning for the FY 1984 project is only beginning, the University administration believes it would be wise to recommend the same architectural firm to the CDB for the FY 1985 project as well. Planning both roof replacement projects as essentially two phases of one project should lead to efficiencies which may result in technically superior solutions to the buildings' roof problems at a lower planning cost. Project integration also should generate cost savings in the construction phase through economies of scale and possibly by shortening the planning and construction timetable. Finally, SIUE Plant Operations staff would be able to participate in project planning more thoroughly and expeditiously.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The membership of the screening committee involved in the original FY 1984 architectural selection process included a representative of the Physical Facilities Committee of the University Planning and Budget Council. This matter is recommended for adoption by the Directors of Supporting Services and of Planning and Resource Management, and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Loyet and Ganschietz, Inc., Highland, Illinois, be recommended to the Illinois Capital Development Board for retention as architect for the CDB project for SIUE Classroom Buildings II and III roof replacements as appropriated in the FY 1985 budget.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1985: PERMISSION
TO REQUEST RELEASE OF FUNDS, SIUC AND SIUE

Summary

This matter seeks permission to request the release of funds appropriated for six capital projects in the recently concluded legislative session.

Rationale for Adoption

Capital requests for both SIUC and SIUE for FY 1985 included six projects which were subsequently approved in various appropriations bills. They are:

1. Permanent improvements at the Touch of Nature Environmental Center (SIUC) - \$1,245,000.
2. Livestock teaching and research facilities, Part II: buildings, equipment, utilities, and site improvements (SIUC) - \$738,700.
3. Replacement of the roofing systems for the Technology Building, Power Plant, Wham, Shryock, and Lawson Halls (SIUC) - \$375,000.
4. Replacement of the roofing systems on Buildings II and III (SIUE) - \$418,500.
5. Rehabilitation and improvements to utility lines and plaza (SIUE) - \$390,800.
6. Improvements to the fire alarm systems in eighteen buildings and installation of a microfilm storage vault (SIUC) - \$275,000.

The next step in the capital development process is the release of funds by the Governor. A formal request by the Board of Trustees through the Capital Development Board for the release of these funds is required to initiate such action. In order to insure a timely completion of the necessary steps, this permission to request release of funds is submitted at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter is initiated at the request of the Capital Development Board.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Permission is granted to request a release of Capital Development Bond funds for selected capital projects contained in various appropriations bills for Fiscal Year 1985.
- (2) The Presidents of Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville be and are hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1985

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1985. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1985, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE developed its budget plans with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1985, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, including footnotes describing reserve requirements, be approved.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS FISCAL YEAR 1985

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for Fiscal Year 1985. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 63.8 percent of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 49.1 percent of the projected Fiscal Year 1985 budget while income fund collections are expected to support about 14.7 percent. The status of state appropriated funds has been reported to the Board at various times during the past legislative session. The remaining 36.2 percent of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1985 estimates revenue from all sources to be \$286,526,315, an increase of \$20,315,919 or 7.6 percent over the Fiscal Year 1984 budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

(Dollars in Thousands)

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of the Chancellor</u>	<u>System Total</u>
<u>State Appropriated Funds</u>				
FY 1985	\$129,120.90	\$52,237.20	\$1,472.26	\$182,830.36
FY 1984	121,836.30	49,950.70	1,036.90	172,823.90
Change	\$ 7,284.60	\$ 2,286.50	\$ 435.36	\$ 10,006.46
% of Change	5.98%	4.58%	41.99%*	5.79%
<u>Nonappropriated Funds</u>				
FY 1985	\$ 80,734.45	\$22,961.51	\$ ---	\$103,695.96
FY 1984	74,166.80	19,219.70	---	93,386.50
Change	\$ 6,567.65	\$ 3,741.81	\$ ---	\$ 10,309.46
% of Change	8.86%	19.47%	---	11.04%
<u>Combined Funds</u>				
FY 1985	\$209,855.35	\$75,198.71	\$1,472.26	\$286,526.32
FY 1984	196,003.10	69,170.40	1,036.90	266,210.40
Change	\$ 13,852.25	\$ 6,028.31	\$ 435.36	\$ 20,315.92
% of Change	7.07%	8.72%	41.99%	7.63%

*Excluding the transfer of the audit function and associated retirement funding this change would be \$48,460 or 4.67%.

Appropriated Funds

Schedule A-1 of the 1984-1985 Internal Budget for Operations presents the income budget allocation of the state appropriation amount among SIUC, SIUE, and the Office of the Chancellor. The following comments and attached Table 1 summarize the changes made in state appropriations:

ADJUSTMENTS TO THE FY-1984 APPROPRIATION BASE

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university that showed an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equals 50 percent of the overfunding amount indicated by the IBHE cost analysis. The three universities negatively affected were Governor's State, Sangamon State, and SIUE, with the SIUE negative adjustment amounting to \$205,700.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university

Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC was recommended for a negative base adjustment of \$13,800.

Cost Recovery Instruction

For FY-85 a positive base adjustment of \$692,600 is required for cost and salary increases and some program expansion in cost recovery instructional programs. Of the above amount SIUE will receive \$73,100 and SIUC will receive \$619,500. This adjustment is recommended on the basis of the agreement reached between SIU and IBHE relative to the funding of cost recovery programs for FY-85. This agreement is in accordance with the Board of Trustees' policy on Cost Recovery Instruction approved by the Board at its meeting of November 10, 1983.

Health Program Base Adjustments

Based upon a recent review of education for the health professions, the IBHE has adopted resolutions to the effect that medical school enrollments should not exceed 1980 entering class levels, dental enrollments should be reduced, and future programmatic initiatives in health should be financed within the existing resources committed to these programs. Accordingly, the Fiscal Year 1985 recommendations include base adjustments to existing programs in medicine and dentistry to reflect enrollment decreases and to help finance programmatic improvements.

The negative base adjustment of \$225,000 to the Southern Illinois University School of Medicine reflects a reduction of previously financed enrollment increases. A negative adjustment of \$200,000 is recommended for the School of Dental Medicine, Southern Illinois University at Edwardsville to reflect savings of \$125,000 from planned enrollment decreases and \$75,000 from program cost reductions. A negative adjustment of \$250,000 is recommended for the University of Illinois-Chicago Health Sciences Center campus for savings due to decreases in dental enrollments.

Transfer of Audit Function

While there is no base adjustment for the SIU System connected with the transfer of the audit function from the campuses to the Office of the Chancellor, there are adjustments reflected in the budgets of the campuses and the Office of the Chancellor. Negative adjustments of \$250,900 and \$111,100 are recommended for SIUC and SIUE respectively, while the Office of the Chancellor is recommended for a positive adjustment of \$362,000. This transfer implements the action of the Board of Trustees of November 10, 1983, pertaining to the Reorganization of the System Internal Audit Function:

RECOMMENDED INCREASES

Salary Increases

The 5 percent (on 95 percent of base) already appropriated will, we hope, offset inflation projected for FY-85 and begin to restore the purchasing

power and relative competitiveness of University salaries lost in Fiscal Year 1984 and earlier years.

General Cost

No general cost increase was recommended for the University as a whole. A modest increase of \$9,800 (3 percent) was approved for the Office of the Chancellor to offset projected cost increases projected in various areas such as rental charges and telecommunications.

Utility Cost

The cost increases recommended for specific campuses are based upon projected increases of 8 percent for natural gas, 10 percent for electricity, and 6 percent for all other utility expenditures. The average utility rate increase recommended for each University varies depending upon the mix of fuels used at each campus. The range of increases was between 8.3 and 9.3 percent.

Utility cost continues to be a major concern for SIU. Even with the efforts made to conserve energy usage, we have had to reallocate funds from other University activities to meet rising utility costs.

Library Cost

A 10 percent increase above FY-84 budgets is recommended to help restore some of the purchasing power lost in recent years due to rapid cost increases for library materials for SIUC and SIUE. This will mean respective increases of \$209,900 and \$43,800.

Program and Institutional Support

A total of \$10,000,000 was recommended to improve the quality of academic programs at public universities. Of this total, \$1,872,800 is being recommended for SIU. Table 2 details the distribution of these funds. Higher education faces several challenges that threaten quality: (1) rapidly expanding enrollments in certain fields of study are severely straining available resources in these areas; (2) new technological advances have resulted in an increasing rate of obsolescence of instructional and research equipment in many disciplines; and (3) adverse economic conditions have caused universities to defer maintenance and improvements in the facilities and laboratories that are necessary to support strong academic programs. Qualified faculty and staff and up-to-date facilities and equipment are the fundamental ingredients of quality. The specific budget recommendations for program and institutional support are intended to restore or achieve adequate funding for the basic ingredients in high priority program areas.

Retirement Contributions

This appropriation reflects 60 percent of gross benefit payout requirements expected for Fiscal Year 1985.

Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1985 amount to \$103,695,955, an increase of \$10,309,459 (11 percent) over such revenues budgeted in Fiscal Year 1984. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1984-1985 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which are funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University, along with comparison of budgets of the previous year, is shown below:

(Dollars in Thousands)	Budgeted FY 1985	Budgeted FY 1984	Change	% of Change
<u>SIUC</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 25,842.00	\$22,478.00	\$ 3,364.00	14.97
Unrestricted Nonappropriated Funds (Schedule A-3)	4,392.90	3,816.60	576.30	15.10
Revenue Bond Auxiliary Enter- prises (Schedule A-4)	21,223.81	20,173.00	1,050.81	5.21
Other Auxiliary Enterprises and Activities (Schedule A-5)	29,275.74	27,699.20	1,576.54	5.69
Total - SIUC	\$ 80,734.45	\$74,166.80	\$ 6,567.65	8.86
<u>SIUE</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 9,429.25	\$ 7,145.50	\$ 2,283.75	31.96
Unrestricted Nonappropriated Funds (Schedule A-3)	542.49	407.00	135.49	33.29
Revenue Bond Auxiliary Enter- prises (Schedule A-4)	6,487.99	6,380.80	107.19	1.68
Other Auxiliary Enterprises and Activities (Schedule A-5)	6,501.78	5,286.40	1,215.38	22.99
Total - SIUE	\$ 22,961.51	\$19,219.70	\$ 3,741.81	19.47
Total - SIU System	\$103,695.96	\$93,386.50	\$10,309.46	11.04

Funds on Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development be by plan and incorporated in each entity's budget; that the Board shall approve each auxiliary enterprise or activity entity budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1

Summary of FY-85 Operating Budget Appropriation for Southern Illinois University

(In thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-84 Appropriations	\$116,850.7	\$47,819.1	\$1,001.2	\$165,671.0
Adjustments to FY-84 Appropriations				
Comparative Cost Adjustment		(205.7)		(205.7)
Implementation of Financial Guidelines	(13.8)			(13.8)
Cost Recovery Instruction	619.5	73.1		629.6
Reduction of Planned Medical Enrollments	(225.0)			(225.0)
Cost Reduction - Dental Enrollments		(200.0)		(200.0)
Transfer of Audit Function	(250.9)	(111.1)	362.0	-0-
Total Adjustments	\$ 129.8	\$ (443.7)	\$ 362.0	\$ 48.1
Percent of Recommended Adjustments	.1%	(1.0)%	36.2%	-0-%
Recommended Increases				
Salary	\$ 3,984.2	\$ 1,689.3	\$ 32.0	\$ 5,705.5
General Cost	-0-	-0-	9.8	9.8
Fire Protection	17.0	6.5		23.5
Salary Increase for MTC	15.4			15.4
Utility Cost	527.9	283.7		811.6
Library Cost	209.9	43.8		253.7
Program & Institutional Support	1,425.3	447.5		1,872.8
Total Increases	\$ 6,179.7	\$ 2,470.8	\$ 41.8	\$ 8,692.3
Percent of Recommended Increase	5.3%	5.2%	4.2%	5.2%
Net Change from FY-84	\$ 6,309.5	\$ 2,027.1	\$ 403.8	\$ 8,740.1
Percent of Net Change	5.4%	4.2%	40.3%	5.3%
FY-85 Appropriation Recommendation	\$123,160.2	\$49,846.2	\$1,405.0	\$174,411.4
Source of Appropriated Funds				
General Revenue	\$ 91,887.8	\$38,943.6	\$1,405.0	\$132,236.4
Income Fund	31,272.4	10,902.6		42,175.0
Total	\$123,160.2	\$49,846.2	\$1,405.0	\$174,411.4

Table 2
Summary of FY-85 Program and Institutional Support Recommendations
for Southern Illinois University

(In thousands of dollars)	SIUC	SIUE	Total
Engineering & Technology	\$ 576.0	\$ 150.0	\$ 726.0
Computer Science	60.0	53.2	113.2
Computing Affairs	300.0	134.7*	434.7
Nursing Outreach		84.6	84.6
Law	-0-		-0-
Equipment Replacement	178.6		178.6
Support Costs	280.2**		280.2
Repair and Maintenance/Permanent Improvements	30.5	25.0	55.5
Total	\$1,425.3	\$ 447.5	\$1,872.8

*Financed through the reduction of tuition retained for auxiliary enterprises.

**A total of \$263.5 of this amount is financed through the reduction of tuition retained for auxiliary enterprises.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1986: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1986 were presented to the Board at its July 12, 1984, meeting. Those lists were in the priority order established by each University; they have been merged by the Chancellor's Office into a proposed System Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

The low level of state capital budget funding for higher education reflects current fiscal limitations caused by the recession and by changing federal funding policies. Many projects proposed by the System institutions are concerned with badly needed remodeling and renovation to preserve existing facilities, with energy conservation, or with food production and research.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Previous priority accorded to projects carried over from the past.
- B. Projects of an emergency nature.
- C. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

In summary, the two highest priorities have been assigned to high need renovation and roof replacement at SIUE and SIUC.

Following in third priority is the renovation of Pulliam Hall at SIUC to permit effective utilization of a major building whose function has undergone major change.

The fourth priority is acquisition of property adjoining the SIU School of Medicine facility in Springfield.

And a fifth priority is the completion of the Communications Building at SIUC.

A major addition to the SIUE campus is sought with the sixth priority, a new Art and Design facility.

Additional projects in the priority list deal with increasing handicapped access to buildings, developing instructional or repair facilities, and maintenance and renovation projects.

Energy Conservation and Food Production projects are listed separately at the request of the Illinois Board of Higher Education. This list includes projects with payback periods ranging from two to five years.

Considerations Against Adoption

None is known.

Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects totaling \$11,642,000 be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1986.

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1986
(Excludes Food Production and Energy Conservation)

(Thousands)

Priorities		Project Description	SIUC	SIUE
By University	By System			
1	1	<u>SR³ - East St. Louis Campus Renovation and Remodeling</u> This project will replace a badly deteriorated roof and associated coping, and will allow repair to extensively deteriorated exterior brick walls of the Broadview Building. In addition, the project will complete remodeling on the building's seventh floor by constructing shower facilities for use by the Katherine Dunham Center for the Performing Arts.		\$ 596.8
1	2	<u>SR³ - Roof Replacements - Remodeling</u> This request is for new roofs on all or parts of five buildings: Lindegren, Browne Auditorium, Olney transmitter, Tamaroa transmitter, and Faner.	\$ 182.0	
2	3	<u>Pulliam Hall - Remodeling/Planning</u> These funds would provide for the initial phase of planning and design. The project budget is presently estimated at \$5,060,600. A general remodeling of the building is necessary in four stages to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education.	58.0	
1 and 2*	4	<u>Property Acquisition - Springfield</u> Funds are requested to purchase 1.7 acres of land and buildings abutting the Springfield Medical Campus. The acquisition of this property will facilitate the clearing of space in the Medical Instruction Facility for the development of needed laboratory and laboratory support space. The School has recently rented approximately half of this facility under a long term lease which includes an option to purchase the entire facility for the amount requested. Funding will be requested under item below for planning needed renovations once the property is acquired. <u>Property Acquisition - Planning/Remodeling</u> This request is to plan the remodeling of the property requested above. About half of the facility is currently a nursing home, and the remaining portion is office space leased by the School. Plans suggest that the facility can be economically developed into replacement office, library, and teaching space. The remodeled buildings will allow functions currently housed on the fourth floor of the Medical Instruction Facility (MIF) to be relocated thus facilitating the development of laboratory and laboratory support space in MIF. The renovations costs are currently estimated at \$3,562,000.	2,300.0	
3	5	<u>Communications Building Completion-Planning</u> These funds would provide the planning and design for a remodeling project to complete the interior of the 2nd floor of the Communications Building. The total project will cost approximately \$350,000.	325.5	
			30.0	

*Southern Illinois University School of Medicine projects.

Priorities

<u>By University</u>	<u>By System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
2	6	<u>Planning - Art and Design Facility</u> This project will provide planning funds for a permanent facility for studios and offices for the Department of Art and Design. The planned facility will consist of 57,851 GSF (35,000 NASF) with roughly 85 percent of the space devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville campus will remove the last major unit from the remote Wagner center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$7.5 million.		\$ 405.9
4	7	<u>Farm Buildings - Rehabilitation-Remodeling</u> These funds will be used to provide needed repairs and rehabilitation to the existing buildings at the Carbondale Campus. The repairs are primarily painting and exterior care at the teaching and research greenhouses, and interior painting in the Agriculture quonset and adjoining barracks on campus.	\$ 75.0	
5 and 6	8	<u>SR³ - Fire Alarm Rehabilitation-Remodeling</u> These funds will provide for improvements in the building alarm systems and controls in eleven buildings.	180.0	
		<u>SR³ - Minor Renovation Projects - Remodeling</u> These funds will be used to remodel the second floor of Colyer Hall, to remodel the auditorium in Quigley, and to replace the solar control devices in Quigley.	140.0	
3*	9	<u>Handicapped Access - Life Science I - Carbondale - Remodeling</u> This request would provide funding for modifications to entrance ways, washrooms, the elevator, and some classroom facilities to make Life Science I (Lindegren Hall) more accessible to the handicapped.	84.4	
3	10	<u>East St. Louis Campus Dental Clinic Expansion, Phase I</u> This request is to fund Phase I of a two-phase project to expand the present dental clinic from 9 to 24 operatories and associated service areas. Funds for Phase II (\$406,000) will be requested in RAMP 1987. At the completion of both phases, approximately 4,000 NASF of additional space in the Broadview Building will have been renovated, and minor remodeling of the present clinic facilities will be completed.		588.2
7	11	<u>SR³ - Electrical Projects - Remodeling</u> This project will provide funds to upgrade the lighting and the electrical distribution in Lawson and the Old Baptist Foundation.	275.0	

*Southern Illinois University School of Medicine projects.

Priorities

<u>By University</u>	<u>By System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
4	12	<u>SR³ - Alton Campus Remodeling, Phase I</u> This project represents the first phase of a three-phase remodeling plan for the Alton campus. Work in this phase will address four buildings housing faculty offices and pathology laboratories. The project will install aluminum siding, guttering, and downspouts; replace air conditioning units and associated ductwork; and repair ceilings and lighting to facilitate ductwork installation. The total, three-phase project is presently estimated to cost \$1.1 million, with Phase II (FY-87) and Phase III (FY-88) expected to cost \$506,000 and \$484,500, respectively.		\$ 148.2
4*	13	<u>Handicapped Access - Wheeler Hall - Carbondale - Remodeling</u> Wheeler Hall is presently totally inaccessible to the handicapped and as such has limited use. This request would provide ramps, elevator, and washroom facilities that are accessible by the handicapped.	\$ 260.9	
5	14	<u>SR³ - Lovejoy Library Carpet Replacement, Phase I</u> This request is the first of a two-phase project designed to replace 6,800 square yards of carpeting in Lovejoy Library. The present carpeting was installed when the building was opened in 1965, and is nearly worn out. Work will include removal of worn carpet and installation of new.		109.5
8	15	<u>SR³ - Handicapped Accessibility - Remodeling</u> This project will provide elevators in Altgeld, Miles, and Colyer.	975.0	
9	16	<u>Library Air Conditioner Rehabilitation-Remodeling</u> The outdated equipment in the library is requiring excessive maintenance and should be replaced by newer equipment.	1,800.0	
5*	17	<u>Wheeler Hall Renovation - Carbondale - Planning</u> Wheeler Hall is one of the oldest buildings on the Carbondale campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility.	128.4	
10	18	<u>Anthony Hall Air Conditioner Rehabilitation-Remodeling</u> This system is outdated and replacement parts must be improvised from local sources. These funds will be used to replace many controls and systems.	120.0	
*Southern Illinois University School of Medicine Projects.				
University Totals			\$6,934.2	\$1,848.6
System Total			\$8,782.8	

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1986
Energy Conservation Projects

<u>Priority</u>	<u>Project Description</u>	<u>Amount</u>
1	<u>Boiler Analyzers - Remodeling - SIUC</u> This request will install dampers and devices for measuring carbon dioxide content in gases to increase fuel efficiency. Estimated payback is two years.	\$ 50,000
2	<u>SR³ - Edwardsville Campus Energy Conservation</u> This request is for funding to undertake a series of energy conservation projects involving six buildings on the Edwardsville campus. All projects involved were selected from the University's recent update of its comprehensive energy audit, and have a simple payback period of 3.3 years or less. Work will involve installation of additional soffit insulation, conversion of terminal reheat systems to variable air volume systems, and installation of reheat system temperature controls. The University has applied to the Illinois Department of Energy and Natural Resources for a grant to accomplish these projects. The request will be reduced appropriately if the grant applications are successful.	540,000
3	<u>SR³ - Energy Conservation - Springfield</u> a) <u>Reduction of Outdoor Air Quantity</u> It is the intent of this project to recirculate tempered air and recondition it for use in Phase II instead of exhausting it to the outside. Simple payback is 2.9 years. b) <u>Conversion of S-1 to Variable Air Volume System</u> It is the intent of this project to modify the terminal reheat system in Phase I of MIF to a variable air volume system. Simple payback is 4.9 years.	361,900
4	<u>Energy Management System, Phases III-V - Remodeling</u> This request is to replace the obsolete CCUC and System 7 controls in six campus buildings and connect them to the new "Series I" utility control: Anthony, Parkinson, Morris Library, Arena, Lindgren, and Altgeld. It will also extend the new "Series I"	535,000

PriorityAmount

utility control to twelve buildings; Allyn, Shryock, Wheeler, Service Shop I, Woody Hall, the Steam Plant, extend the new utility control to six buildings: Press, Pulliam, Museum Storage, Old Baptist Foundation, Thalman, and Miles. The estimated payback period is five years.

5 Vestibule construction, Neckers - Remodeling \$ 40,000

This request will provide an enclosure in the breezeway between buildings B and C. Estimated payback is five years.

Total \$1,526,900

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1986
Food Production Projects

PriorityProject DescriptionAmount

1 Animal Waste Disposal/Site - SIUC \$ 435,600

Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from flowing into nearby creeks at the swine and beef centers.

2 Ag Research Support Units/Building - SIUC 696,700

The request provides new facilities for four farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, and additional greenhouses at the Horticulture Center are needed to accommodate expanding research work.

3 Ag Building Addition/Planning - SIUC 200,000

This addition will house the Agriculture Mechanization Program and the Meats Facility.

Total \$1,332,300

RECOMMENDATIONS PER "ACADEMIC AFFAIRS AND RESEARCH:
A PLANNING DOCUMENT (SEPTEMBER, 1983)":
ABOLITION OF THE DIVISION OF COMPREHENSIVE PLANNING
AND DESIGN, COLLEGE OF HUMAN RESOURCES, SIUC

Summary

This matter proposes the abolition of the Division of Comprehensive Planning and Design within the College of Human Resources, SIUC.

Rationale for Adoption

The proposed action is one of the final formal actions by the Board of Trustees necessary to implement recommendations contained in Academic Affairs and Research: A Planning Document (September, 1983), which has been previously presented to the Board of Trustees. The Division of Comprehensive Planning and Design is no longer a viable administrative unit. The restructuring which resulted from recommendations submitted to the Vice-President for Academic Affairs and Research by the Academic Priorities Committee has resulted in abolition or reallocation of degree programs assigned to this administrative unit. The M.S., Environmental Design has been abolished; the B.A., Design has been transferred to the College of Communications and Fine Arts; the B.S., Interior Design has been transferred to the School of Technical Careers; and the B.S., Clothing and Textiles has been transferred to the College of Education.

Considerations Against Adoption

The University knows of no such considerations.

Constituency Involvement

Actions which led to this proposed abolition of the Division of Comprehensive Planning and Design have been previously supported by the respective faculty, departmental executive officers, and deans of the affected colleges and school.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Division of Comprehensive Planning and Design, College of Human Resources, SIUC, be and is hereby abolished.

RECOMMENDATIONS PER "ACADEMIC AFFAIRS AND RESEARCH:
A PLANNING DOCUMENT (SEPTEMBER, 1983)":
ABOLITION OF THE DIVISION OF HUMAN DEVELOPMENT,
COLLEGE OF HUMAN RESOURCES, SIUC

Summary

This matter proposes the abolition of the Division of Human Development within the College of Human Resources, SIUC.

Rationale for Adoption

The proposed action is one of the final formal actions by the Board of Trustees necessary to implement recommendations contained in Academic Affairs and Research: A Planning Document (September, 1983), which has been previously presented to the Board of Trustees. The Division of Human Development is no longer a viable administrative unit. The restructuring which resulted from recommendations submitted to the Vice-President for Academic Affairs and Research by the Academic Priorities Committee has resulted in either abolition or reallocation of degree programs assigned to this administrative unit. The M.S., Human Development has been abolished; B.S., Child and Family has been transferred to the College of Education; B.S., Consumer Economics and Family Management has been transferred to the School of Technical Careers; and the B.S., Food and Nutrition has been transferred to the School of Agriculture.

Considerations Against Adoption

The University knows of no such considerations.

Constituency Involvement

Actions which led to this proposed abolition of the Division of Human Development have been previously supported by the respective faculty, departmental executive officers, and deans of the affected college and schools.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Division of Human Development, College of Human Resources, SIUC, be and is hereby abolished.

ABOLITION OF DEGREE PROGRAM: A.A.S., MAJOR IN CONSTRUCTION
TECHNOLOGY-CIVIL, DIVISION OF APPLIED TECHNOLOGIES,
SCHOOL OF TECHNICAL CAREERS, SIUC

Summary

This matter proposes abolition of the Construction Technology-Civil major, A.A.S. degree, within the School of Technical Careers, SIUC.

Rationale for Adoption

The Construction Technology-Civil major is no longer a viable program within the School of Technical Careers. This program was temporarily closed in 1977 due to insufficient student demand. The staff of the program was reassigned to the Construction Technology-Building program. There are no other staff members assigned to the Construction Technology-Civil program. At the time of its suspension all equipment and space were reassigned to other programs within the School. At the present time, student demand does not warrant any expenditure of resources to maintain the Construction Technology-Civil program.

The proposal to abolish the Construction Technology-Civil major reflects the priorities of the School of Technical Careers as it endeavors to meet the educational needs of students in the Division of Applied Technologies.

Considerations Against Adoption

The University knows of no such considerations.

Constituency Involvement

This proposal was initiated within the Division of Applied Technologies and has been endorsed by the faculty of the Division, the School Curriculum Committee, and the Dean of the School of Technical Careers, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the A.A.S., major in Construction Technology-Civil, Division of Applied Technologies, School of Technical Careers, SIUC, be and is hereby abolished.

ABOLITION OF DEGREE PROGRAM: M.S., MAJOR IN OCCUPATIONAL EDUCATION, COLLEGE OF EDUCATION, SIUC

Summary

During the academic year 1982-83, the programs in the Department of Vocational Education Studies were reviewed as a part of the regularly scheduled internal review process at Southern Illinois University at Carbondale. During this review process the Dean of the Graduate School and the Dean of the College of Education recommended the abolition of the Master of Science degree program, major in Occupational Education, College of Education, SIUC.

Rationale for Adoption

The decision to abolish this graduate program is a result of the program review process at SIUC. During recent years there has been a reduction in the number of faculty members in the Department of Vocational Education Studies, and it has been necessary to reassess the program priorities and commonalities in the existing programs within the department. In recent years the M.S. program in Occupational Education has become more and more like the Master of Science in Education (M.S.Ed.) program in the same field. Thus, during the last three years all students seeking to major in Occupational Education have been advised to complete the M.S.Ed. program. The few students remaining in the M.S. program will be given the opportunity either to complete that program in a reasonable period or to transfer to the M.S.Ed. program. Abolition of this program is a function of faculty reduction and will have no adverse effect on current faculty positions because there are none currently assigned to this program. The limited existing resources which support the program will remain within the College of Education to support programs therein.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed resolution has been concurred in by the Dean of the College of Education and the Dean of Graduate Studies and Research, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science degree program, major in Occupational Education, College of Education, SIUC, be and is hereby abolished, in accord with institutional priorities.

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS, SIUC (TABLE 10.0, FISCAL YEAR 1985 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. Such improvements are capital projects funded from nonappropriated funds. The IBHE's responsibility is to determine whether any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE through use of Table 10.0 in the RAMP document.

The IBHE requires assurance from each governing board that it has reviewed and approved university plans for noninstructional capital improvements, including particularly a review and approval of financing for the project.

This matter requests the Board's review and approval of plans for noninstructional capital improvements, including a specific review and approval of the financing procedure. A listing of proposed projects is attached in the format required for submission to the IBHE; it includes all projects identified at this time.

Rationale for Adoption

Noninstructional capital improvements projects are derived from an ongoing and essential program for remodeling, rehabilitating, equipping, and in some instances planning for various facilities used for functions auxiliary to and supportive of the Universities' primary roles. Such facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The proposed sources of funds as outlined in the attached table has been reviewed by the originating University and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission Guidelines. The interpretations of the guidelines are changing as decisions are made by special committees and as the respective Universities define their accounting "entities," and the resolution provides for verification of funding propriety as individual projects are initiated.

Approval of projects at this time does not affect other Board approval requirements and some projects included in these plans may not materialize because of cash flow limitations or other reasons.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Plans for noninstructional capital improvements were developed as part of the Fiscal Year 1985 RAMP process. University representatives can respond to specific questions about the proposed projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Carbondale, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education and that its approval be respectfully requested thereon; and

BE IT FURTHER RESOLVED, That the involved University will verify propriety of funding as established by the current interpretations of the Legislative Audit Commission Guidelines at the initiation of each individual noninstructional capital improvements project.

Table 10.0

<u>Plans for Noninstructional Capital Improvements</u>			
<u>System</u>	<u>Southern Illinois University</u>	<u>Institution</u>	<u>Southern Illinois University at Carbondale</u>
<u>Campus</u>	<u>Carbondale</u>		
<u>Project Name/Description/Budget Category</u>	<u>Anticipated Source of Funds</u>	<u>Total Project Cost</u>	
Construct buildings to contain replacement boilers at Southern Hills dormitories. Category 1, Buildings	Housing fees	\$100,000	
Install underground ducts and cable to Greek Row dormitories for air conditioning upgrade. Category 4, Utilities	Housing fees	\$200,000	
Remodeling in Student Center for installation of video, television, radio equipment, and WIDB radio station. Category 5, Remodeling	Student Center fees	\$100,000	
Resurfacing campus drives, Logan Drive, State Street, Stoker Street. Category 6, Site Improvements	Traffic and Parking fees	\$117,000	
Resurfacing campus parking lots, Lot #56, #59, #113. Category 6, Site Improvements	Traffic and Parking fees	\$584,000	

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, June and July, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and the Office of the Chancellor; and the approval of Minutes of the meeting held July 12, 1984; Recommendation of Architect: Roof Replacements, SIUE; Various Capital Projects for Fiscal Year 1985: Permission to Request Release of Funds, SIUC and SIUE; Annual Internal Budget for Operations, Fiscal Year 1985; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986: Capital Budget Priorities: Recommendations Per "Academic Affairs and Research: A Planning Document (September, 1983": Abolition of the Division of Comprehensive Planning and Design, College of Human Resources, SIUC, and Abolition of the Division of Human Development, College of Human Resources, SIUC; Abolition of Degree Program: A.A.S., Major in Construction Technology-Civil, Division of Applied Technologies, School of Technical Careers, SIUC; Abolition of Degree Program: M.S., Major in Occupational Education, College of Education, SIUC; and Plans for Noninstructional Capital Improvements, SIUC (Table 10.0, Fiscal Year 1985 RAMP). The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

PROJECT APPROVAL: CONSTRUCTION OF CHILD CARE CENTER, SIUE

Summary

This matter proposes a capital project to construct and equip a child care center on the SIUE campus. Total costs for the project are estimated to be \$280,500. The project would be funded by a combination of SIUE

Student Welfare and Recreation Facility Trust Fund monies (\$180,000) and internal operating funds (\$100,500). The facility would be constructed in the area south of the campus water tower and north of Circle Drive.

Rationale for Adoption

Currently the University offers limited child care services through two operations: a service at the Tower Lake apartments provides a limited drop-in service for residents of the housing complex, and the Early Childhood Center provides half-day child care for a limited number of children. The combined capacity of the two operations does not meet current demand for child care by SIUE students. Because of space limitations at both facilities, neither operation can offer full-day child care services, and neither can be made financially self-supporting because of limits on the number of children who can be served.

Demand for child care service by SIUE students is expected to grow in the future. The mature student segment has always been an important part of the SIUE student population. Given the trends for increasing higher education participation rates by older people, particularly women, the increasing number of families headed by one parent, and the increasing number of families in which both parents work, the demand for child care services by SIUE students is expected to continue to grow. This demand has not been and is not expected to be offset by area child care services, all of which operate at or near capacity and many of which, like the SIUE services, have waiting lists.

University officers believe that child care services must be expanded if SIUE is to be able to attract and retain students with children. A number of alternatives to constructing a new facility were explored. These included renovating the existing Early Childhood Center facility, renovating another tract house on Bluff Road, renovating parts of the Wagner buildings, and converting the enclosed patio in the rear of the University Center. Each of the alternatives was eliminated for such reasons as: excessive costs of renovation, limited size and child capacity of the renovated facility, remoteness from the student population, and projected costs of on-going maintenance or repairs. After reviewing the alternatives it was determined that construction of a new facility was the best option for providing adequate, safe facilities for child care. This would permit the two existing operations to be consolidated in one facility.

The proposed project would involve constructing and equipping a 5,000 square foot child care center with an adjacent 7,500 square foot playground. This facility would allow 100 or more children to be cared for in three types of services (day care, pre-school, and drop off).

Projected operating expenses and fee schedules indicate that the center would be self-supporting with services provided to 100 children per week at a cost of \$1.00 per hour of service (exclusive of meal costs for day care clients). The fee rate is at the low end of the area range, with most area centers charging \$1.00 to \$1.50 per hour of service. Service priority would be given to SIUE students first, and then to the children of faculty and staff if any excess capacity existed.

Several sites were evaluated before recommending the proposed site in the area south of the water tower. Other sites reviewed included three in the area of Tower Lake apartments. The site selection criteria focused on proximity to the student population and to utility lines, easy access for parents dropping off children, level terrain for the building and play-yard, and easy access for emergency equipment.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposal to construct a child care center financed, in part, by SWRF funds was submitted to the Student Senate. The Senate approved the use of \$180,000 in SWRF funds for construction of the facility. The proposal was reviewed by the Physical Facilities Committee of the University Planning and Budget Council. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the capital project to construct a child care center on the SIUE campus be and is hereby approved as presented to the Board this date, with a budget in the total amount of \$280,500 to be funded from SIUE Student Welfare and Recreation Facility Trust funds (\$180,000) and from internal operating funds (\$100,500); and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville is authorized to take all actions necessary to the execution of this resolution in accord with established policy and procedures; and that the capital project herein approved be submitted for approval to the Illinois Board of Higher Education as a noninstructional capital project.

Mr. Fred Porterfield, President of the Student Body, SIUE, outlined the various projects that the Board of Trustees had approved from the SWRF account. He stated that he greatly appreciated the Board's support on these items and felt that these actions pointed to the part of the students and a need to provide lasting facilities. He continued that it also showed a long term perspective of a succession of SIUE student governments and that he was proud to represent the students in this case. He thanked the Board and the administration for their support.

President Lazerson commented that money was always a contentious commodity and that the record with regard to the long term improvement of SIUE with regard to the expenditure of SWRF funds speaks for itself. He continued that it has made an enormous difference in the quality of life of the student body and of the University as a whole. He stated he was pleased at the way that President Porterfield and the Student Government had reacted to this latest proposal and commended them for the dispatch and careful and sensitive thought which they had given to it.

Mr. Koblick congratulated the administration and the Student Government for effectively communicating and working together in the discharge of a project that basically needed to be done as quickly as this one did to provide needed care for the students at the University.

Mr. Koblick moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson stated that during the course of FY-84, the University had received over \$10.5 million in external funding for research projects and grants. He reported that that was a 30 percent increase over the previous high and that it was a tribute to the work of the faculty and staff. He singled out the Office of Research and Projects and the Graduate School for special commendation. He reported that a new program, called September Option, had taken effect this September. He continued that SIUE operates on the late quarter system and that the month of September was available for intensive courses for entering freshmen, in particular. He reported that SIUE has had over 500

students enroll in this experimental program. He stated that SIUE is engaged in a unique archaeological project with a delegation from the University of Salerno in Italy. He continued that SIUE students and staff interested in archaeology were learning classical methods on site in Italy under the supervision of Italian faculty and students who, in turn, were learning American archaeological methods by helping out in excavations at the Cahokia Mounds.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1986: OPERATING BUDGET REQUEST

Summary

This matter presents The Southern Illinois University System Fiscal Year 1986 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1984. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; School of Medicine, Southern Illinois University; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A, which is appended to this matter.

The guidelines used in preparation of these operating requests were approved by this Board at its July 12, 1984, meeting. Following is a review of the guidelines approved for use in the Fiscal Year 1986 operating budget request.

Incremental Increase Guidelines

General Price: 6%

Utilities: Carbondale - 9%
SIU School of Medicine - 15%
Edwardsville - 7.7%

Library Materials: 10%

Telecommunications: 24%

Salary: Faculty - SIUC - 16%
School of Medicine - 12%
SIUE - 12%

Professional Staff - All 12%

Civil Service - SIUC - 12%
School of Medicine (Springfield) - 16%
SIUE - 12%
Office of the Chancellor - 12%
RAMP-Defined Administrators: All 10%

Other Increases

Operation and Maintenance: The School of Medicine will request \$96,120 in O and M funds for the Rutledge Manor Facility. SIUE will show a base reduction of \$56,327 to reflect plans to demolish six tract houses.

Programmatic and Other: SIUC - \$2,405,711
School of Medicine - \$2,210,894
SIUE - \$1,870,478

Base Reductions

This request will include a final \$225,000 negative base adjustment for the School of Medicine to reflect a reduction of previously financed enrollment increases.

General Comments

Details relating to the above requests were set forth in back-up materials to Items J and K on the July 12, 1984, agenda.

The requests for employer retirement contributions and Financial Guidelines Programs adjustments are not included in the attached summary. These requests will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois and IBHE guidelines respectively.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1986. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None is known.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

Resolution

WHEREAS, The Illinois Board of Higher Education required the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1986 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments as are necessary for Financial Guidelines Programs as per Board policy and Illinois Board of Higher Education guidelines.

TABLE A

SIU FY 1986 OPERATING BUDGET REQUESTS¹

(In Thousands of Dollars)	SIUC	SIUE	Chancellor	Total
FY-85 Budget Base	\$123,160.2	\$49,846.2	\$1,405.0	\$174,411.4
Requested Incremental Increases:				
Salary				
Faculty	7,634.5	2,289.9	---	9,924.4
Other Professionals	1,115.7	509.6	---	1,625.3
Civil Service	2,409.4	923.6	41.0	3,374.0
RAMP Administrators	288.9	97.9	66.8	453.6
Student Wages	170.6	101.3	0.6	272.5
Salary Sub-Total	\$ 11,619.1	\$ 3,922.3	\$ 108.4	\$ 15,649.8
General Price	1,658.2	580.8	21.5	2,260.5 ²
Telecommunications	389.0	231.4	6.5	626.9
Utilities	722.4	276.9	---	999.3
Library Materials	229.8	54.1	---	283.9
Total Incremental Increases	\$ 14,618.5	\$ 5,065.5	\$ 136.4	\$ 19,820.4
O & M Needs	96.1	(56.3)	---	39.8
Programmatic and Other:				
New Programs	\$ 782.3	\$ 192.6	\$ ---	\$ 974.9
Expanded/Improved Programs	1,101.0	394.7	---	1,495.7
Other Special Needs	2,733.4	1,283.2	---	4,016.6
Total Programmatic and Other	\$ 4,616.7	\$ 1,870.5	\$ ---	\$ 6,487.2
Percentage of FY-85 Budget Base	3.75%	3.75%	---	3.72%
Reductions for:				
School of Medicine Enrollment	\$ (225.0)	\$ ---	\$ ---	\$ (225.0)
Total Reduction	\$ (225.0)	\$ ---	\$ ---	\$ (225.0)
Net Change	\$ 19,106.3	\$ 6,879.7	\$ 136.4	\$ 26,122.4
Percentage of FY-85 Budget Base	15.51%	13.80%	9.71%	14.98%
Total FY-86 Operating Budget Request	\$142,266.5	\$56,725.9	\$1,541.4	\$200,533.8

¹ Does not include Retirement Contributions.² Includes \$467.4 for service department salary increases.

Chancellor Shaw stated that, as mentioned in the Finance Committee meeting, these guidelines call for a general price increase of 6 percent, utility increases, depending on the fuel mix, from 7.7 percent to 15 percent, library materials are projected at an increase of 10 percent, telecommunications at 24 percent, and salary increases ranging from 10 to 16 percent, depending upon each group's situation. He stated that this was a good solid budget, that he didn't think there was any fat in the budget, but that it was going to take a great deal of work to get this budget through unscathed. He recommended approval.

Mr. Elliott moved approval of the resolution. The motion was duly seconded.

Mr. Glenn Stolar, President of the Graduate and Professional Staff Council, SIUC, stated that there were two major concerns to graduate students: library support and computer support. He appreciated the Chancellor addressing a budget which included a 10 percent increase in library materials and hoped that continued emphasis would be placed on library support.

The motion having been duly made and seconded to approve the matter, after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw reported that the Governor had signed the capital projects passed through the House and the Senate, and all of our capital items, including the joint agency lab, were approved as were new appropriations and reappropriations. He stated that these items had been signed before, but the funds were not released. He continued that this included a number of items when you add the reappropriations and the new appropriations, approximately \$25 million. He stated that several capital appropriations bills had passed through the House and Senate and had been signed by the

Governor, with about \$9 million in reappropriations. He reported that some of the capital appropriations were funded from General Revenue funds, but that most of them were funded from the Capital Development Bond Fund. He continued that the General Assembly must approve substantive legislation to authorize the state to issue the bonds which finance these projects, which is in effect the bond authorization ceiling. He reported that the bill to raise the ceiling did not pass this session which places the new capital appropriations and most reappropriations in suspension until the General Assembly returns on November 14. He stated that it was too early to begin trying to get the funds released until the legislature increases the ceiling.

The following matter was presented:

MAJOR COMPUTER SYSTEM UPGRADE, SIUC

Summary

This matter seeks Board of Trustees' authorization to proceed with the acquisition of an IBM 3081-GX computer for the Computing Center at Carbondale. The new computer would replace the last of two IBM 370/158 computers and significantly increase overall computer capacity at Carbondale.

The equipment would be purchased from the sole bidder over a five-year period at a cost of \$2,437,209 plus finance charges. Final bids on financing will be obtained this month. Preliminary estimates indicate that with a financing charge of 11% payments would be \$637,653 per year beginning September, 1985 and ending September, 1990. Lower costs of financing may be obtainable, but this estimated payment level is within the amount budgeted in the SIUC financial plan for computing.

Rationale for Adoption

Background

The long-range plan for computing (FY 1983-1987) presented to the Board of Trustees in the spring of 1983 called for an upgrade in computing at SIUC to include a mainframe with the capacity level of an IBM 3083. In late spring 1983, IBM announced a price discount on its 3081-D model computers which offered better price/performance characteristics. Based upon this discount and upon comments of SIUC's external consultants for computing, the 3081-D plan was first presented to the Board of Trustees in December, 1983.

At the request of the Board, the University engaged in further detailed study of the acquisition as part of the process of revising the

long-range plan to cover the FY 85-90 period. Comments from the external consultants led to the preparation of an analysis of alternatives for and to large mainframe upgrades. The results of these studies were presented to the Finance Committee in July, 1984, and the acquisition of an IBM 3081-D or a 3081-GX appeared to be the best alternatives. The Finance Committee asked for a more detailed financial plan to be presented in September, 1984 and authorized the obtaining of bids on the 3081-D and 3081-GX systems. The financial plan was mailed to Board members in August.

Basis for Recommendation

As the presentation to the Finance Committee in July, 1984 indicated, the 3081-GX is a newer, larger, and more efficient model than the 3081-D. It would provide increased capacity without upgrade or replacement for a longer period than the 3081-D. At currently forecast demand levels, the GX will not need to be replaced until 1990. The major drawback to the GX has been its relatively higher price.

Bids on the two models were opened on August 28, 1984 and IBM was the sole bidder. As expected, the bid for the 3081-D (\$2,048,503) was considerably lower than that for the 3081-GX (\$2,757,252). However, on August 30, 1984, IBM reduced its prices on both models to \$2,012,454 and \$2,437,209 respectively. This major price reduction on the GX model (\$320,043) places it within the University's financial plan for computing. The mainframe-only hardware budget is \$653,213 per year, and, assuming financing at 11%, payments on the GX would be \$637,653. The University will solicit formal bids on financing to obtain a lower overall cost, if possible.

Conclusion

The selection of the IBM 3081-GX as a major upgrade for SIUC's Computing Center represents a maximum increase in computing capacity for the funds available in the financial plan. It is superior to the other options available because it provides greater capacity and efficiency and provides another full year of processing before replacement at currently forecast demand levels.

Considerations Against Adoption

Sharp reductions in prices on current computer models normally indicate that a new model line is about to be announced. Indeed, the so-called "Sierra" line will probably be announced by IBM shortly. However, the new models will be comparatively much more expensive, and the University would be unable to pay the high price for a newly announced model. Furthermore, much of the price for a higher capacity computer would be paid for excess capacity in the early years; this would be an unwise use of scarce resources.

Constituency Involvement

Plans calling for an upgrade of the mainframes have been reviewed and approved by the Computer Policy Committee in 1983 and 1984. The 1984 draft of the planning document was shared with the Academic Computing Advisory Committee and the Administrative Computing Steering Committee at SIUC. Faculty

and student constituency representatives supported the upgrade proposal presented to the Board in December, 1983 before the Finance Committee and the full Board.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the acquisition of a major computer system upgrade as described in Requisition No. 10087-9999 to include an IBM Model 3081-GX processor and associated units and an IBM Model 3880-002 Disk Controller be and is hereby approved.

Mr. Rowe stated that a full discussion and interpretation of this matter had occurred over the past month.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded.

Mr. Goodnick urged the Board's approval of this matter.

Mr. Andrew Leighton, President of the Undergraduate Student Organization, SIUC, expressed his appreciation to the Finance Committee for its support of this program. He stated that the students of SIU had waited a long time for this and that they appreciated the great thought that had gone into this program. He said he hoped that the Board of Trustees would pass this matter today.

Mr. Rowe commented that it had never been his intent to hold down the computing area in Carbondale. He stated that computing affairs was changing so fast, and that the matter was complicated further by the situation Carbondale found itself in when there was criminal activity in past years. He explained that that had seriously hampered this administration from going ahead and making plans that it desperately needed to make. He stated that the staff had done a great job in bringing this together. He reported that IBM had come along with a rather sizable reduction in price just when we were there to take advantage of it. He reiterated what Dr. Min had expressed; that while this

might take care of our needs for five years we may run out of capacity in less time than that.

Mr. Norwood stated that the delay had been wonderful; that we could have gotten a computer last year that would not have served our needs as greatly as we have this year; that it had been an educational process, and that he was happy it had turned out this way.

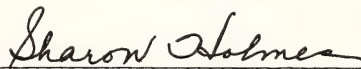
The motion having been duly made and seconded, Student Trustee opinion in regard to the motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit commented that he was delighted with the successful accomplishment of the computer upgrade.

The Chair announced that a news conference had been scheduled in the Mississippi Room immediately following the regular meeting and that lunch would be served in Ballroom "A."

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:33 p.m.

A handwritten signature in cursive script, reading "Sharon Holmes", written in dark ink.

Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 11, 1984, at 10:34 a.m., in Room 0003, Lower Level, of Building 383, East St. Louis Campus, East St. Louis, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member of the Board was absent:

Mr. William R. Norwood

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Dr. Somit introduced Dr. Howard Benoist, A.C.E. Fellow, who is doing his internship at SIUC.

Under Trustee Reports, Mr. Elliott stated that he had attended the meeting of the Executive Committee of the SIU Foundation on September 26 and 27, hosted by the SIU School of Medicine in Springfield. He reported that the Executive Committee had authorized \$25,000 to be spent refurbishing Stone House; had granted \$6,000 to the Chancellor for his activities fund; and took action to establish an office of the Foundation in Springfield. He stated

that investments had been discussed in detail and the Executive Committee had received a statement of accomplishments in the last few years. Mr. Elliott provided the following information: the number of gifts increased by 2.1 percent over Fiscal Year 1983; the number of donors had increased to 10.5 percent; contributions, excluding gifts in kind, increased from \$1,986,000 to \$2,292,000; private gifts, excluding MSRP contributions last year from the SIU School of Medicine, were \$313,000; MSRP contributions were \$992,000; faculty/staff contributions increased 37 percent to a new total of \$46,000; and two lectureships had been established.

Mrs. Kimmel reported that she had attended an Association of Governing Boards Workshop in Washington, D.C. from September 30 to October 2. She stated that this was the most interesting AGB meeting she had attended and that it had been based fundamentally on the Kerr Report. She reported that the Kerr Commission had prepared a book, Presidents Make A Difference, in which over 800 people had been interviewed on what is happening in universities. She stated that she had attended a meeting on the costs and benefits of the Sunshine Law. She reported that the shifting of funds for students had also been discussed.

Concerning the Sunshine Law, Mr. Rowe commented that this Board was in a situation now where the chairman of a committee and another member of that committee cannot talk over the telephone without being in violation of the Sunshine Law. He continued that while nobody really wants to hide anything, it was difficult to have a discussion when that kind of law exists. He stated that nobody really wants to take on the task of getting the law amended because it makes it look as if you are trying to hide something.

Mr. Rowe reported that he had attended the meeting of the Illinois Board of Higher Education on October 2. He stated that the principal item

discussed was the high school requirements for admission to public and private colleges and universities. He reported that this was an action item which passed unanimously. He stated that the deadline for universities' requirements is July, 1985. He reported that there was an item on support function review. He also reported that a proposal for the study of quality in undergraduate education had been discussed. He stated that both of our campuses were well ahead of this because we have been studying our own general education requirements.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, said that the Committee had met that morning in Room 1013, Building 383, of the East St. Louis Campus. She gave the following report:

The Committee recommends approval of Item I, Abolition of the Master of Music Education Degree and Reallocation of the Music Education Curriculum, College of Communications and Fine Arts, SIUC, and that it be placed on the omnibus motion. The rest of the meeting was spent in a very enlightening discussion on general education. Dr. Webb gave us an introduction to general education, what it is and its purpose. The Committee received a report from SIUE on its ongoing study and how the results of that study is being implemented in the general education program.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in Room 1013 following the Academic Matters Committee meeting. He gave the following report:

The Committee recommends approval of Items G, Approval of Plans and Specifications and Award of Contract: Replacement of Carpeting, Student Center, SIUC; H, Permission to Request Release of Funds, Library Storage Facility, SIUC; M, Plans for Noninstructional Capital Improvements, SIUE (Table 10.0, Fiscal Year 1985 RAMP); and N, Project Approval and Retention of Architect: Energy Conservation Projects, SIUE, and that these items be placed on the omnibus motion. Concerning Item H, Permission to Request Release of Funds, Library Storage Facility, SIUC, Mr. Van Meter stated that the Committee wanted it to be included on the omnibus motion, but that he wanted to comment that this matter brings us in line with the recent statutory changes which permits us to either purchase or build. The Committee approved a Current and Pending matter, Amendment to Resource Allocation and Management

Program (RAMP) Submissions, Fiscal Year 1986: Capital Budget Priorities, East St. Louis Campus Renovation and Remodeling, SIUE, and recommends that the item be placed on the omnibus motion once proper procedures have been followed.

Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, said that the Committee had met on Wednesday, October 10, 1984, in the Calhoun Room of the Collinsville Hilton Inn, Collinsville, Illinois. He gave the following report:

There are no major changes in the procedure. The Committee discussed its time schedule and received an update for the upcoming interviews. The interviews are scheduled for October 22 at SIUE and October 23 at SIUC. The Committee received ten applications for interviews in Carbondale, including the constituencies' applications. There has been some difficulty at Edwardsville in that an ad was not published in the Alestele. At the present time, we have three applications in Edwardsville. The deadline to request an interview had been extended. The Committee delegated to the Chairman the right to make some changes due to the small number of interviews. It may be that all Committee members will not attend the interviews. The Committee discussed the assignments for interviews. Dr. Ness has been assigned to interviewing a group of administrators. The Committee tried three times to come up with a list of additional people to interview, and it finally decided that it was impossible to come up with a list which we would select and not be accused of weighing our selections in favor of the people we wanted to interview. It was decided that we would interview those people who volunteered. That could be changed in the future if we find after the interviews that we still do not have an adequate sample. On November 12 I will meet with the consultant and we will come up with a draft of the report to be prepared by the Chairman. This draft report will be submitted to the Committee on November 13 in Chicago at the Committee meeting. The first part of the meeting will be an open meeting when we come up with the draft of the report regarding the system. The second part of the meeting will be an executive session which will be the draft of the report having to do with the evaluation of the Chancellor. The Committee will meet in the early afternoon with Chancellor Shaw, in accordance with the guidelines, and go over the part that pertains to his evaluation. The Committee will make its report to the Board in December. The Committee asks that the Board extend the Committee's life after the first of the year for the purpose of evaluating the review. After the review has been finished, the Committee would like to have another meeting and then make a report to the Board in February with recommendations for the future. The Committee also recommended to the Board that the reports by the Chancellor be released to the press.

Mr. Elliott made a motion that the reports of the Chancellor be released. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mrs. Kimmel congratulated the staff on the excellent reports concerning the previous five years and the goals established for the next five years.

Mr. Rowe thanked Mr. Elliott for the work he has done as Chairman of the Ad Hoc Committee for the Five-Year Review.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
AUGUST, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of August, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPLACEMENT OF CARPETING, STUDENT CENTER, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract to replace the carpeting in the Bookstore and the second floor corridors of the Student Center.

The estimated cost of this project is \$151,000. The source of funds is student fees through the System Revenue Reserve Bonds of 1978, Repair and Replacement Reserve, and the Student Center Operation and Maintenance account. The only bid was \$157,646.

Rationale for Adoption

At its meeting of June 14, 1984, the Board of Trustees gave its approval to a project to replace worn carpet in two high-traffic areas of the Student Center, the Bookstore and the corridors of the second floor.

Bids were solicited from sixteen vendors but only one bid was received. In order to take advantage of low-traffic schedules during the spring, this request for contract award is made at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Student Affairs, the Director of the Student Center, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the carpeting in the Student Center be and is hereby awarded to Haake's Home Furnishings, Carbondale, Illinois, in the amount of \$157,646.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PERMISSION TO REQUEST RELEASE OF FUNDS,
LIBRARY STORAGE FACILITY, SIUC

Summary

This matter seeks permission to request the release of funds for planning and construction of the Library Storage Facility.

Rationale for Adoption

The Capital Budget for FY-83 contained \$1,600,000 for the acquisition of a Library Storage Facility. A Request for Release of those funds was submitted to the Governor through the Capital Development Board on August 12, 1983. Subsequent to that request, negotiations with the owner of an existing facility were undertaken by the Capital Development Board. An impasse was reached in the negotiations thereby causing alternative solutions to be sought. As a result, new legislative authority was established allowing either acquisition or planning and construction for a Library Storage Facility. Because of these significant changes, it is necessary to submit a new Request for Release of Funds as an accurate reflection of those changes.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated at the request of the Capital Development Board.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Permission is granted to request through the Capital Development Board the release of capital funds for planning and construction of a Library Storage Facility, SIUC, in the amount of \$1,600,000.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ABOLITION OF THE MASTER OF MUSIC EDUCATION DEGREE AND
REALLOCATION OF THE MUSIC EDUCATION CURRICULUM,
COLLEGE OF COMMUNICATIONS AND FINE ARTS, SIUC

Summary

This matter proposes abolition of the Master of Music Education (M.M.Ed.) degree and reallocation of the curriculum which leads to that

degree. With the reallocation, this curriculum would become a concentration in Music Education within the Master of Music (M.M.) degree program.

Rationale for Adoption

On July 8, 1980, the Illinois Board of Higher Education approved a report which concluded that the M.M.Ed. degree program was not educationally and economically justified. In response to that action, the SIU Board of Trustees at its meeting on March 12, 1981, approved a recommendation from SIUC "That this program be annually reviewed during the next three years; and that at the end of that period a recommendation for its continuation or abolition be made to the Chancellor and this Board."

Only three students are currently enrolled in the M.M.Ed. degree program. This level of enrollment does not justify continuation of a separate degree program, and the School of Music can accommodate future interest in the field of Music Education by maintaining the curriculum as a concentration within the M.M. degree program.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the College of Communications and Fine Arts and has been endorsed by the faculty and Director of the School of Music as well as the Dean of the College. The Dean of the Graduate School and the Graduate Council have concurred in the recommendation to abolish the program.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Music Education degree be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Master of Music Education curriculum be reallocated as a concentration within the Master of Music degree program, major in Music, College of Communications and Fine Arts, SIUC.

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS, SIUE (TABLE 10.0, FISCAL YEAR 1985 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. The IBHE's responsibility is to determine whether projects submitted for approval are consistent with the master plan for higher education and with instructional buildings provided therein. Plans for noninstructional capital improvements may be submitted to the IBHE at any time of the year, but at least forty-five days prior to the desired approval date. In this instance, the desired approval date is the December 4, 1984, IBHE meeting.

This matter would grant Board approval to seek IBHE approval of SIUE plans for noninstructional capital improvements, including review and approval of the financing. Attached is a description of the proposed project in the format required for submission to the IBHE.

The project proposed for submission for IBHE approval is the construction and equipping of a Child Care Center on the SIUE campus. The project was reviewed by the Architecture and Design Committee of the Board at its September meeting.

Rationale for Adoption

Noninstructional capital improvement projects result from an ongoing and essential program for remodeling, rehabilitating, equipping and, in some instances, planning for various facilities used for functions auxiliary to and supportive of the University's primary roles. Such facilities include University housing, student centers, parking lots, athletic, recreational, and special purpose facilities, and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees and other fees and assessments. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The project proposed herein provides for construction of a Child Care Center. Funding for the project would be from SIUE Student Welfare and Recreation Trust Fund monies and internal operating funds. The proposed sources of funds have been reviewed by University officers and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission Guidelines.

Approval of the project at this time does not affect other Board approval requirements.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project proposed has been reviewed by the Student Senate. The Senate approved use of \$180,000 in SWRF funds for construction of the facility. The project was also reviewed by the Physical Facilities Committee of the University Planning and Budget Council. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be and are approved for transmittal to the Illinois Board of Higher Education with a request for that Board's approval.

Table 10.0
Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Edwardsville
Campus	Edwardsville		
Project Name/Description/Budget Category	Anticipated Sources of Funds		Total Project Cost
Planning, construction, and equipping a Child Care Center consisting of a 5,000 square foot center and an adjacent 7,500 square foot fenced play-yard to handle 100 or more children with day care, pre-school and drop-off services. The facility will be located in the area south of the water tower.	Student Welfare and Recreation Trust Fund as appropriated to SIU Income Fund will provide \$180,000 funding. \$100,500 will be provided from internal operating funds.		\$280,500

PROJECT APPROVAL AND RETENTION OF ARCHITECT:
ENERGY CONSERVATION PROJECTS, SIUE

Summary

This matter seeks approval for a project to improve the heating, cooling, and ventilating control systems in the Peck and Science Buildings and Buildings II and III. Funding for the project, in the total amount of \$181,536, will be provided from a U.S. Department of Energy grant (\$90,768) matched in an equal amount by state appropriations to the University.

The matter also designates and proposes approval of the engineering firm for the project of Buchanan, Bellows, and Associates, Ltd. Improvements in the control systems were recommended as a result of an energy audit conducted by the University with the assistance of this firm.

Rationale for Adoption

In FY-83 the University conducted an energy audit to identify additional energy conservation measures. The audit was updated in FY-84 and the recommended projects evaluated and ranked based on cost of implementation and anticipated payback periods. Because of the implementation cost, grant funding was requested for the work included in this project. The U.S. Department of Energy awarded the University a grant for the project of \$90,768, which is to be matched by the University. The grant requires that work be completed by October 31, 1985.

The overall project is a combination of work recommended for each of the buildings involved. It is presented as a total project because University officers anticipate offering bidders the opportunity to bid on all of the work or on specified parts. The following work would be performed: install reheat systems and temperature controls in the Peck Classroom Building; convert the reheat systems to a reuseable air volume system in the Science Building; and, install mixed air controls to the skylight units in Buildings II and III. The anticipated payback periods for the work are 1.2 years for the Peck Building and for Buildings II and III, and 1.5 years for the Science Building.

Buchanan, Bellows, and Associates, Ltd. is the engineering firm recommended for the project. The recommendation is based on the firm's performance in the conduct of the energy audit and update, and their consequent familiarity with University systems and requirements and the work to be performed under this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements for energy conservation at Southern Illinois University at Edwardsville be and is hereby approved as presented to the Board this date, with a budget approved in the total amount of \$181,536, to be funded equally from U.S. Department of Energy grant funds and state appropriations to the University.
- (2) Retention of the firm of Buchanan, Bellows, and Associates, Ltd., Bloomington, Illinois, to provide engineering services in connection with the project, be and is hereby approved.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Regarding the Report of Purchase Orders and Contracts, August, 1984, SIUC, Mr. Rowe commented that he was amazed when nine or ten people were asked to bid on a coal contract of \$1,620,000, that only one bid was received. Mr. Elliott asked that the Executive Committee review the specifications of the coal company contract to see if the specifications are such that some modifications could be made to broaden the ability to bid. Mr. Rowe stated that that had been done a number of years ago and that we were never successful in doing it. He continued that he didn't think the University was at fault, but he wanted to make the comment.

Concerning the Current and Pending matter, the Chair stated that a motion and unanimous consent were needed to consider the item. Mr. Van Meter made a motion to consider the item. The motion was duly seconded, and after a voice vote the Chair declared that the motion had unanimous consent to consider. The Chair stated that the following matter would be placed on the omnibus motion:

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
SUBMISSIONS, FISCAL YEAR 1986: CAPITAL BUDGET PRIORITIES,
EAST ST. LOUIS CAMPUS RENOVATION AND REMODELING, SIUE

Summary

This matter would grant approval to amend the Fiscal Year 1986 RAMP Capital Budget Priorities for the System. The amendment would add work to install an automated sprinkler system on all floors of the East St. Louis Campus to the project for renovation and remodeling at that campus. That project, East St. Louis Campus Renovation and Remodeling, was approved by the Board on September 13, 1984, as the first priority project in the Fiscal Year 1986 capital request.

Cost of the additional work is estimated at \$250,000. If approved, the addition would increase the total requested funding for the project from \$596,000 to \$846,800.

Rationale for Adoption

The addition of the work to install the sprinkler system arises from an inspection of the East St. Louis Campus by the State Fire Marshall during summer, 1984. The Fire Marshall issued a number of findings and recommendations for improvements needed at the campus which were set forth in a notice to the University received on July 12, 1984. The findings and recommendations were based on the revised State Fire Code approved in 1984. Following receipt of the notice, University officers met with representatives of the Fire Marshall's office to discuss the findings. On October 2 University officers and Fire Marshall representatives agreed that installation of the sprinkler system would resolve the most serious problem cited in the inspection report.

Subsequent to that meeting, University officers evaluated the required work and developed cost estimates for installation of the system. To expedite consideration of the sprinkler system work, University officers propose to include it in the existing project request for renovation and remodeling work at East St. Louis.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Approval is granted to amend the Southern Illinois University System Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986, Capital Budget Priorities to include,

as part of the project currently titled East St. Louis Campus Renovation and Remodeling, certain work to install an automated sprinkler system on all floors of the East St. Louis Campus, and to increase the budget requested for the amended project to a total of \$846,800.

- (2) The President of Southern Illinois University at Edwardsville and the Chancellor of The Southern Illinois University System are authorized to take all actions necessary to modify the Fiscal Year 1986 RAMP Capital Budget Request to incorporate the amendment approved herein.

Mrs. Kimmel moved the reception of Reports of Purchase Orders and Contracts, August, 1984, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the Special Meeting of August 29, 1984, and Minutes of the Meeting of September 13, 1984; Approval of Plans and Specifications and Award of Contract: Replacement of Carpeting, Student Center, SIUC; Permission to Request Release of Funds, Library Storage Facility, SIUC; Abolition of the Master of Music Education Degree and Reallocation of the Music Education Curriculum, College of Communications and Fine Arts, SIUC; Plans for Noninstructional Capital Improvements, SIUE (Table 10.0, Fiscal Year 1985 RAMP); Project Approval and Retention of Architect: Energy Conservation Projects, SIUE; and Amendment to Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1986: Capital Budget Priorities, East St. Louis Campus Renovation and Remodeling, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit stated that there had been two important guests on the SIUC campus in the past two weeks: Mrs. Walter Mondale and Vice-President George Bush.

He also reported that SIUC students have conducted an immensely successful voters registration drive along with SIUC staff and community people. He stated that on Saturday, October 20, there will be a news conference where this will be dealt with and a "get the vote out" effort will be launched. He stated that there will also be a blood collection drive.

The following matter was presented:

HANDBOOK FOR TRUSTEES

Summary

This matter seeks approval of the attached Handbook For Trustees. The Handbook was developed as a reference for current trustees and, more importantly, as an orientation document for new trustees.

The matter also seeks the Board's authorization for its Chair to direct the review and update of the Handbook as necessary.

Rationale for Adoption

The Handbook For Trustees is based generally on the Student Trustee Handbook which was approved by the Board in 1980. The Student Trustee Handbook was developed as an orientation document specifically for student trustees. It was suggested by several members of the Board that the Student Trustee Handbook should be expanded to include references to all trustees and serve as an orientation document for all trustees.

The Handbook addresses both fundamental issues, such as the role of trustees and conflicts of interest, as well as practical matters, such as the development of agenda items, the order of Board meetings, and transportation arrangements.

Throughout the document, references are made to the Charter, Bylaws, Statutes, and Policies of the Board (Board Legislation). The Handbook is not intended, however, to replace Board Legislation as an authoritative source regarding the role of the Board.

The recommendation that the Board Chair be authorized to direct the review and update of the Handbook will allow minor changes in the Handbook to be made without formal Board approval. Implicitly, major changes in the Handbook would result from actions taken by the full Board, most likely in the form of amendments to Board Legislation.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposed Handbook was developed in the Office of the Chancellor. A draft was reviewed by members of the Board of Trustees, and their suggestions have been incorporated.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Handbook For Trustees be approved as presented; and

BE IT FURTHER RESOLVED, That the Chair of the Southern Illinois University Board of Trustees be and is hereby authorized to direct the review and update of the Handbook For Trustees as necessary.

HANDBOOK FOR TRUSTEES



The Board of Trustees of Southern Illinois University

September, 1984

INTRODUCTION

In the Spring of 1980, Mr. William R. Norwood, then Chairman of the SIU Board of Trustees, asked that the Office of the Chancellor prepare a handbook for student trustees. With the assistance of former student trustees, the handbook was completed. In October, 1980, the Student Trustee Handbook was presented to the Board for approval. That handbook organized and presented general information about the role of the Board members, student members in particular, and specific information about the functions and responsibilities of Board membership.

What follows is an expanded version of that handbook; the materials originally assembled for student trustees have been expanded to cover all trustees. The only entirely new sections of this Handbook deal with conflicts of interest and a code of ethics. The statements on conflict of interest restate existing Illinois law, and the code of ethics is essentially a paraphrased version of that which was recommended for adoption in 1980 by the National Commission on College and University Trustee Selection, a group whose work was funded by the Association of Governing Boards.

The Handbook is intended to present general background information for new and continuing Trustees. Throughout the Handbook references are made to the Bylaws, Statutes, and Policies of the Board (Board Legislation), to the Charter of the Board, and to State statutes. The Handbook is not intended to replace those documents as primary sources of information.

SECTION 1. THE ROLE OF TRUSTEES

Lay governance of higher education is a uniquely American phenomenon. Today, 38,000 individuals serve as trustees of colleges and universities in the United States. During the past decade the concept of lay governance has been the subject of considerable discussion, study, and debate. One issue causing considerable activity has been categorical representation on governing boards. Students, in particular, have been successful in securing membership on such boards, including the SIU Board of Trustees.

Another issue has been that of defining the appropriate role for

lay governing boards. The "appropriate role" issue is often approached in the oversimplistic (but helpful) terms of policy versus administration. A generally accepted notion is that governing boards should be involved in setting a general direction for the colleges and universities under their control. This direction is established through the adoption of board policies. Also generally accepted is the view that this direction setting should fall short of actual administration of the institutions. That function is best left to professional educators, i.e., the institutions' executive officers.

John W. Nason, an author and consultant in the area of governance and administration and formerly a college trustee and president, set out an "ideal" list of responsibilities for lay governing boards.¹ Briefly stated they are:

- A. Selecting and appointing a chief executive officer.
- B. Supporting the chief executive officer.
- C. Monitoring the chief executive officer's performance.
- D. Clarifying the institution's mission.
- E. Overseeing the educational program.
- F. Insuring financial solvency.
- G. Approving long-range plans.
- H. Preserving institutional independence.
- I. Enhancing the public image.
- J. Interpreting the community to the campus.
- K. Serving as a court of appeal.
- L. Assessing its own performance.

Any "ideal" set of responsibilities must be adapted, of course, to the particulars of a given board and institution.

In 1973, the SIU Board of Trustees adopted the first of several statements regarding Board functions and responsibilities in relation to the executive officers. A current statement of Board functions and responsibilities and statements regarding the roles of the Chancellor and the

¹ John W. Nason, "Responsibilities of Governing Boards," Handbook of College and University Trusteeship. Editors: Richard T. Ingram and Associates. (San Francisco, Washington, London: Jossey Bass-Publishers, 1980). pp. 27-46.

Presidents appear in the Statutes of the Board (Article II). That portion dealing with the Board states:

The Board of Trustees is ultimately responsible to the people of the State of Illinois for every function of Southern Illinois University.

The Board shall adopt policies that enable The Southern Illinois University System and its constituent Universities to formulate and carry out their missions in a manner consonant with the best interests of the people of the State of Illinois.

The relationships between the Board and the Chancellor of the System shall be such that having once been selected by the Board, with the assistance and involvement of the appropriate University groups, the Chancellor functions with full autonomy in all spheres excepting those reserved to the Board.

The Board:

- A. Approves and supports a mission and scope for the System and for each University which recognizes the uniqueness of the Universities.
- B. Sets policy with regard to State support.
- C. Sets policy concerning custody, obligation, and expenditure of funds.
- D. Approves new programs and substantial changes in existing programs.
- E. Deals with land holdings.
- F. Awards major contracts and approves employment contracts.
- G. Serves as final recourse for internal grievances.
- H. Approves major alterations of internal organization, academic programs, capital facilities, and personnel policies.
- I. Encourages coordination of all elements of the System.
- J. Involves itself in any matter which is of exceptional public concern.

SECTION 2. LEGISLATIVE AUTHORIZATION

Section 2 of the Charter of the SIU Board of Trustees, first approved in 1949 and subsequently amended, reads:

"The Board shall consist of 7 members appointed by the Governor, by and with the advice and consent of the Senate, the Superintendent of Public Instruction, or his chief assistant for liaison with higher education when designated to serve in his place, ex-officio, and 2 nonvoting student members each to be selected by the respective campuses of Southern Illinois University at Carbondale and at Edwardsville. The method of selecting these student members shall be determined by campus-wide student referendum. The student members shall serve terms of one year beginning on July 1 of each year, except that the

student members initially selected shall serve a term beginning on the date of such selection and expiring on the next succeeding June 30. No more than 4 of the members appointed by the Governor shall be affiliated with the same political party. Upon the expiration of the terms of members appointed by the Governor, their respective successors shall be appointed for terms of 6 years from the third Monday in January of each odd-numbered year and until their respective successors are appointed for like terms. If the Senate is not in session appointments shall be made as in the case of vacancies."

In 1973, the Illinois General Assembly approved and the Governor signed House Bill 1628 (Public Act 78-822) which provided that the various public university and community college governing boards would have nonvoting student members. While language referring to the Superintendent of Public Instruction remains in the Charter, that office was abolished by the new (1970) Illinois Constitution and that officer is no longer a member of the Board.

SECTION 3. ROLE OF THE INDIVIDUAL TRUSTEE

Each trustee whether appointed by the Governor or elected by the students represents the general public interest -- that of all Illinois citizens as that interest relates to SIU.

Each member of the Board has an obligation to represent the Board of Trustees and to serve The Southern Illinois University System and both constituent Universities as best they are able. Because each trustee is called upon to make decisions affecting the SIU System, as a whole as well as SIUC and SIUE individually, each has an obligation to remain informed about all elements of the System.

Additionally, a characteristic of governing boards and of board membership which Board members should bear in mind is that governing authority is lodged in a group of individuals. While these individuals have essentially the same authority, they can act officially only as a group. Therefore, individual Board members, when asked to restate Board opinion or to interpret Board action, must exercise caution to separate Board opinions and actions from individual opinions and actions. This is not to say that no one is authorized to speak on behalf of the Board. The Board's Bylaws authorize the Chair and the Chancellor to release information on behalf of the Board.

Since the first student trustees were seated in the fall of 1973 and the spring of 1974, the role of the student trustee has evolved into one that, in most respects, parallels the role of those members appointed by the Governor. Three characteristics distinguish the student trustees, however. First, due to the relative brevity of their terms (one fiscal year), student trustees are faced with assimilating vast quantities of information in a short period of time in order to participate fully and serve effectively.

The second characteristic is that when the General Assembly provided for student membership on the Board, the student members were not granted the right to vote. The Board as a whole has taken steps to minimize the effects of this characteristic. As early as 1975, the Board granted its student members the right to make and second motions, to serve as members of Board committees, and to participate in all of the Board's deliberations including those conducted in closed session. Further, student trustee opinion is recorded prior to each roll call vote of the Board on those issues requiring such a vote. In 1977, the General Assembly again amended the Board's Charter to formally extend all rights of membership to student trustees, except the right to vote and to be counted for the purpose of determining a quorum.

The third distinguishing characteristic relates to the method of trustee selection. Unlike other members of the Board, who are nominated by the Governor and ratified by the Senate, student trustees are elected by other students at each University. In representing the general public interest, student trustees must also be concerned with and aware of the interest of all SIU students, those attending SIUC and SIUE.

How trustees balance the specific concerns of their perceived constituencies with their broader overall responsibility is as old as the concept of representative democracy. The answer can come only from the trustees themselves.

SECTION 4. SELECTION AND CERTIFICATION OF APPOINTMENT

As indicated in the Charter of the Board, the Governor appoints seven members of the Board, by and with the advice and consent of the Senate, no more than four of which shall be affiliated with the same

political party. The two student members are selected in a manner determined by student referendum.

The Illinois Constitution (ILL. CONST., Art. V, Section 9), outlines the method of gubernatorial appointment. The Governor first nominates an individual to the Senate to serve as a Board member. The Senate may concur in the nomination or may refuse it. When it concurs, the Governor then appoints the individual as a member of the Board. When the Senate does not concur in the nomination, the nomination is terminated. Any nomination not acted upon by the Senate within 60 days is deemed to have received the advice and consent of the Senate.

If a vacancy occurs during a recess of the Senate, the Governor may make a temporary appointment until the next meeting of the Senate. Typically, the Governor at that next Senate meeting will present a nomination to fill the office, and the concurrence-appointment process follows. If the Senate rejects a nomination for an office, the person nominated may not be nominated again for that office during the same session or be appointed to that office during a recess of that Senate.

As indicated, the Charter of the Board specifies only that the method of selecting student members is determined by campus-wide referendum. While the student bodies at each University have chosen to elect student trustees, other methods of selection would be appropriate so long as those methods are determined by referendum.

The Board has chosen to leave the technical aspects of student trustee selection, such as the approval of election regulations, to each University's determination. The Board believes that these matters are best left to the discretion of the appropriate student government, subject only to the approval of the President or that officer's designee.

As a final step in the student trustee selection process, each University President certifies in writing to the Executive Secretary of the Board that an individual student has been selected to serve as the student trustee for the ensuing fiscal year. The Executive Secretary will notify the Board of Trustees and the Chancellor of the student's selection.

SECTION 5. CONFLICTS OF INTEREST

The Charter of the Board of Trustees contains language regarding potential conflicts of interest for Board members (c.144 Illinois

Revised Statutes Section 654). While other requirements are specified under Illinois law, the three prohibitions specified in the Charter set out the most fundamental principles. They are:

- A. No Board member may be appointed to, may be employed in, or hold any office or position under the authority of the Board.
- B. No Board member may be interested, either directly or indirectly, in any contract made by the Board. A similar prohibition is stated elsewhere in various Statutes, including the "Purchasing Act" and the "Officer's Act."
- C. No member of the Board may be an employee of either the state or federal government.

These statements do not, however, prohibit student members of the Board from maintaining normal and official status as enrolled students or from enjoying normal student employment.

SECTION 6. CODE OF ETHICS

The following Code of Ethics is an adaptation of the Code presented by the Association of Governing Boards in the report from the National Commission on College and University Trustee Selection (1980).

- A. To become familiar with and committed to the major responsibilities of the Board as set out in the Charter and Statutes of the Board of Trustees.
- B. To devote time to learn how the University System and the constituent Universities function -- their uniquenesses, strengths and needs -- their place in postsecondary education.
- C. To carefully prepare for, regularly attend, and actively participate in Board meetings and committee assignments.
- D. To accept and abide by the legal and fiscal responsibilities of the Board as specified in the Charter, Bylaws, Statutes and Policies of the Board and in state statutes.
- E. To vote according to one's individual conviction, to challenge the judgment of others when necessary; yet to be willing to support the majority decision of the Board and work with fellow Board members in a spirit of cooperation.
- F. To maintain the confidential nature of Board deliberations and to avoid acting as spokesperson for the entire Board unless specifically authorized to do so.
- G. To support the institution's fund-raising efforts through personal giving in accordance with one's means (to both annual funds

and capital drives), and to be willing to share in the solicitation of others.

- H. To understand the role of the Board as a policy-making body and to avoid participation in administration of policy.
- I. To learn and consistently to use designated institutional channels when conducting Board business (e.g., responding to faculty and student grievances, responding to inquiries concerning the status of a presidential search, etc.).
- J. To comply with conflict of interest policies and disclosure requirements as reflected in Illinois statutes (see Section 5, above).
- K. To refrain from actions and involvements that might prove embarrassing to the institution and to resign if such actions or involvements develop.
- L. To make judgments always on the basis of what is best for the institution as a whole and for the advancement of higher education rather than to serve special interests.

SECTION 7. ORIENTATION OF NEW TRUSTEES

Once trustees have been certified, the Chancellor and the Executive Secretary will arrange an orientation for new Board members. The orientation includes: a visit with the Executive Secretary, during which information will be exchanged and the operation of the Board will be reviewed; a visit to the Office of the Chancellor, during which the operation and the functions of that office and the System will be reviewed; and a visit to each constituent University, and, as appropriate, visits with Board Officers. During such visits each trustee will be given documentary background information.

SECTION 8. BOARD MEETINGS

A. Schedule of Meetings.

In November of each year, the Board adopts a schedule of meetings for the following calendar year. Generally, meetings are held on the second Thursday of each month, except during the months of January and August, when meetings are not ordinarily held. The place of meetings alternates between the two Universities.

The Board's Bylaws provide for the calling of special meetings by the Chair or upon the request of any three members of the Board.

B. Development and Mailing of the Board's Agenda.

Items for the Agenda of Board meetings come generally from Board members, the Chancellor, and the Presidents. The Chancellor establishes and publishes deadlines for items for the agenda which provide sufficient time for agenda materials to be mailed ten days in advance of a scheduled Board meeting. The Board's Executive Secretary assumes the duties of the Board's Secretary (a Board member) in preparing materials in support of the agenda. Items not on the agenda which require Board action (called current and pending items) may be considered only by the unanimous consent of all Board members present at a meeting.

C. Participation at Board Meetings.

The Board's meetings are conducted according to the Board's Bylaws which generally adhere to Robert's Rules of Order. Student members are encouraged to participate as any other member of the Board in making and seconding motions and in discussing items before the Board. Trustee voting is recorded on those matters requiring a roll call vote. Student trustee opinion on matters requiring a vote of the Board is sought and recorded prior to each roll call vote.

While the technical order of business is established in the Board's Bylaws, meetings most often appear to be conducted in four parts: trustee reports on meetings and activities engaged in on behalf of the Board and reports by the Board committees; presentations by the President of the University not hosting the meeting; presentations by the Chancellor; and presentations by the host President.

Before presentations by the first President, the Board Chair makes what is called an omnibus motion. This motion allows the Board to consider with one vote those items on the agenda which are thought to be routine or non-controversial. Before the omnibus motion is voted upon, however, any Board member may request that an item be deleted from the motion, and the Chair will honor that request. An item so removed will then be presented in the regular

course of the agenda for discussion. The omnibus motion procedure allows the Board to concentrate its limited time on the more pressing items of the agenda.

The Board has developed the practice that representatives of the Universities' constituency groups are invited guests at regular Board meetings. Those representatives have the privilege of commenting on any item on the Board's agenda. Written Board matters include a section which describes constituency group involvement and reaction to proposals before the Board.

D. Committee Meetings.

Four standing committees of the Board are established under the Board Bylaws. These committees are the Executive Committee, the Architecture and Design Committee, the Finance Committee, and the Academic Matters Committee. In addition, special committees may be appointed from time to time as the Board deems desirable. Typically, the standing Committees meet prior to the regularly scheduled Board meetings, and materials for Committee meetings are mailed in advance in packages separate from the full Board agenda.

1. The Executive Committee. This Committee consists of the Chair and of two other members of the Board elected at the first regular meeting following the third Monday in each January (usually the regular February meeting). This committee has authority to transact routine business arising during the recess of the Board and to act for the Board in all emergency matters upon which immediate decisions are necessary for the present welfare of the University.

The Chair has final authority to decide what matters are within the scope of the Committee unless otherwise decided by the Board in accordance with the Bylaws.

If the Chair decides a matter is within the scope of the Executive Committee (of either a routine or emergency nature), and the Board does not determine otherwise, a concurrence of a majority of the Executive Committee on the action to be taken authorizes the Chair to execute contracts or other legal documents necessary to implement the decision.

The Executive Committee makes a written report of all actions

taken by it to the Board at its next meeting for information and this report is entered in full into the Minutes of the meeting.

2. The Architecture and Design Committee. This Committee consists of three members of the Board appointed by the Board Chair, who shall also designate one member as the Committee Chair. Members are appointed annually following the election of Board officers, with vacancies to be filled by appointment by the Board Chair as they occur.

The Committee is concerned with capital projects as they affect the function and appearance of the campuses. It reviews phases of capital projects requiring Board approval at each appropriate stage of planning and prior to presentation to the Board. This review includes but is not limited to "Master planning" considerations related to campus function and appearance, processes and procedures for architect selection, and the external appearance of projects as conceived in renderings and schematics. The Committee makes comments regarding its responsibilities as appropriate.

3. The Finance Committee. This Committee consists of three members of the Board appointed by the Board Chair, who shall also designate one member as the Committee Chair. Members are appointed annually following the election of Board officers, with vacancies to be filled by appointment by the Board Chair as they occur.

The Committee is concerned with investments, financial reports submitted to and issued by the Board, revenue bond planning, internal accounting controls, internal and external audits, and the planning and development of major policies related to operating budgets.

The duties of the Committee include:

1. Approving general philosophies and strategies for investment practices.
2. Reviewing investment reports.
3. Suggesting improvements in System financial reporting to the Board.
4. Representing the Board in preliminary discussions of and planning for issuance of revenue bonds.

5. Reviewing and recommending to the Board Guidelines and Summaries of Operating RAMP documents, guidelines for salary administration, tuition increases, general student fees increases, and other major policy decisions related to operating budgets.
6. Reviewing external and internal audit reports.

The Chancellor provides the members of the Finance Committee with quarterly summaries of internal audits and copies of completed audit reports. The Chancellor also reports to each member of the Committee occurrences which he deems constitute possible material violations of law, institutional policy or generally accepted accounting practice. Any two members of the Finance Committee may request the Chancellor to institute special audits, which may also be undertaken at the direction of either the Chancellor or a President.

The Committee Chair may arrange a special audit directly with the System Internal Auditor or any other person qualified to conduct such an audit, in exigent circumstances in accordance with Board Bylaws. The report of the audit is forwarded directly to the Committee Chair and the Board Chair.

4. The Academic Matters Committee. This Committee consists of three members appointed by the Board Chair, who shall also designate one member as the Committee Chair. Members are appointed annually following the election of Board officers, with vacancies to be filled by appointment by the Board Chair as they occur.

The Committee is responsible for reviewing and recommending to the Board on the following matters:

1. Proposals for the establishment, allocation, and abolition of colleges, schools, divisions, departments, bureaus, and of other educational units, and of curricula and degrees, except as authority for action on such proposals has been expressly delegated to the Chancellor.
2. The annual RAMP Planning Documents, consisting of planning statements, a five-year program development schedule, reports on program reviews completed in the preceding year, and new and expanded/improved program and other requests.
3. Responses to the annual IBHE report on program reviews at public universities.

4. Proposals for honorary degrees and distinguished service awards.

The Committee also reviews matters of importance which are central to general academic concerns.

5. Special Committees. Such are appointed from time to time as the Board deems desirable. Each committee is automatically discharged at the end of the first regular meeting following the third Monday in each January unless the Board takes specific action to extend its life beyond that time. The Board Chair serves as an ex-officio member of all special Board committees.

E. Questions in Advance of Meetings.

Since the agenda and materials are received by Board members in advance of scheduled meetings, Board members have the opportunity and are encouraged to seek in advance of a meeting answers to any questions, particularly technical questions, relating to agenda items. Such questions are best addressed to the Office of the Chancellor or the University sponsoring the agenda item in question. Such questions allow for more detailed responses than those possible at the full Board or committee meetings.

F. Executive Sessions.

Occasionally, matters arise which are appropriately discussed by the Board in closed, executive session. The topics discussed in an executive session are within the exceptions allowed by Illinois law to the "Open Meetings Act," and no final actions are taken in executive session.

The Board has adopted a policy regarding the scheduling and conduct of executive sessions. That policy provides that the Chair and the Chancellor, with advice from Board Legal Counsel, jointly determine whether an item proposed for discussion by a Board member is appropriately discussed in closed session. If so, the Chair will at the proper time entertain a motion to adjourn for discussion of the item only at an executive session.

Informally, the Board has adopted a practice that any member who, during a closed session, feels that the discussion may have

strayed beyond the limits of the "Open Meetings Act" has a duty to raise that question before the group. Once such a question has been raised, it is the duty of the Chair to resolve the question immediately in order to insure compliance with the law.

The sensitive nature of the topics discussed in closed sessions requires that persons attending such sessions are expected to treat the discussions as confidential.

SECTION 9. TRAVEL ARRANGEMENTS AND EXPENSES

In advance of each Board meeting, the Executive Secretary makes hotel accommodations for those trustees needing such accommodations. For example, for a meeting on the campus of SIUC, hotel reservations are automatically made for Board members for the evening before, usually at the Carbondale Holiday Inn. And similarly, reservations are made at area hotels for the evening before meetings on the Edwardsville campus of SIUE. Transportation is also arranged in advance for each Board member needing transportation. Such arrangements ordinarily include air transportation to either the Carbondale or St. Louis Regional airports. Ground transportation is most often arranged by assigning University vehicles to groups of trustees and staff.

Transportation and lodging for other meetings related to Board duties should be arranged by Board members with the Executive Secretary, in advance when possible. Trustees should consult with the Board Chair whenever there is a question regarding the appropriateness of travel, that is, whether the travel relates to the Trustee's membership on the Board.

Members of the Board serve without compensation. The Charter of the Board, however, specifically provides that members shall be entitled to reimbursement for expenses incurred in the performance of their duties. Travel expenses, except for meals, must be documented by receipts in order for the expenses to be reimbursed. Ordinarily, expenses for meals will be reimbursed on a per diem basis at the same rate as that for University employees. A record of expenses should be submitted to the Executive Secretary, and a travel expense voucher will be prepared for the Board member's signature. Once signed, the voucher is then processed for payment. Since information regarding the times of departure

and arrival and the purpose of the trip are necessary to complete a voucher, this information should be included with the expense receipts. Expenses incurred by a Board member on behalf of that Board member's guest(s) cannot ordinarily be reimbursed.

The Charter of the Board also provides that the Board's Chair is permitted to allow for travel advances for payment of expenses to non-voting student members. The Chair has directed the Executive Secretary to assume responsibility for such travel advances. Usually, student members may complete a travel advance form and receive the advance at the Bursar's Office on the main campuses of SIUC or SIUE. The student members are responsible for insuring that travel advances received are promptly repaid.

SECTION 10. MISCELLANEOUS

Board members receive a telephone credit card which may be used in conducting Board business. Each Board member also receives subscriptions to the Daily Egyptian, the Alestle, the Southern Illinoisan, the Edwardsville Intelligencer, the Chronicle of Higher Education, and other publications. Stationary with Board of Trustees letterhead is provided for Board members, who may call upon the Executive Secretary for assistance in handling Board related correspondence.

Office accommodations have been traditionally provided to the student trustees by the individual Universities. Student members' questions regarding office accommodations should be addressed to the appropriate President or that officer's designee.

Student trustees are encouraged and expected to assist successor trustees in assuming the duties of trusteeship.

Dr. Shaw stated that this Handbook for Trustees had been prepared by his staff at the request of the Board of Trustees. He indicated that this Handbook is a revised and expanded version of what has been given to Student Trustees since 1980. He continued that this Handbook included a statement on conflict of interest, borrowed from Illinois statutes, and a code of ethics, developed by the Association of Governing Boards' Task Force and paraphrased to fit our particular circumstances. He reported that an earlier version had been transmitted to the Board in late 1983, but that several Board members had suggested that finalization should await establishment of the new Board Committee structure. He stated that he believed the adoption of this Handbook indicated how seriously this Board of Trustees takes its work and how challenging that task was.

Mr. Rowe stated that the Board of Trustees was indebted to Mr. Norwood, who had originated the idea of a handbook. He remarked that a handbook would have been helpful to him as a new trustee.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of Eldon Bigham, SIUE, for which the recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that, unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation

was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Under Reports and Announcements by the President, SIUE, President Lazerson introduced Dean Constance Rockingham, Dean of Students, and John Steingraber, Director of the Data Processing and Computing Center. He also reported that the fall quarter enrollment was 10,247 students. President Lazerson stated that the main period of time under his announcements would be given to Professor Johnetta Haley, of the Music Department, who served as Director of the East St. Louis Campus.

Professor Haley welcomed members of the Board of Trustees, Chancellor Shaw, President Somit, colleagues, and visitors to the East St. Louis Campus of SIUE. She stated that this building housed the central administration of the campus. She continued that since November, 1982, the Center has increased from 64 professional staff and civil service employees to 143; the locations of program staff have increased from 3 to 15; that Belleville, Cahokia, Centerville, Lovejoy, and three sites in East St. Louis house its headstart centers; it now operated three child development centers in the City of East St. Louis and four educational opportunity centers in Edwardsville, East St. Louis, Belleville, and Granite City. She reported that members of her staff would conduct a tour of the building following the adjournment of the Board of Trustees' meeting. A video presentation was given concerning the East St. Louis Campus.

Mr. Rowe thanked Professor Haley for the presentation and stated that the Board of Trustees appreciated the opportunity of being here today.

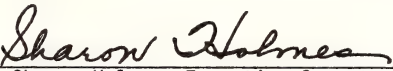
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The Chair announced that a news conference had been scheduled in Room 0014 immediately following the regular meeting and that lunch would be served in Room 1019 at approximately 12:00 noon. He stated that leaders of the East St. Louis community would be guests at the luncheon.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:30 a.m.



Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 8, 1984, at 10:50 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary and the following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Harris Rowe, Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Van Meter reported that he had attended the Meeting of the Joint Trustees Committee for Springfield Medical Education Programs on October 18, 1984.

Mr. Elliott stated that he had attended the Fall Meeting of the SIU Foundation Board of Directors on October 26 and 27 at Touch of Nature. He reported that the Foundation Board had approved a Foundation office in Springfield and the relationship between the Foundation office in Springfield and the central Foundation. He also stated that the Foundation Board of Directors

had approved the guidelines to be used in determining what gifts the Foundation will make to other charities. He reminded the Board that he had reported previously the year's accomplishments which were shared again at this meeting.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on November 7. She quoted figures given by Richard Wagner, Executive Director of the IBHE, in his report on financial conditions. She stated that the IBHE had supported a resolution for obtaining state support and getting legislation written for funding of benefits for employees of auxiliary services. She commented that this was the time of year when presentations are made to the IBHE expressing concerns and aspirations for the future. She continued that four presentations had been made at this meeting and that Dr. Shaw had spoken representing our views and education in general. She stated that Dr. Shaw had emphasized the need for money to increase the salaries of the faculty and that additional revenue was needed to provide for student programs and academic programs, not to mention capital for equipment and capital projects. She stated that Dr. Shaw had woven into his presentation the need for flexibility for some line item money that could be used for general maintenance and updating and rehabilitating campus buildings. Mrs. Kimmel stated that Dr. Shaw had emphasized the need for minority faculty members, the great need for them and how to get them, as well as the necessity for minority students and the ability to maintain access for the students.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Illinois Room of the Student Center. He gave the following report:

The Committee recommends approval of Item I, Policy on Illinois Governmental Ethics Act [Proposed Deletion of 2 Policies of the Board F], and recommends that it be placed on the omnibus motion. The Committee received notice of three fee items: Item O, Notice of Proposed Increase: Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6, B-8, and B-8-a], Item P, Notice of Proposed Increase: Student Center Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-14], and Item Q, Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15]. There was some information and discussion about them, but there will be more information and discussion at our next meeting. The Committee received a cash and investments report which required no action but showed the status of cash investments. The Committee also received a report concerning remote banking activities. The revenue bond refinancing activity is on hold waiting for the market to adapt itself in some way that we can implement the proposal that has already been adopted by the Board. The Committee received the quarterly audit reports and acknowledges their receipt.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee recommends approval of Items H, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1986 (New Program Requests and Special Analytical Studies), SIUE; L, Conversion of the Master of Science in Education Majors in Early Childhood Education, Educational Media, Elementary Education, and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC; and M, Conversion of the Specialist Degree Majors in Elementary Education and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC, and that these items be placed on the omnibus motion. Dr. Guyon reported that SIUC is preparing a response to IBHE's recommendation that some of our foreign language problems are no longer educationally or economically justified. A draft of the presentation will be made to the Committee in December concerning this. Last month the Committee was presented with plans for the general education program at SIUE and at this meeting the Committee was presented with plans for the general education program at SIUC. The Committee is most appreciative of the work that has been done on these reports by Dr. Howard Webb, Dr. John Guyon, and Dr. Marvin Kleinau.

Mrs. Harvey, member of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. She gave the following report:

The Committee approved Item N, Selection of Architects and Engineers: Library Storage Facility and Touch of Nature Environmental Center, SIUC. The firm of Fischer-Stein Associates, Carbondale, Illinois, was selected for the project to plan and construct a Library Storage Facility, and the firm of

Watwood and Heavener, Centralia, Illinois, was selected for providing permanent improvements to the Touch of Nature Environmental Center. The Committee recommends that this matter be placed on the omnibus motion. There was a presentation from architects and city officials regarding the railroad relocation project. The Committee received announcements for the future and information facts from President Somit and President Lazerson.

Mr. Van Meter urged any interested constituencies to take a look at the plans and ask any questions or make any suggestions that they may have at this point in time.

Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, gave the following report:

The Committee, along with its consultant, had completed all of the interviews that had been scheduled. On Tuesday, November 13, at 8:30 a.m. in the Chicago Marriott O'Hare, the Committee will meet with the consultant to prepare a draft report which it will present to the Board of Trustees. The draft report concerning the five-year review of the University System will be worked on in the public meeting. It is contemplated that there would be a motion to go into executive session at which time the matter of appointment, employment or dismissal of an employee or officer will be considered. The Committee will meet with Chancellor Shaw to discuss appropriately the Committee's findings and thoughts as to his future employment. The choice of the Chicago Marriott O'Hare was made for convenience to the consultant and a member of the Committee, as well as it being more economical. The Committee did not intend to present copies of the draft report to those in attendance and it did not intend to make the draft report public until it has been submitted to the Board. People were welcome to attend the meeting. The Committee plans to make its report to the Board of Trustees concerning the five-year review of the System at its next regularly scheduled meeting, Thursday, December 13. The report on the evaluation of the Chancellor will appropriately be in executive session. The Ad Hoc Committee will have another report, as suggested last month, in February, wherein it will review the process and make suggestions to the Board of Trustees regarding future processes.

President Lazerson introduced Dr. William Claudson, representing the Faculty Senate, SIUE, and Ms. Sue Hollenhorst, Vice-President of the Student Body, SIUE.

President Somit introduced Dr. Robert Lehr, former Chairman of the Graduate Council, SIUC, who was sitting in for Professor James Evers, Chairman of the Graduate Council, SIUC.

Mr. Van Meter reported that there was an interesting article in the Carmi Times featuring Mr. Elliott and the work he has done for SIU and education

in general. Mr. Van Meter announced that there was an article in Farm Credit Focus regarding Crete Harvey's presidential appointment to the Federal Farm Credit Board. He also stated that he had been persuaded to participate in asking Dean Moy to head a campaign to gain electoral approval of an increase in taxes for education in Springfield. He continued that while those who had gone to talk with him didn't think the campaign would be successful at this time, they had underestimated Dean Moy in that he had been successful the first time.

Mr. Van Meter explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
SEPTEMBER, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of September, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM
(RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1986 (NEW PROGRAM
REQUESTS AND SPECIAL ANALYTICAL STUDIES), SIUE

Summary

This matter proposes amending SIUE's FY 1986 RAMP Planning Documents by adding a new program request for a Center for Advanced Manufacturing and Production (CAMP), with funding of \$248,000, and deleting the special analytical study titled Special Deferred Maintenance List, with funding of \$248,000.

Rationale for Adoption

The FY 1986 special analytical study requests were approved by the Board at its meeting of July 12, 1984. At that time, the CAMP proposal was not complete. Development of the proposal involved an extended study of the needs of business and industry in southwestern Illinois. The study, and development of the proposal, was a collaborative effort of the SIUE Graduate School and the Schools of Business, Engineering, Fine Arts and Communications, and Sciences.

CAMP is a direct extension of the University's existing activities to promote economic development and to aid in the revitalization of industry and business presently in the region. CAMP will provide a means for helping traditional business and industry to modernize and increase productivity; for attracting new businesses to the area. The Center will perform four primary functions: (1) promote cooperative research and development; (2) develop applications of technology to specific corporate processes; (3) promote technology transfer and employee training; and (4) provide educational programs to prepare University students for advanced management and engineering careers. Through the Center, the University will have the opportunity to unite business, industry, labor, government, and education in cooperative relationships for economic revitalization.

In addition to supporting economic development, CAMP would produce significant advantages for the University. The University's professional programs would be enriched and research opportunities for faculty would increase. Work-study, internship, and employment opportunities for students would be enhanced.

Following completion of the CAMP proposal, University officers re-evaluated the requests for FY-86 funding. It was agreed that beginning the Center was of greater importance to the University and the region than was the request for deferred maintenance items. University officers therefore propose to delete the request for deferred maintenance funding and replace it with a request for start-up funds for the Center.

The FY-86 fund request will permit initiation of the Center. Additional state funds will be requested in subsequent years to complete development of the Center. The University is also preparing an application for grant funding for submission to the Illinois Department of Commerce and Community Affairs. Funds received under such a grant or from private sector sources would be supplemental to the funding requested herein.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Development of the CAMP proposal was initiated by the President, SIUE. The proposal has the support of the Deans of the Graduate School and the Schools of Business, Engineering, Fine Arts and Communications, and Sciences. It is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate, the Board approves amending the FY 1986 new program request for SIUE by adding to it a request for a Center for Advanced Manufacturing and Production, and amending the FY 1986 special analytical studies of SIUE by deleting from them the Special Deferred Maintenance List; and

BE IT FURTHER RESOLVED, That the Board approves the changes to the RAMP Planning Documents, FY 1986, SIUE, which result from this amendment (the addition of pages 118a up to 119; the revision of pages 99, 100, and 149; and the deletion of pages 209-212); and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish the filing of this amendment and the changes to the RAMP Planning Documents, FY 1986, SIUE, with the Illinois Board of Higher Education in accordance with the prevailing practices of The Southern Illinois University System.

SIUE NEW PROGRAM REQUEST SUMMARYMaster of Science, Major in Computer Science

\$ 192,560

This request is for approval of a graduate program leading to a master's degree with a major in Computer Science. The proposed program will permit a separation of the present master's degree program in mathematics into two distinct majors. The proposed program is an extension of the existing undergraduate major in Computer Science. This latter program will be improved by the development of a strong graduate program. This proposal will also enhance existing graduate programs in electrical engineering, management information systems, and mathematics. The funding request is for faculty, equipment, library materials, and other support needs.

Center for Advanced Manufacturing and Production

\$ 248,000

This proposal is to establish a Center for Advanced Manufacturing and Production (CAMP) to assist industry and business in developing and implementing advanced technology. Through research

and training, CAMP will explore and develop advanced manufacturing and production systems; transfer and apply those systems to industry; develop and train industry personnel; and institute related educational programs for SIUE students. The Center will conduct basic and applied research on advanced technology, provide public service by assisting industry with technology, and expand and enrich SIUE's instructional programs.

TOTAL NEW PROGRAM REQUEST \$ 440,560

SIUE EXPANDED/IMPROVED PROGRAM REQUESTS

Master of Business Administration at Rend Lake \$ 62,000

The purpose of this proposal is to establish a site for graduate education in Business at Rend Lake Community College, Ina, Illinois. Southern Illinois University at Edwardsville proposes to offer a curriculum leading to the Master of Business Administration degree in facilities provided by the Community College. The program will be phased in over a two-year period. In order to offer this program and to establish this site, \$62,000 in new state appropriations is being requested for the first year (FY-86) to hire one new faculty and a staff assistant to serve as liaison at the Rend Lake site. Support funding for travel, supplies, and library materials is also needed. Classrooms, library privileges, computing services, and office space will be provided by the Community College.

Bachelor of Science, Major in Computer Science \$ 165,754

This request is for the continued expansion of the new undergraduate program in Computer Science. Additional resources are needed not only to increase access to the Computer Science program, but also to improve the teaching/learning environment. Computer Science students will be provided with up-to-date facilities which will enhance their productivity and release campus mainframe resources for computer access by other students. The funds requested are for increasing the support staff in the program, monies for computer hardware and software, and additional contractual flexibility.

Bachelor of Science in Engineering/Master of Science in Engineering \$ 124,000

This request is for necessary resources to continue development of the undergraduate and graduate program in Engineering. The request is based on the continuing increase in enrollments. The proposal will, in addition to enhancing program availability, allow for a more efficient and expanded use of Summer Quarter programming. The greater part of this funding request is for the addition of qualified faculty.

Summer Graduate Program in Medical-Surgical Nursing \$ 42,920

This request for state funding provides for continuation of the first cycle of a three-summer accelerated graduate program in medical-surgical nursing and the beginning of a second cycle of the same program. The funds are needed for adjunct faculty to supplement existing instructional capabilities and for travel and other support costs.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$ 394,674

SPECIAL ANALYTICAL STUDIES REQUESTS

School of Business Salary Enhancement \$ 62,982

The School of Business is able to offer faculty salaries, at all levels, which are considerably below the demonstrated median for such salaries in comparable higher education institutions. These circumstances limit the ability of SIUE to hire and retain competent individuals, with resultant problems of program quality and of accreditation. This special analytical study describes in detail the salary differentials and requests funds to reduce them.

School of Nursing Salary Enhancement \$ 56,268

The inability of SIUE to offer salaries comparable to those available in similar institutions limits its capacity to hire and retain competent faculty, with resultant problems of program quality and enrollment limitation. The availability of excellence in instruction, graduate and undergraduate, in this field is of special importance to the region and is a central focus of the University.

Labor and Management Support \$ 50,000

This is a proposal to develop coordinated support activities for regional labor and management. This support would serve three major purposes. In the area of service, the proposal would provide technical advice, conduct special studies and investigations, develop forums for speakers to address topics relevant to our region, and provide mechanisms to encourage improved labor/management cooperation. Applied research projects would be undertaken to improve the base of knowledge in areas of interest to labor and management groups. The activities would strengthen and further improve University instruction in labor and management courses and concentrations and assess the needs of our area for new instructional programs. Resources being requested are for a part-time director/instructor, a graduate assistant, student employment funds, contractual services, and other support needs.

School of Business Outreach Activities \$ 93,500

This proposal requests supplementary funding to offer upper division course work in business at three off-campus sites within

the SIUE service region. The proposed sites are on or adjacent to the campuses of the community colleges in southwestern Illinois. The courses to be offered build upon lower division work available at the community colleges. Funds are needed for additional faculty positions, graduate assistants, computer equipment, and other support.

University/Schools Interaction

\$ 87,600

This proposal requests funding to accomplish a variety of activities designed to establish a close partnership between SIUE and area secondary and elementary schools in order to improve instruction in mathematics and the sciences. Six programs are designed to accomplish this end: 1) Develop and teach introductory and advanced courses in the basic sciences for high school students; 2) Quarterly conference of high school science instructors; 3) Science in Action, two-week summer camps for students in grades five through eight; 4) Computer assisted science instructional laboratory in high schools; 5) High school summer honors program; and 6) Secondary school/college cooperative programs in the sciences and mathematics.

Data Processing and Computing

\$ 297,894

The Data Processing and Computing Center provides personnel and computing resources to support instruction, research, and administrative programs. This study, an extension of one developed last year, requests funding to improve the capabilities of the Center. The new resource needs result from rapid growth of computing usage within the disciplines of computer science, engineering, and business; the emergence of computing demand in disciplines such as education, humanities, and the social sciences; growing demand for computer-literature graduates to meet the needs of area businesses and industry and the continuing requirement for providing cost effective University administrative information services.

M.S., Management Information Systems

\$ 137,000

This proposal requests funding for an expansion and improvement of the Master of Science degree, major in Management Information Systems. This program was approved in 1975. Students were first admitted in 1976 and the first graduates were in 1978. The initial years of slow growth were funded through internal reallocation within the School of Business. The recent explosive growth in demand for management systems applications has caused a dramatic demand for this program. The funds will be used for additional faculty and an updating of computer facilities and equipment, including repair and supplies.

Institutional Renewal

\$ 250,000

SIUE continues to emphasize undergraduate educational quality and the need for a strong general education core. Changes in the

general education program now under consideration, as well as a growing concern for language literacy as an adjunct to professional programs, suggest a need for development within curricula. The Institutional Renewal special analytical study is directed to these ends.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS \$1,035,244

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1986, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Master of Science, Major in Computer Science	\$192,560
Center for Advanced Manufacturing and Production	<u>248,000</u>
Total New Program Requests	\$ 440,560
<u>Expanded/Improved Program Requests</u>	
Master of Business Administration at Rend Lake	\$ 62,000
Bachelor of Science, Major in Computer Science	165,754
Bachelor of Science and Master of Science in Engineering	124,000
Summer Graduate Program in Medical-Surgical Nursing	<u>42,920</u>
Total Expanded/Improved Program Requests	\$ 394,674
<u>Special Analytical Studies Requests</u>	
School of Business Salary Enhancement	\$ 62,982
School of Nursing Salary Enhancement	56,268
Labor and Management Support	50,000
School of Business Outreach Activities	93,500
University/Schools Interaction	87,600
Data Processing and Computing	297,894
Master of Science, Major in Management Information Systems	137,000
Institutional Renewal	<u>250,000</u>
Total Special Analytical Studies	\$1,035,244
Total Program Requests, SIUE	<u>\$1,870,478</u>

POLICY ON ILLINOIS GOVERNMENTAL ETHICS ACT
[PROPOSED DELETION OF 2 POLICIES OF THE BOARD F]

Summary

This matter proposes the repeal of the Policy on Illinois Governmental Ethics Act enacted by the Board on May 10, 1984, as 2 Policies of the Board F.

Rationale for Adoption

The Illinois Governmental Ethics Act provided for forfeiture of employment for failure to file an ethics disclosure form, but nowhere provided for any process by which to accomplish the forfeiture. The Board therefore enacted a policy providing for due process to employees accused of not making the required filing. On September 5, 1984, the Governor signed P. A. 83-1330 (H.B. 2775) which provides for fines for late filing to be collected by the Secretary of State, and forfeiture of employment via a quo warranto action by the Attorney General. This new legislation takes the matter out of Board responsibility; the present policy is therefore superfluous and should be repealed.

Considerations Against Adoption

University and System authorities are aware of none.

Constituency Involvement

Constituency involvement does not apply to the situation and was not sought.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Policy on Illinois Governmental Ethics Act, adopted May 10, 1984, as 2 Policies of the Board F, be and is hereby repealed in toto.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1985

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 14	SIU at Edwardsville
March 14	SIU School of Medicine, Springfield
April 11	SIU at Edwardsville
May 9	SIU at Carbondale
June 13	SIU at Edwardsville
July 11	SIU at Carbondale
September 12	SIU at Edwardsville
October 10	SIU at Carbondale
November 14	SIU at Edwardsville
December 12	SIU at Carbondale

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



November 8, 1984

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1985:

<u>Deadline Dates for 1985 Receipt of Agenda Items (Due by 4:30 p.m.)</u>	<u>1985 Mailing Dates Agenda and Matters</u>	<u>1985 Meeting Dates Board of Trustees (Thursday)</u>
Monday, January 21	Friday, February 1	SIUE - February 14
*Tuesday, February 19	Friday, March 1	SIU School of Medicine Springfield - March 14
Monday, March 18	Friday, March 29	SIUE - April 11
Monday, April 15	Friday, April 26	SIUC - May 9
Monday, May 20	Friday, May 31	SIUE - June 13
Monday, June 17	Friday, June 28	SIUC - July 11
Monday, August 19	Friday, August 30	SIUE - September 12
Monday, September 16	Friday, September 27	SIUC - October 10
Monday, October 21	Friday, November 1	SIUE - November 14
Monday, November 18	Friday, November 29	SIUC - December 12

*Due to holidays.

Meetings have not been scheduled for the months of January and August.

CONVERSION OF THE MASTER OF SCIENCE IN EDUCATION MAJORS IN
EARLY CHILDHOOD EDUCATION, EDUCATIONAL MEDIA, ELEMENTARY
EDUCATION, AND SECONDARY EDUCATION TO ONE MAJOR IN
CURRICULUM AND INSTRUCTION, COLLEGE OF EDUCATION,
DEPARTMENT OF CURRICULUM, INSTRUCTION, AND MEDIA, SIUC

Summary

This matter proposes converting the M.S. in Education majors in (1) Early Childhood Education; (2) Educational Media; (3) Elementary Education; and (4) Secondary Education to one major in Curriculum and Instruction. The new major will contain a core of courses from the previous majors and students will be allowed to specialize in the areas of expertise of the faculty of the Department of Curriculum, Instruction, and Media.

Rationale for Adoption

The Department of Curriculum, Instruction, and Media was established in 1976 by merging faculty from four departments. Now that the unified department is fully operational, the following substantive factors have influenced this recommendation.

1. An ample number of students in this area of the state will be attracted to a unified program in which a variety of specialties would provide for individuals to develop highly focused professional skills in selected job-related areas.
2. The majors which now exist in early childhood education, educational media, elementary education, and secondary education attract sufficient students for program maintenance but there is a need to accommodate educators for nontraditional positions in the United States and foreign countries.
3. The major in Curriculum and Instruction would be compatible with the name and overall philosophy of the Department of Curriculum, Instruction, and Media--more compatible, in fact, than the current majors, which are limited in scope.
4. The master's degree with a major in Curriculum and Instruction will strengthen the specific areas by providing a comprehensive foundation in curriculum, research, and instruction.
5. Offering areas of study around a central core of courses is compatible with current trends throughout the country concerning the Master of Science in Education degree. The reorganization of the four major departments into the Department of Curriculum, Instruction, and Media considerably reduced the cost of operating the department in terms of expenditures for administration and faculty. The unification of majors is a continuation of program refinement and cost effectiveness.

Considerations Against Adoption

University officers are aware of no major considerations against the adoption.

Constituency Involvement

These changes are proposed by the faculty of the Department of Curriculum, Instruction, and Media. The faculty have voted overwhelmingly to support this conversion. The Academic Affairs Committee members of the College of Education have unanimously supported this proposal. The Graduate Council has strongly supported this recommendation. The Graduate Dean and Associate Vice-President for Academic Affairs and Research and the Dean of the College of Education concur with the faculty constituency recommendations and support this proposal.

Resolution

WHEREAS, There is a need for a unification of Master of Science in Education degree majors in the Department of Curriculum, Instruction, and Media; and

WHEREAS, This proposed conversion allows for more effective and efficient use of faculty resources, support resources, and facilities;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the M.S. in Education degree majors in (1) Early Childhood Education; (2) Educational Media; (3) Elementary Education; and (4) Secondary Education be converted into one major in Curriculum and Instruction; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement these changes without further action by this Board, and that the action be transmitted to the Illinois Board of Higher Education for information.

CONVERSION OF THE SPECIALIST DEGREE MAJORS IN ELEMENTARY EDUCATION AND SECONDARY EDUCATION TO ONE MAJOR IN CURRICULUM AND INSTRUCTION, COLLEGE OF EDUCATION, DEPARTMENT OF CURRICULUM, INSTRUCTION, AND MEDIA, SIUC

Summary

This matter proposes conversion of the Specialist Degree, majors in (1) Elementary Education and (2) Secondary Education to one major in Curriculum and Instruction. The new major will contain a core of courses from the two previous majors and students will be allowed to specialize in the areas of expertise of the faculty in the Department of Curriculum, Instruction, and Media.

Rationale for Adoption

The Department of Curriculum, Instruction, and Media was established in 1976 by merging faculty from four departments. Now that the unified department is fully operational, the following substantive factors have influenced this recommendation.

1. An ample number of students in this area of the state could be attracted to a unified program in which a variety of sub-specialties would provide for individuals to develop highly focused professional skills in selected job-related areas.
2. The degree programs which now exist in elementary and secondary education do not attract sufficient students for separate program maintenance.
3. The modified program in Curriculum and Instruction would be compatible with the name and overall philosophy of the Department of Curriculum, Instruction, and Media--more compatible, in fact, than the Specialist Degree programs which now exist.
4. Offering specialties around a central core of courses seems to be more compatible with current trends throughout the country concerning comparable degree programs.

Considerations Against Adoption

University officers are aware of no major considerations against the adoption.

Constituency Involvement

These changes are proposed by the faculty of the Department of Curriculum, Instruction, and Media. The faculty have voted overwhelmingly to support this conversion. The Academic Affairs Committee members of the College of Education have unanimously supported this proposal. The Graduate Council has strongly supported this recommendation. The Graduate Dean and Associate Vice-President for Academic Affairs and Research and the Dean of the College of Education concur with the faculty constituency recommendations and support this proposal.

Resolution

WHEREAS, There is a need for unification of the Specialist Degree majors in the Department of Curriculum, Instruction, and Media; and

WHEREAS, This proposed conversion allows for more effective and efficient use of faculty resources, support resources, and facilities;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Specialist Degree

majors in (1) Elementary Education and (2) Secondary Education be converted into one major in Curriculum and Instruction; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement these changes without further action by this Board, and that the action be transmitted to the Illinois Board of Higher Education for information.

SELECTION OF ARCHITECTS AND ENGINEERS: LIBRARY STORAGE
FACILITY AND TOUCH OF NATURE ENVIRONMENTAL CENTER, SIUC

Summary

This matter proposes that the Board of Trustees recommend to the Capital Development Board (CDB) architectural and engineering firms for the planning and construction of the Library Storage Facility and for permanent improvements to the Touch of Nature Environmental Center.

The estimated costs of these projects are \$1,600,000 and \$1,245,000, respectively. The source of funds will be capital appropriations to the CDB.

Rationale for Adoption

The FY-83 Capital Budget contained funds in the amount of \$1,600,000 for the acquisition of an existing building as a Library Storage Facility. These funds have been reappropriated, and the legislation contains provisions for the planning and construction of a new building. At its meeting of October 11, 1984, the Board gave permission to request through the CDB the release of these funds. The next step in the process is for this Board to recommend an architectural and engineering firm to the CDB for this project.

Selection procedures described to the Board in a recent letter have narrowed the lists of firms for these projects from a total of six for the Library Storage project and five for the Touch of Nature project to a list of three for each project: for the Library Storage project (in alphabetical order) - FGM (Mt. Vernon), Fischer-Stein (Carbondale), and LPS Associates (Carbondale); for the Touch of Nature project (in alphabetical order) - Fischer-Stein (Carbondale), Swenson Associates (Carbondale), and Watwood and Heavener (Centralia). The administration is reviewing these lists and will bring its recommendation for an architectural/engineering firm for each project to the November meeting of the Board for its consideration.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter is initiated at the request of the Capital Development Board. These recommendations have the respective involvement of the Dean of Library Affairs, the Director of Library Services, the Associate Vice-President for Academic Affairs, the Director of Touch of Nature, the Vice-President for

Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Fischer-Stein Associates, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for the project to plan and construct a Library Storage Facility, SIUC.
- (2) The firm of Watwood and Heavenner, Centralia, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for providing permanent improvements to the Touch of Nature Environmental Center, SIUC.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Elliott moved the reception of Reports of Purchase Orders and Contracts, September, 1984, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the Meeting of October 11, 1984; Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1986 (New Program Requests and Special Analytical Studies), SIUE; Policy on Illinois Governmental Ethics Act [Proposed Deletion of 2 Policies of the Board F]; Schedule of Meetings of the Board of Trustees for 1985; Conversion of the Master of Science in Education Majors in Early Childhood Education, Educational Media, Elementary Education, and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC; Conversion of the Specialist Degree Majors in Elementary Education and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC; and Selection of Architects and Engineers: Library Storage Facility and Touch of Nature Environmental Center,

SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that, as the Finance Committee had been informed this morning, SIUE would provide an additional one percent salary increment during the course of the year. He stated that he had indicated earlier to the Board that SIUE would look at the Fiscal 1985 situation and that if the Income Fund and other things looked appropriate an additional one percent increment would be provided during the course of the year. He continued that SIUE had made that review, that things were appropriate, and that they will move ahead with that.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw read the following excerpts from a prepared text of a speech given by Governor Thompson on October 11 at the University of Illinois.

"I believe we must do more than we have done to help secure our future and our children's future, and I believe that revitalization of education in Illinois, from our elementary and secondary schools to our university campuses, must be the most important state priority in 1985. Nothing is more important than that. No other issue facing Illinois is as important, and in terms of the quality of the very foundation on which our children will build their lives, nothing is more important. It goes to say our leaders in education at every level, in every discipline, must reach out and forge new alliances of parents and teachers and students with communities, businesses, labor, and industry. Our public and private institutions of higher learning, I think may represent our single most significant asset in this state as we respond to the economic opportunities and social challenges of the years ahead. But education, whether elementary and secondary or higher education in one form or another, cannot be a strong partner in economic development unless education is itself strong. To that end, and for our future, we must all of us now dedicate ourselves in this great state."

He explained that this was a very optimistic statement and suggested that those who agree with it give some consideration in the next three weeks or so to writing the Governor and indicating support of that position. He stated that SIU will be working with its advocates throughout the state asking them to do the same thing.

The following matters were presented:

NOTICE OF PROPOSED INCREASE: STUDENT RECREATION FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6, B-8, AND B-8-a]

Summary

This matter seeks an \$8.00 increase in the Student Recreation Fee (SRF) from the present full-time rate of \$24.00 to a proposed rate of \$32.00 per semester, effective with the collection of fees for Summer Session, 1985.

Rationale for Adoption

The current fee of \$24.00 was established by a \$6.00 increase effective for the Fall of 1981. At that time the Board matter stated that even with the new fee of \$24.00 revenues would not fully fund expenses and that an increase for FY-83 should be anticipated.

Favorable operating experience permits the delay of a new increase until FY-86. Student fees and operating revenue (primarily from non-student entrance fees) continued to rise through FY-83, exceeding projections based on anticipated enrollment declines. Several measures were taken to reduce operating expenses below budgeted levels in FY-82 and FY-83. While expenses increased more sharply in FY-84, measures are being taken to reduce these where possible in FY-85, as illustrated in the FY-85 budget.

Revenues have fallen short of expenses every year since before the last fee increase, as planned, to reduce the level of working cash and to postpone the need for a fee increase. The currently proposed increase of \$8.00 is required to meet the current operating deficit as well as to cover price increases for FY-86. The FY-85 budget projects the use of \$202,407 of working cash to cover the budgeted deficit. Even if there were no price increases for FY-86, a \$5.36 fee increase would be needed just to meet the FY-85 level of expenditures. However, there will be price increases for FY-86, especially in salaries and utilities. The reduced revenue from fees and interest earnings will be offset, first, by an increase in non-student entrance fees, assuming the proposed increase is approved and assuming the increased rate does not significantly reduce the volume of non-student users, and second, by program reductions and deferred maintenance. For example, building hours will be reduced by an average of 10.5 hours per week and maintenance projects will be budgeted at \$60,000 less than actually spent in FY-84. The net result is that a \$2.64 portion of the proposed \$8.00 increase is needed to cover expense increases for FY-86.

The projected cash balances of \$4,055 at the close of FY-85 and of \$32,937 for FY-86, with the fee increase, are dangerously low and should be closer to \$100,000. Rather than addressing the problem by a further fee increase, several measures are proposed:

- 1) Any difference between the budgeted 12% salary increase and the actual increase will be added to the working cash balance.
- 2) Cost savings will be sought and added to the working cash. Recurring savings will help to reduce the need for a fee increase for FY-87. The greatest potential for savings, as currently identified, lies in the reassignment of some positions and reductions in underutilized uses of the Student Recreation Center.
- 3) Making the proposed increase effective with Summer Session, 1985, will add some additional amount to the year-end working cash for FY-85.

The proposed \$8.00 increase will not be sufficient to cover cost increases for FY-87. If sufficient recurring cost savings cannot be identified by this time next year, a further fee increase will be sought for FY-87. However, that should be of much smaller magnitude than the proposed increase for FY-86.

It is of interest to note that the current fee of \$24.00 is only slightly more than the \$22.50 fee which students paid for some ten years before the Student Recreation Center was opened. The foresight of University and student leadership in the past has made possible the excellent facility available to students today. The willingness of those students, now alumni, to pay that fee with no benefit to themselves, but to benefit future generations, should be remembered with appreciation and commendation.

The funds remaining after construction of the \$11 million facility were used in subsequent years to subsidize the operation of the building in an effort to hold student fees as low as possible. The original \$22.50 fee was reduced to \$11.75, then increased to \$18.00, then to \$24.00 over the intervening years. Only with the proposed increase to \$32.00 will current students be paying for operating costs not subsidized by previous student generations.

Considerations Against Adoption

Increases in the cost of education are not desirable if they can be avoided. The value of the benefit provided should always be weighed against its cost. At most other institutions, the recreation facility is recognized as a multi-purpose facility and is generally supported from state funding. The administration and students have consistently maintained that all or a major part of the operation and maintenance expense of the Student Recreation Center should be provided by the state, especially since the capital cost was paid entirely by student fees. The IBHE, however, has continued to hold the position that only credit-generating functions should receive state funding.

Another consideration is that the projected budget may be too optimistic and the cash balance too low, so that a larger increase should be approved to insure sufficient financial support for this highly popular recreation program and facilities. On average, more than 3,000 visits are made daily just to the activity area of the Student Recreation Center. Further, large numbers of students continue to be involved in extensive intramural athletic activities. An \$8.00 increase will result in a reduction of building hours and services, as well as deferred maintenance.

Constituency Involvement

The Student Recreation Advisory Board approved the proposed increase at their meeting on October 2, 1984. This matter has been shared with all the constituency groups. On October 10, 1984, the Graduate and Professional Student Council considered this matter. A motion in favor of a \$6.00 increase failed by a vote of 19-25-1. A motion in favor of an \$8.00 increase also failed by a vote of 20-21-4. At a later meeting on October 24, 1984, a motion for a \$6.00 increase was passed by a vote of 30-12-6.

The Undergraduate Student Organization has considered this matter in committee and has not yet taken formal action, but is expected to in the near future.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Recreation Fee, to be effective with the collection of fees for ~~Fall-Semester, 1980~~ Summer Session, 1985:

<u>Hours</u>	<u>Student Recreation Fee</u>	
1	\$ 2.00	2.67
2	4.00	5.33
3	6.00	8.00
4	8.00	10.67
5	10.00	13.33
6	12.00	16.00
7	14.00	18.67
8	16.00	21.33
9	18.00	24.00
10	20.00	26.67
11	22.00	29.33
12 or more	24.00	32.00

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Summer Session, 1985, 4 Policies of the Board B-8 and B-8-a be amended to read as follows:

8. Student Recreation Fee. A ~~\$24.00~~ 32.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student

Recreation Fund for Southern Illinois University at Carbondale.

- a. Funds generated from a ~~\$22.25~~ 30.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.

NOTICE OF PROPOSED INCREASE: STUDENT CENTER FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-14]

Summary

This matter seeks to increase the \$29.00 Student Center Fee by the amount of \$14.00 per semester for full-time students (prorated by hour for part-time students) to a proposed rate of \$43.00 effective with the Summer Session, 1985. Of this increase, a \$3.25 portion is to be in effect for FY-86 only.

Rationale for Adoption

This fee was last increased effective Fall Semester, 1982. From FY-76 to the present there has been an increase of \$9.00 in the Student Center Fee for an average annual increase of 5%, or \$1.00 per year. During this same period, there have been substantial increases in utility rates, salaries, and general costs of operation. Through FY-84, actual utility expenses alone have increased by \$396,105 (an average annual increase of 10%). That increase by itself exceeds the amount generated by the \$9.00 increase in the Student Center Fee. The other cost increases have been absorbed through increased operating revenues generated within the Student Center.

During the past eight-year period, the number of events programmed in the Student Center has grown from 3,467 to 8,304 and the number of participants from 196,000 to 478,790. Revenue from operations has increased 135% from \$1,640,000 to \$3,848,268 for an average annual increase of almost 17%. However, to understand the full impact of this growth, a distinction must be made between student and non-student programs, since student organizations are generally not subject to the facilities charges assessed to other groups. While non-student programs have grown from 1,820 in FY-76 to 2,340 in FY-84, a 28.6% increase, student programs have grown by 269% from 1,647 in FY-76 to 6,081 in FY-84.

The proposed FY-86 budget assumes the RAMP guidelines of a 12% increase in salaries, 9% increase in utilities, a 24% increase in telephone costs, and a 6% general price increase. If the actual salary increase is less than 12%, then up to 5% would be reallocated to Building and Equipment Maintenance. Any further savings would be applied to the working cash balance.

Three major renovation or capital improvement projects should occur during late FY-85 and early FY-86:

- a. Replacement of carpet in the Bookstore and second floor corridors and lounge corridors - \$157,000.

- b. Construction of WIDB radio station, video facilities, fourth floor, Student Center (WIDB must move from University Housing during the summer of 1985) - \$105,160.
- c. Energy conservation remodeling of partial third and total fourth floor of the Student Center. This will result in \$20,000 per year future savings - \$89,180.

Funds used for non-recurring projects in FY-86 could be available either for other projects or to be applied against cost increases for FY-87, reducing the need for an FY-87 fee increase. However, as recommended by the Undergraduate Student Organization, only \$10.75 of the \$14.00 increase in the Student Center Fee will continue beyond FY-86. Funding for other non-recurring projects or to cover price and salary increases will have to come from savings within the operation, reduced services, or a future fee increase for FY-87 or beyond.

Considerations Against Adoption

Continued increases in the cost of education are not desirable, especially if they can be avoided. The alternatives here are to increase additional specific charges for services in revenue-producing areas or to reduce non-revenue-producing services. Prices and charges are established on an ongoing basis at a level to recover all direct costs and to contribute towards recovery of indirect costs shared with non-revenue-producing areas. Care must be exercised to remain competitive and not to price services out of the reach of the general population being served. To reduce non-revenue-producing services would restrict support services primarily to students and student organizations. Such action would be counter to the Student Center mission of serving as a major programming arm of the University and of the student body.

Consideration should be given to a larger increase to provide for a more adequate working cash balance. A \$16.00 increase would provide for a cash balance of \$75,766--which would still be too low for an operation of this magnitude.

Constituency Involvement

The Student Center Board and its finance committee conducted extensive studies during the summer and fall of 1984 to determine the need for a fee increase. Their recommendation was for a \$16.00 increase to be effective Summer Session, 1985. This proposal was developed by the finance committee with representation from the Undergraduate Student Organization and Graduate and Professional Student Council.

On September 26, 1984, the Graduate and Professional Student Council recommended that the Student Center Fee be increased by \$10.75 per semester prorated per semester hour. This recommendation was based primarily on the need to maintain the current level of services. This recommendation, however, did not allow for construction of WIDB facilities or replenishment of cash deficits.

On Wednesday, October 10, 1984, the Undergraduate Student Senate took action to support a \$14.00 increase. This action was subsequently vetoed by the USO President. On October 25, 1984, the Student Senate took action, signed by USO President Leighton, stating that USO realizes "the necessity of a \$10.75 per student budget increase, through fees if necessary" and that they "support a one-year \$3.25 per student budget increase, through fees if necessary, to remodel the Fourth Floor for WIDB and other uses. . . ."

This matter has also been shared with the other constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Center Fee:

<u>Hours</u>	<u>Student Center Fee</u>	
1	\$ 5.00	3.58
2	5.00	7.17
3	7.25	10.75
4	9.67	14.33
5	12.08	17.92
6	14.50	21.50
7	16.92	25.08
8	19.33	28.67
9	21.75	32.25
10	24.17	35.83
11	26.58	39.42
12 or more	29.00	43.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-14 be amended to read as follows:

14. Student Center Fee. Commencing with the Fall-Semester, 1982 Summer Session, 1985, a Student Center Fee of \$29.00 43.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be used in support of the budget for the Student Center.

BE IT FURTHER RESOLVED, That, effective with Fall Semester, 1986, the Student Center Fee be reduced to the level of \$39.75 per semester for each full-time student.

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC [AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Fall Semester, 1985, for residence halls, and effective July 1, 1985, for apartment rentals.

Typical increases are \$84 per semester (7.3%) for double occupancy room and board in the residence halls and \$18 and \$20 per month for rentals in Southern Hills and Evergreen Terrace, respectively.

Rationale for Adoption

With the proposed increases, residence hall rates will have increased an average of 3.3% annually since FY-83; apartment rentals will have averaged a 4.4% annual increase.

Operations in the funded debt areas from FY-82 through FY-84 have shown modest surpluses of revenue over expense; however, the FY-85 budget projects a deficit of expense over revenue of \$941,500. This deficit will be covered by the use of cash and receivables on hand from prior years. Further, the proposed increases for FY-86 will still leave a budgeted deficit of \$121,000 to be covered by the use of cash and receivables. It is anticipated that sufficient cash and receivables will be available, although the level of working cash may be somewhat lower than otherwise desired.

One fiscal feature unique to the housing operation is the receipt of cash prepayments for the next year's contracts during the close of the current fiscal year. Since the prepayments are set at one-fourth of the semester rate for residence hall contracts, an increase in the rates also provides a one-time increase in the cash received from the prepayments, which temporarily increases working cash.

The proposed rates and rentals are based upon the RAMP guidelines of a 12% increase in salaries (after adjustments to the base), a 9% increase in utility rates, and 6% increases for food costs and general price increases. Any savings from an actual salary increase less than 12% will be used to reduce the \$140,000 budgeted from the reserves for repair and replacement projects. At the present time these reserves are still lower than desired for sound fiscal planning. An actual salary increase of 7% would result in no use of funds from the reserves.

A glance at the comparative statement of income and expense for the funded debt areas shows that the most variable expense from year to year is "Special Projects." These are non-recurring expenses such as new roofs, major plumbing, carpeting, non-routine repairs, furniture, and the like. Detailed lists of these projects are assembled from requests by housing staff and the student residents. These lists are then reviewed and discussed in some detail with the residents through the various residence area Executive Councils and the University Housing Liaison Committee to establish priorities and the desirability or need for the projects.

Southern Hills apartment complex and Group Housing (Greek Row) are part of the same funded debt operation as the residence halls and, as such, share in their operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

After the one-time subsidy of \$60,000 of Revenue Bond Fee funds in FY-83, Evergreen Terrace has maintained a positive cash balance, eliminating a problem that had accrued over several years. The project operated without

a rent increase for FY-84 and, although having a positive cash balance, showed an accrual deficit of \$69,667 for that year. Rents were increased for FY-85 and a modest surplus of \$6,800 is budgeted to help restore the level of working cash. The proposed increase for FY-86 also projects a modest surplus of \$6,300. Even if these budgeted surpluses are realized, the working cash balance will still be much lower than desired.

Serious consideration is being given to the installation of individual electric meters for the Evergreen Terrace apartments in an effort to reduce utility consumption by providing a financial incentive to conserve energy. Arrangements for the University to read the meters and bill the residents internally have been approved by the utility company. However, some details remain to be resolved. Among these are: 1) an initial reluctance by the federal government (who holds the mortgage) to permit the purchase of the meters from rental revenues; 2) the potential of adversely affecting the determination of financial aid to residents eligible for Pell Grants; and 3) some concern expressed by the residents of having a varying utility expense during the year rather than a fixed monthly rent. When these matters are resolved, a subsequent resolution may be submitted to the Board to provide for separate rent and utility billing rates.

A combined statement of income and expense is shown for Elizabeth Street Apartments and University Courts. With the final payment for the purchase of the Elizabeth Street property early in FY-85, these two units are now debt free. Funds previously used for real estate rental will now be directed toward special projects to fund extensive remodeling. The phased remodeling of University Courts is nearing completion, but it is just beginning and is badly needed at Elizabeth Street. After completion of this major remodeling it is planned to establish a repair and replacement reserve fund for these two units to provide for future needs without the heavy use of the current operating funds. These units are each projected to have positive cash balances, but the level of working cash will remain low at least until completion of the remodeling projects.

Considerations Against Adoption

This matter represents a compromise between two opposing considerations. On the one hand, an analysis of the cash position of each of the operations would argue for higher levels of rates and rents. On the other hand, there is a desire to hold housing costs as low as possible.

Constituency Involvement

This matter has been distributed to all campus constituencies.

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets and full financial information has been shared with them. This group comprises student representatives from each of the housing areas. Although not desirous of increasing their own housing costs, the committee has voted to support the proposed increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1984 1985:

<u>Room and Board Rates</u> (double occupancy)	<u>Semester Rate</u>
Brush Towers	\$1,152 1,236
Thompson Point	1,152 1,236
University Park	1,152 1,236
Greek Row (individual contract)	1,152 1,236

Room Rates

Greek Row:	
Building Lease (annual rate)	36,240 38,874
Individual Contract (double occupancy, semester rate)	679 738

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	310 330
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Summer Session

<u>Double Occupancy, room and board</u>	<u>694</u> <u>745</u>
<u>Single room increment</u>	<u>78</u> <u>84</u>

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1984 1985:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$205 223
One-Bedroom - Furnished	225 243
One-Bedroom - Modified	225 243
Two-Bedroom - Unfurnished	234 252

Two-Bedroom - Furnished	242	<u>260</u>
Two-Bedroom - Modified	242	<u>260</u>
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$261	281
Three-Bedroom - Unfurnished	284	<u>304</u>
Elizabeth Apartments	242	<u>260</u>
University Courts	290	<u>311</u>

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

Mr. Van Meter commented that excellent procedures were in place whereby matters of this type were placed on the agenda as a notice item so that constituencies or others could speak to them and that the items were placed on the next agenda for action. He reported that the matters had been discussed in the Finance Committee meeting. He asked whether anyone wished to comment regarding these three notice matters.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, thanked the members of the Finance Committee for giving him the opportunity to speak at its meeting and make a presentation on the fee matters. He stated that he had made a presentation on two of the notice matters, the Student Recreation Fee, SIUC, and the Student Center Fee, SIUC. He reported that the GPSC would be discussing the notice matter concerning residence hall rates and apartment rentals at its next meeting and that he would provide additional information on that particular increase at the Finance Committee's meeting in December.

Mr. Andrew Leighton, President of the Undergraduate Student Organization, SIUC, also thanked the members of the Finance Committee for listening to his presentation. He outlined the five types of students, four of which would be affected by these fee increases. He stated that when the proposals

for the increases in the Student Center Fee and the Student Recreation Fee were brought to them they were delivered a list of proposed cutbacks which seemed to be aimed directly at services the students use the most. He commented that there were no proposals contained in the cutbacks to cut out the Old Main Room, basically a faculty cafeteria, which loses \$10,000 a year which is made up in student fees. He continued that all the bills passed by the Student Senate recognize the necessity for a budget enhancement in the Student Center and the Recreation Center, but that they stop short of pointing the finger at students as the source to raise that revenue and saying that they support any proposals recommending that students pay. Mr. Leighton stated that six schools in Illinois had committed themselves to setting up a rally for higher education. He continued that the USO had circulated a petition, had received 2,000 signatures in five hours, and that it was hoping to get even more. He read the petition.

Mr. Elliott encouraged all constituencies to discuss matters such as these with the various administrative officers before they get to the committee level. He continued that once it has been discussed between the constituencies and the administration, the committee can overview whether the reactions have been appropriate or not.

Mr. Goodnick stated that the most vital aspect of the student fee increase proposals was the financial impact they would have upon all SIU students, if approved. He outlined the various hardships facing students. He stated that the SIU Board of Trustees over the past several years had been a leading advocate in Illinois for lower tuition, and that they can share much of the credit for trying to keep tuition low. He stated that SIU needed to reaffirm its commitment to access by showing action; that the SIU Board of Trustees should consciously attempt to minimize its cost to students; should encourage the development and implementation of strong federal and state

financial aid programs; should seek increased federal and state support of higher education; and should ultimately oppose any tuition or fee increase proposals that will jeopardize the accessibility of higher education.

Under Reports and Announcements by the President, SIUC, President Somit reported that Melanie Tomasz, soprano and Assistant Professor in the School of Music, SIUC, had given a recital at Carnegie Hall. He stated that the music being played was that of the American Woodwind Quintet. He continued that the Quintet has played in Cleveland, St. Louis, and Chicago, and will be playing in Carnegie Hall this coming spring. He stated that its recordings are being broadcast abroad and that SIU has had inquiries from the Chinese government as to a tour by the Quintet. He presented a tape of the Quintet's recording to members of the Board of Trustees.

The Chair stated that there was a Current and Pending matter, for the consideration of which unanimous consent had to be given. Mr. Norwood moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

RESOLUTION IN RECOGNITION AND SUPPORT OF THE RED CROSS
BLOOD DRIVE ON THE CAMPUS OF SOUTHERN ILLINOIS
UNIVERSITY AT CARBONDALE, NOVEMBER 5 THROUGH 9, 1984

WHEREAS, The Mobilization of Volunteer Effort (MOVE) and the Arnold Air Society are co-sponsoring a blood drive in conjunction with the Missouri/Illinois Regional Blood Services, and

WHEREAS, Missouri/Illinois Regional Red Cross Blood Services supplies blood for all hospitals within a 250 mile radius of St. Louis, and

WHEREAS, These donations will help save lives, extend lives and improve lives of persons in and around the SIUC community, and

WHEREAS, There is presently a critical shortage of blood in the Missouri/Illinois region, and

WHEREAS, Through the efforts of MOVE and the Arnold Air Society, SIUC now holds a Midwest record, in terms of pints of blood donated, and has been recognized as a regional champion, and

WHEREAS, This current blood drive has been oriented around the theme 2010 in an effort to set a new record so SIUC can become a national champion in addition to supplying the blood needs of area hospitals,

THEREFORE BE IT RESOLVED THAT the Southern Illinois University Board of Trustees recognize and support the blood drive to be held Monday, November 5 through Friday, November 9, 1984, from 10:30 a.m. to 4:30 p.m. daily,

THEREFORE BE IT FURTHER RESOLVED THAT the Southern Illinois University Board of Trustees commend the efforts of the Arnold Air Society, Mobilization of Volunteer Effort, the Missouri/Illinois Regional Red Cross, and the hundreds of volunteer workers and blood donors,

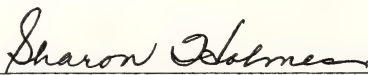
THEREFORE BE IT FURTHER RESOLVED THAT the Southern Illinois University Board of Trustees call on the students, concerned faculty of SIUC and generous members of the University-Community to make every effort to give blood and/or volunteer their time to see to the success of the blood drive.

Mr. Goodnick moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom "A." He stated that members of the Architecture and Design Committee were going to take a tour of the Central Steam Plant and the elevator.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:03 p.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 13, 1984, at 9:33 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
 Mr. William Goodnick
 Mrs. Crete B. Harvey
 Mrs. Carol Kimmel, Secretary
 Mr. Kelly Koblick
 Mr. William R. Norwood
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Committee Reports, Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, gave the following report:

The report of the Five-Year Assessment of Southern Illinois University is presented for your consideration. In accordance with the Statutes of the Board of Trustees of Southern Illinois University, a five-year review of the SIU System and of Chancellor Kenneth A. Shaw was conducted by an ad hoc committee of the Board consisting of Ivan Elliott, Jr., William R. Norwood, and Harris Rowe.

To assist it in its assessment and its assignment, the Committee engaged Dr. Frederic W. Ness of the Presidential Search and Assessment Service, an agency of the Association of Governing Boards of Universities and Colleges and the Association of American Colleges. The Committee has benefitted from his experience and keen insight.

As a preliminary step in the process Dr. Shaw was asked to prepare a five-year review on the progress of the System under his leadership. The

Chancellor's own review was accompanied by a supplemental projection of goals and objectives for the remainder of the decade, entitled A Look to the Future: The Next Five Years. Both of these documents were extremely useful to the Committee in carrying out its task and deserve wide circulation and study by the University community.

Interested persons from the constituent campuses, from the central office, and from the public were invited to provide written responses to a series of questions, prepared by the Committee, relating to the performance of the System and of the Chancellor. While the number of responses was disappointing, some of them contained reasonably widespread samplings of specific constituencies. In this category we acknowledge the efforts of the Faculty Senates at both SIUC and SIUE (including the furnishing of the results of the faculty questionnaire), the University Staff Senate (SIUE), the Civil Service Employees Council (SIUC), the Black Employees Council (SIUC), the Friends of Touch of Nature, the Graduate and Professional Staff Council (SIUC), the Graduate Council (SIUC), the Administrative and Professional Staff Council (SIUC), and both Presidents. We also welcomed the participation, among others, of Dr. Richard Wagner, Executive Director of the Illinois Board of Higher Education. The members of the Committee, individually, have numerous external contacts as well as having an in-depth experience as chairmen of the Board of Trustees. This report also draws upon the members' wide and inside knowledge of the working of the System.

There were news stories about the review. The matter was announced several times at Board meetings and at many constituency meetings. In addition to written comments in accordance with the Board Statutes the Committee met individually with a number of persons, largely self-selected, on the campuses at Edwardsville, Springfield, and Carbondale. The response was less in number than we might have wished, but those who participated were candid and helpful and deserve the appreciation of the Board of Trustees. The Committee feels confident that the following review of the System as a whole and of the Chancellor are fair and objective.

Before proceeding we must observe that it is difficult if not impossible to separate the System as an entity or structure from the executives and staff who give it meaning, particularly in an effort to distinguish strengths from weaknesses, successes from failures, accomplishments from nonfulfillments. With that caveat, the Committee will report first its findings and conclusions on the System as a whole.

In the review of the SIU System: Among the specific benefits conceived by the Board of Trustees in establishing the present System in essence were: to preserve the autonomy and diversity of the separate Universities while at the same time providing more effective decision-making on the System level and a more efficient functioning of the Board of Trustees; to enable the System to speak with a single voice externally, particularly to the Governor, the General Assembly, and the Board of Higher Education; to minimize internal conflict through the creation of a single executive with authority and responsibility in areas of System concern; and to provide for leadership, coordination, and planning that would allow the System to make best use of limited resources.

From the outset, five years ago, there was considerable internal opposition to the establishment of any central office having responsibility and authority, and among several constituencies this negative view persists. After careful review of the record, however, the Committee is unanimous in its belief that the Board's objectives were and are valid and that the System has come a long way toward their realization. In the words of one outside observer, "The System has matured significantly over the past five years." The Committee believes that SIU's System is fully compatible with the "system of systems" approach to the governance of higher education in the State of Illinois. Another respondent wrote, "The stability, autonomy, academic freedom, and cooperation which are enhanced by this structure are intangible to many faculty, which, of course, is obvious evidence that the structure is operating as it was designed."

The goals set by the Board for the reorganized System and the new Chancellor have been met.

The Board has been better able to expend its energies on formation of policy and an overview of operations rather than making frequent operational decisions.

The System structure headed by a Chancellor has provided a means for SIU to gain a revitalized external political image and to achieve new respect and credibility with political agencies. A unified approach has solidified legislative support, particularly in the areas where its student population has roots. The embarrassment of having different parts of the System lobby for different positions is gone. Internal authority has given the central structure renewed respect and credibility--particularly at the highest levels of government directly involved with education.

The reorganization has provided a clearer statement of mission for the System as a whole without blurring the distinctive character of its separate Universities.

The internal aspects of the reorganization of five years ago have demonstrated that the existence of authority may make its obvious use unnecessary. The internal conflicts among executives which previously existed has substantially diminished. The Chancellor has the power to make decisions but has exercised it in a leadership rather than a directive role. This has been effective, although it may have allowed constituencies to wonder whether the Chancellor or the Presidents implement policy. When Presidents take action on their own initiatives, this is in accord and with the Board's goal to allow the campuses to have a large degree of operational autonomy and to reserve for the central authority planning, coordination, and maintaining a supervisory overview.

The Board members have an excellent relationship with the Chancellor and his staff and have faith in the Chancellor's recommendations and trust his credibility. Individual members of the Board have consulted with the Chancellor and his staff before recommendations have been made and have found him receptive to new concepts and approaches. This is not to say that the Board or its members always fully agree with his every decision. It is to say that he gives full weight to all views before arriving at a soundly reasoned recommendation.

Interviews contained substantial positive comment. There were several problems which deserve mention.

First, there was comment on the one hand that many do not know what the Chancellor and his staff do well enough to evaluate his performance.

On the other hand, an ambivalent response has been that the separate Universities should maintain operational autonomy and that the Chancellor ought not to assume the authority of the Presidents. These views are inconsistent, although not totally mutually exclusive.

It might have helped if the Chancellor's A Fifth Year Report and A Look to the Future: The Next Five Years had been made available to constituencies well before the review began.

At least for the first five years it has been appropriate for the Chancellor to maintain a low campus profile. This has allowed him to concentrate on the organization of his staff, establishing external leadership, and preparation of plans. The type of System established by the Board was designed to allow operations of the campuses to be by the Presidents and to further the independent development of the separate Universities.

Second, one of the difficult issues, one which in fact has held high priority with the Chancellor and the Board for the past five years, is the matter of low faculty salaries. A substantial increase in salaries has been in large part beyond our control, but the Committee believes that the present structure of the System provides the best opportunity for ultimate salary improvement.

Third, concerns have been expressed about the cost of the Chancellor and the central structure. These concerns are always appropriate. The perception may be more important than the reality. The Committee finds that these costs are reasonable and have not grown as fast as the overall costs of the entire System.

The expense of SIU's central structure appears to be substantially less than that of the University of Illinois and only very slightly more than that of the Board of Regents or the Board of Governors.

During the five-year period expenses of the Chancellor's Office have not grown as fast as the rest of the System. In Fiscal 1980, the Chancellor's first year, the cost of his office was .43% of the total System's budget of both appropriated and non-appropriated funds. In Fiscal 1984 this actually dropped to .39%. I'll give you those figures again. In '80 it was .43%. By '84 it had dropped to .39%.

Administrative costs must always be closely controlled. During the past five years it appears that the Chancellor's budget has met the pledge not to increase System administrative costs except for increases to meet inflation.

It is estimated the staff workload has increased 35% in the five-year period. In view of the increased workload and the probability of new

initiatives in higher education, staff increases are inevitable, in our judgment. For example, any collective bargaining initiatives would require substantial staff increase. In addition, the Committee suggests that the Chancellor take a more aggressive stance toward better control of computer planning and management.

The Committee finds that the change in structure was a wise choice and that the Chancellor and his staff have successfully implemented this decision.

The Ad Hoc Committee recommends that the present Chancellor-Presidents structure be retained subject to re-examination at the Board's will.

The second part, Review of the Chancellor: It is appropriate that the evaluation of the performance of the Chancellor be conducted by the Board in private. The Committee plans to assist the Board in an evaluation of the Chancellor in executive session. This report is respectfully submitted to the Board by Mr. William Norwood and Mr. Harris Rowe, as Committee members, and myself as Chairman.

Mr. Elliott moved that the Board approve and adopt the report of the Ad Hoc Committee. The motion was duly seconded.

The Chair commented that the Chairman of the Committee had carried the lion's share of the work and that Mr. Norwood had helped with the interviews and was an active member of the Committee. He continued that he thought the Board needed to have further discussions on the subject of computers, computer planning, and computer direction.

Mr. Norwood stated that he agreed with Mr. Rowe concerning the computer matter. He commended Mr. Elliott for his work, his diligence, and his leadership regarding the review.

Mr. Van Meter commended the report. He explained that when an evaluation such as this is done you can look back to what you started to do and see how much had been accomplished. With regard to a single voice speaking for the System, he commented that that had materially contributed to the success of the University in the last five years. He cited the adoption of a governance structure such as ours by the Board of Regents as very flattering. Mr. Van Meter continued that the autonomy and diversity of the two separate

Universities had been preserved. He stated that a more aggressive stance toward better control of computer planning and management be taken. He commended the Committee for the tremendous amount of work that had been done in regard to the report.

Mrs. Kimmel commended the Committee for taking on this tremendous task, one for which there was really no procedure, and working through it as successfully and quickly as they had. She also commended the Chancellor and his staff for the five-year report.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, asked whether the constituency reports were going to be included in the official document.

Mr. Elliott responded that those reports would be made a part of the Committee's files, but would not be part of the report.

Dr. Lawrence Dennis, President of the Faculty Senate, SIUC, speaking on a personal basis, congratulated Mr. Elliott and the Committee on the report. He continued that the report seemed very fair and hoped that it would form some sort of basis for what is done over the next five years. He stated that he was particularly struck by Mr. Elliott's comment that the System had matured over the past five years. He reported that he had attended the IBHE meeting in Chicago last week and that was what he had picked up there.

Mr. Elliott stated that he appreciated Dr. Dennis' comments. He commented that Dr. Ness, the consultant, had stated that our structure was excellent and that he was utterly amazed at how much had been accomplished in the first five years. Reflecting on that, he explained that a commendation should be given to some of the people responsible. He continued that the only way these things could have been accomplished was by having a very effective and experienced staff in place. He also cited choosing Dr. Shaw as Chancellor.

He explained that Dr. Shaw already knew the System and he didn't have to spend two years learning who the people were and how it worked. He expressed his appreciation to all of those people. He stated that he appreciated the work done by Dr. Ness and Sharon Holmes.

The motion to approve and adopt the report being duly made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott reported that a statement for consultant's fees and expenses had been received, that it was in the amount of \$6,148.75, and that a statement for telephone calls would be forwarded in the near future. He commented that this statement was well within the guidelines passed by the Board and less than anticipated.

The Chair explained that an executive session had been announced previously. Mr. Elliott moved that the Board go into closed session to discuss one matter regarding the appointment, employment, or dismissal of an employee or officer and one matter regarding campus security or the safety of staff or students. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that the executive session would be held in the International Room of the University Center.

The Chair reconvened the December meeting of the Board of Trustees of Southern Illinois University. He stated that one matter concerning the appointment, employment, or dismissal of an employee or officer and one matter

regarding campus security or the safety of staff or students had been discussed in executive session.

Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, asked that the Committee not be discharged so that it could meet in February to discuss the process of the five-year review and see if there are any recommendations regarding the process. Mr. Elliott explained that it was not necessary to take any additional action with regard to employment of the Chancellor. He continued that after this extensive process that the Committee and the Board are extremely pleased with the Chancellor's performance during the past five years and have so informed him.

Chancellor Shaw made the following comments:

I greatly appreciate this expression of confidence in my work. It's been a very good five years, and I greatly appreciate your support. I'm going to read something to you. And I hope that some of you will remember where it came from, but we'll see. It goes something like this.

It is essential that we move forward with the pressing business at hand. We cannot permit ourselves the luxury of letting peripheral distractions keep us from maintaining the momentum that is present at both Universities in the System. At both Edwardsville and Carbondale, there exists a strong pride in past institutional accomplishments, along with an even stronger desire to build this momentum towards greater accomplishments in the future. The momentum I've spoken of can continue because the two Universities are equipped to meet the challenges of the 80's--and beyond. It will continue and my staff and I will be a positive force in seeing that it does.

Now I hope that some of you remember because if it does sound familiar, it's because I made this point in July of 1979, upon the occasion of my appointment as Chancellor. That was a long time ago. And God knows I was a lot younger then. I suppose that only Chancellors and Presidents grow older because none of you look any older. But the comments still ring true as we look forward to the last half of this decade.

I am as optimistic about the future now as I was then. Optimistic because I have great confidence in this Board, in our University leadership, and, most importantly, optimistic because I have great confidence in our faculty and in our students. Our students and the knowledge our faculty creates and passes to them is our future.

I don't want to mislead you. My optimism hasn't always been unwavering. It has, at times, been sorely tried. But during the past five years it has been tested against experience, and I remain confident about the

future of Southern Illinois University. And as I look back to the recent past, as I did in A Fifth Year Report, I know that we've accomplished much and thank you, Mr. Elliott, for stealing some of my thunder in the report.

We no longer hear state officials ask, "What is it that SIU really wants?" Our wants and our needs are agreed upon internally and made known to legislators and to the executive branch. I believe that our governmental relations program is second to none in the United States.

As we all know, Illinois is one of the frostbelt states, and it has suffered economically. Clearly, then, ours has been the challenge of competing for state resources and very scarce resources. While we wish we had Texas' wealth or even Georgia's, for that matter, few of us plan to migrate. Under the circumstances, I'm pleased with what we've accomplished, particularly, as we look at the capital area. Davies Gym, the Library Storage Facility, dental facilities in Alton and East St. Louis, funds for the Touch of Nature, and the Vadalabene Center all came before our time on the IBHE priority list. While the credit goes to many, one must conclude that we've been most effective in getting our fair share and then some.

Another example of an accomplishment that I feel very good about is on a more mundane front but important. In order for my office to serve as a primary link between the Board and the campuses, the new System had to be spelled out. In other words, it had to be institutionalized. We've approached this task in a number of ways. And one of the first activities was revising all Board Legislation which has been reduced since 1979 from 400 pages to about 130 pages--thereby reducing complexity at the policy-making level and increasing the prerogatives of the Universities. The development of System Guidelines in key areas should also be mentioned. But, most importantly, clearly spelling out the way we do things, which I maintain minimizes bureaucratic interference, has worked to everyone's advantage.

With the Board's leadership and support in creating a strong committee system and in committing itself to the new governance structure, we've been able to carry out the mandate of serving as a link between policy and operations.

The preservation of the autonomy and diversity of the institutions is an accomplishment with which I am especially pleased. In 1979, as one of your Presidents, my greatest concern about the governance change was the potential loss of autonomy. The other things we've accomplished, I believe, have not come at the expense of institutional autonomy. Especially in the area of academic affairs, which is the lifeblood of SIU, the Universities have maintained the autonomy necessary to make hard decisions and to plan for their futures. Ours were and are and will be different and unique Universities.

Finally, the overall health of this System is best exemplified by what the individual Universities have been able to accomplish. I don't take much credit for this; but I do take much pride in the results, and I believe that such accomplishments can occur only in a System where responsibility and authority are clearly delineated and where the Universities have sufficient latitude to fulfill their destinies.

The achievements of SIUC and SIUE over the past half decade are remarkable.

At SIUC, the Committee on Academic Priorities reviews every academic and nonacademic program; implementation of the recommendations of the Task Force on Recruitment and Retention; a new general education program; increased emphasis on attracting outstanding undergraduate and graduate students; creation of the Distinguished Professor Award; the growing national reputation of the schools of medicine and law; increases in external funding, particularly in the area of coal research; the strengthening of university relations; greater emphasis on regional research and service. They all speak to SIUC's achievements.

At SIUE, a revised general education program; increased accessibility to University programs through such innovations as expanded summer offerings; a weekend university; the September option; the accreditation of the School of Dental Medicine; the outreach activities of the School of Nursing; restructuring of the operation of the East St. Louis Campus; a comprehensive planning process; an enrollment management program; the Cooperative School Improvement Program; the highly successful computer and writing camps and partnerships in economic development in the Metro-East Region. Each is reason for great pride.

And as you can see, I'm proud, and perhaps I risk being boastful about the accomplishments of the past five years. That the Board's cooperation and support has been essential to these accomplishments is obvious. President Lazerson and President Somit have contributed more than one could reasonably expect of colleagues and I thank them. Thanks must also go to my fine staff for the work that they've done, for the commitment they've given me, the Universities, and the Board. But the lion's share of the credit must go to our campus colleagues, to faculty, to students, and staff. As I think about the recent past, and as I look to the future, I realize, of course, that I have learned a great deal. I've learned a great deal about myself. But more importantly, I've learned much about this great University that we all serve.

In 1976, when I was first asked by Mr. Elliott to serve at SIU, and in 1979, when I became Chancellor, I had only a sense of the values which bind SIU together, the values which challenge SIU to be great. Over the past several years, my awareness of these values has matured so that I was able to articulate them, at least partially, in A Look to the Future: The Next Five Years. I've also come to realize that in combination these values are what distinguish SIU. It is a combination that has worked in the past and will work in the future.

The five central values are caring, quality, opportunity, comprehensiveness, and service. I believe that the surest way of guiding SIU's continued development and distinction is through reinforcing and clarifying these values. In A Look to the Future, I have attempted to do just that.

Caring--acting on the belief that people are important and deserving; that individual worth and dignity are paramount; that education helps people.

By caring in the years ahead, we need to insure that our programs, both academic and nonacademic, help students grow. That's why we have them.

Less formally, we should seek to have this value appear continually in a number of subtle ways--in the way we answer the telephone--in the way we deal with those seeking our help.

Quality--achieving or using only the best possible in teaching and learning; accepting only the best in goals and performance.

Quality, which should drive all of our efforts, can only be enhanced through those activities which foster a healthy environment for faculty, student, and staff growth. If something is worth doing, it should be done well. We should commit ourselves to recruiting the best students. We should encourage some of the nation's best scholars to join our ranks. Quality means stating what we expect of our students. Quality means designing curriculum to achieve that level. Quality means developing ways to measure their growth. It also means requiring that students, regardless of major, receive a solid general education program.

Opportunity--providing the chance to realize individual potential.

Long before it became fashionable in this state or in this country, SIU demonstrated a strong commitment to opportunity. In the years ahead, opportunity will be enhanced through the improvement and expansion of our programs and through minimizing costs where we can to our students. We'll also be aware of the potential for overt discrimination. We must promote the aggressive recruitment of minority students, faculty, and staff, and we must reject, we must reject the notion that improved quality can only occur through reducing opportunity. We must reject that notion.

Comprehensiveness--enhancing opportunity by enlarging choice.

Because SIU is already comprehensive, a general goal for the future must be to maintain and enhance our comprehensiveness, not to complete it. Comprehensiveness is insured by our continued efforts to review programs and our emphasis on developing programs that relate to University strengths and to regional, statewide, and national needs.

And finally, fifthly, service--investing institutional resources in community, regional, state, and national issues.

Here again SIU has been a willing and innovative leader over the years, and a partner in its services to the region, state, nation, and to the world for that matter. These services should flow naturally from the expertise of our faculty and staff and should be an even higher priority in the future.

There are many other things that we'll need to do in the years ahead and many challenges that we'll have to face. I'd like to single out just two challenges that I feel are particularly important. The first is faculty and staff development, and the second is strengthening leadership.

In A Look to the Future, I commented on the great need to keep faculty and staff at the cutting edge of their disciplines and their work. A university's most important asset is the talents of its faculty and staff, and there are many things we must do to protect and improve these talents.

Improving the salary picture, as Mr. Elliott's report indicated, for all our employees must remain a top priority. I don't need to repeat our current dilemma. In the years ahead, if we are to remain competitive, we must continue our efforts to improve salaries and non-cash benefits for our employees. Without improvements we can barely hope to retain our best people let alone recruit others.

We must also place an increased emphasis on providing opportunities for professional development and growth for our faculty, our professional staff, and administrators. Similarly we need to explore ways to give non-tenure track employees greater short-term job security, but also at the same time to retain the financial flexibility so greatly needed by the Universities.

Another challenge related to faculty and staff is posed by the new Educational Labor Relations Act which grants faculty and staff the right to organize and bargain collectively. Whether to do so is the choice that faculty and staff may make, but I do not believe that collective bargaining is either inevitable or desirable for SIU, particularly for faculty. My reservations are both long-term and short-term. In the long-term, I'd be concerned about the over-centralization of decision-making which often accompanies collective bargaining, a characteristic which is especially, I think, detrimental in the academic environment. In the short-term, I'd be concerned that collective bargaining would distract us, at least temporarily, from pursuing our missions of teaching, research, and service.

The final key to securing, that I'm going to mention anyway, to securing SIU's future is the strengthening of University leadership. Even though I haven't addressed either economic or demographic projections today, we all know that American higher education will be challenged much by circumstances over which we have little control. Meeting these challenges will require strong leadership from the Universities' executives.

Clark Kerr's recent report on presidential leadership has reinforced some of my earlier thinking on this matter. I share his view that "at no time in higher education's history has the need for strong chief executive officers been greater."

One of my goals, then, for the future is to do those things that I can to strengthen not only my role as Chancellor, but also those of the Presidents. In order to do that, I'll remind you of the need for strong leadership, probably to the point of distraction, and I'll also invite the Presidents to remind me of the same point.

In conclusion, it's been my pleasure, it's been my good fortune to serve Southern Illinois University as Chancellor for the past five years. I thank you, members of the Board, for your active support. I am optimistic about the future, and part of that optimism springs from knowing that the Presidents and I can look forward to your continued support.

The momentum of which I spoke five years ago still exists, and that momentum can help us achieve much in the next five years. If in 1990 we look

back at the decade of the 1980's as a time when SIU deepened its commitment to its values and in doing so achieved greater clarity of purpose, greater maturity, and, ultimately, distinction, then we can all indeed be proud. Thank you very much.

The Chair remarked that he thought it was highly important to take the time to stand back, look at ourselves, evaluate ourselves, and look to the future at least once every five years. He stated that we were indebted to the Chancellor for his participation in this process as we move ahead.

Under Trustee Reports, Mr. Norwood stated that he had attended a meeting of the State Universities Retirement System on November 16, 1984. He stated that in the 1984 period employees in the system contributed \$85 million and that the state had contributed \$43 million plus. He reported that Northern Trust is the Master Trustee and that there are ten investment managers to handle the funds, which is \$1,537,000,000 plus. He stated that the investment managers meet with them quarterly and at least each manager meets with them twice a year.

Mr. Elliott stated that he had attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System on November 27. He stated that the highlight of the meeting was a long report concerning the hearings in Chicago regarding the petition by employee organizations seeking to represent employees in the Board of Regents System before the Illinois Educational Labor Relations Board. He continued that the report contained information concerning principal administrative appointees exceptions to the Merit Board statute and that more than half of the time in the hearings was spent talking about these exceptions and whether or not they were covered under the Act. He suggested that it would be advisable for administrators and personnel officers, in particular, to give more attention to the exceptions and to the job descriptions that are given to these people.

Mr. Elliott stated that he had attended a meeting of the Merit Board of the State Universities Civil Service System on December 4. He reported that that meeting had consisted mostly of hearings on appeals. He stated that the Merit Board had six members at this time, but that they had lost Evelyn Kaufman and will lose Ed Donoghue and Paul Stone at the end of the year. He reported that Bill Hoffee had replaced Evelyn Kaufman on the Merit Board.

Mrs. Kimmel stated that she had attended a meeting of the Illinois Board of Higher Education on December 4. She reported that the greatest discussion concerned a request by Northern Illinois University for a School of Engineering. She stated that from the discussion it seemed more practical to extend the engineering schools that are in place at this time instead of initiating a new one. She continued that the Master of Business Administration at Rend Lake Community College and the Center for Advanced Manufacturing and Production, both at SIUE, had been approved. She reported that SIUE had been publicly congratulated for meeting the needs of this area of the state. She stated that there had been a great deal of discussion about the upcoming budget problems.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Mississippi Room of the University Center. He gave the following report:

The Committee considered and approved Items G, Increase in Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6, B-8, and B-8-a]; H, Increase in Student Center Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-14]; and I, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15]. The Committee asks that these matters not be placed on the omnibus motion. An announcement was made that a revision of procurement statutes is in process and that the Committee will be receiving additional information on that. A revision of joint university purchasing rules is in the final stages and will be presented in

February. In regard to comments made to the Ad Hoc Committee report, it seems appropriate that the organization of the University in regard to computers be placed on the February Finance Committee agenda as a discussion item.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee had a brief but very productive meeting this morning. It is the recommendation of the Committee that Item K, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations, be approved and placed on the omnibus motion. The Committee discussed the response to the Illinois Board of Higher Education dealing with our programs in foreign languages and especially the M.A. and B.A. reports. These matters will appear on the February agenda.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. He gave the following report:

The Committee had a very brief meeting. Minutes from the previous meeting were approved, and included in those minutes was a provision or suggestions as to the procedures for selection of architects and engineers. This is the procedure we would like to follow in the future.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
OCTOBER, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of October, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report of September 13, 1984.

1. Further information on the September 13, 1984, report:

Master of Science, Major in Nursing, Medical-Surgical Specialization, in the Carbondale Area, SIUE. Consideration of this request continues to be deferred.

Change of Title of Specialization from Occupational Alternative to Manufacturing Technology in the B.S. Degree Program in Industrial Technology, SIUC. The University is preparing responses to questions posed by IBHE staff.

Master of Business Administration in the Rend Lake Community College District, SIUE. Approved by the IBHE at its meeting of December 4, 1984.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since September 13, 1984:

Change in Title of Department and Major from Administrative Sciences to Management, SIUC.

Change in Title of Master's- and Specialist-Level Majors from Guidance and Educational Psychology to Educational Psychology; and Change in Title of Master's Level Concentration in the Major in Educational Psychology from Guidance and Counseling to Counselor Education, SIUC.

Establishment of a College of Engineering and Technology Applied Research Center, SIUC.

As of this date, the first two have been accepted by the IBHE staff as reasonable and moderate extensions; the third is still being reviewed.

3. Actions of the Board of Trustees Submitted to the IBHE Staff as Reasonable and Moderate Extensions:

Allocation of the Music Education Curriculum to the Master of Music Degree Program, SIUC.

Conversion of the Master of Science in Education Majors in Early Childhood Education, Educational Media, Elementary Education, and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC.

Conversion of the Specialist Degree Majors in Elementary Education and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC.

As of this date, the first has been accepted by the IBHE staff as a reasonable and moderate extension; the other two are still being reviewed.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, October, 1984, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held November 8, 1984. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN STUDENT RECREATION FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6, B-8, AND B-8-a]

Summary

This matter seeks an \$8.00 increase in the Student Recreation Fee (SRF) from the present full-time rate of \$24.00 to a proposed rate of \$32.00 per semester, effective with the collection of fees for Summer Session, 1985.

Rationale for Adoption

The current fee of \$24.00 was established by a \$6.00 increase effective for the Fall of 1981. At that time the Board matter stated that even with the new fee of \$24.00 revenues would not fully fund expenses and that an increase for FY-83 should be anticipated.

Favorable operating experience permits the delay of a new increase until FY-86. Student fees and operating revenue (primarily from non-student entrance fees) continued to rise through FY-83, exceeding projections based on anticipated enrollment declines. Several measures were taken to reduce operating expenses below budgeted levels in FY-82 and FY-83. While expenses increased more sharply in FY-84, measures are being taken to reduce these where possible in FY-85, as illustrated in the FY-85 budget.

Revenues have fallen short of expenses every year since before the last fee increase, as planned, to reduce the level of working cash and to postpone the need for a fee increase. The currently proposed increase of \$8.00 is required to meet the current operating deficit as well as to cover price increases for FY-86. The FY-85 budget projects the use of \$202,407 of working cash to cover the budgeted deficit. Even if there were no price

increases for FY-86, a \$5.36 fee increase would be needed just to meet the FY-85 level of expenditures. However, there will be price increases for FY-86, especially in salaries and utilities. The reduced revenue from fees and interest earnings will be offset, first, by an increase in non-student entrance fees, assuming the proposed increase is approved and assuming the increased rate does not significantly reduce the volume of non-student users, and second, by program reductions and deferred maintenance. For example, building hours will be reduced by an average of 10.5 hours per week and maintenance projects will be budgeted at \$60,000 less than actually spent in FY-84. The net result is that a \$2.64 portion of the proposed \$8.00 increase is needed to cover expense increases for FY-86.

The projected cash balances of \$4,055 at the close of FY-85 and of \$32,937 for FY-86, with the fee increase, are dangerously low and should be closer to \$100,000. Rather than addressing the problem by a further fee increase, several measures are proposed:

- 1) Any difference between the budgeted 12% salary increase and the actual increase will be added to the working cash balance.
- 2) Cost savings will be sought and added to the working cash. Recurring savings will help to reduce the need for a fee increase for FY-87. The greatest potential for savings, as currently identified, lies in the reassignment of some positions and reductions in underutilized uses of the Student Recreation Center.
- 3) Making the proposed increase effective with Summer Session, 1985, will add some additional amount to the year-end working cash for FY-85.

The proposed \$8.00 increase will not be sufficient to cover cost increases for FY-87. If sufficient recurring cost savings cannot be identified by this time next year, a further fee increase will be sought for FY-87. However, that should be of much smaller magnitude than the proposed increase for FY-86.

It is of interest to note that the current fee of \$24.00 is only slightly more than the \$22.50 fee which students paid for some ten years before the Student Recreation Center was opened. The foresight of University and student leadership in the past has made possible the excellent facility available to students today. The willingness of those students, now alumni, to pay that fee with no benefit to themselves, but to benefit future generations, should be remembered with appreciation and commendation.

The funds remaining after construction of the \$11 million facility were used in subsequent years to subsidize the operation of the building in an effort to hold student fees as low as possible. The original \$22.50 fee was reduced to \$11.75, then increased to \$18.00, then to \$24.00 over the intervening years. Only with the proposed increase to \$32.00 will current students be paying for operating costs not subsidized by previous student generations.

Considerations Against Adoption

Increases in the cost of education are not desirable if they can be avoided. The value of the benefit provided should always be weighed against its cost. At most other institutions, the recreation facility is recognized as a multi-purpose facility and is generally supported from state funding. The administration and students have consistently maintained that all or a major part of the operation and maintenance expense of the Student Recreation Center should be provided by the state, especially since the capital cost was paid entirely by student fees. The IBHE, however, has continued to hold the position that only credit-generating functions should receive state funding.

Another consideration is that the projected budget may be too optimistic and the cash balance too low, so that a larger increase should be approved to insure sufficient financial support for this highly popular recreation program and facilities. On average, more than 3,000 visits are made daily just to the activity area of the Student Recreation Center. Further, large numbers of students continue to be involved in extensive intramural athletic activities. An \$8.00 increase will result in a reduction of building hours and services, as well as deferred maintenance.

Constituency Involvement

The Student Recreation Advisory Board approved the proposed increase at its meeting on October 2, 1984. This matter has been shared with all the constituency groups.

On October 10, 1984, the Graduate and Professional Student Council considered this matter. A motion in favor of a \$6.00 increase failed by a vote of 19-25-1. A motion in favor of an \$8.00 increase also failed by a vote of 20-21-4. At a later meeting on October 24, 1984, a motion for a \$6.00 increase was passed by a vote of 30-12-6.

The Student Senate, in considering the program cuts necessary even with an \$8.00 increase, voted unanimously on November 7, 1984, to support a \$9.00 increase so as to avoid program cuts.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Recreation Fee, to be effective with the collection of fees for Summer Session, 1985:

<u>Hours</u>	<u>Student Recreation Fee</u>
1	\$ 2.67
2	5.33
3	8.00
4	10.67
5	13.33
6	16.00

<u>Hours</u>	<u>Student Recreation Fee</u>
7	\$18.67
8	21.33
9	24.00
10	26.67
11	29.33
12 or more	32.00

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Summer Session, 1985, 4 Policies of the Board B-8 and B-8-a be amended to read as follows:

8. Student Recreation Fee. A \$32.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
 - a. Funds generated from a \$30.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.

Mr. Norwood moved approval of the resolution. The motion was duly seconded.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, submitted written comments which he had presented at the Finance Committee meetings in November and December. A copy of these comments, as submitted, has been attached as an appendix to these minutes. Mr. Stolar stated that the GPSC has a concern with cuts being made to graduate assistants and student workers. He stated that these are probably the most cost-efficient labor aspects that the Student Recreation Center could use. He asked that the Board be wary of using graduate assistants and student workers as an easy way to reduce possible deficits. He cited a report that had been submitted to the IBHE concerning financial aid from Fiscal Year 1983 to Fiscal Year 1984, wherein it was noted that graduate and professional students had increased their usage of loans by 40.8% from FY-83 to FY-84. He continued that when fees were increased, graduate students, not being eligible to receive Illinois

State Scholarship Commission nor Pell grants, must rely on loans as a sole source of financial aid or must dig into their stipend for more than the current one month stipend's salary paid in fees.

Mr. Andrew Leighton, President of the Undergraduate Student Organization, SIUC, commented on the fee issues as a whole. He stated that he had thanked Mr. Sam Rinella in the Finance Committee meeting for using the constituency bodies to find out what they thought the needs were in housing. He also thanked Mr. Corker and Mr. Bleyer for explaining the process. He reported that the Student Senate had approved all three increases and, in fact, had approved a dollar more for the Student Recreation Fee than the Board was considering. He stated that he hoped that none of the services, hours, or benefits in these three areas would be cut in any way. He explained that services in the Student Recreation Center and the Student Center are used to recruit and retain students which helps keep student fees down. He stated that the only way rising costs of higher education can be addressed if services and programs are to be maintained was to pay for it. He stated that accessibility should be kept in mind. He reported that he had asked the IBHE in December to complete the access study requested two years ago in April by Mr. Norwood. He explained that the access study relates to the effect on enrollment of increasing costs in tuition and fees in light of decreasing financial support for student aid programs.

Mr. Goodnick stated that he wholeheartedly supported the programs and facilities of the Student Recreation Center and the SIUC residence halls. He explained that there were several reasons why he could not support these fee increase proposals. He stated that the means and ways to revitalize student financial assistance programs, need-based and merit, should be considered. He continued that SIU's commitment to access, by minimizing or

eliminating the fee increase proposals, should be reaffirmed. He explained that increases in cost of this magnitude will hamper the accessibility of higher education to middle- and low-income students, as well as that of international students at SIUC. He asked that the Board vote for new and innovative sources of funding by voting against the fee increase proposals.

Mr. Norwood explained that part of the problem of these fee increases coming in at this magnitude was because the fees have not increased for years. He suggested a change in operation so that fees were presented annually as required.

Mr. Elliott stated that fees should be looked at periodically so there aren't big jumps in the fees. He continued that the Board wanted to hold fees down to every extent that it can, but that services must be paid for. He continued that constituencies have given input to the Finance Committee in regard to fees and that it had been very effective.

With respect to fees being reviewed annually, Mr. Stolar stated that Dr. Bruce Swinburne had made an informal commitment to the GPSC to present budgets of the fee areas every year.

Mr. Norwood commented that he would rather see the facility being paid for by the students who are using it.

Mr. Goodnick suggested that funds might be solicited from alumni and that was one area that could be considered.

The motion having been duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Kelly Koblick; nay, William Goodnick. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN STUDENT CENTER FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-14]

Summary

This matter seeks to increase the \$29.00 Student Center Fee by the amount of \$14.00 per semester for full-time students (prorated by hour for part-time students) to a proposed rate of \$43.00 effective with the Summer Session, 1985. Of this increase, a \$3.25 portion is to be in effect for FY-86 only.

Rationale for Adoption

This fee was last increased effective Fall Semester, 1982. From FY-76 to the present there has been an increase of \$9.00 in the Student Center Fee for an average annual increase of 5%, or \$1.00 per year. During this same period, there have been substantial increases in utility rates, salaries, and general costs of operation. Through FY-84, actual utility expenses alone have increased by \$396,105 (an average annual increase of 10%). That increase by itself exceeds the amount generated by the \$9.00 increase in the Student Center Fee. The other cost increases have been absorbed through increased operating revenues generated within the Student Center.

During the past eight-year period, the number of events programmed in the Student Center has grown from 3,467 to 8,585 and the number of participants from 196,000 to 478,790. Revenue from operations has increased 135% from \$1,640,000 to \$3,848,268 for an average annual increase of almost 17%. However, to understand the full impact of this growth, a distinction must be made between student and non-student programs, since student organizations are generally not subject to the facilities charges assessed to other groups. While non-student programs have grown from 1,820 in FY-76 to 2,340 in FY-84, a 28.6% increase, student programs have grown by 269% from 1,647 in FY-76 to 6,081 in FY-84.

The proposed FY-86 budget assumes the RAMP guidelines of a 12% increase in salaries, 9% increase in utilities, a 24% increase in telephone costs, and a 6% general price increase. If the actual salary increase is less than 12%, then up to 5% would be reallocated to Building and Equipment Maintenance. Any further savings would be applied to the working cash balance.

Three major renovation or capital improvement projects should occur during late FY-85 and early FY-86:

- a. Replacement of carpet in the Bookstore and second floor corridors and lounge corridors - \$157,000.
- b. Construction of WIDB radio station, video facilities, fourth floor, Student Center (WIDB must move from University Housing during the summer of 1985) - \$105,160.

- c. Energy conservation remodeling of partial third and total fourth floor of the Student Center. This will result in \$20,000 per year future savings - \$89,180.

Funds used for non-recurring projects in FY-86 could be available either for other projects or to be applied against cost increases for FY-87, reducing the need for an FY-87 fee increase. However, as recommended by the Undergraduate Student Organization, only \$10.75 of the \$14.00 increase in the Student Center Fee will continue beyond FY-86. Funding for other non-recurring projects or to cover price and salary increases will have to come from savings within the operation, reduced services, or a future fee increase for FY-87 or beyond.

Considerations Against Adoption

Continued increases in the cost of education are not desirable, especially if they can be avoided. The alternatives here are to increase additional specific charges for services in revenue-producing areas or to reduce non-revenue-producing services. Prices and charges are established on an ongoing basis at a level to recover all direct costs and to contribute towards recovery of indirect costs shared with non-revenue-producing areas. Care must be exercised to remain competitive and not to price services out of the reach of the general population being served. To reduce non-revenue-producing services would restrict support services primarily to students and student organizations. Such action would be counter to the Student Center mission of serving as a major programming arm of the University and of the student body.

Consideration should be given to a larger increase to provide for a more adequate working cash balance. A \$16.00 increase would provide for a cash balance of \$75,766--which would still be too low for an operation of this magnitude.

Constituency Involvement

The Student Center Board and its finance committee conducted extensive studies during the summer and fall of 1984 to determine the need for a fee increase. Their recommendation was for a \$16.00 increase to be effective Summer Session, 1985. This proposal was developed by the finance committee with representation from the Undergraduate Student Organization and Graduate and Professional Student Council.

On September 26, 1984, the Graduate and Professional Student Council recommended that the Student Center Fee be increased by \$10.75 per semester prorated per semester hour. This recommendation was based primarily on the need to maintain the current level of services. This recommendation, however, did not allow for construction of WIDB facilities or replenishment of cash deficits.

On Wednesday, October 10, 1984, the Undergraduate Student Senate took action to support a \$14.00 increase. This action was subsequently vetoed by the USO President. On October 25, 1984, the Student Senate took action, signed by USO President Leighton, stating that USO realizes "the necessity of

a \$10.75 per student budget increase, through fees if necessary" and that they "support a one-year \$3.25 per student budget increase, through fees if necessary, to remodel the Fourth Floor for WIDB and other uses. . . ."

This matter has also been shared with the other constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Center Fee:

<u>Hours</u>	<u>Student Center Fee</u>
1	\$ 3.58
2	7.17
3	10.75
4	14.33
5	17.92
6	21.50
7	25.08
8	28.67
9	32.25
10	35.83
11	39.42
12 or more	43.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-14 be amended to read as follows:

14. Student Center Fee. Commencing with the Summer Session, 1985, a Student Center Fee of \$43.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be used in support of the budget for the Student Center.

BE IT FURTHER RESOLVED, That, effective with Summer Session, 1986, the Student Center Fee be reduced to the level of \$39.75 per semester for each full-time student.

Mr. Van Meter moved approval of the resolution. The motion was duly seconded.

Mr. Leighton pointed out that this fee was supported with the weight of only one vote over majority in the Student Senate. He stated that that required the \$10.75 to be used for utilities and inflation costs and that the \$3.25 be used for the move of the WIDB student radio station. He commented that the \$3.25 portion of that fee should be reviewed in one year.

The motion having been duly made and seconded, the Chair asked for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Kelly Koblick; nay, William Goodnick. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Fall Semester, 1985, for residence halls, and effective July 1, 1985, for apartment rentals. Typical increases are \$84 per semester (7.3%) for double occupancy room and board in the residence halls and \$18 and \$20 per month for rentals in Southern Hills and Evergreen Terrace, respectively.

Rationale for Adoption

With the proposed increases, residence hall rates will have increased an average of 3.3% annually since FY-83; apartment rentals will have averaged a 4.4% annual increase.

Operations in the funded debt areas from FY-82 through FY-84 have shown modest surpluses of revenue over expense; however, the FY-85 budget projects a deficit of expense over revenue of \$941,500. This deficit will be covered by the use of cash and receivables on hand from prior years. Further, the proposed increases for FY-86 will still leave a budgeted deficit of \$121,000 to be covered by the use of cash and receivables. It is anticipated that sufficient cash and receivables will be available, although the level of working cash may be somewhat lower than otherwise desired.

One fiscal feature unique to the housing operation is the receipt of cash prepayments for the next year's contracts during the close of the current fiscal year. Since the prepayments are set at one-fourth of the semester rate for residence hall contracts, an increase in the rates also provides a one-time increase in the cash received from the prepayments, which temporarily increases working cash.

The proposed rates and rentals are based upon the RAMP guidelines of a 12% increase in salaries (after adjustments to the base), a 9% increase in utility rates, and 6% increases for food costs and general price increases. Any savings from an actual salary increase less than 12% will be used to reduce the \$140,000 budgeted from the reserves for repair and replacement

projects. At the present time these reserves are still lower than desired for sound fiscal planning. An actual salary increase of 7% would result in no use of funds from the reserves.

A glance at the comparative statement of income and expense for the funded debt areas shows that the most variable expense from year to year is "Special Projects." These are non-recurring expenses such as new roofs, major plumbing, carpeting, non-routine repairs, furniture, and the like. Detailed lists of these projects are assembled from requests by housing staff and the student residents. These lists are then reviewed and discussed in some detail with the residents through the various residence area Executive Councils and the University Housing Liaison Committee to establish priorities and the desirability or need for the projects.

Southern Hills apartment complex and Group Housing (Greek Row) are part of the same funded debt operation as the residence halls and, as such, share in their operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

After the one-time subsidy of \$60,000 of Revenue Bond Fee funds in FY-83, Evergreen Terrace has maintained a positive cash balance, eliminating a problem that had accrued over several years. The project operated without a rent increase for FY-84 and, although having a positive cash balance, showed an accrual deficit of \$69,667 for that year. Rents were increased for FY-85 and a modest surplus of \$6,800 is budgeted to help restore the level of working cash. The proposed increase for FY-86 also projects a modest surplus of \$6,300. Even if these budgeted surpluses are realized, the working cash balance will still be much lower than desired.

Serious consideration is being given to the installation of individual electric meters for the Evergreen Terrace apartments in an effort to reduce utility consumption by providing a financial incentive to conserve energy. Arrangements for the University to read the meters and bill the residents internally have been approved by the utility company. However, some details remain to be resolved. Among these are: 1) an initial reluctance by the federal government (who holds the mortgage) to permit the purchase of the meters from rental revenues; 2) the potential of adversely affecting the determination of financial aid to residents eligible for Pell Grants; and 3) some concern expressed by the residents of having a varying utility expense during the year rather than a fixed monthly rent. When these matters are resolved, a subsequent resolution may be submitted to the Board to provide for separate rent and utility billing rates.

A combined statement of income and expense is shown for Elizabeth Street Apartments and University Courts. With the final payment for the purchase of the Elizabeth Street property early in FY-85, these two units are now debt free. Funds previously used for real estate rental will now be directed toward special projects to fund extensive remodeling. The phased remodeling of University Courts is nearing completion, but it is just beginning and is badly needed at Elizabeth Street. After completion of this major remodeling it is planned to establish a repair and replacement reserve fund for these two units to provide for future needs without the heavy use of the

current operating funds. These units are each projected to have positive cash balances, but the level of working cash will remain low at least until completion of the remodeling projects.

Considerations Against Adoption

This matter represents a compromise between two opposing considerations. On the one hand, an analysis of the cash position of each of the operations would argue for higher levels of rates and rents. On the other hand, there is a desire to hold housing costs as low as possible.

Constituency Involvement

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets and full financial information has been shared with them. This group comprises student representatives from each of the housing areas. Although not desirous of increasing their own housing costs, the committee has voted to support the proposed increases.

On November 7, 1984, the Undergraduate Student Organization took action stating in part:

"WHEREAS the Administration of Southern Illinois University at Carbondale has justified the increase clearly and rationally, . . . THEREFORE BE IT RESOLVED THAT: The Undergraduate Student Organization realize the necessity of informed consideration of the proposed rate increases . . ."

Their action further expressed concern over housing conditions and cost control measures and expressed support for the installation of computer terminals in the housing areas.

On November 14, 1984, the Graduate and Professional Student Council voted not to support a rate increase at this time due to maintenance concerns as expressed by residents of Evergreen Terrace. In a letter to the administration, dated November 16, 1984, GPSC President Glenn Stolar stated:

"Obviously, the Council is more concerned with the conditions of housing, particularly family housing, than with the rate increase itself. Mr. Rinella, who attended our meeting, has taken note of GPSC's concerns and has promised to do everything which is financially feasible to correct the situational problems."

When concerns were raised in response to the proposed rent increases, the Vice-President for Student Affairs, the Director of Housing, and members of their staffs met with the residents of Evergreen Terrace. A survey of all the residents was made and responses have been initiated to resolve the maintenance concerns.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore

established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1985:

<u>Room and Board Rates</u> (double occupancy)	<u>Semester Rate</u>
---	----------------------

Brush Towers	\$1,236
Thompson Point	1,236
University Park	1,236
Greek Row (individual contract)	1,236

Room Rates

Greek Row:	
Building Lease (annual rate)	\$38,874
Individual Contract (double occupancy, semester rate)	738

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	330
---	-----

Summer Session

Double Occupancy, room and board	745
Single room increment	84

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1985:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$223
One-Bedroom - Furnished	243
One-Bedroom - Modified	243
Two-Bedroom - Unfurnished	252
Two-Bedroom - Furnished	260
Two-Bedroom - Modified	260

	<u>Monthly Rate</u>
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$281
Three-Bedroom - Unfurnished	304
Elizabeth Apartments	260
University Courts	311

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

Mr. Norwood moved approval of the resolution. The motion was duly seconded.

Mr. Koblick commented that rent was more expensive on-campus than it was off. He stated that very few changes or work were being done to improve energy efficiency and that type of thing. He continued that he thought some of the money should be utilized in these areas so that rent did not skyrocket.

Mr. Stolar commented that one issue was brought to light with the discussion of this increase and that was the plight of the non-traditional, returning student with a family. He continued that that type of student relied most heavily on family housing being low cost to enable them to return to society as productive citizens and that available accessibility should be insured.

The motion having been duly made and seconded, the Chair asked for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, William Goodnick, Kelly Koblick. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit deferred to two of his constituents.

Mr. Leighton stated that he would be mailing a copy of the testimony he presented at the IBHE to the Board of Trustees. He had made a correction to the letter printed in The Daily Egyptian stating that his concerns were with equality and not quality. He raised his concern that in the Board calendar approved in November that the Board would not be meeting on the Carbondale campus until May. He was concerned that during this period that there would be consideration and vote on a tuition increase without the opportunity for discussion on the Carbondale campus.

Mr. Rowe commented that if there were some comments or suggestions regarding the calendar it would have been preferable to receive those prior to its adoption. In view of Mr. Leighton's concerns, Mr. Rowe asked the Chancellor to look at the matter and see if there are any recommendations or changes that could be made in the calendar.

Mr. Norwood explained that the Board has tried to meet on the different campuses, East St. Louis, Alton, and Springfield, and this causes some juggling. He commented that he understood the concern about the six-month lapse.

Mr. Goodnick reported that this was national drunk and drug driving awareness week. He commended the efforts of the SIUC Wellness Center in working with Carbondale area businesses and community groups to make citizens more aware of the dangers of drunk and drug driving.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following report summarizing the 1984 fall veto session:

The veto session ended last night at 8:00 p.m. and will return on January 9. Bonding categories were consolidated and the ceilings were raised. What this means to us is that we hope there will be funds to fund some of our projects such as Touch of Nature, the Library Storage Facility, et cetera. Energy conservation grants, which are of concern to Edwardsville, were funded

also. An effort was made to create a math-science academy in the northern part of the state. That effort failed and it is assumed that that issue will come up again. Finally, the bill to require gross benefit payout in the five retirement systems which was vetoed last spring: the Senate overrode the Governor's veto, but the House took no action and the bill therefore dies.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that Governor Thompson had appointed Professor Stanford Levin, SIUE Department of Economics, to the Illinois Commerce Commission. He announced that the Vadalabene Center had its grand opening on December 5.

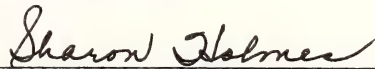
Mr. Leighton announced that the blood drive which the Board had endorsed in November was highly successful. He continued that it was the largest blood drive in Southern Illinois for November.

Mr. Koblick congratulated the two SIUC student governing boards regarding their research and endeavor related to the fee increase matters. He also congratulated Fred Porterfield, President of the Student Senate, SIUE, for the work that he and his staff had done in reorganizing funding in the SWRF areas at SIUE.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:02 p.m.



Sharon Holmes, Executive Secretary

APPENDIX

December 13, 1984

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Southern Illinois
University at Carbondale
Carbondale, Illinois 62901

Graduate and Professional Student Council

TO: Mr. Donald Wilson, Treasurer
SIU Board of Trustees

FROM: Glenn Stolar, President

DATE: November 8, 1984

RE: Statements to the Board of Trustees' Finance Committee

GENERAL STATEMENT

- I. GPSC did support a:
 - 25% increase in the Recreation Center Fee
 - 37% increase in the Student Center Fee
- II. These fee recommendations show that the GPSC does support the services.
- III. The main question to consider is:

"Can student fees continue to support operations at a level originally envisioned during times of national prosperity, increasing student enrollments, and increasing state support for higher education?"
- IV. Graduate students pay more than one month's stipend for fees without being eligible for ISSC or Pell grants. Moreover, graduate students must rely on loans to fund their education. A Ph.D. candidate must borrow \$25,000 over five-years and pay it back on a \$20,000 assistant professor salary.
- V. Fees in FY 85:
 - are three times as high as they were in FY 75
 - have increased 50% in the past five years
 - have all gone up in the past two years
- VI. Fees will continually go up, and if this trend is continued, fees in FY 90 will be \$400 per semester.
- VII. There must be more viable cost reductions, cost/benefit analyses of services, and true outside revenue enhancement.

Recreation Center

I. The Board item says favorable operating experience permitted the delay of a new increase until FY 86. Why then was there a need to reduce hours in FY 85, and why were students not given the option last year to raise fees so that hours would not have to be cut? The answer to these questions is that budgets are not being used as planning documents, but are being used as justification documents.

II. I was sent a letter by Dr. Swinburne which identified some very drastic cuts if a \$6 fee increase is approved. To summarize, if the \$6 increase is approved versus the \$8 increase:

Fee revenues will decrease 6%, but hours will be reduced 11%.
 The Summer Intramural program will be reduced 100%.
 Sports Officials will be reduced 100%.
 Recreation for Special Populations will be reduced 50%.
 Total offerings of IM Sports will be reduced 10%.
 Two Graduate Assistant positions will be cut.

No mention of: 1) Revenue enhancement measures
 2) Maintenance staff reductions

These proposed cuts are knee-jerk, "nickel and dime" cuts which affect students the most, with the least amount of cost savings

Student Center Fee Increase

I. GPSC supports a \$10.75 increase

II. By removing the temporary fee effective Fall '86, while it goes into effect during Summer '85 means that you are mostly charging graduate students for a fee that they don't support.

III. Why not remove the temporary fee effective Summer '86 and not penalize those who go to school during the summer--mainly graduate students.

December 13, 1984

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Southern Illinois
University at Carbondale
Carbondale, Illinois 62901

Graduate and Professional Student Council

TO: Albert Somit, President
Bruce Swinburne, Vice President
Sam Rinella, Director of University Housing

FROM: Glenn Stolar, President

DATE: November 16, 1984

RE: Housing Rate Increases

Enclosed are the three resolutions regarding the proposed University Housing rate increases on which votes were taken at the November 14 GPSC meeting. Obviously, the Council is more concerned with the conditions of housing, particularly family housing, than with the rate increase itself. Mr. Rinella, who attended our meeting, has taken note of the GPSC's concerns and has promised to do everything which is financially feasible to correct the situational problems.

An additional area of concern expressed by members of the Council is the lack of financial aid for students with families (see II. #4 and #5). Without the tremendous growth in the number of non-traditional students attending SIUC, our stability in enrollment would not exist. It is the obligation of the GPSC, the SIUC Administration and Board of Trustees, and the Illinois Board of Higher Education to ensure that students with families need not live in sub-standard conditions in order to be able to attend SIUC.

Thank you for your consideration of this matter.

glw

Enclosure

GPSC's Stance on the Proposed Housing Rate Increases

I. Motion that GPSC supports the proposed housing fee increases failed by a 2-29-12 vote.

II. Motion that the GPSC endorses the immediate attention by the housing administration to the following concerns:

1. Poor maintenance service and lack of follow up.
2. Need for improved interaction of housing department staff.
3. Need to improve energy conservation efforts.
4. Need for help to reduce cost of education for family students.
5. Help in finding additional grants and student loans for students with families to cover the increased costs.
6. Disagreement with the separate metering, due to fluctuating costs and apartments not being energy efficient.
7. Request for missing screens to be replaced.
8. Request that residents be allowed to paint their apartments if desired.
9. Improved insect control. (It must be noted that only 53 apartments, out of 300 answered the recent survey in insect control).

passed by voice vote.

III. Motion that the GPSC does not support a rate increase for housing at this point because GPSC feels that the following maintenance problems need to be taken care of as routine procedure regardless of rate increases.

1. Poor maintenance service and lack of follow up.
2. Disagreement with the separate metering, due to fluctuating costs and apartments not being energy efficient.
3. Request for missing screens to be replaced.
4. Request that residents be allowed to paint their apartments if desired.
5. Improved insect control.

passed 39-1-1.

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February 14, 1985

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 13, 1985

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:57 p.m., Wednesday, February 13, 1985, in the Monroe Room of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Crete B. Harvey

Executive Officers present were:

Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mr. C. Richard Grunyn, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following

recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood,
Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:17 p.m.

Carol K. Kimmel

Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 14, 1985, at 11:02 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Crete B. Harvey

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board and that a Chairperson, Vice-Chairperson, and a Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chair recognized Mr. Van Meter who nominated Harris Rowe as Chairman of the Board of Trustees. No further nominations being heard,

Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Rowe was re-elected Chairman.

The Chair recognized Mr. Norwood who nominated A. D. Van Meter, Jr. as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was re-elected Vice-Chairman.

The Chair recognized Mr. Van Meter who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was re-elected Secretary.

The Chair stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mrs. Kimmel and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Norwood who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed and the two nominees be elected. The motion was duly seconded, and after a voice vote the Chair declared that Carol Kimmel and George T. Wilkins, Jr. had been unanimously re-elected to serve with Harris Rowe as members of the Executive Committee.

The Chair recognized Mrs. Kimmel who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. No further nominations being heard, Mr. Elliott moved that nominations be

closed. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood had been unanimously re-elected.

The Chair recognized Mr. Van Meter who nominated Ivan A. Elliott, Jr. to the Merit Board of the State Universities Civil Service System. Mrs. Kimmel moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Elliott had been unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

Carol Kimmel, Chairperson
William Goodnick
Harris Rowe

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairperson
Crete B. Harvey
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairperson
Kelly Koblick
William R. Norwood

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.
Carol Kimmel, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

George T. Wilkins, Jr.

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.

ILLINOIS BOARD OF HIGHER EDUCATION

Harris Rowe
Carol Kimmel, Alternate

Dr. Wilkins asked that the Chair and the Chancellor review the organization of the Joint Trustees Committee for Springfield Medical Education Programs. He stated that he would communicate his personal feelings to them concerning the committee.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on January 8. She stated that the budget had been approved. She continued that the major portion of that meeting had been spent in a very long debate over the establishment of an engineering school at Northern Illinois University. She reported that Northern had presented a very forceful presentation, but that there was also opposition to this from schools that felt they would be hurt by the establishment of an engineering school at Northern. She reported that the resolution had been approved and written in three parts: (1) the establishment of the school at Northern, limited both in resources and in number at this time; (2) recruitment of faculty at Northern; and (3) more than \$1 million to SIU for engineering and also additional money to the University of Illinois for engineering.

Mr. Koblick stated that he had attended the 1985 American Student Association Convention in Washington, D.C., January 18-23. He stated that Fred Porterfield, President of the Student Senate, SIUE, had also attended. He reported that the biggest concern of the student leaders was the budget for higher education and how the American Student Association wanted to approach that in order to increase its lobbying efforts on capitol hill. He continued that financial aid and working with the United States Student Association were also discussed. He stated that Mr. Porterfield had been elected Chairperson of the Political Action Committee for the ASA. Mr. Koblick reported that he had been elected regional director for Virginia, Illinois, and Wisconsin, for the ASA. He stated that they were designing another conference to be held in

April or May in Chicago and invited interested students and student associations from Illinois, Missouri, or Wisconsin to attend.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Mississippi Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Committee had an open discussion on computing and it was helpful in setting the stage. We will meet to discuss that again next month. It was a very complex and difficult issue. The Committee appreciated the models and effort by Tom Britton in interviewing people of the universities and providing information. The Committee was presented with a Notice of Proposed Tuition Rate Increases for Fiscal Year 1986. The Committee was pleased to have some excellent presentations by students from Carbondale on this subject. This item will come up for action next month. The Committee was presented with and recommends approval of Item N, Revision of Joint Purchasing Rules, and recommends that it be placed on the omnibus motion. We received information reports on the revision of procurement statutes, statewide review of travel control, and revenue bond refinancing. The Committee received the quarterly report of audits and had no questions about any particular audit.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee had a very brief meeting this morning. The Committee recommends approval of Items H, Response to the Illinois Board of Higher Education Report on Programs Reviewed by Public Universities During 1982-83: B.A. and B.S. in Russian, SIUC, and I, Response to the Illinois Board of Higher Education Report on Programs Reviewed by Public Universities During 1982-83: M.A. in French; M.A. in German; and M.A. in Spanish, SIUC, and that they be placed on the omnibus motion. The Committee is very hesitant to lose any of these programs in languages when so much emphasis is being based on international relations and cultural needs of the University.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. He gave the following report:

The Committee recommends approval of Items J, Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications

and Award of Contract: Boiler Rehabilitation, Central Steam Plant, SIUC; K, Project Approval and Selection of Architect: Construction of Building for Fisheries Research Laboratory, SIUC; L, Project Approval and Selection of Engineers: Laboratory Development, Springfield Medical Campus, SIUC; Q, Project Approval and Approval of Plans and Specifications: Modifications to Parking Lots A and D, SIUE (Table 10.0, Fiscal Year 1985 RAMP); R, Selection of Architect: Child Care Center, SIUE; S, Selection of Architect: Outdoor Swimming Pool, SIUE; and T, Recommendation of Architect: Repair of Underground Hallway, Buildings II and III, SIUE, and that they be placed on the omnibus motion. Dr. Somit made several announcements and reported some items that were coming. One of particular note has to do with conversations taking place between the University and the Carbondale Park District. The Committee had a presentation concerning the Wagner Complex. There was an exciting presentation by the architects for the proposed School of Dental Medicine.

Mr. Elliott, Chairman of the Ad Hoc Committee for the Five-Year Review, stated that the Committee had met in the Monroe Room of the Collinsville Hilton Inn, Collinsville, Illinois, on Wednesday, February 13, 1985, at 6:00 p.m. He gave the following report:

In December the Committee made its report and asked that it be continued to review the process and see what recommendations it had to make concerning the process. On behalf of the Committee, I make the following report which is the Committee's recommendation to the Board for its action.

Now that the five-year review of the System central structure and the five-year evaluation of the Chancellor's performance have been completed, it is appropriate that the process itself be reviewed.

The reviews have required a lot of time and energy--as well as some monetary expenditure, and the fundamental question to be addressed is whether the reviews should be continued or modified.

The Committee believes that the single most useful aspect of this five-year review of the System and of the Chancellor has been the Chancellor's Fifth Year Report and its epilogue, A Look To the Future: The Next Five Years. These documents will continue to form the basis of constructive discussion and review.

The Committee believes that regular Chancellor's Reports should be continued on an annual basis. At five-year intervals a special consideration should be given to overall accomplishments and projections for the future.

There does not seem to be a need for another five-year, full-scale review of the central structure. This is not to say that structure should not be periodically reviewed in the future; however, scheduling a five-year special review requiring so much time and effort does not seem appropriate at this time. At such times as the Board feels that a review is desirable it should undertake such a review.

As to the five-year evaluation of the Chancellor, the Committee recommends that the Board of Trustees continue to place emphasis upon its confidential annual review of the Chancellor. The benefits of a five-year review of the performance of the Chancellor do not seem to justify the effort, and the goals of evaluation can be met through annual reviews.

In view of the experience and learning of the Committee and the Board in this most recent evaluation process, the Committee recommends that the Chancellor review the process of evaluation for the Presidents and consider proposing amendments to that process.

Finally, the Committee recommends that the Chancellor be requested to present a draft or drafts of proposed changes in the Board's governing documents to accomplish the Committee's recommendations concerning the evaluation of the Chancellor and the Chancellor's recommendations concerning the evaluation of the Presidents. These changes will be considered at a future meeting of the Board of Trustees.

Mr. Elliott moved that the Board adopt the report. The motion was duly seconded.

Mr. Elliott commented that the structure is always under review and always has been, and the fact that the computer structure is being reviewed was an indication that any part of it can be under review, whether any changes are made or not. He stated that the annual evaluations of the Chancellor have been very helpful. He pointed out that the evaluation of the Chancellor by the Board was its evaluation and not the evaluation of the campus constituencies. He continued that the five-year review was designed in the same manner with input from the constituencies. He stated that the Board's annual evaluation was a better type of evaluation and that the five-year review could work detrimentally if the Board felt that it needed a major evaluation at an earlier period of time. He stated that the Chancellor's annual report and goals were excellent; that he hoped the Chancellor would continue those in the present form and consider how he could work out a five-year plan in the future; and that this was probably the most valuable part of the entire evaluation. He continued that the Board had always been available to input from constituencies and members of the academic and university community. He stated that his

experience had been when things went wrong the Board got input and that formal evaluations and procedures were not needed in order to get that input. He stated that it had been a pleasure to work with the Committee and that it appreciated the time and input given to it by the constituencies and others; while it was desirable to go through the exercise at this particular time and under the circumstances, the Committee recommends that it not be done again.

Mr. Norwood echoed Mr. Elliott's comments. He stated that Mr. Elliott had done a tremendous amount of work as Chairman of the Committee and thanked him for a great job.

The motion having been duly made and seconded, after a voice vote the Chair declared the motion to have passed.

Mr. Elliott moved that the Ad Hoc Committee for the Five-Year Review be discharged. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Rowe reported that at approximately 7:57 p.m., Wednesday, February 13, 1985, the Board of Trustees had held a special meeting at which the only business transacted was to adjourn into executive session to consider information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of President Somit pursuant to II Statutes 5-C, and that no agenda matters for today's meeting were discussed.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, NOVEMBER
AND DECEMBER, 1984, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the

months of November and December, 1984, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
ON PROGRAMS REVIEWED BY PUBLIC UNIVERSITIES DURING
1982-83: B.A. AND B.S. IN RUSSIAN, SIUC

Summary

On March 6, 1984, the IBHE approved a report titled "Report on Programs Reviewed by Public Universities During 1982-83." That Report provided that the Southern Illinois University Board of Trustees be advised that the B.A. and B.S. in Russian "are no longer educationally and economically justified." The IBHE action was based on the following analyses by its staff of those two degree programs:

Statewide student credit hours generated by foreign language majors decreased by 24 percent and enrollments by seven percent between 1978 and 1982. Declining statewide interest in the Russian language is even more apparent: student credit hours in undergraduate Russian programs declined 46 percent between 1978 and 1982. In 1982, five bachelor's degrees in Russian were awarded in the state compared to 11 and 16 degrees awarded in 1978 and 1979, respectively. Of the four undergraduate Russian programs in the state, the program at Southern Illinois University at Carbondale has had the lowest enrollment since 1979. In the last five years, the program has had an average enrollment of two students per year and an average of 75 program major credit hours generated. In 1982, only one student was enrolled. It is unlikely that sufficient depth and breadth of course work to support a strong major can be maintained with enrollment at this level. In addition, the University has not provided adequate evidence to indicate that the program addresses the personal or occupational objectives of graduates. Elimination of this program would allow the University to focus on offering essential courses in Russian that support other majors, and would allow statewide efforts to be concentrated on those remaining programs that provide the best potential for serving students interested in pursuing a baccalaureate major in Russian.

This matter and the report appended to it constitute SIUC's recommended response to the IBHE recommendation. Specifically, the University proposes that the programs be retained for at least the next three years, during which time they would be monitored against the criteria set forth in the appended report. Not later than the regular Board of Trustees' meeting of December 1988, the University will propose that the programs be retained or abolished.

Rationale for Adoption

Currently, there are three majors in this program. Since this program was reviewed in 1982, there have been modest increases in the SIUC enrollments and increased emphasis placed on foreign language programs at the state and national level. The cost of delivering the program is marginal and, in fact, abolition of the program at the present time would result in no appreciable savings in instructional costs, if the University maintained its current level of foreign languages offerings in Russian. Further details are contained in the report appended to this matter.

Considerations Against Adoption

During the six years preceding the review of these programs, the number of majors and the student credit hours declined significantly.

Constituency Involvement

The proposed response is the result of an administrative examination of the issue by the Office of the Vice-President for Academic Affairs and Research in conjunction with the faculty of the Department of Foreign Languages and Literatures and the Dean of the College of Liberal Arts. In addition, the Graduate and Professional Student Council, SIUC, passed a resolution on March 7, 1984, which reaffirmed its support for the maintenance of the undergraduate programs in Russian.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale submit the report appended to this Board matter to the staff of the Illinois Board of Higher Education indicating the progress which has been made in assessing the economic and educational viability of the B.A. and B.S. programs in Russian; and

BE IT FURTHER RESOLVED, That Southern Illinois University at Carbondale continue to monitor these programs and submit to this Board a final proposal for retention or abolition of these programs not later than the regular Board of Trustees' meeting of December 1988.

B.A./B.S. PROGRAM IN RUSSIAN

1. The IBHE has recently questioned the level of enrollment in the Russian program at SIUC. Although it is true that the program is small, it is also true that the national trend in foreign language enrollments is up, on the college level from 1980 to 1983, 4.5%. In Russian the increase is more striking--it is 26.7% for the same period (Association of Departments of Foreign Languages Bulletin, vol. 16,1). Rising interest is also reported on the high school level. One Illinois high school reported a pre-enrollment in Russian of 180 students for this fall. The increased level of activity is only a symptom of increased interest and support on the part of the public. Most of the recent books, articles, and reports relating to the quality of education have included emphasis

on language study among their recommendations; articles and surveys have shown the importance of language study in meeting the nation's needs in defense and in commerce; and prominent educators and national leaders have affirmed its educational value. In fact, an emerging consensus places the study of foreign languages and cultures alongside the five "basics" of English, mathematics, computer science, social studies, and the natural sciences as fundamental components of a sound education. Foreign language and international studies are also widely perceived as among the subjects in which American educational performance has been most seriously deficient, as the Secretary of Education pointed out when he commissioned a recent report (Critical Needs in International Education: Recommendations for Action, December 1983). These observations are in keeping with the findings of the report submitted to the Illinois Superintendent of Education by the State Board's Citizens Panel on Foreign Language and International Studies. It generally stresses the need for more foreign language study in the State of Illinois and the considerable manpower development that needs to be undertaken. This state report singles out Russian as one of the most understudied and critical languages:

Some of the languages and cultures that are of most critical importance to the state and the nation--these presently include Japanese, Chinese, Russian, and Arabic--are being studied by fewer than 1.2 percent of the public school students in Illinois. These less commonly taught cultures and languages--languages spoken by 80% of the world's population--will require extraordinary developmental efforts.

Additionally, the same need is seen in the statement of position by the PTA, Illinois Congress of Parents and Teachers:

The Illinois PTA expects that our educational institutions will keep in place, or initiate, programs to prepare future teachers, or students in business, engineering, etc., to communicate competently not only in English, but also in a second language. That the educational institutions would heed the "cry" of the national reports and lead the way for education reform in Illinois. Business growth in Illinois will undoubtedly come from the foreign countries as our Governor actively seeks their trade and investment in Illinois. Our students must be prepared to meet the new job demands.

The business community is supporting this position in general. Particular applications to the field of Russian are, for instance:

Agriculture Secretary John Block says the U.S. was the biggest grain exporter to U.S.S.R. in 1983, ahead of Argentina and Canada (Journal of Commerce, February 29, 1984).

Owens-Illinois already has several projects underway in the U.S.S.R. Construction of a television tube and solderglass factory is virtually complete and production trials are now underway. . . .

Owens-Illinois is also discussing several new projects for the ministries of construction materials and food industries with

Mr. G. S. Schukin. . . . (Journal of U.S.-U.S.S.R. Trade and Economic Council, Spring 1984, Vol. 9, No. 1).

If the bachelor's program at SIUC were eliminated, access to serious study of Russian and Soviet Studies would be endangered at a major comprehensive university.

2. As to the question of enrollment and degrees awarded, our records show that two students graduated with a B.A. in Russian in 1982. There were three graduates in 1983 and two in 1984. Between 1978 and 1984 the average annual number of graduates was two. The credit hours produced in upper-level courses rose from 27 in 1979 to 53 in 1983. Although it is true that these figures are low, it is also true that eliminating the bachelor's program would not produce a changed picture: essentially the same courses would have to be taught for those students at SIUC who are seriously interested in Russian and Soviet Studies whether they pursue a degree in Russian or not. As to sufficient depth and breadth of courses offered, it is important to realize that Russian programs utilize modest-sized faculty and curricular offerings are less diversified than other language programs everywhere but that there is a tremendous social need for the study of Russian at this time. Depth and strength of the major were examined by the program review in 1982-83. The results were positive throughout. The Internal Review Team concluded that "none of the . . . programs should be deleted if SIUC is to remain a comprehensive university." One of the outside reviewers stated:

If in fact Southern Illinois University is a comprehensive university, it must continue to offer majors in the major foreign languages of the world. Essential, but less popular languages such as . . . Russian require limited subsidies from the administration.

As to the program's addressing the personal interests of its students, the recent reviews show that the department is successful. The Internal Review Team report states that "the morale of both graduate and undergraduate students appears to be high. The students interviewed by the review team expressed only positive comments." The external reviewers were similarly positive in this regard: "This department was rated by students as the best teaching department in the university." It appears reasonable to assume that students whose personal interests are not addressed would not express such satisfaction when interviewed by evaluating teams.

As to the occupational objectives, our records show that of the eleven graduates of the last six years with majors in Russian, all but one are either in a job or training that is related to their undergraduate degree.

Finally, there is the contention that elimination of the degree program in Russian would free resources that would make it possible to concentrate on service to other departments. This contention neglects the fact that no one can do advanced work in Soviet Studies without a solid command of Russian. Someone with a degree in engineering, business, political science, anthropology, or any other discipline who wants to do serious work in the area of Soviet Studies should have the same amount of language and culture studies as a Russian major. It is

essential to realize that students in these disciplines need basically the same courses as a Russian major. We would, therefore, still need to offer advanced-level work in Russian whether there is a major or not. Thus, elimination of the program would have only negative effects: it would weaken the position of Russian at this University in the public's eye and it would contribute to a lower student morale. Additionally, it would make it more difficult to attract and keep high-caliber faculty.

3. The University proposes to keep the degree program in Russian for the time being because:
 - (1) there is a modest number of majors (3) in the program, and,
 - (2) the program provides a service to other departments, currently Political Science, Computer Science, and Anthropology, as a small number of additional students (5) are currently taking upper-level courses in Russian.
4. The University will closely monitor student demand (student credit hours) for courses in Russian by all students for a period of three years. In addition, the number of graduates with majors, double-majors, and minors in Russian will be tabulated for the three-year period. At the end of this period the situation will be re-evaluated and a recommendation made either to retain or abolish the program.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
ON PROGRAMS REVIEWED BY PUBLIC UNIVERSITIES DURING
1982-83: M.A. IN FRENCH; M.A. IN GERMAN; AND M.A.
IN SPANISH, SIUC

Summary

On March 6, 1984, the IBHE approved a report titled "Report on Programs Reviewed by Public Universities During 1982-83." That Report provided that the Southern Illinois University Board of Trustees be advised that the M.A. in French, the M.A. in German, and the M.A. in Spanish "are no longer educationally and economically justified." The IBHE action was based on the following analyses by its staff:

Statewide student demand for graduate study in French, German, and Spanish reflects changing attendance patterns and student interests. Currently four public universities offer master's degrees in French, German, and Spanish. Among similar programs in the state, the master's programs in French, German, and Spanish at Southern Illinois University at Carbondale have had the lowest enrollments and fewest program major credit hours generated since 1980. Enrollment data for 1982 show that there were three students enrolled in the Spanish program, two in the German program, and four in French. No master's degrees were awarded in German during this period. Although enrollments in these programs have been stable, there are insufficient numbers of students in each of the programs to justify resources necessary to support strong curricula and advanced work at the graduate

level in language, literature, and culture/civilization. The University has not provided adequate evidence to indicate how well these programs are meeting student interests and objectives or whether graduates of these programs are successful in pursuing their career goals. The University reports that majors in foreign languages are more likely to obtain suitable employment when they possess strong qualifications in another field. However, there is no indication that program majors are opting for sequences outside the Department of Foreign Languages and Literature. From a statewide perspective, program consolidation is needed at the graduate level in the foreign languages to assure the quality and viability of those master's programs that are to be continued.

This matter and the report appended to it constitute SIUC's recommended response to the IBHE recommendation. Specifically, the University proposes that the programs be retained for at least the next three years, during which time they would be monitored against the criteria set forth in the appended report. Not later than the regular Board of Trustees' meeting of December 1988, the University will propose that the programs be retained, restructured, or abolished.

Rationale for Adoption

Since these programs were reviewed in 1982, there have been modest increases in the SIUC enrollments and increased emphasis placed on foreign language programs at the state and national level. The cost of delivering the programs is marginal. In fact, abolition of programs at the present time would result in increased personnel costs of at least \$30,000 if the University maintained its current level of foreign languages offerings available to undergraduate students. This figure represents the amount that would be needed for regular faculty salaries in addition to dollars now used for graduate assistants who would no longer be available if the graduate programs were to be abolished. Further details are contained in the report appended to this matter.

Considerations Against Adoption

During the six years preceding the review of these programs, the number of majors and the student credit hours declined significantly.

Constituency Involvement

The proposed response is the result of an administrative examination of the issue by the Office of the Vice-President for Academic Affairs and Research in conjunction with the faculty of the Department of Foreign Languages and Literatures, the Dean of the College of Liberal Arts, and the Dean of the Graduate School, SIUC. In addition, the Graduate and Professional Student Council, SIUC, passed a resolution on March 7, 1984, which strongly opposed abolition of the M.A. programs in French, German, and Spanish.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale submit the report appended to this Board matter to the staff of the Illinois Board of Higher Education indicating the progress which has been made in assessing the economic and educational viability of the M.A. programs in French, German, and Spanish; and

BE IT FURTHER RESOLVED, That Southern Illinois University at Carbondale continue to monitor these programs and submit to this Board a final proposal for retention, restructuring, or abolition of these programs not later than the regular Board of Trustees' meeting of December 1988.

M.A. PROGRAMS IN FRENCH, GERMAN, AND SPANISH

1. The IBHE has recently questioned the level of enrollment in the M.A. programs in French, German, and Spanish at SIUC. Although it is true that these programs are small, it is also true that the national trend in foreign language enrollments is up, on the college level from 1980 to 1983, 4.5% (Association of Departments of Foreign Languages Bulletin, vol. 16,1). Virtually every state is reporting a growing shortage of language teachers; teaching is becoming again a viable opportunity; most states are anticipating increased enrollments in languages and increased demand for teachers. The increased activity at many levels is only a symptom of increased interest and support on the part of the public. Most of the recent books, articles, and reports relating to the quality of education have included emphasis on language study among their recommendations; articles and surveys have shown the importance of language study in meeting the nation's needs in defense and in commerce; and prominent educators and national leaders have affirmed its educational value. In fact, an emerging consensus places the study of foreign languages and cultures alongside the five "basics" of English, mathematics, computer science, social studies, and the natural sciences as fundamental components of a sound education. Foreign language and international studies are also widely perceived as among the subjects in which American educational performance has been most seriously deficient, as the Secretary of Education pointed out when he commissioned a recent report (Critical Needs in International Education: Recommendations for Action, December 1983). These observations are in keeping with the findings of the report submitted to the Illinois Superintendent of Education by the State Board's Citizens Panel on Foreign Language and International Studies. This report stresses the need for more foreign language study in the State of Illinois and the considerable manpower development that needs to be undertaken. Additionally, the same need is seen in the statement of position by the PTA, Illinois Congress of Parents and Teachers:

The Illinois PTA expects that our educational institutions will keep in place, or initiate, programs to prepare future teachers, or students in business, engineering, etc., to communicate competently not only in English, but also in a second language. That the educational institutions would heed the "cry" of the

national reports and lead the way for education reform in Illinois. Business growth in Illinois will undoubtedly come from the foreign countries as our Governor actively seeks their trade and investment in Illinois. Our students must be prepared to meet the new job demands.

The business community is supporting this position. In a letter to Governor Thompson, Ireland J. Stewart, President of International Business Council-MidAmerica writes:

This worsening trade picture in the United States has a serious impact on every Illinois citizen. The state can help reverse this situation through international education in foreign languages and culture. We are well aware of your interest in international trade development and your understanding that culture and language are important inputs to success and urge your continued support. With your assistance, the state can strengthen foreign language and international cultural training throughout our school systems and begin to improve the trade situation.

The International Business Council-MidAmerica (IBCM), headquartered in Chicago, deals primarily with international activities. It has over 700 member companies and is the largest association of international executives in the United States (July 24, 1984).

If the M.A. programs at SIUC were eliminated, master's level study in foreign languages would be available only at the University of Illinois in Urbana-Champaign and Chicago and at Illinois State University, which has only a generic program. Such a situation, in light of the discussion above, would seriously disadvantage our students in a field which is viewed as increasingly important for the State of Illinois and the nation.

2. As to the question of enrollment data and degrees awarded, our records show that between 1978 and 1982 there were twelve graduates in Spanish (two of them in Latin American Studies), four in French, and two in German. Because of the changing pictures in foreign languages nationally and in the state--teaching is again becoming a realistic job prospect--it is anticipated that enrollment numbers and number of graduates will increase. Additionally, SIUC is in the process of negotiating with area community colleges about providing foreign language instruction. Such an arrangement should have a positive influence on program growth.

As to the justification of resources, two points are significant: (1) the actual cost of providing instruction for graduates is minimal because the courses offered only for graduate students are generally taught as an overload, and (2) many of the graduate students, as they receive training under our supervision, are highly productive as teaching assistants when they teach beginning language classes. In reality, approximately four new faculty members would have to be employed to cover the courses now taught by those graduate assistants who are also graduate students in the foreign language programs.

These faculty would cost the University approximately at least an additional \$36,000 a year. These are dollars to be spent beyond those used for graduate assistants.

As to the department's meeting student interests and objectives, the recent review of the department has shown that it is successful in this respect:

The morale of both undergraduate and graduate students appears to be high. The students interviewed by the review team expressed only positive comments concerning the faculty, their teaching methods, their concern for students, the program of study, and the general operation of the department.

With regard to the graduates' success in pursuing their career goals, an analysis of our data shows that of the graduates in French, German, and Spanish from 1978 to 1984, approximately 80% have found suitable employment or are pursuing graduate study.

As to our graduates' qualifications in another field, our records show that approximately 50% have qualifications in another field.

3. The University proposes, while it is retaining the programs, to monitor them for a period of three years, starting in 1985-86, and to report to the Southern Illinois University Board of Trustees in the Fall of 1988 with regard to the following goals:

- (1) providing foreign language instruction to area community colleges;
- (2) encouraging graduate students to acquire qualifications in another field, e.g., establishing graduate level minors for students in other areas;
- (3) attracting in-service teachers to upgrade their qualifications; and
- (4) keeping track of cost effectiveness from year to year.

At the end of the three-year period, each of the three programs will be evaluated individually with regard to the criteria outlined above. On the basis of this evaluation, it will be decided as to which programs warrant maintaining individually and which might be combined with the M.A. in Foreign Languages.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
BOILER REHABILITATION, CENTRAL STEAM PLANT, SIUC

Summary

This matter seeks project and budget approval to rehabilitate the four boilers at the Central Steam Plant. The estimated cost of these repairs is \$600,000.

Funding for these repairs will be from state appropriations through the Physical Plant Service account. This project will consist of four phases with funding based upon the availability of repair and maintenance funds.

This matter further requests authority to use the Physical Plant Engineering Services for the preparation of plans and specifications for all phases of this project.

In addition, this matter requests that, upon recommendation of the Architecture and Design Committee, members of the Executive Committee of the Board be authorized to approve the plans and specifications and to award the contract for Phase I, or the first boiler.

Rationale for Adoption

The Central Steam Plant contains four coal-fired boilers, each providing 80,000 pounds of steam per hour. Two of the boilers were installed in 1964, and the remaining two were installed in 1966. The advanced age and the constant use of these units has caused significant deterioration of the exterior plating, or boiler "skins," which has in turn lowered the operating efficiency of each unit and brought about concerns for personnel safety due to escaping flue gases in the upper levels of the plant. In addition, the interior insulation and baffles, which are both made of refractory brick, have decomposed causing the normal heat transfer process to be restricted and thereby causing a further loss of operating efficiency.

This project brings together a carefully scheduled construction program that takes maximum advantage of semiannual periods of low steam demand, and combines it with a sound schedule of funding, which will occur over three or four fiscal years.

It is desirable to make the repairs to the first boiler during May and June, 1985. In order to meet that schedule, the Board is being requested to authorize members of the Executive Committee to approve the plans and specifications and to award the contract for that first phase. The remainder of the schedule calls for the second phase of work to be done during September and October, 1985, the third phase during May and June, 1986, and the final phase during September and October, 1986.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to rehabilitate all four boilers at the Central Steam Plant, SIUC, be and is hereby approved at an estimated total cost of \$600,000.
- (2) Funding for this project shall be from state appropriations through the Physical Plant Service account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (4) After favorable recommendations by members of the Architecture and Design Committee, members of the Executive Committee of the Board of Trustees be and are hereby authorized to approve the plans and specifications and to award a contract for the first phase of this project.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: CONSTRUCTION
OF BUILDING FOR FISHERIES RESEARCH LABORATORY, SIUC

Summary

This matter seeks project and budget approval for the construction of a building to house the operations of the Fisheries Research Laboratory. The estimated cost of this project is \$150,000.

Funding for this project will come from state appropriations through the Physical Plant Service account.

This matter further requests authority for the plans and specifications to be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The Cooperative Fisheries Research Laboratory has been a major element in the growth and improvements to fish production throughout the area for many years. The accomplishments of the laboratory in such areas as fish diets, fish management, water pollution, and other fish culture works have been restricted to research operations performed during the summer months in outdoor facilities.

This project will consolidate several of the existing research operations into one indoor location and at the same time greatly increase the research capabilities. In addition, research schedules can be expanded beyond the summer months to mutually benefit the academic instructional programs in fisheries and wildlife resources.

The building will be erected at the McLafferty Road service center, and it will be adjacent to the present fisheries field equipment building. The one-story, metal building will be 54 feet by 173 feet and will contain 9,340 square feet.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Director of the Cooperative Fisheries Research Laboratory, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct a building for the operations of the Cooperative Fisheries Research Laboratory, SIUC, be and is hereby approved at an estimated cost of \$150,000.
- (2) Funding for this project shall be from state appropriations through the Physical Plant Service account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEERS: LABORATORY DEVELOPMENT, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks approval for a project to develop a group of research laboratory modules on the fourth floor of the Medical Instructional Facility (MIF), Springfield. The construction and the funding will be phased over three fiscal years, and the cost is estimated at \$637,000. Funds to support this project will come from appropriated and from nonappropriated funds.

This matter further seeks approval for the plans and specifications for the first phase of this project to be prepared by the School of Medicine engineering staff. Recommendations for an engineering firm for the remaining phases of work will be submitted at a later time.

Rationale for Adoption

The School of Medicine has been confronted with a shortage of research laboratories for several years. This problem of limited research space was cited in the school's last accreditation review. In an effort to correct the problem, a plan was developed that would relocate faculty and administrative offices from MIF into leased facilities at 913 North Rutledge, formerly the Rutledge Manor building. The vacated space in MIF would then be remodeled into research laboratories for the basic science and clinical faculty and for attracting additional faculty.

The initial phase of that overall plan is now complete; the renovations at 913 North Rutledge have been completed and the offices have been relocated. Project approval is now requested for the remaining phases of the plan, which will remodel approximately 4,000 square feet on the fourth floor of MIF, and will convert that space into the needed research laboratories.

The project is presently scheduled through three fiscal years, FY 1985-FY 1987, and will consist of as many as six phases depending upon the availability of funds and the demand for the facilities. The first phase will cost approximately \$62,000 and will provide relocation and renovation costs for several units within MIF. Funding will be from appropriated and non-appropriated sources. Approval is also presently requested for the plans and specifications for this first phase of the project to be prepared by the School of Medicine engineering staff.

The next major phase will cost approximately \$195,000, and it will provide the basic rough-in work for partitions, utilities, and air handling systems. The remaining phases will provide for the casework and other special needs in the six laboratory modules at an estimated cost of \$360,000. The process leading up to the selection of an architectural/engineering firm for the design work of the major parts of this project has begun, and that information will be presented to the Architecture and Design Committee within the near future. The estimated cost for this service is \$20,000. Funding for the major parts of this project will be from a combination of appropriated and nonappropriated sources available to the School of Medicine and funds held by the SIU Foundation for use by the School of Medicine. Efforts will be made to secure additional appropriated funding through the capital RAMP process for the FY 1987 phase of the project and funding will also be sought from private donors.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been reviewed and is recommended by the Special Resource Advisory Group of the School of Medicine Executive Committee, the Director of Facilities and Services, the Associate Dean for Administration and Planning, the Associate Dean for Research, the Associate Dean for Educational Affairs, the Dean and Provost, all of the School of Medicine; and the Vice-President for Campus Services, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for the development of research laboratories on the fourth floor of the Medical Instructional Facility for the School of Medicine at Springfield and associated renovations be and is hereby approved at an estimated cost of \$637,000.
- (2) Funding for this project shall be from appropriated and non-appropriated funds through the School of Medicine Physical Plant account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the design work for the first phase to be performed by the School of Medicine engineering staff.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISION OF JOINT PURCHASING RULES

Summary

The Illinois Purchasing Act requires that all purchases be made in accordance with purchasing rules (formerly purchasing regulations) enacted by individual agencies. In 1975 each of the state university systems adopted a uniform set of joint regulations which, with piecemeal amendments, have governed all university purchasing since that time. A complete rewriting and updating of these regulations was undertaken several years ago by the Purchasing Advisory Council of the Illinois Educational Consortium, and over the past year that draft has been reworked several times by both the System Financial Officers and System Legal Counsels. The final form of that revision is presented today for the Board's approval.

Rationale for Adoption

The changes proposed are to clarify language, to shorten and simplify, to reorganize, to comply with amendments to the Purchasing Act and applicable federal statutes, and to implement knowledge gained by experience. Uniform rules for all senior higher education systems will facilitate joint purchasing, will make judicial precedents from one system more clearly applicable to the others, and will provide a united front in seeking approval of our rules by the Illinois Department of Central Management Services and the Joint Committee on Administrative Rules. The University of Illinois has already adopted these rules and the Board of Governors will consider them in February.

Considerations Against Adoption

In compromising for the sake of uniformity, each system representative has had to yield on procedural and language preferences in favor of a consensus position.

Constituency Involvement

Not pertinent to this matter.

Resolution

WHEREAS, A uniform set of revised joint purchasing rules for the state university systems has been drafted by representatives of the senior systems of higher education of this state and is proposed for adoption by each such system; and

WHEREAS, Uniform rules will facilitate joint purchasing, uniform interpretations, and defensibility of purchasing rules;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the uniform purchasing rules as today before this Board (proposed for publication in the Illinois Register as Title 44, Subtitle B, Chapter II, Part 525), be and are hereby approved and adopted, to become effective upon approval of the Illinois Department of Central Management Services and review and final publication in accordance with the Illinois Administrative Procedure Act.

PROJECT APPROVAL AND APPROVAL OF PLANS AND SPECIFICATIONS:

MODIFICATIONS TO PARKING LOTS A AND D, SIUE

(TABLE 10.0, FISCAL YEAR 1985 RAMP)

Summary

This matter seeks approval for a capital project to modify and expand parking lots A and D on the SIUE campus. Total costs for the project are estimated to be \$316,000, to be funded from SIUE parking and traffic revenue funds. Further, the matter seeks approval for the plans and specifications for the project and authorization to seek Illinois Board of Higher Education approval of the project as a noninstructional capital improvement.

Rationale for Adoption

The parking lot modifications proposed herein result from construction of the Vadalabene Center. The project would construct a new access road (to replace the existing one) from Circle Drive to service the lots and improve traffic flow; improve pedestrian walkways from the core buildings to the Vadalabene Center; increase by 76 the total number of parking spaces including 12 handicapped and 32 metered spaces adjacent to Buildings II and III; and install additional high mount lighting in the lots.

During early stages of construction of the Vadalabene Center a similar project was developed and approved by this Board on June 9, 1983 as

part of the Fiscal Year 1984 capital budget. The proposed project is being resubmitted for approval because it modifies the original project and the project budget has increased from \$150,000 to \$316,000.

Because of the nature of the project, outside architectural and engineering services were not required. Plans and specifications have been developed by SIUE Plant Operations personnel. Mr. Charles Pulley, AIA, has reviewed the plans and specifications for this project and recommends their approval, and a copy has been filed with the Office of the Board of Trustees.

University officers propose to resubmit the project for IBHE approval because of the project modifications and the budget increase for the project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been reviewed and approved by the Physical Facilities Committee of the University Planning and Budget Council, and the Parking and Traffic Committee. The matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project to modify parking lots A and D on the campus of Southern Illinois University at Edwardsville be and is hereby approved as presented to the Board this date, with a budget in the total amount of \$316,000 to be funded from SIUE parking and traffic revenue funds.
- (2) Plans and specifications for the capital project approved herein be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with the plans and specifications approved.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
- (4) The capital project herein approved be resubmitted for approval to the Illinois Board of Higher Education as a noninstructional capital project.

Table 10.0
Plans for Noninstructional Capital Improvements
System Southern Illinois University Institution Southern Illinois University at Edwardsville
Campus Edwardsville

<u>Project Name/Description/Budget Category</u>	<u>Anticipated Sources of Funds</u>	<u>Total Project Cost</u>
For modification, expansion, and improvement of parking lots A and D. The project includes, but not limited to, two new access roads with passenger drop-off and turn-around areas, wide pedestrian walkways for emergency vehicle access, performance area, plaza area, culverts, light poles, bituminous concrete, adjusting manholes, catch basins and valve boxes, seeding, sodding, and landscaping.	Revenue from sale of parking decals and parking fines.	\$316,000

SELECTION OF ARCHITECT: CHILD CARE CENTER, SIUE

Summary

This matter seeks approval for retention of the architectural and engineering firm to provide design services for the capital project to construct a Child Care Center on the Edwardsville campus, SIUE.

The budget for the project, in the amount of \$280,500, will be funded jointly from SIUE Student Welfare and Recreation Facility Trust Fund monies and from internal operating funds (\$180,000 and \$100,500, respectively). The facility will be located in the area south of the campus water tower and north of Circle Drive.

Rationale for Adoption

At its September 13, 1984 meeting, the Board granted approval of the Child Care Center project and authorized the President of SIUE to proceed with planning. At its October 11, 1984 meeting, the Board approved transmittal of an outline of the project plans, including the anticipated source of funding, to the Illinois Board of Higher Education with a request for that body's approval. Approval of the project, including funding and plans for financing operating costs, was granted by the IBHE at its December 4, 1984 meeting.

The University invited twenty-one architectural and engineering firms in the southwestern Illinois region to submit credentials if they were interested in the project. Thirteen firms responded. A selection committee screened the credentials of these companies and invited five for interviews on campus. Following these interviews, three firms were recommended to the President who advised the Architecture and Design Committee of the recommendation and invited comments before continuing the selection process.

The three recommended firms were invited to campus for second interviews. The recommendation made here is based on information gathered in these interviews and subsequent discussions between the President and University officers.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Physical Facilities Committee of the University Planning and Budget Council reviewed the project proposal prior to its submission to the Board at its September 13, 1984 meeting. The selection committee included a representative of the Office of the Vice-President and Provost, the Dean of Students, the Coordinator of the Child Care Center, and representatives of the Office of Planning and Resource Management and Plant Engineering unit of the Office of Plant Operations. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Harold L. LePere and Associates, Belleville, Illinois, be and is hereby approved for retention to provide architectural and engineering services in connection with the capital project, Child Care Center, SIUE, with fees not to exceed those provided for in the fee schedule approved by the Southern Illinois Chapter of the American Institute of Architects.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SELECTION OF ARCHITECT: OUTDOOR SWIMMING POOL, SIUE

Summary

This matter seeks approval for retention of the architectural and engineering firm to provide design services for the capital project to construct an outdoor swimming pool on the Edwardsville campus, SIUE.

The budget for the project, in the amount of \$425,000, will be funded from SIUE Student Welfare and Recreation Facility Trust Fund monies. The pool will be located at the Tower Lake Recreation Peninsula.

Rationale for Adoption

At its February 9, 1984 meeting, the Board granted approval of the swimming pool project and authorized the President of SIUE to proceed with planning. The Board had earlier (April 9, 1981) requested Illinois Board of Higher Education approval of the project. Approval of the project was granted by the IBHE at its May 5, 1981 meeting.

The University invited eleven architectural and engineering firms in the southwestern Illinois region to submit proposals for the project. Ten companies indicated interest. A selection committee screened the credentials of these firms and recommended that four of them be invited to campus for interviews. The President advised the Architecture and Design Committee of this recommendation and invited comments before continuing the selection process. Following on-campus interviews, the committee recommended two firms to the President.

The two finalists were invited to campus for second interviews. The recommendation made here is based on information gathered in the interviews and subsequent discussions between the President and University officers.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project proposal was initiated and funding sources recommended by the SIUE Student Senate and the Campus Recreation Office. The architectural and engineering firm selection committee included the SIUE student member of the Board of Trustees, a member of the Physical Facilities Committee of the University Planning and Budget Council, the Dean of Students, and representatives of the Office of the Vice-President and Provost, Planning and Resource Management, and Plant Operations. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Booker Associates, Incorporated of Illinois, Fairfield Heights, Illinois, be and is hereby approved for retention to provide architectural and engineering services in connection with the capital project, Tower Lake Swimming Pool, with fees not to exceed those provided for in the fee schedule approved by the Southern Illinois Chapter of the American Institute of Architects.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ARCHITECT: REPAIR OF UNDERGROUND HALLWAY, BUILDINGS II AND III, SIUE

Summary

This matter proposes that the Board of Trustees recommend to the Illinois Capital Development Board the architectural and engineering firm to provide design and specification services for the capital project to correct subsidence and leakage problems associated with the underground hallway between Classroom Buildings II and III on the Edwardsville campus, SIUE. Funds in the amount of \$390,800 were appropriated for the project to the Capital Development Board for FY 1985.

Rationale for Adoption

The University invited seventeen architectural and engineering firms in the fourteen-county southwestern Illinois area to submit credentials if they were interested in the project. Seven firms responded to the invitation. All were pre-qualified with the Capital Development Board.

A screening committee reviewed the qualifications of the firms and invited four companies to campus for interviews. Following these interviews, two firms were recommended to the President who advised the Architecture and Design Committee of the recommendation and invited comments before continuing the selection process.

The two firms were invited to campus for second interviews. The recommendation made here is based on the information gathered in these interviews and subsequent discussions between the President and University officers.

Although the Capital Development Board is the contracting agency for this project, it encourages the University to recommend the architectural firm.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included a member of the Physical Facilities Committee of the University Planning and Budget Council, a representative of the Office of Supporting Services, and a staff member of the Office of Planning and Resource Management. This matter is recommended for adoption by the Director of Supporting Services, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of David A. Loyet and Associates, Highland, Illinois, be recommended to the Illinois Capital Development Board for retention as architect for the capital development project to correct subsidence and leakage problems associated with the underground hallway between Classroom Buildings II and III on the Edwardsville campus, SIUE, as appropriated in the Capital Development Board FY 1985 budget.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, November and December, 1984, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and the Office of the Chancellor; and the approval of Minutes of the Meeting held December 13,

1984; Response to the Illinois Board of Higher Education Report on Programs Reviewed by Public Universities During 1982-83: B.A. and B.S. in Russian, SIUC; Response to the Illinois Board of Higher Education Report on Programs Reviewed by Public Universities During 1982-83: M.A. in French; M.A. in German; and M.A. in Spanish, SIUC; Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Central Steam Plant, SIUC; Project Approval and Selection of Architect: Construction of Building for Fisheries Research Laboratory, SIUC; Project Approval and Selection of Engineers: Laboratory Development, Springfield Medical Campus, SIUC; Revision of Joint Purchasing Rules; Project Approval and Approval of Plans and Specifications: Modifications to Parking Lots A and D, SIUE (Table 10.0, Fiscal Year 1985 RAMP); Selection of Architect: Child Care Center, SIUE; Selection of Architect: Outdoor Swimming Pool, SIUE; and Recommendation of Architect: Repair of Underground Hallway, Buildings II and III, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1986

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 8, 1985, formally recommended a general 5% increase in tuition at public universities for FY-86, an increase which is commensurate with the Higher Education Price Index for Fiscal Year 1984. This recommended increase will provide about \$9.0 million of a total proposed FY-86 increase amounting to about \$97.8 million for public universities.

The balance of this matter provides a display of tuition and required fees at SIU over the past fourteen years, a presentation of current and projected FY-86 academic year tuition rates, and a comment on the characteristics of the tuition increase situation. Action by the Board of Trustees on tuition levels for FY-86 is necessary as soon as possible to support appropriation procedures in the forthcoming legislative session.

SIU System Tuition and Required Fees Since Fiscal Year 1972

Since Fiscal Year 1972, tuition and required fees at SIUC and SIUE have increased by 148.2% and 116.9%, respectively; as compared to the 156.2% increase in the Consumer Price Index for the same period. Below is a listing of the academic-year tuition for a full-time resident undergraduate student for Fiscal Year 1972 through Fiscal Year 1985 (not included are the additional costs of housing, books and supplies, travel, incidental costs of living, etc.):

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	160.50	589.50
1973-74	429.00	151.50	580.50
1974-75	428.00	150.00	578.00
1975-76	428.00	171.50	599.50
1976-77	428.00	171.50	599.50
1977-78	524.00	218.50	742.50
1978-79	524.00	218.50	742.50
1979-80	574.00	283.80	857.80
1980-81	622.00	320.10	942.10
1981-82	703.20	346.80	1,050.00
1982-83	810.00	400.00	1,210.00
1983-84	894.00	413.20	1,307.20
1984-85	954.00	471.90	1,425.90

<u>SIUE</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	157.00	586.00
1973-74	429.00	165.00	594.00
1974-75	429.00	165.00	594.00
1975-76	429.00	169.00	598.00
1976-77	429.00	171.00	600.00
1977-78	519.00	171.00	690.00
1978-79	519.00	171.00	690.00
1979-80	567.00	222.90	789.90
1980-81	615.00	250.35	865.35
1981-82	696.00	259.35	955.35
1982-83	798.00	296.70	1,094.70
1983-84	882.00	306.75	1,188.75
1984-85	939.45	306.75	1,246.20

Fiscal Year 1986 Tuition Rates

The attached Table 1 provides a summary of the projected FY-86 academic-year rates at a general 5% increase level. The recommended rates were determined by SIUC and SIUE to be those necessary to generate the tuition dollars called for by the IBHE recommended funding level in the SIU operating budget for FY-86.

Comment

Review of tuition increase possibilities for FY-86 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 5% increase recommended by the IBHE is in practice an acceptable increase on the basis of well-established state higher education policy. Needed are funds to support the mission of higher education in the state as well as the specific missions of the institutions within the SIU System.

The consequences of making no tuition increase at all, or even an increase below the level recommended by the IBHE, are straight-forward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$1.5 million in budgeted funding for SIU.

If the level of income funding included in the IBHE budget recommendations is not achieved, then the System faces the consequences of diminished efforts to meet its educational responsibilities while other systems move forward in dealing with their problems because more funding is available through their tuition increase action.

Specifically, however, the alternatives for tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level being recommended provides a significantly helpful level of additional resources and has the added political advantage of conforming to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. (Last year attention was drawn when we did not increase our tuition above the recommended level, as the other systems did.) Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage is an unhappy and difficult problem which marks any tuition increase in a time when some increase is necessary.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Table 1

Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-85 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-86 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$ 954.00	\$ 54.00	\$1,008.00
Law	1,128.00	60.00	1,188.00
Medicine ^(b)	3,963.00	198.00	4,161.00
SIUE			
Undergraduate	939.45	46.95	986.40
Graduate	1,006.50	50.40	1,056.90
Dental	1,848.00	93.00	1,941.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is $9 \times \$1,321.00$ or \$11,889.00; proposed tuition will be $9 \times \$1,387.00$ or \$12,483.00.

Mr. Rowe explained that the Statutes clearly give the Board of Trustees the right to set tuition, but the legislature took away that authority when it created the Illinois Board of Higher Education. He stated that this Board had argued about tuition increases and had tried to hold them to a minimum. He commented that that was the case last year.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, congratulated the Board for holding the tuition increase last year to the lowest of any of the institutions. He stated that tuition increases adversely affect graduate students in two different ways: graduate students who pay tuition must suffer through the increase; and if increases reduce the number of undergraduates, that diminishes the demand for graduate assistants. He explained that GPSC had officially supported the Governor's budget and

that letters had been sent to Governor Thompson and state representatives asking them to lobby strongly for the passage of the Governor's budget. He explained that higher education's needs have been identified, but have not been satisfied; its service has been utilized, but not optimized; and its potential idealized but not realized. He urged everyone to actively secure the appropriate level of state funding for higher education and to actively prevent the proposed cuts in federal funding for higher education. He reported that 85% of SIUC's students receive financial aid and less than 5% of SIUC's students go to Florida or Texas on organized trips through either the Student Programming Council or private trip facilitators.

Mr. Andy Leighton, President of the Undergraduate Student Organization, SIUC, thanked all the people from SIUC that came and made the presentation to the Board. He reported that there was no Student Senate Resolution on the tuition increase, but anticipated that there would be one before the next Board meeting. He suggested that there were amendments to the matter which he hoped would be included. He encouraged members of the Board to accept an invitation from the Student Senate to come to SIUC for a tuition hearing on February 28 or at least prior to March 8.

Mr. Rowe stated that he appreciated the invitation to attend a hearing regarding tuition, but he didn't know whether Board members could arrange their schedules to attend the hearing. He suggested that it might be more economical and feasible to invite members to meet with constituencies the evening before a Board meeting.

Mr. Goodnick suggested that alternatives to tuition and fee increases, as well as supporting strong student financial assistance programs at the institutional, state, and federal levels, should be sought to help insure access. He continued that fund-raising activities aimed at SIU alumni could

result in raising a substantial amount of revenue to offset the tuition increase and possibly still have money left to utilize in other areas such as faculty salaries.

Mr. Rowe explained that this item would appear on the March agenda of the Board of Trustees for action.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, the following report was presented to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS
FOR FISCAL YEAR 1986

The Illinois Board of Higher Education, at its January 8, 1985 meeting, approved a Fiscal Year 1986 operations and grants budget recommendation of \$1.551 billion for higher education. This budget contains increases of \$200.5 million for all components of higher education, a 14.8% increase from Fiscal Year 1985. Of this increase, \$97.8 million is recommended for universities, an increase of 10.1% from Fiscal Year 1985 appropriations of \$963.7 million. Attached as Table I is a summary of the recommended increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY 1985 APPROPRIATION BASE

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university showing an overfunding exceeding 5% of that university's adjusted instructional cost base. The adjustment equals 50% of the overfunding amount indicated by the IBHE cost analysis. The two universities negatively affected were Governor's State and Sangamon State. For the first time since the recommendation of the FY 1980 budget, no SIU university is being recommended for a negative adjustment.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated

revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for negative base adjustments of \$23,900 and \$12,200, respectively.

Health Program Base Adjustments

As in previous years, the Fiscal Year 1986 recommendations include base adjustments to reflect enrollment decreases and to help finance programmatic improvements in health education. These adjustments are a result of IBHE resolutions to keep medical school enrollments at or below the 1980 entering class level and to finance programmatic initiatives in health education within the existing resources committed to these programs.

The negative base adjustment of \$196,300 to the Southern Illinois University School of Medicine is the last of a series of reductions made because previously financed enrollment increases were not realized. Planned reductions for the School of Dental Medicine are no longer necessary, SIUE having completed its phased reductions in FY-85.

Cost Recovery Instruction

For FY-86 a positive base adjustment of \$454,800 is required for cost and salary increases and some program expansion in cost recovery instructional programs offered by the Southern Illinois University campuses. SIUC received a positive recommended adjustment of \$634,300 and SIUE a negative recommended adjustment of \$179,500, resulting in a net positive adjustment of \$454,800 for the SIU System.

Other Adjustments

Other adjustments to the FY-85 Appropriations for Universities included: 1) a negative tuition waiver adjustment for the Board of Governors in the amount of \$34,600 to insure that General Revenue funds do not subsidize tuition waivers above the established limit; 2) a positive coal conversion adjustment for the Board of Governors to correct an earlier overestimation of savings from a project at Western Illinois University; and 3) a positive technical adjustment reallocation for the Board of Governors of \$300,000 to allow an increase in spending authority for the Cooperative Computing Center.

RECOMMENDED INCREASES

Salary Increases

The 8% (on 95% of base) being recommended will continue to offset the difference between increases and inflation experiences during the mid-1970's and early-1980's. Erosion of Illinois faculty and staff salaries was essentially halted in FY 1984, but in FY 1985 these salaries were still 2.5% below the median provided by comparable institutions in other states. This increase is an attempt to begin making up that difference.

General Cost

The increase recommended for this portion of universities' budgets is 5%. This percent should be sufficient to meet projected increases for

Fiscal Year 1986. It will not, however, reduce accumulated deficiencies in the categories of equipment, supplies, and the repair and maintenance of physical facilities.

Utility Cost

This cost increase represents a weighted increase of 6.1% over the state funded Fiscal Year 1985 base. The cost increases recommended for specific campuses are based upon projected increases of 7% for electricity and 5% for natural gas and all other utility expenditures. The weighted average utility rate increase recommended for each university varies depending on the mix of fuels used at each campus.

Library Cost

A 10% increase above FY-85 budgets is recommended to help restore some of the purchasing power lost in recent years due to rapid cost increases for library materials. For SIUC and SIUE this will mean increases of \$241,100 and \$46,600, respectively.

Operation and Maintenance for New Buildings

These funds are established each year. For succeeding years, funds so established become part of the base. For FY-86 SIUC will receive \$23,800 to operate the Rutledge Manor at the School of Medicine.

Program and Institutional Support

A total of \$29,502,100 is recommended to improve the quality of academic programs at public universities. Of this total, \$5,177,100 is being recommended for SIU. Table IV details the distribution of these funds.

Four major goals have been established for FY 1986 program and institutional support recommendations. They are: 1) improving the quality of undergraduate instruction; 2) direct contributions to economic development in Illinois; 3) advancing minority educational achievement; and 4) initiatives for improving elementary and secondary schools.

SUMMARY TABLES

The attached Table II summarizes the IBHE FY-86 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

In addition to the \$191.6 million being recommended for SIU as shown on Table III, one other item of interest shown on Table I should be noted. Retirement contributions are being recommended at the gross benefit payout level of \$123.4 million. In addition, \$2.1 million are recommended to fund Senate Joint Resolution 33. These recommendations require a total increase of \$61.0 million above the 1985 appropriation level.

Another item that should be noted is that the IBHE Capital Budget Recommendations include \$20 million of General Revenue Funds that have been allocated for repair and renovation of the physical facilities at the various public universities. For the SIU System this will add \$2,995,900 to the operating budget; \$2,196,600 for SIUC and \$799,300 for SIUE.

TABLE I
SUMMARY OF IBHE FY-86 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION

(in thousands of dollars)

Resource Requirements	FY-85 Appropriations	FY-86 Recommendations	Recommended Increases	
			Dollar	Percentage
Universities	\$ 963,680.5 ¹	\$1,061,448.9	\$ 97,768.4	10.15
Community Colleges	167,207.5	187,275.3	20,067.8	12.00
Illinois State Scholarship Commission ²	120,653.0	139,288.5	18,635.5	15.45
Financial Assistance to Private Institutions	12,000.0	13,000.0	1,000.0	8.33
Health Education Grants	18,578.7	19,646.2	1,067.5	5.75
Institutional Grants Program	2,301.2	3,130.0	828.8	36.02
Board of Higher Education	1,711.4	1,845.0	133.6	7.81
Subtotal - Educational Operations and Grants	\$1,286,132.3	\$1,425,633.9	\$139,501.6	10.85
Retirement	64,538.0	125,523.1	60,985.1	94.49
TOTAL	\$1,350,670.3	\$1,551,157.0	\$200,486.7	14.84
<u>Source of Appropriated Funds</u>				
General Revenue Fund	\$1,120,776.1	\$1,309,455.7	\$188,679.6	16.83
Income Fund	204,033.9	212,754.5	8,720.6	4.27
Other	25,860.3	28,946.8	3,086.5	11.94

¹Includes a supplemental appropriation of \$1.0 million for the Center for Supercomputing Research and Development at the University of Illinois at Urbana/Champaign.

²Excludes appropriations for federal loan reimbursements in order to facilitate year-to-year comparisons. No General Revenue Funds are expended for this purpose.

TABLE II
SUMMARY OF IBHE FY-86 OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-85 Appropriations	\$155,853.5	\$168,697.4	\$174,411.4	\$464,718.2	\$ 963,680.5
Adjustments to FY-85 Appropriations					
Implementation of Financial Guidelines	8.0	(669.5)	(36.1)	63.3	(634.3)
Comparative Cost Adjustment	(122.5)	(253.6)			(376.1)
Tuition Waiver Adjustment	(34.6)				(34.6)
Health Programs Reduction			(196.3)		(196.3)
Cost Recovery Instruction			454.8		454.8
Coal Conversion	65.0				65.0
Appropriation Reallocation	300.0				300.0
Total Adjustments	\$ 215.9	\$ (923.1)	\$ 222.4	\$ 63.3	\$ (421.5)
Percent of Recommended Adjustments	0.14	(0.55)	0.13	0.01	(0.04)
Recommended Increases					
Salary Increase	\$ 9,033.6	\$ 9,785.9	\$ 9,484.0	\$ 26,933.0	\$ 55,236.5
General Cost Increase	1,090.5	1,279.7	1,421.8	2,872.8	6,664.8
Utility Cost Increase	580.3	645.8	598.7	2,270.9	4,095.7
Library Cost Increase	260.2	364.4	287.7	621.4	1,533.7
Coop. Computer Center Cost Increase	178.6				178.6
O & M for New Buildings	80.5	13.4	23.8	860.8	978.5
Program and Institutional Support	4,597.1	5,081.1	5,177.1	14,646.8	29,502.1
Total Increases	\$ 15,820.8	\$ 17,170.3	\$ 16,993.1	\$ 48,205.7	\$ 98,189.9
Percent of Recommended Increases	10.15	10.18	9.74	10.37	10.19
Net Change from FY-85	\$ 16,036.7	\$ 16,247.2	\$ 17,215.5	\$ 48,269.0	\$ 97,768.4
Percent of Net Change	10.29	9.63	9.87	10.39	10.15
FY-86 Appropriation Recommendation	\$171,890.2	\$184,944.6	\$191,626.9	\$512,987.2	\$1,061,448.9

TABLE III

SUMMARY OF IBHE FY-86 OPERATING BUDGET RECOMMENDATIONS FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-85 Appropriations	\$123,160.2	\$ 49,846.2	\$1,405.0	\$174,411.4
Adjustments to FY-85 Appropriations				
Implementation of Financial Guidelines	(23.9)	(12.2)		(36.1)
Health Programs Reduction	(196.3)			(196.3)
Cost Recovery Instruction	634.3	(179.5)		454.8
Total Adjustments	\$ 414.1	\$ (191.7)	\$ 0.0	\$ 222.4
Percent of Recommended Adjustments	0.34	(0.38)	0.00	0.13
Recommended Increases				
Salary Increase	\$ 6,643.9	\$ 2,760.5	\$ 79.6	\$ 9,484.0
General Cost Increase	974.1	429.8	17.9	1,421.8
Utility Cost Increase	411.5	187.2		598.7
Library Cost Increase	241.1	46.6		287.7
O & M for New Buildings	23.8			23.8
Program and Institutional Support	3,698.5	1,413.6	65.0	5,177.1
Total Increases	\$11,992.9	\$ 4,837.7	\$ 162.5	\$ 16,993.1
Percent of Recommended Increases	9.74	9.71	11.57	9.74
Net Change from FY-85	\$ 12,407.0	\$ 4,646.0	\$ 162.5	\$ 17,215.5
Percent of Net Change	10.07	9.32	11.57	9.8
FY-86 Appropriation Recommendation	\$135,567.2	\$ 54,492.2	\$1,567.5	\$191,626.9
Source of Appropriated Funds				
General Revenue Fund	\$103,002.5	\$ 44,100.9	\$1,567.5	\$148,670.9
Income Fund	32,564.7	10,391.3		42,956.0
Total	\$135,567.2	\$ 54,492.2	\$1,567.5	\$191,626.9

TABLE IV

SUMMARY OF IBHE FY-86 PROGRAM AND INSTITUTIONAL SUPPORT RECOMMENDATIONS
FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)

SIUC

Cooperative Effort to Improve Elementary and Secondary Teaching	\$ 330.0
Ph.D. in Engineering Science	206.0
Honors Program Enhancement	150.0
Computer Science	150.0
Engineering and Technology	801.0
Computing Affairs	400.0
Equipment	122.5
School of Medicine Equipment	400.0
Undergraduate Program Quality	739.0
Access for Minority Students	200.0
Instructional Laboratory Equipment	200.0
	<u>\$3,698.5</u>

SIUE

M.B.A. - Rend Lake	\$ 62.0
M.S. in Management Information Systems	75.0
B.S. in Engineering (CE, EE, IE)	124.0
Summer Graduate Program Medical-Surgical Nursing	42.9
Labor and Management Support	50.0
Data Processing and Computing	150.0
Center for Advanced Manufacturing and Production	248.0
Undergraduate Program Quality	299.1
School Improvement Program	287.6
College Awareness Program	75.0
	<u>\$1,413.6</u>

Office of the Chancellor

Computing Support	\$ 65.0
Total	<u>\$5,177.1</u>

Chancellor Shaw stated that he was pleased with the programmatic emphasis, the emphasis on improving the quality of undergraduate education, on enhancing economic development, on advancing minority educational achievement, and on supporting initiatives for better schools. He commented that the IBHE staff had done an outstanding job in emphasizing these areas in the overall budget proposal. He stated that he was looking forward to the most positive recommendation from Governor Thompson on the budget recommendations that has been received during his eight years. He reported that the budget recommendations provide for a full and honest 8% increase in faculty salaries, a five-year plan for repair and renovation, and approximately 75% of the program and institutional support dollars that IBHE had approved. He stated that the following had been requested and would probably be about 75% funded: IBHE recommends almost \$1,500,000, including just over \$300,000 to upgrade lab and science equipment, and \$150,000 to enhance the honors program at SIUC, aimed at improving the quality of undergraduate education; IBHE recommends over \$2,000,000, including \$1.1 million for our engineering programs, and \$248,000 for the Center for Advanced Manufacturing and Production at SIUE, for economic development; IBHE recommends \$200,000 for the SIUC project to increase access for minority students in engineering and math, and \$75,000 for the College Awareness Project at SIUE, for advancing minority educational achievement. He continued that approximately \$200,000 will be requested to help launch the Illinois Graduate Incentive program. He stated that IBHE recommends just over \$600,000 for the continuation of cooperative efforts at SIUC and for support of the school improvement program at SIUE. He reiterated that there would be cutbacks as the IBHE allocates the Governor's budget, but that Fiscal Year 1986 could be a banner year for higher education in Illinois if we can hold at the Governor's level.

Chancellor Shaw stated that the summary of the IBHE capital budget recommendations for Fiscal Year 1986 had been discussed in the Architecture and Design Committee meeting.

Regarding the financial needs situation at the federal level, Dr. Shaw stated that work should continue to keep that from occurring. He commented that there were a lot of financial aid dollars available and that parents and their children should be applying for that financial aid and not be discouraged. He stated that the financial aid program has continued even though Mr. Stockman suggested cuts four years ago.

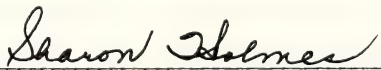
Dr. Shaw reported that Governor Thompson had unveiled a \$2.3 billion, five-year economic development plan which he is calling Build Illinois. He reported that 41 individuals had been named to an advisory group, the Build Illinois Advisory Committee, for that project, himself included. Chancellor Shaw outlined the issues which will be addressed in the plan and the proposed resources for each issue.

The Chair announced that this was Mr. Norwood's birthday and wished him many happy returns of the day.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Maple-Dogwood Rooms. Guests at the luncheon will be the Dr. Martin Luther King, Jr. Memorial Observance Committee.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:13 p.m.


Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 13, 1985

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:52 p.m., Wednesday, March 13, 1985, in Rooms 352-354 of the Holiday Inn-East, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman

The following members were absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.


Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded

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vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R.
Norwood, Harris Rowe; nay, none.

The meeting adjourned at 9:20 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 14, 1985, at 11:18 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
 Mr. William Goodnick
 Mrs. Crete B. Harvey
 Mrs. Carol Kimmel, Secretary
 Mr. Kelly Koblick
 Mr. William R. Norwood
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Dr. Michael Altekruze, representing the SIUC Faculty Senate, Dr. Robert Lehr, representing the SIUC Graduate Council, Mr. Tony Appleman, representing the SIUC Undergraduate Student Organization, and Mr. Jim McCurley, representing the SIUE Student Senate.

The Chair reported that at approximately 7:52 p.m., Wednesday, March 13, 1985, the Board of Trustees had held a special meeting at which the only business transacted was to adjourn into executive session to consider information regarding the appointment, employment or dismissal of an employee or officer. He stated that the occasion was the annual evaluation of President

Lazerson pursuant to II Statutes 5-C, and that no agenda matters for today's meeting were discussed.

Under Trustee Reports, Mr. Norwood reported that he had attended the State Universities Retirement System meetings on February 19 and 20. He reported that the SURS is the 109th largest pension plan in the United States and that there are 44,000 plus participants. He stated that the SURS had a suggested reorganization of its staff and offices. He reported that there had been an actuarial report showing that the SURS should have \$3,374,000,000 in the fund, but that it was unfunded by more than half, \$1,849,000,000. He continued that the present market value of the fund as of December 31, 1984 was \$1,649,000,000. He stated that the SURS had received several reports from some of the managers. He stated that the SURS was hopeful that the new budget would give it gross payout for the retirement system fund which would be the first time in years.

Mr. Elliott reported that he had attended the Executive Committee meeting of the SIU Foundation on March 1. He stated that the Foundation had been given a gift of the Ibendahl property which was about \$1,055,000. He continued that the giving record to the Foundation during the last year had been improved in nearly all areas. He reported that the Foundation had shown improvement and that major fund-raising programs were being discussed. He suggested that the Board consider an educational program with each of the Foundations. The Chair asked that Chancellor Shaw explore the possibility of such a program and make the arrangements.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on March 5. She stated that Governor Thompson had addressed the IBHE concerning education and his hope for the "Build Illinois" program. She stated that the Governor had highlighted the facts in these

programs and was pleased to tell the IBHE that there was an increase of 11.3% over the amount of money proposed in the 1985 budget. She stated that he detailed many of the things that he has in mind and dwelt on the fact that education was directly related to economic development of the state which he is working hard to improve. She explained that she thought that was one of the reasons for the increase in the funds for education, because the economics of the state and education of the people of the state were so intertwined. She reported that Governor Thompson had stated that this budget proposed an 8% salary increase in faculty salaries, new money for engineering at SIUC, and some capital renovations. She reported that the Governor had urged everyone to support this program through the legislature.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Lincoln Conference Room of the SIU School of Medicine at 8:15 a.m. that morning. He gave the following report:

The Finance Committee received a report on the IBHE allocation of the Governor's FY 1986 higher education budget for operations and reviewed the action regarding the revenue bond refinancing activities. The Committee was informed by Chancellor Shaw and Don Wilson about the savings. The Committee continued its discussion on computing and will discuss next month in more detail the philosophy of organization to handle computing. I volunteered to give a model for discussion and it will be circulated this week. It will not be an organizational model; it is going to be one that is based on what I think needs to be evaluated as a matter of philosophy of administration. It will discuss four areas: planning, coordination, acquisition, and use and operation. It is time to get moving. We are either going to do nothing, which is a decision in itself, or we are going to make a decision. The Committee discussed and recommends that the Board approve Item J, Tuition Rate Increases for Fiscal Year 1986 [Amendment to 4 Policies of the Board B and C]. The changes in the Board's evaluation policy will be presented at the April meeting. A draft has been circulated to members of the Board which asked for their comment by March 25.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

There were no action items today. We did have a presentation from Dean Joseph Gore, SIUE, on the School of Education, what they have been doing to upgrade the department, what their plans are, and an explanation of many of the things that they are doing. Dean Donald Beggs, SIUC, was also in attendance. It was an excellent presentation. It gave us a lot of information that we do not have an opportunity to know otherwise. Next month we will have a presentation from Dean Beggs as to the activities of the College of Education, SIUC. This is an item that at this time is very controversial all across the country. I think it is important that we understand what is going on in the College of Education and I am very grateful to the faculty who are spending a great deal of time in providing us with this information.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. He gave the following report:

The Committee has three items that it would like to have placed on the omnibus motion: Item G, Designation of the "James F. Metcalf Student Experimental Theater," SIUE; Item M, Selection of Architects and Engineers: Various Capital Projects, SIUC; and Item N, Project Approval and Selection of Architects: Fourth Floor Remodeling, Student Center, SIUC. In addition, the Committee received a report of the reallocation of priorities of the listing for capital expenditures next year. I think I agree with the reprioritizing that was done by the IBHE. In the remarks made by President Lazerson, SIUE, regarding the Wagner Complex, the Committee was unanimous in its approval of the procedures that he is following in trying to resolve this difficult problem.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of January, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

DESIGNATION OF THE "JAMES F. METCALF STUDENT EXPERIMENTAL
THEATER," SIUE

Summary

This matter seeks Board approval to designate the Student Experimental Theater building on the SIUE campus as the "James F. Metcalf Student Experimental Theater."

Rationale for Adoption

After completing his business administration degree at SIUC in 1955, Mr. James Metcalf joined the University staff in 1956. In 1963 he came to the Edwardsville campus as division chief auditor. He became director of business services in 1966, director of finance in 1968, and budget director and controller in 1971. During two periods, 1976-1977 and 1980-1981, he served as Acting Vice-President for Business Affairs at SIUE.

James Metcalf's knowledge of state and institutional finance and his diligence, ingenuity, and foresight were instrumental in the development of Southern Illinois University at Edwardsville, especially in connection with the campus' physical facilities. Within the institution, his understanding and appreciation of the needs and aspirations of students were equally important. Many, both students and staff alike, found a friend, mentor, advisor, and supporter in James Metcalf.

Of the many projects which James Metcalf saw through to completion, perhaps none was of greater interest to him than the construction of the Student Experimental Theater. Aside from his commitment as a professional, Mr. Metcalf held a deep personal interest in completion of the facility which reflected his appreciation for the value of cultural pursuits for students. It is because of his lifetime of dedicated service to the University and his particular interest in the student theater that University officials propose to name the building the "James F. Metcalf Student Experimental Theater."

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was originally submitted by the Student Senate, SIUE. It has been approved by the University Building and Facility Naming Committee. This matter is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Student Experimental Theater building on the SIUE campus be and is hereby designated the "James F. Metcalf Student Experimental Theater."

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its March 8, 1984 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Chancellor the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

After consultation with the Presidents, the Chancellor recommends this item.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Kenneth A. Shaw and Albert Somit be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Kenneth A. Shaw be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

SELECTION OF ARCHITECTS AND ENGINEERS: VARIOUS CAPITAL
PROJECTS, SIUC

Summary

This matter proposes that certain architectural and engineering firms be recommended to the Capital Development Board (CDB) to prepare the plans and specifications for four capital projects.

Rationale for Adoption

Appropriations were made to the University for certain capital projects in the FY 1984 and FY 1985 budgets, and the next step in the funding process requires the University to identify and recommend to the CDB its choice of an architectural and engineering firm for each of the projects.

A series of interviews was recently concluded with several firms who had offered their services. The details of those interviews and the subsequent recommendations by the involved University staff have been presented to the members of the Architecture and Design Committee for their review and consideration.

This matter now identifies the preferred firms for these projects and requests their recommendation to the CDB:

- (1) Livestock Teaching and Research, Part I, FY 1984 -
K. R. Rogers and Co., Belleville, Illinois.
- (2) Livestock Teaching and Research, Part II, FY 1985 -
K. R. Rogers and Co., Belleville, Illinois.
- (3) Improvements to Fire Alarm System and Microfilm Storage
Vault, FY 1985 - Buchanan, Bellows and Associates,
Bloomington, Illinois.
- (4) Replacement of Roofing Systems, FY 1985 - L. P. S.
Associates, Carbondale, Illinois.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter is initiated at the request of the Capital Development Board. These recommendations have the respective involvement of the Dean of the School of Agriculture, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of K. R. Rogers and Co., Belleville, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for the project Livestock Teaching and Research, Part I.
- (2) The firm of K. R. Rogers and Co., Belleville, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for the project Livestock Teaching and Research, Part II.
- (3) The firm of Buchanan, Bellows and Associates, Bloomington, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for the project Improvements to Fire Alarm System and Microfilm Storage Vault.
- (4) The firm of L. P. S. Associates, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board as the architect/engineer for the project Replacement of Roofing Systems.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECTS: FOURTH
FLOOR REMODELING, STUDENT CENTER, SIUC

Summary

This matter seeks project and budget approval to remodel facilities on the fourth floor of the Student Center for use by WIDB radio station and other Student Center functions.

The estimated cost of this project is \$260,000. Funding will come from student fees and operating revenues through the Center's Operation and Maintenance account. State appropriations will not be required.

This matter further seeks authorization for the plans and specifications to be prepared by Garrison . Jones Architects Inc., Carbondale, Illinois.

Rationale for Adoption

The student-operated radio station, WIDB, is presently located in Wright Hall in the University Park Residence Halls. Relocation of the station has become necessary because of other space demands for those facilities. The fourth floor of the Student Center was selected to be the new location. The proposed location offers increased space in a central facility at the hub of student activities.

In addition to this relocation, other changes within the Student Center are also desirable, and it seems appropriate to include this additional work with the project already planned. The additional parts of the project involve energy conservation, a video center, a video lounge, and the graphics center.

The total project will create approximately 12 to 15 rooms in an area of 7,500 - 8,000 square feet that presently serves as a general use area in the northwest part of the fourth floor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Undergraduate Student Organization, the Student Center Board, the WIDB Board, the Director of the Student Center, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel the fourth floor of the Student Center SIUC, be and is hereby approved at an estimated cost of \$260,000.
- (2) Funding for this project shall be from student fees and operating revenues through the Student Center Operation and Maintenance account. State appropriations will not be required.
- (3) Upon recommendation of the Architecture and Design Committee authorization is granted for the plans and specifications to be prepared by the firm of Garrison - Jones Architects Inc., Carbondale, Illinois.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held February 13 and 14, 1985; Designation of the

"James F. Metcalf Student Experimental Theater," SIUE; Waiver of Annual Meeting and Election of Directors, IEC; Selection of Architects and Engineers: Various Capital Projects, SIUC; and Project Approval and Selection of Architects: Fourth Floor Remodeling, Student Center, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson thanked the students of the University for their role in honoring Jim Metcalf by bringing forth his name to grace the student experimental theater. He continued that it was a highly appropriate designation, that Mr. Metcalf had given many years of dedicated and devoted service to the University, and in a very appropriate fashion the project that was closest to his heart was the student experimental theater. He announced that there would be a dedication of the facility sometime in the spring and that everyone in the community would be invited. He reported that for the second year in a row an SIUE graduate of the School of Education had received the Illinois Teacher of the Year Award. He reported that Robert McGuire, fine arts teacher at Cahokia High School, was the recipient of the award.

The following matter was presented:

TUITION RATE INCREASES FOR FISCAL YEAR 1986
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes tuition rate increases for Fiscal Year 1986 for The Southern Illinois University System institutions as specified in Table 1, attached.

Rationale for Adoption

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 8, 1985, formally recommended a 5% increase in tuition at public universities for FY-86, an increase which is commensurate with the Higher Education Price Index for Fiscal Year 1984. This recommended increase will provide about \$9.0 million of a total proposed FY-86 increase amounting to about \$97.8 million for public universities.

This tuition level possibility was reviewed by the Chancellor in his comments on the Notice of Proposed Tuition Rate Increases for Fiscal Year 1986 as presented to this Board at its meeting on February 14, 1985.

Review of tuition increase possibilities for FY-86 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 5% increase recommended by the IBHE is in practice an acceptable increase on the basis of well-established state higher education policy. Needed are funds to support the mission of higher education in the state as well as the specific missions of the institutions within the SIU System.

The consequences of making no tuition increase at all, or even an increase below the level recommended by the IBHE, are straight-forward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In addition, the immediate practical effect of no tuition increase would be the loss of \$1.5 million in budgeted funding for SIU.

If the level of income funding included in the IBHE budget recommendations is not achieved, then the System faces the consequences of diminished efforts to meet its educational responsibilities while other systems move forward in dealing with their problems because more funding is available through their tuition increase action.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. The IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students.

Considerations Against Adoption

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Constituency Involvement

Although constituency groups have not been systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter. Constituency representatives made presentations to the Board's Finance Committee at its February meeting.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the IBHE budget level shown in Table 1 of this matter for specified classifications of students and that the appropriate change be reflected in 4 Policies of the Board B for SIUC and 4 Policies of the Board C for SIUE, effective with the collection of tuition for Summer Sessions, 1985; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to Policies of the Board be incorporated without further action by this Board.

Table 1

Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-85 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-86 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$ 954.00	\$ 54.00	\$1,008.00
Law	1,128.00	60.00	1,188.00
Medicine ^(b)	3,963.00	198.00	4,161.00
SIUE			
Undergraduate	939.45	46.95	986.40
Graduate	1,006.50	50.40	1,056.90
Dental	1,848.00	93.00	1,941.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,321.00 or \$11,889.00; proposed tuition will be 9 x \$1,387.00 or \$12,483.00.

Chancellor Shaw stated that he had made comments at both Finance Committee meetings the last two months as well as the formal meeting of the Board in February. He suggested that SIU didn't like to see tuition raised and yet, if it is not, the institutions will be short in terms of their overall budget \$1.5 million. He stated that SIU won't be meeting its share of the compact with the state in terms of some kind of fair mixture of tuition and state revenues. He further added that with this increase, which will be pegged at last year's inflation, SIU was still the best buy in town.

Mr. Tony Appleman, representing the SIUC Undergraduate Student Organization, made the following presentation:

Today I've come before you, the honorable members of the Southern Illinois University Board of Trustees as a concerned citizen interested, as you are, in the improvement of the quality of life here in Illinois. I also speak in an attempt to voice the concerns of 20,000 undergraduate students at Southern Illinois University at Carbondale, who I proudly represent today as

a proxy for Student Body President, Andy Leighton. With all due respect to the prominent members of the Board of Trustees and their position with regard to the tuition increase, I must differ in my opinion of the situation. It would seem that your minds are already made up; indeed, that you find no other choice than to vote in favor of the higher tuition. Likewise, we have no other choice but to voice the objections of our constituents. We understand that the Governor has proposed (1) the largest budget for higher education ever with the largest single dollar increase in perhaps 15 years; and (2) we understand that the Illinois State Scholarship Commission will be granting its highest awards ever in this coming year. Further, we understand that this is entirely dependent on what the Illinois General Assembly and the Senate finally agree to. All in all, however, the financial situation looks very good for higher education in Illinois. Indeed these facts make our arguments seem unreasonable as if we are not grateful for the support we receive from the taxpayers of Illinois. Ladies and gentlemen, we are grateful. We are fortunate to be able to improve ourselves academically, culturally, and socially. It is those among us that are riding the margin of financial survival whom we fight for. Tuition and fees are a barrier to access for these people. Yes, financial aid is there for those who can find it, and then qualify for it. But what is happening to the financial aid at the federal level is truly incredible. Sixty-three percent of the SIU students currently eligible for federally subsidized student loans might be cut off in the fiscal year 1987. What does this mean for access? Stating it simply, we feel that it is a tragedy when prospective students are pushed out of the educational market due to rising costs and lowering commitments. There are people who will not return to SIU next year or who will not come at all due to the above stated reasons. We are calling upon you, the honorable members of the SIU Board to use your credibility to help us fight for what is a right not a privilege education.

Mr. Paul Ramee, SIUE Student Senator, made the following presentation:

I speak as a senator, not representing student government. Basically, I'm required to say we don't like having our money taken out of our pockets to pay increased tuition, but we also realize that we get what we pay for, and we must continue to support the quality education that comes to us from SIU Edwardsville. We only request that the Board of Trustees and the respective Universities evaluate the methods at how they handle the monies and the avenues that they come--federal, state, and the fees generated from tuition, in the supported areas. That we ask the Chancellor and the Board of Trustees to use your influence with the Illinois legislature to look at ways of developing cost saving programs. That when state and federal monies come down and the respected departments in our schools can do the job, not utilizing every penny that's been allocated that when next year's budget comes up, they aren't limited by saying, well, you did it with less money last year, you can do with less money this year. We'd like to see that the Board of Trustees can use its influence in assisting this matter and the fact that we, the students, would like the information on how all the monies are utilized because it does directly reflect upon us on the level of education by faculty and the other programs at the School. But I have to remind you of one somber thought that is going to be occurring at least to us at Edwardsville--that we have a university governance board that informed the Student Senate that within a period of time we are looking at a 25% decrease in entering level full-time students to our University. That is going to place a financial burden upon

the respective Universities. Those funds are not going to be available in the future. We would seriously ask for a pro-active stand be taken by the respective Universities, by the Chancellor, and by this Board, to be prepared for such an event, and that we prepare a sound financial makeup at this time for the benefit of our respective Universities.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, made the following presentation:

First of all, I'd like to commend the Board for their efforts that they have taken over the past couple of years, to try to keep the tuition increases to their minimal possible level. And I encourage you to continue this effort throughout the coming years, especially if such proposed cuts as President Reagan's cuts in the educational funding do go through either partially or intact which we all hope that it does not go through intact. I have taken the liberty of writing on behalf of the 3,500 graduate and professional students at Southern Illinois University at Carbondale to all 24 members of the Illinois Congressional Delegation. And if I may, I'd like to read an excerpt from that letter which I sent to them. We in Illinois are at the crossroads of greatness. Governor Thompson in his proposed FY-86 budget has provided the largest single increase for higher education funding in the past ten years. The Governor is well aware of higher education's role in Illinois' economic development. Yet all Governor Thompson's efforts may be for naught if federal funding for higher education vanishes. Moreover, Illinois received a substantial return on its federal tax dollars in the form of federal higher education support. Loss of these funds to other areas of federal budget in all probability will be equal to sending more Illinois tax dollars to other states. Please keep this in mind when discussing the federal financial aid issue at your next meeting, and when discussing this issue with your representatives and legislators.

Mr. Koblick stated that the three gentlemen who had just spoken had basically covered all the angles and he didn't think there was anything he could add to improve upon it.

Mr. Goodnick stated that he had mixed feelings in regard to this proposal. He continued that he supported the Governor's budget recommendations for increases in the student financial assistance programs and that he understood the Board's position in regard to the IBHE recommendations and the need to maintain the existing quality of instruction at the Universities, as well as the impact a tuition increase will have upon students. He explained that he had struggled at length with this proposal and decided to abstain on the tuition increase proposal and focus his energies on working for increased

support for federal student financial assistance programs by urging the Illinois House and Senate, and a number of other influential people including the Board, to contact their people to support increased funding not reduce funding for federal student financial assistance programs. He stated he was pleased to hear about the \$1 million plus contribution to the foundation and the Alpha Gamma Delta Sorority at SIUC honoring their founder through a student loan fund. He explained that this fund was directed toward needy senior students. He remarked that he thought the Foundation would do well to follow the lead by establishing an institutional need-based student financial assistance program. He commented that he seconded the statements made by the three gentlemen.

Mr. Rowe commented that while the statutes clearly gave the Trustees the right to establish tuition at whatever level they deemed appropriate, a subsequent statute essentially took that away from the Trustees. He continued that after weighing all the facts that he would have to regretfully support the tuition increase because he didn't think SIU could afford to have \$1.5 million taken away from its faculty and programs if the quality of education was to be improved.

Mr. Norwood explained that it has been this Board's philosophy to have no or low tuition, that it has continued to fight the struggle, but above all the Board wanted the students to have the best education they can. He moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, Kelly Koblick; abstain, William Goodnick. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that the item listed on the Board's agenda, Ratification of Previous Board Action Regarding Revenue Bond Refinancing Activities, was an information item.

Chancellor Shaw stated that a more detailed presentation was given in the Finance Committee meeting. He indicated that this was not an item that required ratification, but simply information. He stated that through the savvy and sheer determination of Mr. Donald Wilson, Mr. Stu Robson, and Mr. Walt Rehwaldt, along with a number of other people, the bond revenue program has been refinanced which will save approximately \$7.4 million during the life of these bonds, which is about 22 years. He continued that more important was the fact that the dollars will give the opportunity to improve the housing and student services program and the student center programs. He stated that the savings would accrue to the students in future years.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw stated that in the Governor's message last Tuesday there would be sufficient funds for an 8% salary increase, to which the Universities can add if they wish; there will be funds through the Build Illinois program for repair and maintenance, our share in the first year being approximately \$3,000,000; and the Governor's level will enable us to utilize approximately \$3,900,000 for program and institutional support initiatives in the areas of economic development, quality of undergraduate instruction, access for minorities, and cooperation with the public schools. He stated that this was a very fine budget and one that would be taken very seriously to see that the legislature approves it. Dr. Shaw stated that Mr. Van Meter was a member of the Build Illinois Task Force. He apprised the Board of how some of the specifics would impact on southern Illinois, particularly in the business area in economic development. He reported that both

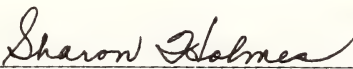
SIUC and SIUE were participating in the Technology Commercialization Program and that he hoped that additional funding would be received in the years to come. He stated that the Center for Advanced Manufacturing and Production at SIUE was built into the IBHE recommendations but was also a part of Build Illinois.

Under Reports and Announcements by the President, SIUC, President Somit announced that technically this was a Carbondale meeting and that he would like to thank Dean Moy and his staff for handling the arrangements in the style and efficiency with which we have come to expect.

The Chair announced that a news conference had been scheduled in the Lincoln Conference Room immediately following this meeting and that lunch would be served in the Pearson Museum at 12:15 p.m. He stated that after lunch there would be a tour of the Rutledge Manor Facility.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:00 noon.



Sharon Holmes, Executive Secretary

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Reports and Announcements by the President, SIUE 318

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 11, 1985, at 10:58 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary and the following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mrs. Crete B. Harvey
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair complimented President Lazerson and the people in charge of maintenance on how beautifully the campus is maintained. The Chair announced that on March 26, 1985, the Senate had confirmed Governor Thompson's reappointments of Ivan A. Elliott, Jr. and Dr. George T. Wilkins, Jr. to the Board of Trustees of Southern Illinois University. He stated that their terms would now expire on January 21, 1991. Mr. Elliott stated that as of this date he had served 18 years on the Board of Trustees. Mr. Van Meter reported that

Mr. Elliott had written an article entitled, "Elliott's Baker's Dozen" which appeared in the March/April 1985 edition of AGB Reports. The Chair introduced Jean Paratore representing the Administrative and Professional Staff Council, SIUC.

Under Trustee Reports, Mr. Goodnick reported that he had attended the 16th Annual Legislative Conference in Washington, D.C. from March 15 to 18. He stated that the conference was sponsored by the United States Student Association and consisted of workshops on lobbying techniques, student aid budget requests for FY-86, the congressional budgetary process, and the implementation of civil rights on college campuses. He reported that the main thrust of the conference was to raise awareness on issues for students in education. He explained that the conference had concluded on March 18 with a press conference, lobbying, and a march from the Capitol Building to the Department of Education. He added that he had lobbied with a student from Colorado, spoke with, and delivered a manual regarding the impact of the proposed student aid cuts to staff members of 13 Senators, including Paul Simon. He continued that he had spoken with members of the staffs of Congressmen Gray and Price. He commented that the issue that had been stressed the most at the conference was the need for the educational community to more fully express the impact of the proposed cuts in the federal student financial aid programs.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Mississippi Room of the University Center. He gave the following report:

The Committee received reports on the FY-86 budget activities and revenue bond refinancing. The revenue bond refinancing was closed on March 28 with the exception of a document to be received from the federal government. This benefits the University by \$7.4 million; \$2.1 million in additional earnings from debt service and \$5.3 million from the refinancing. We appreciate the work done by Don Wilson and others on the staff. The Committee received a report on the work being done by the Legislative Audit Commission and possible legislation in that area. The Chairman sent a letter proposed as a discussion item regarding the organization of the University for administrative control of computers. I will summarize the letter for those people who did not attend the Finance Committee meeting. I suggested that we should consider four areas of administration which ought to be parts of any model of organization for computing at SIU. The suggestions, to a large extent, follow our concept of the present Chancellor-President relationship. These four areas are planning, coordination, acquisition and use, and operation. The Committee discussed these and received more detailed suggestions in each of these areas. Then the Committee directed the Chancellor to investigate an organization which draws upon model 3 as presented by the Chancellor which involves the creation of a senior-level position in the Office of the Chancellor. The organization would depart from the current organization in that the approval and planning functions currently undertaken by the Computer Policy Committee would become the responsibility of this new officer. While the officer would no doubt want to solicit the views of a number of people, overall responsibility for the planning and the approval of major acquisitions would reside in this new officer. In categorizing this in the Chancellor's models, I guess we would call this a 3-plus. We asked the Chancellor to bring forth a report on an organization at a future meeting in the form of new or amended system guidelines with the understanding that these guidelines would be submitted to the Committee, to the Board, to the constituencies, and to the University community for comment in the specific areas of these guidelines. We would like to express appreciation for the hard work that has gone into the computing area by so many people. One of the things that is impressive to us is that the work and attention that everybody from the Chancellor to the computer operators have given in this area and hopefully we are going to learn from these comments and have a stronger program with less administrative effort and more administrative results in the future.

Mr. Van Meter asked whether the final draft recommendation from the Chancellor would come back to the Committee and then to the Board. In response, Mr. Elliott stated that it would come back to the Committee, but whether it would come to the Board or whether it merely receives approval from the Committee for the Chancellor's implementation remains to be seen. He continued that it may or may not require changes to the Bylaws, but it will come back to the Committee for review and there will be a report made to the Board as to what happens. He stated that whether the matter would require Board action or not has not been determined.

Mr. Van Meter commented that this matter was an end result of a great deal of time, effort, and attention from a lot of people. He continued that it proves out the necessity for taking a long view on matters such as this. He stated that time has a way of helping us come to a strong consensus. He added that he hoped that the matter would not be drafted in the form of a czar of computing. He explained that he did not think that was the intention. He reported that Chancellor Shaw had stated in the Finance Committee meeting the example of the organization of working with and getting the strengths from the various parts was more important than having a czar who dictates what the results might be.

Mr. Elliott stated that there were five models; model 5 would be a computer czar. He continued that this recommendation was a model three-plus and not a czar. He stated that this individual has a distinct relationship through whatever computer personnel are placed in charge of the operation of computers on each of the campuses and to maintain a system of checks and balances as used in the Chancellor-Presidents system.

Mr. Norwood commented that it was his feeling that the Board was not moving drastically to where we are right now. He stated that there won't be a dictator of any sort.

Mr. Elliott explained that Tom Britton is an individual with particular computer expertise, has done a magnificent job, but is needed in some other areas. This is to make a change and also formalize what really is the working relationship Mr. Britton has with the computer committee now. He continued that although he doesn't have a vote on the committee by force of personality, leadership, and the Chancellor's backing he might as well have had a vote. He stated that the individual is going to want and need, as well as the campuses, the collegiate support of an advisory committee. He stated it was the intent

to speed things up by having somebody who would "bird dog" and move things along a little faster by submitting things for reaction rather than trying to arrive at a consensus.

Mr. Van Meter advised that this was a matter of great importance so that when the instrument is presented everybody would give it their serious attention to move along the lines mentioned by Mr. Elliott.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

On the Committee's agenda and the Board's agenda were recommendations for Distinguished Service Awards presented by the two campuses of people they hope to recognize for outstanding contributions. The Committee recommends approval of Items G, Recommendation for Distinguished Service Award, SIUC [Willis E. Malone], H, Recommendation for Distinguished Service Award, SIUC [Virginia Marmaduke], O, Recommendation for Distinguished Service Award, SIUE [Joyce L. Armstrong], P, Recommendation for Distinguished Service Award, SIUE [Josephine Marley Beckwith], Q, Recommendation for Distinguished Service Award, SIUE [Gordon F. Moore], and S, Recommendation for Distinguished Service Award, SIUE [Sister M. Kathleen Quinn], and that they be placed on the Board's omnibus motion. The major part of the Committee meeting was spent with a presentation by Donald Beggs, Dean of the College of Education, SIUC. Last month we heard from Joseph Gore, Dean of the School of Education, SIUE. Both of these have been excellent and stimulating reports. This morning Dean Beggs brought us up to date as to the things they are doing constantly trying to improve the quality of the College of Education and the teachers that it produces. He also told us about some of the things they are involved in, in community services or services to the public schools in southern Illinois. Many of the things they have had in place for some time. They do receive outside funding for a good many of these things to help the public schools of their area in training teachers and principals. Dean Beggs said they have recognized their weaknesses and have been addressing them even before this outburst of public concern and the reports that are now out dealing with the lack of quality programs in the universities. I think we all left this meeting feeling genuine pride in what the College and School of Education are doing on both of the campuses and the contributions they are making to teacher education in general and in their communities in particular. I feel that congratulations are in order to both Dean Gore and Dean Beggs in the work they are doing in this area. I was sent a report the IBHE has made requesting all colleges of education in Illinois to send to them documentation of the work they are doing, specifically with teachers to improve public schools in the State of Illinois. I have read this report and was absolutely amazed at all the things that our schools are involved in. I think the rest of the Board should read this. I have asked that it be sent to all Board members. If anyone else wants to request it Dr. Webb would be happy to provide it for you. I not only

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want to feel pride in our colleges of education, but I want the Board to be able to defend what we are doing to improve education. I was very pleased with the Committee meeting.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. He gave the following report:

Items J, Approval of Plans and Specifications, Award of Contracts, and Selection of Engineer: Laboratory Development, Springfield Medical Campus, SIUC, and K, Response to Solicitation for Offers, FAA Management Training School Facilities and Support Services, SIUC, were discussed and it is recommended that they be placed on the omnibus motion. In regard to the FAA Training School Facilities and Support Services, I hope that with the University and community support that we are successful in obtaining this training facility in the Carbondale area. We did see some exciting sketches of the proposed Tower Lake swimming pool which is going forward. I think we are very pleased to see that happening.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
FEBRUARY, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Willis E. Malone, to be awarded at the May 12, 1985 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Willis Malone--calm, consistent, level-headed, and outstanding both as a teacher and as an administrator--served at Southern Illinois University for over thirty-five years, 1939 through 1975. His professional career advanced in parallel with the tremendous changes taking place as Southern Illinois Normal University transformed itself into a comprehensive research institution during that exciting period. Throughout that time of explosive institutional growth, Dr. Malone was the individual who possessed the intelligence, confidence, and skill to handle complex assignments; the one to whom others turned when assistance was needed in facing difficult challenges; and the person whose counsel was sought as the institution adapted to the rapidly-changing circumstances of higher education in Illinois.

Dr. Malone's early experiences at Southern included serving as supervising teacher in SIU's Rural Education program. From this, he moved to a more demanding schedule when, in 1946, President Chester Lay decided that Willis Malone's duties would consist of "one-fourth teaching of education, one-fourth directing one of the two college radio programs, and one-half assisting in the Office of the Dean of the College of Education in in-service work and assigning student teachers." For Willis Malone, this foretold the complexity of future assignments.

During the decade from 1940 to 1950, Dr. Malone completed his bachelor's degree from SINU, and a master's degree from Northwestern University. He served three years as assistant dean in the College of Education, and earned a doctorate in teacher education from The Ohio State University.

He returned, in 1951, to SIU's College of Education as chief academic advisor. In 1955, he was named Director of Admissions--a post he held until 1962 when asked to serve as chief of party for SIU's first educational mission to Vietnam.

Dr. Malone possessed the administrative talent and personal flexibility to perform in a wide variety of positions. Upon his return from Vietnam, he accepted assignments as Special Assistant to the President for Planning, Executive Vice-President, Acting Chancellor, Special Assistant to the Chancellor, and Assistant to the Vice-President for Academic Affairs.

Regardless of position title, Dr. Malone's loyalty to the University, to the region it serves, and to its ever expanding mission never wavered. For

his untiring devotion, his singleness of purpose in serving the institution, his consistency and resourcefulness through the years, we thank him and wish formally to honor him with this Distinguished Service Award.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale has recommended to the President this Distinguished Service Award to Dr. Willis Malone.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon recommendation of the President and the Honorary Degrees and Distinguished Service Awards Committee, the Distinguished Service Award be presented to Dr. Willis E. Malone at the May 12, 1985 commencement of Southern Illinois University at Carbondale.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Virginia Marmaduke, to be awarded at the May 12, 1985 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Virginia Marmaduke was born in Carbondale in the heart of Southern Illinois and, although she has traveled and spent extended amounts of time in many different places, her loyalties remain here. At home throughout the state--from busy Chicago to the quiet banks of the Ohio River--she especially loves our region and the institution called Southern Illinois University. Her consistent and unabashed enthusiasm for SIU is contagious and its effect appears unlimited.

Virginia Marmaduke has served the University as an unofficial consultant for public relations. She has brought university officials, including the President and others, into direct contact with the most powerful and influential news media leaders throughout the State of Illinois.

She has been a positive and guiding influence to aspiring journalists, and recently took steps to provide financial as well as psychological support to SIU students by endowing a scholarship through the SIU Foundation. For Virginia's unswerving dedication to the institution, its students, and the region, and for her encouragement to others to join in this support, we thank her and wish to honor her.

Ms. Marmaduke attended school in Chicago before graduating from Ursuline Academy in Arcadia, Missouri. After college, Marmaduke married a native of Herrin and for the next thirteen years was editor, reporter, and sometimes janitor for the Herrin Daily Journal. Moving back to Chicago, Virginia obtained a job with Chicago Sun where her first editor dubbed her "The Duchess"--a nickname she has maintained through the years and by which she is known to millions of people.

The Duchess was an excellent reporter. She once did a series on cerebral palsy that jolted the state legislature into an appropriation for research on that condition. In 1950, she came to Carbondale to hear why SIU's new president was asking the state legislature for more money. Her story, 1,000 times reprinted, was placed in many "right hands," and significant appropriations were voted for Southern Illinois University. Many times since then, the Duchess has positively influenced Southern Illinois legislators in behalf of SIU.

In the mid-sixties, Virginia Marmaduke was appointed by then-Governor Otto Kerner as coordinator of special events for the Illinois "Land of Lincoln" Pavilion at the 1964 New York World's Fair. After the Fair, she retired to Southern Illinois. Since then, the Duchess has been active in regional affairs, writing press releases for area Chambers of Commerce, helping the Rotarians, the American Cancer Society and other charities, and serving for the past three years as hostess for WSIU-TV's annual festivals. Last year she was inducted into Illinois' prestigious Lincoln Academy.

Her service to Southern Illinois University was recognized in 1979 when she was designated an Area Ambassador by the President. She has received awards from the Friends of Morris Library, the Friends of WSIU, and the Jackson County Alumni Association. She has been an active, effective, and unselfish advocate for Southern Illinois and the University for many years. Such commitment is rare, precious, and highly deserving of the honor and recognition that is bestowed with this Distinguished Service Award.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale has recommended to the President this Distinguished Service Award to Ms. Virginia Marmaduke.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon recommendation of the President and the Honorary Degrees and Distinguished Service Awards Committee, the Distinguished Service Award be presented to Ms. Virginia Marmaduke at the May 12, 1985 commencement of Southern Illinois University at Carbondale.

APPROVAL OF PLANS AND SPECIFICATIONS, AWARD OF CONTRACTS,
AND SELECTION OF ENGINEER: LABORATORY DEVELOPMENT,
SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contracts for the first phase of remodeling for laboratory development on the fourth floor of the Medical Instructional Facility at Springfield. The estimated cost of this phase is \$45,000. The source of funds is state appropriations through the School of Medicine Physical Plant account. The low bid for general work was \$27,271 and the low bid for the electrical work was \$7,985 for a total of \$35,256.

This matter further seeks approval for the plans and specifications for the remaining major phases of this project to be prepared by Ralph Hahn and Associates, Springfield, Illinois.

Rationale for Adoption

At the meeting on February 14, 1985, the Board of Trustees gave its approval to a project to develop approximately 4,000 net square feet of research laboratories on the fourth floor of the Medical Instructional Facility at a total cost of approximately \$637,000. The Board also gave its approval for the plans and specifications for the first phase of this project to be prepared by the School of Medicine engineering staff.

Bids for that first phase were solicited from eleven vendors for the general work involved in the project. The low bid overall was received from Keith Moore Builders, Springfield. Seven bids were also solicited for the electrical work involved in the project. The low bid overall was received from George Colvin Electric, Springfield, Illinois.

The plans and specifications for this first phase were reviewed by Mr. Charles Pulley, AIA, and he recommends their approval.

The plans and specifications for the remaining major phases of this project are to be prepared by a private architectural/engineering firm. The process of selecting a firm has been concluded and the details of that process have been presented to the members of the Architecture and Design Committee for their review. This matter now identifies the preferred firm and requests the selection of Ralph Hahn and Associates, Springfield, Illinois.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Dean and Provost, the Associate Dean for Administration and Planning, the Director of Facilities and Services, the members of the Special Advisory Group of the

Executive Committee, and the Director of Facilities Planning of the School of Medicine, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for general work for the first phase of the laboratory development project in the Medical Instructional Facility be and is hereby awarded to Keith Moore Builders, Springfield, Illinois, in the amount of \$27,271.
- (2) The contract for electrical work for the first phase of the laboratory development project in the Medical Instructional Facility be and is hereby awarded to George Colvin Electric, Springfield, Illinois, in the amount of \$7,985.
- (3) Final plans and specifications for the first phase of this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (4) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications for the remaining major phases of this project to be prepared by Ralph Hahn and Associates, Springfield, Illinois.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RESPONSE TO SOLICITATION FOR OFFERS, FAA MANAGEMENT TRAINING SCHOOL FACILITIES AND SUPPORT SERVICES, SIUC

Summary

This matter requests Board approval of the proposal submitted by SIUC in response to a solicitation for offers, FAA Management Training School Facilities and Support Services.

Rationale for Adoption

SIUC responded on January 14, 1985, to a Solicitation for Offers (SFO) from the U.S. Federal Aviation Administration (FAA) for the FAA Management Training School with a proposal for a facility in Carbondale, Illinois. The interest of the University in this facility stems directly from its School of Technical Careers Aviation programs. In addition, the location of such a school was estimated by the FAA to have an economic impact on the city in which it locates, of about \$5 million per year.

The SFO which was responded to is one of two parts to be issued by the FAA for the FAA Management Training School. The second part is for the provision of educational and training services to the school. The second solicitation will not be issued until late spring or early summer. STC plans to respond to the second part also.

The proposal submitted was prepared with cooperation from many units on the SIUC campus, the City of Carbondale, and the private sector. Since the very specific requirements of the SFO were not attainable in any one facility or combination of facilities on campus, assistance was sought off-campus. The facility proposed is not owned by the University, but the owners have indicated their willingness to lease it to the University strictly for the University's offer to the FAA. The propriety of such an arrangement was reviewed by counsel for the owners, the FAA, and the University prior to preparation of the proposal.

SIUC has been notified that its offer is still being considered by the FAA. On March 28, 1985, a list of 17 specific "Weaknesses" or "Deficiencies" was received which may be responded to prior to a final evaluation. This response is due in Oklahoma City on April 12, 1985. One of the items which must be responded to is: "Please provide evidence to show that your governing body (at state level) has approved the offer submitted."

This matter seeks to formalize such approval.

Considerations Against Adoption

None are known.

Constituency Involvement

This matter has the involvement and recommendation of the Dean of the School of Technical Careers, the Vice-President for Academic Affairs and Research, and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board approve the proposal submitted by SIUC in response to Solicitation for Offers (SFO) DTFA-02-84-R-00584.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

On the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Chancellor presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Joyce L. Armstrong at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Joyce L. Armstrong was born August 7, 1933, in St. Louis. She received her Associate of Arts degree from William Woods College in Fulton, Missouri, in 1953. Subsequently, she studied at the University of Missouri at Columbia, at Lindenwood College in St. Charles, Missouri, and at Washington University in St. Louis. In 1977 she received a grant from the Danforth Foundation for a private tutorial with Professor Norman Dorsen, constitutional law scholar, at the New York University Law School.

Since 1971, Joyce Armstrong has served as the Executive Director of the American Civil Liberties Union/Eastern Missouri. She has held an appointment as Adjunct Professor in Political Science at the University of Missouri at St. Louis. From 1957 to 1959 she was the Assistant to the Executive Secretary of the Missouri College Joint Fund Committee in St. Charles, Missouri. Prior to that appointment, she worked as Administrative Assistant at the Missouri State High School Activities Association in Columbia.

During her tenure as Executive Director of the American Civil Liberties Union/Eastern Missouri, Joyce Armstrong has done much to stabilize and strengthen the organization and its advocacy of civil rights and liberties. Under her guidance, financial support for the Union, as well as its facilities, has been dramatically improved. Because of her determined but thoughtful advocacy, the organization is now well supported by a broad spectrum of the St. Louis region's financial, legal, law enforcement, and government officials, and many of the area's citizens. Technically, the Eastern Missouri office of the ACLU is not responsible for providing services in the Metro-East area. But to help assure the protection of constitutional rights and freedoms, Joyce Armstrong has provided service and assistance to many in southwestern Illinois. Because of her commitment to protecting constitutional rights, the Elijah Lovejoy Society granted her the Elijah Lovejoy First Amendment Award.

Joyce Armstrong's service to the ACLU has not been limited to the St. Louis area. She served as Chairman of the National ACLU Executive Director's Council from 1978 until 1981, and on the National ACLU Board's committee for long-range and financial planning. In 1978 she was the only staff member appointed by the National ACLU Board to the selection committee for a new National Executive Director.

In addition to her work with the ACLU, Ms. Armstrong's energies are directed at many community development and consumer advocacy activities. She is a participating member of St. Louis Metro Forum, serves on the regional board of Planned Parenthood Affiliates, and is a member of advisory committees to Confluence St. Louis, the Family Planning Council, and Alternatives to Incarceration. In 1976 she was selected as a participant in the Danforth Foundation's St. Louis Leadership Program. In the early 1970s she helped organize the Utility Consumers Council of Missouri and served as Vice President of that body. She has helped establish community improvement associations and has worked with communities on goals and programs and on improving educational systems. At both local and state levels she has served the League of Women Voters, editing the League's statewide monthly newsletter as well as organizing local chapters of the League.

In accord with her interests in constitutional freedoms, Joyce Armstrong has edited or published a variety of papers, studies, and handbooks. These have dealt with civil rights, the right to privacy, juvenile rights, student rights and rights of the student press, handbooks for voters, and handbooks and booklets on local governments.

In many ways, Joyce Armstrong exemplifies the activist citizen concerned with the welfare of others and the general good of the community. It is for these reasons that the University proposes to present her with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Joyce L. Armstrong.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Joyce L. Armstrong at the June 8, 1985 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

On the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Chancellor presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Josephine Marley Beckwith at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Josephine Beckwith was born March 22, 1915, in East St. Louis, Illinois. She received her Bachelor of Arts degree in speech communication from SIUE in 1977, and has pursued graduate work at the University.

Josephine Beckwith has spent her life in the Metro-East area working to help others. For over fifty years she worked in Christian education for the Allen Chapel African Methodist Episcopal and the Tabernacle Baptist Churches in Alton, and for the Wesley Methodist Episcopal and Shiloh African Methodist Episcopal Churches in East St. Louis. Thirty of those years she worked as a

church missionary. She founded the Hickman Scholarship Fund of Allen Chapel and, in 1962, wrote the history of Allen Chapel.

From 1958 until 1960 she worked with the Olin Corporation, and from 1960 until 1962 with the YWCA. In 1963 Josephine Beckwith joined the staff of Southern Illinois University at Edwardsville and remained with the University until 1979. After leaving the University, she worked as an Education and Employment Specialist for the Madison County Urban League. Presently, she is the Coordinator of Pre-employment Training at the Oasis Women's Center in Alton.

Through her career and in her civic work, Josephine Beckwith focused on helping others and promoting opportunities for blacks and women in the Metro-East area. She has been an active member of the Alton NAACP since 1947, and served as Education Committee chairperson during the Alton school district desegregation. In the late 1940s and early 1950s she helped organize peaceful demonstrations in area schools, theaters, restaurants, and hospitals to promote the cause of civil rights. Her peaceful approach to civil rights has been noted in the writings of Thurgood Marshall and in the dissertations of several doctoral candidates. Josephine Beckwith was the principal organizer and first president of the Alton area section of the National Council of Negro Women.

A broad array of community organizations and agencies has benefitted from Josephine Beckwith's energies. She organized a committee to develop and administer loan funds for Alton students attending SIUE and Lewis and Clark Community College. As a member of the Citizen's Advisory Committee to Alton School District #11, she worked with the curriculum study committee. She was a member of the Board of Directors of the River Bluffs Council of the Girl Scouts of America, and has been the Council's delegate to the National Girl Scout Council. She was a member of the Southwestern Illinois Citizens Committee whose work resulted in the development of SIUE.

In addition to the groups mentioned above, Josephine Beckwith has maintained active membership in the League of Women Voters, the Madison County Urban League, the Alton YWCA, Parent Teacher Associations, and has worked with the Katherine Dunham Performing Arts Training Center. She served as a consultant in 1984 for the Harris Stowe Career Awareness Week, and to the producers of the Union Sarah "Business Expo '84."

Although she has had an active career and pursued a broad range of public service works, Mrs. Beckwith is most proud of her five children. They are successful in their careers and contribute to their communities through a variety of activities.

It is for Josephine Beckwith's lifetime of service to the people in the Metro-East area that the University proposes to present her with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Josephine Marley Beckwith.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Josephine Marley Beckwith at the June 8, 1985 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

On the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Chancellor presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Malcolm W. Martin at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Malcolm W. Martin was born February 21, 1912, in St. Louis, Missouri, and was educated at the St. Louis Country Day School. He received his A.B. degree from Yale University in 1933, and in 1941 received his degree in law from the St. Louis City College of Law.

Malcolm Martin began his career with the St. Louis-Southwestern Railway Company where he worked from 1933 to 1941. Since 1941, he has been a practicing attorney with the St. Louis law firm of Peper, Martin, Jensen, Maichel and Hetlage. From 1942 until 1945, he served with the United States Army Transportation Corps Headquarters in Europe.

Malcolm Martin is well known in SIUE's region for his lifelong work with civic and public service groups. For example, he has served as President of the Public Question Club of St. Louis, Chairman of the St. Louis Civil Liberties Committee, Chairman of the St. Louis Chapter of the National Defense Transportation Association, President and Secretary of the National Museum of Transport, Trustee of the St. Louis Council on World Affairs, Inc., and Chairman of the St. Louis Committee on Foreign Relations. In the realm of service to education, Malcolm Martin has been President of the Adult Education Council of Greater St. Louis, Trustee and Secretary to the St. Louis Educational Television Commission, Chairman of the Higher Education Coordinating Council, and a member and President of the St. Louis Board of Education. He served as Director of the White House Conference on Education.

Malcolm Martin's current activities are equally numerous and varied. He is President of Gateway Center of Metropolitan St. Louis, Inc., a Director of Americans for Effective Law Enforcement, Inc., and a member of the Council on Foreign Relations, New York. He serves as a Director of the Greater St. Louis Arts and Education Council, a Director of the St. Louis Symphony Society, and as a Trustee of the St. Louis Art Museum. Because of his many contributions to the region, Malcolm Martin was the recipient of the St. Louis Award in 1984.

Throughout his life, Malcolm Martin has worked to improve the services, amenities, and facilities in the St. Louis area and to provide a better standard of life for those living in the region. His interests and activities draw together many elements of the human endeavor: the arts and cultural values, law, education, government, and a concern for others. That he has maintained an active practice in law while undertaking these many duties stands as a tribute to the ability of people to help others while advancing in their careers.

It is for Malcolm W. Martin's unselfish devotion to these many public service works that the University proposes to present him with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Malcolm W. Martin.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Malcolm W. Martin at the June 8, 1985 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

On the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Chancellor presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Gordon F. Moore at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Gordon F. Moore was born November 17, 1908, in Rarden, Ohio. He received his Bachelor of Science degree in 1930 from Wilmington College, and his Master of Science degree in 1932 from Ohio State University. In 1940 he received his Doctor of Medicine degree from Washington University in St. Louis. He then undertook six years of post-graduate training and residence at Barnes Hospital in St. Louis and at the University Hospital in Ann Arbor, Michigan. In 1946 he established his medical practice in Alton.

Many in the Metro-East area know Dr. Gordon F. Moore as a dedicated physician and surgeon. His medical practice in the region has spanned nearly four decades and benefitted thousands by his skills, attention, and care. To support the standards of his profession he holds membership in the International College of Surgeons, the American Medical Association, the St. Louis Surgical Society, the Madison County Medical Society, and the Frederick A. Collier Surgical Society. He is a Fellow of the American College of Surgeons and a Diplomat in the American Board of Surgery.

Aside from the practice of medicine, Gordon Moore has been a catalyst to community development and improvement of the Metro-East area. He has served as President of the Alton Park and Recreation Commission, and as a member of the East End Improvement Association, the Open Space Council, and the Alton Rotary Club. He served on the Board of Directors of Illini Federal Savings and Loan, and is a past President of the Greater Alton Area Chamber of Commerce.

One of Gordon Moore's most well-known achievements was the formation of PRIDE, Inc. PRIDE, Inc. brought together the leaders of business, industry, and labor to work for the common good of the community and to foster cooperation. Due in large part to Dr. Moore's efforts, PRIDE established and developed a seven hundred acre community park along Highway 111 near Alton. In recognition of his service, in 1977 the City of Alton recognized Dr. Moore by naming the park in his honor.

Gordon Moore has worked with and supported many of the civic and service organizations in the area. For his dedicated efforts, he has been honored by the Piasa Bird Council of the Boy Scouts of America, by the Alton Exchange Club, and by Ohio State University. In 1967, the Southwestern Illinois Metropolitan Area Planning Commission cited Dr. Moore for his contributions and support. The National Park and Recreation Association bestowed upon him their National Voluntary Service Award in 1983, and in 1984 he received the Illinois Park and Recreation Community Service Award. He served as spokesman in 1984 for the volunteers in the Governor's Home Town Award Program.

Gordon Moore's devotion and commitment to his community, in company with his support for the standards of his profession, serve as a goal for all who strive to improve the Metro-East area. He has given unstintingly of his time and talents, and the lives of thousands in the region have been enriched as a result. It is for these reasons that the University proposes to present Dr. Gordon Moore with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Gordon F. Moore.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Gordon F. Moore at the June 8, 1985 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

On the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Chancellor presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Sister M. Kathleen Quinn at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Sister Kathleen Quinn was born January 23, 1929, in East Chicago, Indiana. She entered the religious community and made First Profession in June, 1949. In 1952 she graduated from St. Joseph's School of Nursing, and, in 1957, received her baccalaureate degree in nursing from Loyola University in Chicago. She received the Master's in Nursing Service Administration degree from the Catholic University of America, Washington, D.C., in 1960.

Sister Kathleen has devoted her life to the practice of nursing and the improvement of nursing and health care services. She was Director of Nursing Service at St. Ann's Hospital in Chicago from 1960 until 1965. From 1965 until 1967, she served as Assistant Administrator in Nursing at St. Mary's Hospital in East St. Louis. She was the Assistant Provincial of the Religious Community of the Poor Handmaids of Jesus Christ from 1967 to 1973. In 1973 she became the Administrator at St. Joseph's Hospital in Fort Wayne, Indiana where she served until 1980. In June, 1980, Sister Kathleen returned to St. Mary's Hospital in East St. Louis as Executive Director.

Through her affiliations with professional organizations, Sister Kathleen seeks ways of bettering the care and services provided to patients. She holds membership in the American College of Hospital Administrators, the

American Hospital Association, and the Catholic Hospital Association. She is a Board Member of the Illinois Catholic Hospital Association, and serves as Vice President of the Belleville Diocese Catholic Hospital Association.

Sister Kathleen's abilities and her concern for others have resulted in several new programs at St. Mary's Hospital. These include a new diabetes program, a rape crisis center, and a hypertension program.

In addition to her work at St. Mary's, she supports and is active in organizations and agencies working to improve the quality of life in East St. Louis. She currently is President of the East St. Louis Chamber of Commerce. She participates in the block watch program in her neighborhood, supports community development programs, and encourages others to work to improve the standard of life in the city. In 1983, the St. Louis Globe-Democrat newspaper recognized Sister Kathleen's efforts by granting her the Woman of Achievement award.

It is because of her dedicated work to the nursing and health care professions and her many contributions to the revitalization and improvement of the City of East St. Louis that the University proposes to present Sister M. Kathleen Quinn with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Sister M. Kathleen Quinn.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Sister M. Kathleen Quinn at the June 8, 1985 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, February, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held March 13 and 14, 1985; Recommendation for Distinguished Service Award, SIUC [Willis E. Malone]; Recommendation for Distinguished Service Award, SIUC [Virginia Marmaduke]; Approval of Plans and Specifications,

Award of Contracts, and Selection of Engineer: Laboratory Development, Springfield Medical Campus, SIUC; Response to Solicitation for Offers, FAA Management Training School Facilities and Support Services, SIUC; Recommendation for Distinguished Service Award, SIUE [Joyce L. Armstrong]; Recommendation for Distinguished Service Award, SIUE [Josephine Marley Beckwith]; Recommendation for Distinguished Service Award, SIUE [Malcolm W. Martin]; Recommendation for Distinguished Service Award, SIUE [Gordon F. Moore]; and Recommendation for Distinguished Service Award, SIUE [Sister M. Kathleen Quinn]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REMODELING
IN WOODY HALL, SIUC

Summary

This matter seeks project and budget approval to convert the dining room in Woody Hall into offices and meeting space for a recruitment center for prospective students.

The estimated cost of this project is \$290,000. Funds will come from state appropriations through the Physical Plant Service account.

This matter further requests authority to use the Physical Plant Engineering Services for the preparation of plans and specifications.

Rationale for Adoption

During the past ten to fifteen years, the pattern of university enrollments has undergone a dramatic change. The problems formerly associated with the enrollment growth of the 1960s have been replaced by concerns about the impact of the declining enrollments projected for the next several years. Credible demographic studies are projecting declines in enrollments because of declines in the college-age population, and in many universities those projections are already being realized.

The competition among the educational and career alternatives available to this declining population has become quite active. The nation's

economy is rebounding and the consequent improvements in the job market are attracting many potential students. The armed services are aggressively promoting an improved image and creating new career programs. The alliances that have traditionally existed between the universities and the community colleges are also experiencing some modest and gradual changes.

In an effort to maintain its leadership position in offering educational and career opportunities, the University feels compelled to improve its present recruiting program by expanding the services and information provided to prospective students. In order to accommodate this expansion, several locations on campus were considered by an ad hoc committee. The dining hall at Woody Hall was selected because it presented an arrangement of existing facilities that is almost ideal. It contains adequate space in which prospective students, their families, and other guests may be comfortably received, and space for the employees providing the services. It is adjacent to parking lots containing adequate visitor parking, and it adjoins the main building which contains many other offices providing services to students. A total of approximately 8,500 square feet is to be remodeled.

Considerations Against Adoption

Concern was expressed by employees from offices within Woody Hall regarding the loss of convenient food facilities. In an effort to mitigate that loss, the remodeled facilities will contain a canteen area with tables and chairs. University officers are aware of no other issues.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel the dining room in Woody Hall as a recruitment activities center be and is hereby approved at an estimated cost of \$290,000.
- (2) Funding shall be from state appropriations through the Physical Plant Service account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the preparation of project plans and specifications by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

The Chair indicated that the Graduate and Professional Student Council, SIUC, had some questions in regard to this matter at the Architecture and Design Committee meeting.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, reported that a resolution had been passed by the GPSC at its meeting of April 10 concerning the Woody Hall cafeteria renovation into a recruitment center. He identified some of the important points contained in the resolution. He stated that the GPSC was not opposed to a recruitment center on the campus and in fact was supportive of a recruitment center. He added that the GPSC felt that the study area and informal atmosphere for faculty, staff, and student interaction provided by the Woody Hall cafeteria could not be replaced by moving students, faculty, and staff to the Student Center. He advised that he had discussed the matter with University administrators, President Somit, and Vice-President Dougherty concerning a search for alternative space for this faculty and staff interaction. He reported that they had agreed to look into the matter and hopefully they will follow up with the Board in informing the Board where and when alternative space will be provided.

Mr. Norwood stated that this center should be a boom to recruitment. He continued that it will be a lot nicer over there now, it should be a great attraction, and it looked as if it would be for less money, about \$33,000. He noted that the follow up regarding the space was a good suggestion.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

EVALUATION OF THE CHANCELLOR AND THE PRESIDENTS
[AMENDMENT TO II STATUTES 5]

Summary

This matter proposes changes in the Board's policies on the evaluation of the Chancellor and the Presidents. The changes proposed reflect the recommendations of the Ad Hoc Committee for the Five-Year Review concerning the evaluation process. Essentially, the Committee recommends that the elaborate procedures for a fifth year review be abandoned, and that greater reliance be placed on annual reviews.

Rationale for Adoption

Following the evaluation of the Chancellor's performance and the System structure in the fall of 1984, the Ad Hoc Committee for the Five-Year Review undertook an evaluation of the review process itself. The Ad Hoc Committee made a report to the full Board of Trustees in February, 1985, and recommended that:

The Board of Trustees continue to place emphasis upon its confidential annual review of the Chancellor . . .

Regular Chancellor's Reports should be continued on an annual basis. At five-year intervals a special consideration should be given to overall accomplishments and projections for the future.

The Committee also concluded that:

The benefits of a five-year review of the performance of the Chancellor do not seem to justify the effort, and the goals of evaluation can be met through annual reviews.

Finally, the Committee recommended that the Chancellor present proposed changes in the Board's governing documents to accomplish the Committee's recommendations concerning the evaluation of the Chancellor and the Chancellor's recommendations concerning the evaluation of the Presidents.

Considerations Against Adoption

A regularized process for periodic indepth review will be replaced with a less formal process.

Constituency Involvement

This matter will appear on the agenda of the Board of Trustees for two meetings with no action scheduled until the second appearance. This is done in order to give those parties who wish to do so an opportunity to comment.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Statutes 5 be amended to read as follows:

Section 5. Evaluation of the Chancellor and the Presidents.

It is the policy of the Board of Trustees that the performance of the Chancellor and the Presidents be individually evaluated on a regular basis. These evaluations provide (1) a means by which the incumbents may review their own performances, (2) a procedure to establish new, short- and long-term goals for the ensuing months and years, and (3) an opportunity to receive comments and ideas as to possible ways in which the management and planning functions of The Southern Illinois University System and the constituent Universities might be improved.

A. ~~The Annual~~ Review of the Chancellor.

1. ~~The annual-review-of-the~~ performance of the Chancellor shall be ~~conducted~~ reviewed annually by the Board at a time designated by the Board Chair. The results of such review shall be shared with the Chancellor in a session with the Board.
2. ~~In order-to-aid-in-the-annual~~ support of the review by the Board process, annual goals statements as described in paragraph E C, below, shall be submitted to members of the Board by the Chancellor in advance of the review session with the Board. Any additional material may be submitted at the discretion of the Chancellor or at the direction of the Board.
3. As a part of an incumbent Chancellor's fifth annual review, special consideration will be given by the Board to the long-term accomplishments of the Chancellor and that officer's goals for the future.

B. ~~--The-Five-Year-Review-of-the-Chancellor--~~

- 1- ~~Every-five-years,-beginning-at-a-time-to-be-determined by-the-Board-Chair,-the-performance-of-the-Chancellor shall-be-reviewed-and-evaluated-in-depth-by-an-ad-hoc committee-of-Board-members-appointed-by-the-Board-Chair who-shall-also-appoint-the-chair-of-the-committee.~~
- 2- ~~In-evaluating-the-Chancellor,-the-ad-hoc-committee shall-meet-at-least-once-at-each-University.~~
- 3- ~~The-Universities'-constituency-heads-will-be-asked-to aid-in-the-coordination-of-the-Universities'-involvement in-the-evaluation-of-the-Chancellor's-performance.--An~~

~~opportunity-to-meet-with-the-ad-hoc-committee-shall-be provided-to-all-interested-members-of-the-SIU-community.~~

- ~~4. Duties-and-responsibilities-of-the-Chancellor-are-specified-in-the-Statutes-of-the-Board-of-Trustees.--These statements,-in-addition-to-criteria-established-by-the ad-hoc-committee-prior-to-the-evaluation,-shall-be utilized-in-the-in-depth-review.~~
- ~~5. A-report-of-the-results-of-the-evaluation-shall-be-made by-the-ad-hoc-committee-to-the-Board-of-Trustees,-and the-results-of-such-review-shall-be-shared-with-the Chancellor-in-a-session-with-the-Board.~~

6 B. The Annual Review of the Presidents.

1. ~~An-annual-review-of-the~~ The performance of each President shall be ~~conducted~~ reviewed annually by the Chancellor at a time designated by the Chancellor.
2. ~~In order-to-aid-in-the-annual~~ support of the review by the-Chancellor process, each President's annual goals statement as described in paragraph E C, below, shall be submitted to the Chancellor. Any additional material may be submitted at the discretion of the Presidents or at the direction of the Chancellor.
3. After the results of the annual review have been separately shared with each President, the Chancellor shall summarize the results of the Presidents' annual reviews with the Board. Such results shall be shared with the Board in a separate session for each President in the presence of that officer.
4. As a part of an incumbent President's fifth annual review, special consideration will be given by the Chancellor to the long-term accomplishments of the President and that President's goals for the future.

D. ~~The-Five-Year-Review-of-the-Presidents.~~

- ~~1. Every-five-years,-beginning-at-a-time-to-be-determined by-the-Chancellor,-the-performance-of-the-Presidents shall-be-reviewed-and-evaluated-in-depth-by-the-Chancellor.~~
- ~~2. In-evaluating-the-Presidents,-the-Chancellor-shall-be assisted-by-an-ad-hoc-committee-appointed-by-the-Chancellor-from-the-University-community.~~
- ~~3. The-Universities'-constituency-heads-will-be-asked-to aid-in-the-coordination-of-each-University's-involvement~~

~~in the evaluation of the Presidents' performance. -- An opportunity to meet with the ad hoc committee shall be provided to all interested members of the appropriate University community.~~

- ~~4. The duties and responsibilities of the Presidents are specified in the Statutes of the Board of Trustees. These statements, in addition to criteria established by the Chancellor with the advice of the ad hoc committee prior to the evaluations, shall be used in the in-depth review.~~
- ~~5. A report of the results of the pertinent in-depth review shall be made by the Chancellor and shared with the pertinent President, and the pertinent review shall be shared by the Chancellor with the Board of Trustees in a separate session with each of the Presidents.~~

E C. The Annual Goals Statements.

The Chancellor and the Presidents shall prepare annual goals statements identifying objectives they hope to attain during the coming year, with an implementation schedule.

The objectives should be stated very briefly, with the understanding that they may be elaborated upon during evaluation sessions. Examples of objectives include such matters as (a) the development and approval of specifications for a large capital project, (b) a revision of the organizational structure of an administrative unit, and (c) special and perhaps unusual budgetary items for which approval may be sought.

The implementation schedule should include a very brief statement as to what action will be taken during the period in question for a particular objective, and when that action is expected to take place.

The Chair commented that this matter was a notice only item and that no action would be taken at this particular meeting. He continued that by having this matter on the agenda as a notice item this month would give the constituencies and others another month within which to make any comments or suggestions. He said he would welcome comments from those persons in attendance at this meeting.

Chancellor Shaw explained that the matter reflected the recommendations made by the Ad Hoc Committee for the Five-Year Review and the Board in February. He continued that the matter provides that the elaborate procedures for five-year evaluations of Presidents be abandoned and that greater reliance be

placed on annual reviews. He added that the matter calls for five-year reports to take a longer term look at accomplishments and to also look to the future. He stated that this matter was his effort to take the Board's directive in February and convert it into a workable document. He commented that he would be pleased to hear reactions in the weeks ahead before the matter is presented in May.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, reported that his Council's position was that the five-year review of the Presidents presently called for by Board policy had not occurred, so the evaluation of the System was not complete, and until that was done it could not be determined whether the five-year reviews were necessary and beneficial. The Council also was reported to desire an amendment to provide for constituency opinion to be provided to the Board prior to the conclusion of each annual review.

Dr. James Evers, Chairman of the Graduate Council, SIUC, reported that his Council felt that information from it and other constituencies would be valuable to the Board for the annual reviews, and that six months should be allowed for the investigation and drafting of reports.

Dr. Lawrence Dennis, President of the Faculty Senate, SIUC, reported a unanimous motion in the Senate for its involvement in both one-year and five-year evaluations of the Chancellor and Presidents. Dr. Dennis then presented his review of the literature on evaluations and concluded with the suggestion of a jointly-constructed rating scale and questionnaire with details of responses to be kept confidential.

Dr. Thomas Paxson, President of the Faculty Senate, SIUE, urged the Board to find a mechanism with which it is comfortable to gain constituency involvement.

Mr. Goodnick stated that his main concern was that there be direct access to the evaluation process for the campus constituencies while maintaining the confidential nature of the reviews whether it be through written statements, surveys, or interviews. He stated that he believed that the perspectives of all constituencies were unique and could provide most needed input on how to make the System more efficient, effective, and equitable.

Mr. Van Meter asked that concerns and suggestions be placed in writing, in an abbreviated form, and submitted to the Board. He reported that the Graduate Council had already submitted a letter stating its position and encouraged others to do the same.

Mr. Elliott indicated that one of the difficulties the Ad Hoc Committee had, and the Board was having today, was that we were really looking at two issues: We were looking at the individual, personal evaluation of the incumbent and also the evaluation of the accomplishments and objectives of the institution. He explained that they had gotten mixed this time because of the coinciding five-year term, but that they were different subjects.

Chancellor Shaw urged that written material be submitted as quickly as possible to allow sufficient time to think it through. He explained that he would be prepared to make a recommendation on the matter, per the Board's direction in February, but he would welcome any Board comments before he attempted to fashion something for the May meeting. He stated that he thought the charge in February had been fairly clear.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw announced that he had been named as one of the four vice-chairmen and a member of the executive committee of the Build Illinois program. He reported on the legislation which has been

introduced on a bipartisan basis in the General Assembly to begin to give some substance to the Build Illinois plan.

Dr. Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of Michael J. Maschow, SIUC, for which his recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

With regard to legislative activity, Chancellor Shaw stated that our operating budget bill No. 364, co-sponsored by Senator Sam Vadalabene and Senator Ralph Dunn, is scheduled for testimony at the Senate Appropriations II Committee on April 23. He reported that bills for the capital appropriations are being introduced. He stated that a package of bills dealing with Alzheimer's disease was to be introduced. He suspected that there would be grassroots movements in the months ahead dealing with the Build Illinois phenomenon. He reported on House Bill 620, dealing with video display terminals, and House Bill 713, a travel control policy bill requiring the chairmen of the nine state employee travel control boards to create a uniform travel policy by March 1, 1986. He explained that if the chairmen were unsuccessful the boards would be abolished and a state employees travel regulation agency would

be created with twelve appointed members from the House and the Senate. He stated that Don Wilson is our representative and together with the other travel control board members will attempt to come up with something that would avoid that legislation becoming necessary.

Under Reports and Announcements by the President, SIUE, President Lazerson acknowledged a number of students at the University. He reported that Carl H. Mohme, a Presidential Scholar and currently in his junior year, will make a presentation entitled "Recursion and Stacks" to the Computer Science Section of the Illinois Academy of Science. He stated that three students from SIUE will read papers at a joint annual meeting of the Illinois Geographical Society and the Illinois Earth Science Association at Northern Illinois University in DeKalb, April 12. He reported that Charles Jenkins will be reading a paper on "An Analysis of the Chinese Special Economic Zones as Formal and Functional Regions"; Mary Prante's paper examines "The Current Status of Major Water Diversion Projects in the Union of Soviet Socialist Republics"; and Lora Hofmann's paper focuses on "Possible Trends and/or Changes in the Distribution of Poverty in the St. Louis Standard Metropolitan Statistical Area." He concluded by saying that these are the things that are right about undergraduate education.

Mr. Andy Leighton, President of the Undergraduate Student Organization, SIUC, advised the Board of several items which could affect students at SIUC. He reported that the federal government is proposing to cut all federal subsidies to Amtrak; the Gulf Transport System, a bus service, has just announced that it would like to petition to negate its service to Carbondale for three routes; and it has been suggested that students should get rid of their automobiles. He stated that the federal government would like to include student aid as income, thus requiring payment of income taxes on that

amount. He also reported that graduate assistantships may be taxed, as well as student aid to welfare recipients.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms. Guests at the luncheon will be members of the Ad Hoc Committee on Academic Scheduling, the Academic Computing Council, and the Administrative Computing Advisory Council.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:09 p.m.



Sharon Holmes, Executive Secretary

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May 9, 1985

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

MAY 9, 1985

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:49 a.m., Thursday, May 9, 1985, in the Vermilion Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mrs. Crete B. Harvey
Mr. William R. Norwood

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present were Mr. C. Richard Gruny, Board Legal Counsel, and Mr. Thomas C. Britton, Executive Assistant to the Chancellor and System Administrative Officer.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider collective negotiating matters and litigation, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A.

Elliott, Jr., Carol Kimmel, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 8:45 a.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 9, 1985, at 10:40 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Crete B. Harvey

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair recognized the retiring constituency heads: Mr. Jerry Looft, Chairperson, Civil Service Employees Council, SIUC; Dr. James Evers, Chairman, Graduate Council, SIUC; Mr. Glenn Stolar, President, Graduate and Professional Student Council, SIUC; Mr. Andrew Leighton, President, Undergraduate Student Organization, SIUC, who was not in attendance at the meeting; Dr. Thomas Paxson, Jr., President, Faculty Senate, SIUE; Mr. Fred Porterfield, President, Student Senate, SIUE; and Mrs. Dorothy Williams, Chairperson, University Staff Senate, SIUE. He thanked all of the constituency heads for

their representation. He announced that Mr. Tony Appleman was representing the Undergraduate Student Organization, and that he was the newly-elected President of the Undergraduate Student Organization, SIUC.

The Chair reported that the Board of Trustees had held a special meeting at 7:49 a.m., Thursday, May 9, 1985, at which the only business transacted was to adjourn into executive session to discuss collective negotiating matters and litigation, and that no agenda matters for today's meeting were discussed.

The Chair announced that the presentation of the Lindell W. Sturgis Memorial Public Service Award had been postponed until July.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Nominating Committee of the Southern Illinois University Foundation on April 16, that nominations were made and will be reported to the Foundation Board, and that Mrs. Kimmel will be attending the next meeting of the Southern Illinois University Foundation. He also attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System on April 19 and a meeting of the Merit Board of the State Universities Civil Service System on April 23. He reported that he had been re-elected Chairman of the Merit Board.

Mrs. Kimmel reported that she had attended the Association of Governing Boards' Annual Meeting from April 21 to 23. She stated that it was a very interesting meeting and that the prime issue of the conference related to entrance requirements, curriculum, and the direction intellectual excellence was going at universities. She reported that she attended meetings on student aid, collective bargaining, and the role of the Board in intercollegiate athletics. She reported that one discussion centered on the role of trustees in academic affairs in establishing curriculum.

Dr. Wilkins reported that he had attended the Southern Illinois University School of Medicine commencement on May 5. He complimented Dr. Somit and Dr. Moy on the very beautiful ceremony. He reported that the graduates had been accepted into post-graduate training programs from Connecticut to California, and from Louisiana to the Mayo Clinic in Rochester, Minnesota.

Mr. Norwood reported that he had attended the fly-in at SIUC on April 20. He stated that two scholarships had been awarded. He also reported that he had attended the meeting of the Illinois Board of Higher Education on May 7. He reported that SIUC's renewal institute for practicing educators had been approved. He stated that this year forty-four programs were either modified or eliminated from the public universities and through July of 1984 there have been over 230 institutional program reviews. He mentioned Senate Bill 1358 which is a proposal to include proprietary schools in the Illinois State Scholarship Commission. He stated that the ISSC would require a budget increase of \$24 million to accommodate proprietary schools. He announced that the construction of SIUC's parking lot was approved for \$316,000 and that there had been a great deal of discussion regarding recommended priorities for advancing minorities' participation in higher education. He reported that at the July meeting of the IBHE there will be recommendations to redress this problem.

Under Committee Reports, Dr. Wilkins submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at the February 14, 1985 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to approve the plans and specifications and to award a contract for the first phase of the capital project, Boiler Rehabilitation, Central Steam Plant, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACT: BOILER REHABILITATION,
CENTRAL STEAM PLANT, SIUC

Summary

This matter approves the plans and specifications and awards the contract for the first phase of the capital project, Boiler Rehabilitation, Central Steam Plant, SIUC. Funding for this project will be provided through the Physical Plant Service account, No. 2-11022.

Rationale for Adoption

At its meeting of February 14, 1985, the Board granted approval of this project and budget approval to rehabilitate the four boilers at the Central Steam Plant, and authorized the members of the Executive Committee of the Board to approve the plans and specifications and to award a contract for the first phase of the capital project. The Board also authorized the use of the Physical Plant Engineering Services for the preparation of plans and specifications for all phases of this project.

The Central Steam Plant contains four coal-fired boilers, each providing 80,000 pounds of steam per hour. Two of the boilers were installed in 1964, and the remaining two were installed in 1966. The advanced age and the constant use of these units has caused significant deterioration of the exterior plating, or boiler "skins," which has in turn lowered the operating efficiency of each unit and brought about concerns for personnel safety due to escaping flue gases in the upper levels of the plant. In addition, the interior insulation and baffles, which are both made of refractory brick, have decomposed causing the normal heat transfer process to be restricted and thereby causing a further loss of operating efficiency.

This project brings together a carefully scheduled construction program that takes maximum advantage of semiannual periods of low steam demand, and combines it with a sound schedule of funding, which will occur over three or four fiscal years.

It is desirable to make the repairs to the first boiler during May and June, 1985. The remainder of the schedule calls for the second phase of work to be done during September and October, 1985, the third phase during May and June, 1986, and the final phase during September and October, 1986.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) The plans and specifications for the first phase of the rehabilitation of the boilers at the Central Steam Plant, SIUC, are hereby approved.
- (2) A contract in the amount of \$154,007 be awarded to Fleischer-Seeger Const. Co., St. Louis, Missouri, for the first phase of the rehabilitation of the boilers at the Central Steam Plant, SIUC.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Dr. Wilkins reported that at the February 14, 1985 meeting of the Board of Trustees the Board had authorized the members of the Executive Committee of the Board to approve the plans and specifications and to award a contract for the first phase of the capital project, Boiler Rehabilitation, Central Steam Plant, SIUC. He continued that the matter was so approved and was reported to the Board at this time pursuant to III Bylaws 1.

Dr. Wilkins moved that the Board ratify the Executive Committee action taken with regard to the Award of Contract: Boiler Rehabilitation, Central Steam Plant, SIUC, and that the award of contract in the amount of \$154,007 to Fleischer-Seeger Construction Company, St. Louis, Missouri, for the first phase of the rehabilitation of the boilers at the Central Steam Plant, SIUC, be approved. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter Jr., George T. Wilkins, Jr.; nay, none.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Illinois Room of the Student Center that morning. He gave the following report:

The Finance Committee received a budget update for FY-86. It received a cash and investment report, quarterly audit report, and comments on the 1985 compliance audit. The Committee received a recommendation for FY-86 salary increase plans. This matter will be presented to the Committee in June and also to the Board for action. It received a report of the Computer Policy Committee meeting of May 2, 1985. Comment was made about the purchase of a new computer system for the Department of Geology and the Executive Committee approved the \$49,000 expenditure. The Finance Committee received a report on insurance and major difficulty in getting bids. There will be future reports on insurance. A report was received on reallocation requested by Board members and submitted for information.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

Item G, Recommendation for Honorary Degree, SIUE (Dr. Vincenzo Buonocore), was discussed by the Committee last month and it appears on the Board's agenda today. The Committee recommends that Item G be approved and placed on the omnibus motion. Item M, Abolition of Degree Program: Bachelor of Science, Major in Child and Family, Department of Curriculum, Instruction, and Media, College of Education, SIUC, was discussed last month and at that time there was no objection. There were no further questions this morning. The Committee recommends that Item M be approved and placed on the omnibus motion. The Committee heard a preliminary report on the undergraduate admission requirements. Dr. Shaw gave a preliminary report on each campus and will be sending a report to us which will give us an opportunity to think about this and come to the next meeting with any questions we may have when we will have the final report. The Committee asked the Trustees and other people in attendance at the Committee meeting that if there are any issues they would like us to discuss in the Academic Matters Committee that we would welcome these suggestions. She suggested that any requests for discussion items be sent to Dr. Howard Webb. She stated that she wanted this Committee to be of service not only to the Board of Trustees but to the faculty so they would have the opportunity to present their problems to the Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. He gave the following report:

The Committee recommends approval of Items K, Approval of Plans and Specifications and Award of Contract: Laboratory Development, Springfield Medical Campus, SIUC, and L, Proposal to Name Physical Component, SIUC, and that they be placed on the omnibus motion. The Committee received several announcements of information items. On December 13, 1979, the Board of Trustees approved the project and selection of architect for replacement of water piping, Allen Hall, SIUC, at an estimated cost of \$270,000. Due to

the lack of funds this project was placed on hold. The Committee has been advised that the project is now going to cost \$85,000.

The Chair recognized Mr. Tony Appleman, President-elect of the Undergraduate Student Organization, SIUC. Mr. Appleman expressed how honored he was to have been elected to represent SIU and to work with the administration and the Board of Trustees. He extended a personal invitation to visit the campus. He stated that he was looking forward to the most positive relations ever between the student body and the Board of Trustees.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MARCH, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

On the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Chancellor recommends to the Board of Trustees a resolution awarding the presentation of the honorary degree Doctor of Humane Letters to Dr. Vincenzo Buonocore at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Vincenzo Buonocore was born April 8, 1932 in Salerno, Italy. Educated at the University of Naples, he received his doctoral degree in jurisprudence from that institution in 1954.

Dr. Buonocore established a law practice in 1954 which he maintained until 1980. His area of specialty is commercial law, a field in which he is a recognized scholar and author. His curriculum vita lists more than 120 publications dealing with various aspects of commercial law. In 1959 Dr. Buonocore was appointed Junior Professor of Commercial Law at the University of Cagliari, Italy. He was promoted in 1964 to Senior Professor of Commercial Law at the University, and in 1966 was selected as Chair of the Department of Jurisprudence. In 1969 he accepted an appointment as Senior Professor of Commercial Law at the University of Perugia, Italy, and became Chairman of the Department of Jurisprudence at the University in 1971. The University of Naples appointed him Director of the Institute of Private Law in the Department of Jurisprudence in 1975 where he served until 1978. In 1979 he was selected as Chairman of the Department of Jurisprudence at the University of Salerno, Italy. In 1979 and 1980 he held a position equivalent to that of Provost in an American university. Since November, 1980, Dr. Buonocore has been Rector of the University of Salerno.

Vincenzo Buonocore's outstanding scholarship and his leadership among Italian universities have been widely recognized. In November, 1984, he was selected as Chairman of the Committee of University Presidents of Italy. Because of his ability as a practitioner of law, his commitment to scholarship, and his extensive publications, Dr. Buonocore has achieved international renown.

Dr. Buonocore's interests and educational concerns transcend the study of law. Through exposure to the richness and diversity of Mediterranean culture, he developed a deep appreciation of the value of history and of the need to explore, document, and study the roots of our civilization and cultures. His leadership at the University of Salerno reflects his clear understanding of the need for cultural and educational exchange and cooperation.

Because of his support, the University of Salerno responded to inquiries about cooperative educational exchanges with SIUE. An exchange program was initiated in September, 1983, when SIUE faculty and students were guests of the University of Salerno, with a reciprocal visit in September, 1984, by University of Salerno faculty and students to SIUE. The initial focus of these exchanges was anthropological studies and archaeological explorations. From these beginnings, interinstitutional research projects in archaeology were developed.

These projects provide research and teaching opportunities previously unavailable to faculty and students of both institutions. The faculties involved believe the projects will yield significant findings and results. As these exchanges continue, University officers expect that other areas of interinstitutional research and cooperative programs will develop.

Without Vincenzo Buonocore's understanding, leadership, and support, the development of these programs would not have been possible. It is in recognition of Dr. Buonocore's commitment to scholarship and of his outstanding leadership in fostering academic programs that enhance cultural understanding, international cooperation, and research and teaching opportunities that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Dr. Vincenzo Buonocore.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to Dr. Vincenzo Buonocore at the June 8, 1985 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: LABORATORY DEVELOPMENT, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for some preliminary renovations necessary to clear space for laboratory development on the fourth floor of the Medical Instructional Facility at Springfield. The estimated cost of this project, Phase II, is \$17,000. The source of funds is state appropriations through the School of Medicine Physical Plant account. The low bid was \$7,440.

Rationale for Adoption

At the meeting on February 14, 1985, the Board of Trustees gave its approval to a project to develop approximately 4,000 net square feet of research laboratories on the fourth floor of the Medical Instructional Facility at Springfield. Renovations are necessary to relocate the Computing Services Offices to clear the area for laboratory development.

Bids were solicited from fourteen vendors for the work involved in the project. The low bid overall was received from Keith Moore Builders, Springfield, Illinois.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Dean and Provost, the Associate Dean for Administration and Planning, the Director of Facilities and Services, the members of the Special Advisory Group of the Executive Committee, and the Director of Facilities Planning of the School of Medicine, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for the work for renovations necessary as a part of the laboratory development project in the Medical Instructional Facility be and is hereby awarded to Keith Moore Builders, Springfield, Illinois, in the amount of \$7,440.
- (2) Final plans and specifications for this project, Phase II, are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME PHYSICAL COMPONENT, SIUC

Summary

This matter seeks approval to name the training room in Lingle Hall to honor Robert R. Spackman, Jr. for his dedicated service to the University and for the aid and support he so generously gave to those people who came to him for help.

Rationale for Adoption

Bob Spackman joined the University in 1957 as a faculty member of the Men's Physical Education Department and as the trainer for intercollegiate athletics. In 1980 he joined the staff at the Student Recreation Center as

coordinator and physical therapist and he held that position at the time of his death in January, 1984.

During his period of service, Mr. Spackman's tireless devotion to his work and the close personal attention he gave to each of his patients brought acclaim to the University, to his profession, and to himself. He administered to the physical ailments of all those who sought out his service, regardless of their station in life, age, race or sex. His ability to diagnose an ailment or sports-related injury and to effectively treat that problem was unexcelled. His very personable and down-to-earth approach to his work and to his patients earned for him a reputation for compassion, while at the same time evoking feelings of self worth and inner strength from his patients. To his many friends and healed patients, he was known affectionately as "Doc" Spackman.

His professional achievements are equally outstanding. He wrote over thirty publications. His research in the field of exercise and physical therapy generated eight patents for equipment used in muscle strength testing and exercise. His skills were not limited to the training room; he was an excellent speaker and in the four years preceding his death, he was called upon to present papers and demonstrations at more than fifty professional meetings throughout the nation and in Canada.

To commemorate Bob Spackman's devoted service to the University, and to recognize his achievements as a professional and as a humanitarian, it is recommended that the training room facility in Lingle Hall where he worked for sixteen years be named in his honor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

These recommendations are the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, these recommendations have the support of the groups which use the facilities to be named.

Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, The President, SIUC, recommends to the Chancellor the naming of this component;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board of Trustees hereby approves the naming of the Lingle Hall training room facility in honor of Mr. Robert R. "Doc" Spackman, Jr.
- (2) The President, SIUC, obtain concurrence from the living person or next of kin in so naming the physical component on the Carbondale campus mentioned above.
- (3) After concurrence is obtained, the President, SIUC, so inform the Chancellor and give public notice.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN
CHILD AND FAMILY, DEPARTMENT OF CURRICULUM, INSTRUCTION,
AND MEDIA, COLLEGE OF EDUCATION, SIUC

Summary

At the June 14, 1984, meeting of the Board of Trustees, the Child and Family major was reallocated from the College of Human Resources to the College of Education. Since that time, continuing study has indicated that this major and the specializations in the Early Childhood Education major supplement and complement one another to a significant extent. Thus, this matter proposes that the Bachelor of Science degree program with a major in Child and Family be abolished. The Child and Family curriculum would then be converted to a specialization within the Early Childhood Education major through the reasonable and moderate extension process.

Rationale for Adoption

The following pragmatic and programmatic considerations are the primary bases for abolishing Child and Family as a separate major: (1) reduction in program overlap between Child and Family and Early Childhood Education programs; (2) reduction in artificial boundaries between the faculties of each of the majors and related specializations in terms of professional experience, advisement, and program planning; (3) increased flexibility in the use and deployment of faculty members; (4) increased cost effectiveness; (5) provision for cross-area interaction in the formation and functions of departmental and programmatic area committees; (6) increased flexibility in staffing; (7) utilization of the Child Development Laboratory to provide additional opportunities for research possibilities for each of the faculty groups; (8) reduction in cost through increased common use of support resources and centralized administrative functions; (9) improvement in the functionality of specializations in Early Childhood; and (10) strengthening of each program through highly focused reorganization and reconstruction of the specializations.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Actions which resulted in abolition of the Child and Family major have been previously supported by the respective faculty, departmental executive officers, and deans of the affected colleges.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree program, major in Child and Family, Department of Curriculum, Instruction, and Media, College of Education, SIUC, be and is hereby abolished, in accord with institutional priorities.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, March, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held April 11, 1985; Recommendation for Honorary Degree, SIUE (Dr. Vincenzo Buonocore); Approval of Plans and Specifications and Award of Contract: Laboratory Development, Springfield Medical Campus, SIUC; Proposal to Name Physical Component, SIUC; and Abolition of Degree Program: Bachelor of Science, Major in Child and Family, Department of Curriculum, Instruction, and Media, College of Education, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that Mr. Raymond Walter, a student in electrical engineering at SIUE, had received the top scholar award from the Society of Consulting Engineers in Illinois this year. He read an excerpt from the letter received from the president of that society. He also reported the confirmation by the Board of Trustees of the appointment of Mr. John Ulrich as Budget Director of

SIUE. He continued that Mr. Ulrich had stepped into a very difficult situation due to the untimely death of Mr. James Metcalf and that he had done a superb job during the course of this past year and looked forward to having him in the administration for a long time.

The following matter was presented:

EVALUATION OF THE CHANCELLOR AND THE PRESIDENTS
[AMENDMENT TO II STATUTES 5]

Summary

This matter proposes changes in the Board's policies on the evaluation of the Chancellor and the Presidents. The changes proposed reflect the recommendations of the Ad Hoc Committee for the Five-Year Review concerning the evaluation process. Essentially, the Committee recommends that the elaborate procedures for a fifth year review be abandoned, and that greater reliance be placed on annual reviews.

Rationale for Adoption

Following the evaluation of the Chancellor's performance and the System structure in the fall of 1984, the Ad Hoc Committee for the Five-Year Review undertook an evaluation of the review process itself. The Ad Hoc Committee made a report to the full Board of Trustees in February, 1985, and recommended that:

The Board of Trustees continue to place emphasis upon its confidential annual review of the Chancellor.

Regular Chancellor's Reports should be continued on an annual basis. At five-year intervals a special consideration should be given to overall accomplishments and projections for the future.

The Committee also concluded that:

The benefits of a five-year review of the performance of the Chancellor do not seem to justify the effort, and the goals of evaluation can be met through annual reviews.

Finally, the Committee recommended that the Chancellor present proposed changes in the Board's governing documents to accomplish the Committee's recommendations concerning the evaluation of the Chancellor and the Chancellor's recommendations concerning the evaluation of the Presidents.

Considerations Against Adoption

A regularized process for periodic indepth review will be replaced with a less formal process.

Constituency Involvement

This matter was on the agenda of the Board's April 11, 1985, meeting. At that meeting, the President of the SIUC Faculty Senate, the Chairman of the SIUC Graduate Council, and the President of the SIUC Graduate and Professional Student Council spoke in opposition to the amendments.

These officers have provided statements enacted by their respective constituency groups. The Faculty Senate believes that faculty involvement in evaluations is essential, and calls for Faculty Senate involvement in formal one-year and five-year evaluations of both the Chancellor and the President of SIUC. The Graduate Council wishes to participate in future evaluations and to be allowed six months to prepare its response for the review. The Graduate and Professional Student Council proposes delaying any amendment until fifth-year reviews of the Presidents have been completed; then it would have the policies amended so that constituency heads would provide statements of evaluation prior to, and be included in, the official evaluation of the Chancellor and the Presidents.

At the April meeting, the President of the SIUC Faculty Senate also spoke. Noting that the Board has a history of recognizing the importance of constituency involvement, he urged the Board to find some means for such involvement in the evaluation process, and said he would address the issue more fully at the May meeting.

At the time of the preparation of this matter, no other constituency groups have been heard from.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Statutes 5 be amended to read as follows:

Section 5. Evaluation of the Chancellor and the Presidents.

It is the policy of the Board of Trustees that the performance of the Chancellor and the Presidents be individually evaluated on a regular basis. These evaluations provide (1) a means by which the incumbents may review their own performances, (2) a procedure to establish new, short- and long-term goals for the ensuing months and years, and (3) an opportunity to receive comments and ideas as to possible ways in which the management and planning functions of The Southern Illinois University System and the constituent Universities might be improved.

A. The Review of the Chancellor.

1. The performance of the Chancellor shall be reviewed annually by the Board at a time designated by the Board Chair. The results of such review shall be shared with the Chancellor in a session with the Board.

2. In support of the review process, annual goals statements as described in paragraph C, below, shall be submitted to members of the Board by the Chancellor in advance of the review session with the Board. Any additional material may be submitted at the discretion of the Chancellor or at the direction of the Board.
3. As a part of an incumbent Chancellor's fifth annual review, special consideration will be given by the Board to the long-term accomplishments of the Chancellor and that officer's goals for the future.

B. The Review of the Presidents.

1. The performance of each President shall be reviewed annually by the Chancellor at a time designated by the Chancellor.
2. In support of the review process, each President's annual goals statement as described in paragraph C, below, shall be submitted to the Chancellor. Any additional material may be submitted at the discretion of the Presidents or at the direction of the Chancellor.
3. After the results of the annual review have been separately shared with each President, the Chancellor shall summarize the results of the Presidents' annual reviews with the Board. Such results shall be shared with the Board in a separate session for each President in the presence of that officer.
4. As a part of an incumbent President's fifth annual review, special consideration will be given by the Chancellor to the long-term accomplishments of the President and that President's goals for the future.

C. The Annual Goals Statements.

The Chancellor and the Presidents shall prepare annual goals statements identifying objectives they hope to attain during the coming year, with an implementation schedule.

The objectives should be stated very briefly, with the understanding that they may be elaborated upon during evaluation sessions. Examples of objectives include such matters as (a) the development and approval of specifications for a large capital project, (b) a revision of the organizational structure of an administrative unit, and (c) special and perhaps unusual budgetary items for which approval may be sought.

The implementation schedule should include a very brief statement as to what action will be taken during the period in question for a particular objective, and when that action is expected to take place.

Dr. Shaw commented that he had sent a letter to members of the Board, which also had been shared with the Presidents and constituencies, indicating his recommendations and reasons. He stated that it was his recommendation that there be no change in the amendments as presented in the Board matter for April. He stated that the amended policy would provide the considerable flexibility needed to avoid dangers of formalization. He explained that the amended policy indicated that the Presidents would continue to write annual goals and accomplishments statements and prepare a more lengthy five-year report, with the Chancellor doing the same. He continued that he would ask the Presidents to share their goals and accomplishment statements formally with the constituency groups for review. He stated that he planned to invite current and immediate past constituency heads to meet with him, privately and individually, to provide their viewpoints prior to the evaluative discussions with the Presidents and an executive session for evaluation. He continued that he would not ask for written reports, but rather would ask that these meetings constitute informal occasions for the constituencies to participate in the review process. Dr. Shaw cited his reasons for this position.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

Dr. Lawrence Dennis, President of the Faculty Senate, SIUC, stated that the position of the SIUC Faculty Senate was well represented in the statement made to the Board last month. He explained that since that time he had met with the Chancellor on two occasions and the issue was discussed at length at the Faculty Senate's meeting last Tuesday, and while they understood the Chancellor's views on the subject of the evaluation of the top university administrative officers and appreciated accommodations made in the statement entitled "Presidential Reviews," the Faculty Senate feels that the informality

of the proposal does not go far enough. He continued that in the absence of stated policy Dr. Shaw's recommendations would probably carry little weight with his successors. Dr. Dennis read the following resolution passed unanimously by the Faculty Senate on May 7: Be It Resolved, that the Faculty Senate as a representative of the faculty be formally included in the one-year and five-year evaluations of both the Chancellor and the President of SIUC.

Mr. Glenn Stolar, President of the Graduate and Professional Student Council, SIUC, explained that the constituencies have no guarantees of involvement in the process on an informal basis once the Chancellor leaves his position. He reiterated his stance concerning the five-year reviews of the Presidents which were to take place next year.

Dr. James Evers, Chairman of the Graduate Council, SIUC, reported that last month he had forwarded the Graduate Council's resolution on this issue to the Board of Trustees wherein its position was that the five-year review process should be continued and constituency input sought. He continued that the informal request of constituency heads to meet with the Chancellor would not be adequate in enlisting the type of time required and the thoroughness of the response required of the particular constituencies. He urged that the Board not adopt the proposed changes in the Statutes.

Dr. Tom Paxson, President of the Faculty Senate, SIUE, commented that the faculty constitutes an essential source of information regarding both the performance of the chief administrative officers and the vigor and health of the institution. He questioned why there was such insistence among faculty on formal participation in the review of the university's chief executive officers. He explained that there was virtually no practical way other than the evaluations for faculty to communicate directly with the Board about

matters of concern to it. He continued that rightly or wrongly the evaluations of the Chancellor and Presidents are seen by faculty as secondarily a mechanism of last resort to bring about needed change. He asked that the Board consider some alternative mechanism whereby faculty could communicate directly with the Board about problems at the highest levels of the University--a mechanism that would permit a quiet, informal resolution rather than a public, confrontational one.

Dr. Terry Mathias, Chairman of the Administrative and Professional Staff Council, SIUC, stated that it was more important to, first, be involved in a more formal process and, second, be assured that the formality of that process is included in the policy statement. He added that the review by the Administrative and Professional Staff Council showed that the document did not in any way seem to preclude other types of discussions or correspondence with the Chancellor regarding the President's role and performance, or with the Board regarding the Chancellor's role and performance. He continued that the A/P Staff Council didn't feel a great loss in having an informal system, but that its preference is for the formal evaluation process.

Mr. Elliott explained the problems surrounding evaluations and the five-year review of the Chancellor and the governing structure. He commented that not having any more constraints than we have in the rules was advisable. He continued that informal means of communications and other types of communication are available. He stated that the annual evaluations of the Chancellor and the Presidents have been very helpful; they've been very quiet and it has been an opportunity to try to do things that have been for the best interest to the institution. He added that if the framework of the resolution didn't work, it could be reviewed and changed.

Mrs. Kimmel reported on different conferences she had attended as they related to evaluations and leadership. She commented that she felt the Board would protect the opportunity for constituency input if there were a different Chancellor.

Mr. Stolar remarked that the constituencies strongly agree that the proposed amendment does not adequately achieve the goals of chief executives reviews in that it does not formally include the constituencies. He stated that passage of this amendment would not prohibit a formal and public review from being undertaken by the constituencies, but may encourage such a review to take place. He announced that he had pledged to his constituency that he would do a five-year review of the SIUC President and his relationship with the system as part of his continued system review.

Mr. Norwood stated that he had participated in the formal review this year on the five-year evaluation of the Chancellor and the governing structure. He commented that he was disappointed with the lack of participation. He suggested that the proposed process be given a chance and if it doesn't work it can be changed.

Dr. Shaw suggested an amendment to the proposal. After considerable discussion, it was agreed that the proposed Resolution would stand as it was.

Mr. Rowe stated that a call for the question had been given. He explained that there was a clear understanding that the constituency groups would be involved in the review the next time around and that the Board at that point would consider any further changes in the policy.

The motion having been duly made and seconded, after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

We are going to pass out some information which we call our legislative information system user file. Each week a set of five user files is produced which reports the status of five different categories of legislation we are following.

Senate Bill 364, our appropriation bill, as discussed in the Finance Committee meeting, has been discussed with the possibility of drawing that bill down from the Governor's level by 1% for all state units, universities, et al. Our loss would have been \$1.5 to \$1.9 million. Our reduction is about a third of what it was initially intended. The logic behind the reduction was to cut the salary line from 8% to 6-1/2% for administrative and professional staff and to impose a 1% productivity item on those salary lines. That amounts to about a \$450,000 reduction in our budget if this holds in the full Senate and House and is signed by the Governor.

Other amendments occurred yesterday in the Appropriations II Committee. The \$2.9 million for Build Illinois or our repair and renovation funds were moved from that budget to the Build Illinois budget because it was in two places. They also increased our pension payout from 60 to 65%. The net effect of all these is that there really isn't a budget reduction, but there is a sizable difference in where these dollars would flow. It is our intent to provide the legislature with full information about the kinds of people that would be affected by the reduction for administrative-professional staff. We will do everything we can to get our funding back up to full funding at the Governor's level.

Build Illinois bills, including the used car tax, were sent to the full House yesterday. Alzheimer Bills in both the Senate and the House are advancing. These have some effect on us because of the medical school involvement in this activity. \$1.2 million has been added to the Department of Public Health budget for centers which would provide diagnosis, treatment, and research in family support services.

Senate Bill 559 deals with higher education leases and as amended would allow for 18-year lease agreements rather than the 5-year lease agreements.

Senate Bill 840, which is called the Employee Benefit Selection Bill, if passed, would place more money in the pockets of our employees by allowing us to remove spouse and dependent insurance contributions from employees' paychecks as income. This is a bill we are watching and plan to support.

About a year ago there was legislation to establish custodial accounts. My office and the Presidents and the Universities have been working on how to make that work for our employees. Basically the University would, at employee direction, make distributions to accounts through payroll deduction or salary reductions in effect sheltering income. Currently that can be accomplished only through tax sheltered annuities programs by insurance companies and the law now permits a much wider way of sheltering these dollars. We plan to come back to the Board through the Finance Committee with some policy items which would permit expanding those opportunities to other kinds of financial investments.

Under Reports and Announcements by the President, SIUC, President Somit announced that the first chapter of the Medical Honor Society, Alpha Omega Alpha, had been installed at the SIU School of Medicine last week. He stated that this was a tremendous achievement for any medical school and for one as young as ours a remarkable accomplishment. He reported that a number of units around the University had employed the device of a suggestion box to get reactions from their clientele and identify possible problem areas and areas of better service. He announced that this idea has been adopted on a University-wide basis relating to a staff suggestion system. He reported that the Foundation would provide modest funding for cash awards related to the amount of cost savings.

Mr. Van Meter commented that there was an article in the New York Times regarding the SIUC School of Law's moot court team. He stated that the international law moot court team of SIUC's School of Law was to compete in the national finals in New York.

The Chair announced that Mr. Goodnick had circulated a resolution to the Trustees in support of a matter before the Congress of the United States. He reminded the Board of the Chancellor's position on advisory or supportive resolutions being placed on the Board's agenda.

Mr. Goodnick explained that he didn't feel this was an advisory resolution; that the purpose was to show present and prospective students that SIU cares about student accessibility to higher educational opportunity. He asked that the Board reaffirm its commitment to accessibility by considering and approving this resolution supporting an equitable reauthorization of the 1965 Higher Education Act. He explained that this was a non-binding resolution asking the Board to delineate a formal position in regard to the federal

student financial assistance programs and the impact those cuts will have on the SIU System and Illinois post-secondary education.

The Chair stated that a motion and unanimous consent were needed to consider the item. Mr. Goodnick made a motion to consider the item. The motion was duly seconded. Student Trustee opinion in regard to hearing the resolution was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion was defeated by the following recorded vote: Aye, none; nay, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.

The Chair announced that Ms. Rae Lewis, SIUC Student Coalition to Free South Africa, had requested that she be allowed to speak briefly at the meeting and that the Bylaws provide that in exceptional cases the Chair may, with the acquiescence of the Board, permit other persons or spokespersons of other groups to speak without prior arrangement. Hearing no objection, the Chair asked that Ms. Lewis proceed with her presentation.

Mr. Elliott cautioned that this matter was similar to the same policy that had been voted on regarding the resolution by Mr. Goodnick. He stated that the Board would listen to this as an information item, with no action intended. Mr. Rowe suggested that she should limit her remarks to five to eight minutes.

Ms. Lewis stated that the SIUC Student Coalition to Free South Africa was appealing to the SIU Board of Trustees to break its links, however indirect, with the racist South African regime and to sever all ties with the SIU Foundation until the Foundation divests itself of funds invested in corporations or banks which do business with or in South Africa.

President Somit commented that the overwhelming majority of stocks held in the Foundation's portfolio already meet the Sullivan principles. He

stated that they did not know about one corporation. He added that a proposal that the Foundation formally go on record as adhering to the Sullivan principles would be put before the forthcoming meeting of the Foundation Board.

The Chair announced that a news conference had been scheduled in the Mississippi Room following the regular meeting and that lunch would be served in Ballroom "A" immediately following the news conference.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:15 p.m.


 Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 13, 1985, at 10:30 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. William Goodnick
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. Kelly Koblick
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

President Somit introduced the new SIUC constituency heads:

Dr. Patricia B. Elmore, Chairperson of the Graduate Council; Ms. Mary Brown, President of the Graduate and Professional Student Council; Mr. Tony Appleman, President of the Undergraduate Student Organization; Mr. Dave Saunders representing the Civil Service Employees Council on behalf of its Chairperson, Mr. Max Waldron; Dr. Terry Mathias, Chairman of the Administrative and Professional Staff Council. President Somit stated that Dr. Lawrence Dennis had been re-elected as President of the Faculty Senate, but that he was unable to attend the meeting.

President Lazerson introduced the new SIUE constituency heads:

Dr. William Claudson, President of the Faculty Senate; Mr. James McCurley, President of the Student Senate; and Ms. Helen Philabaun, Chairperson of the University Staff Senate.

The Chair welcomed the new constituency heads and stated that he looked forward to working with them in the year ahead. The Chair recognized Mr. Charles Dragovich, the SIUE Student Trustee-elect, and welcomed him to the meeting. He stated that Mr. Dragovich would be officially seated on the Board of Trustees at its next meeting.

Under Trustee Reports, Mr. Norwood reported that he had attended three SIUC commencement ceremonies on May 11. He stated that he had attended the ceremonies for Technical Careers, Science and Human Resources, and Liberal Arts and University Studies. He commented that breaking the commencement into ten ceremonies was a move in the right direction. He stated that the number of graduates was smaller at each ceremony and it gave them the opportunity to walk across the platform. He reported that the ceremonies were very enjoyable.

Dr. Wilkins reported that he had attended the SIUE School of Dental Medicine commencement on June 1. He complimented President Lazerson and Chancellor Shaw on the ceremony. He stated that it was a very enjoyable experience.

Mrs. Kimmel reported that she had attended the SIU Foundation Board of Directors' Meeting on May 17 and 18. She explained that Mr. Elliott is the delegate to the SIU Foundation and that she is the alternate. She stated that she enjoyed the comments President Somit gave to the Board. She reported that 100% of the School of Law students taking the bar examination had passed the bar examination. She announced that the SIU Foundation had received the largest, single contribution in its history from the Ibendahl family in an

amount of approximately \$1 million in the form of property. She reported that the scholarship program had been discussed including the amount of money for the scholarships and the criteria for awarding scholarships. She stated that the matter of the scholarship program had been delegated to a committee for discussion. She stated that there had been a discussion regarding the money that is invested in companies that do business in South Africa, that a motion was approved that the item would go to the Executive Committee of the foundation for evaluation regarding the amount of money invested in companies doing business in South Africa and their standing on the Sullivan Principles, and that the committee would report back to the foundation board. She stated that President Somit had announced that there would be an opportunity for the Board of Trustees to meet with the Chairman and the Executive Director of the foundation at the next Board meeting.

Mr. Elliott stated that it would be a good idea to meet with the Executive Committee of the foundation at Carbondale as well as the Edwardsville foundation. He reported that he had been advised that Jerome Glassman had passed away. He explained that Mr. Glassman had been Vice-Chairman of the foundation and the Board of Directors for a good many years. He continued that he was sorrowed by hearing of his death, but had to rejoice in the work that he had done not only for the foundation and the University but Southern Illinois as well. Mr. Elliott moved approval of the preparation of a Resolution of Sympathy for Mr. Glassman's family. The motion was duly seconded and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Rowe asked that Chancellor Shaw set up meetings between the Board of Trustees and the Executive Committees of the foundations.

Mrs. Kimmel reported that she had attended the SIUE commencement on June 8. She stated that Dr. Vincenzo Buonocore had been awarded the honorary

degree of Doctor of Humane Letters at that commencement. She reported that about 845 to 850 students had gone through the ceremony.

Mr. Van Meter announced that Dr. Keith Sanders, Dean of the College of Communications and Fine Arts, SIUC, had made a presentation to the World's Fair Authority. He stated that Dr. Sanders had been selected to make a report, had made an outstanding presentation, and had represented SIU extremely well.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Mississippi Room of the University Center. He gave the following report:

The Committee met this morning and received a budget update on Fiscal Year 1986 budget activities. Item I, Temporary Financial Arrangements for Fiscal Year 1986, was discussed and the Committee recommends approval of the matter and that it be placed on the omnibus motion. Item J, Salary Increase Plans for Fiscal Year 1986, was presented to the Finance Committee last month and discussed again this morning. The Committee recommends approval of this matter, but asks that it not be placed on the omnibus motion. Item K, Authorization of Custodial Accounts [Amendment to 2 Policies of the Board D], was discussed and the Committee recommends approval of the matter and that it be placed on the omnibus motion. The Committee has asked for an additional report on this matter in a few months. Fiscal Year 1987 Operating RAMP Guidelines were presented for discussion. This matter will be discussed again in July. The Committee requested some additional information for July. We appreciate the opportunity to look at this in advance. The Committee received a report on the computing reorganization. The SIUE Human Resources System was discussed although it does not require Board action. The Committee asked that additional information concerning the possibility of SIUC using such a system be given. There will probably be a discussion concerning this in September. The Committee did recommend approval of the SIUE Human Resources System; the recommendation will be made to the Executive Committee, and will not be coming back to the Board of Trustees. The Committee discussed a matter concerning the Dr. Martin Luther King, Jr. holiday and administrative closure. This matter will come back to the Board for approval in July. The matter grants the Dr. Martin Luther King, Jr. holiday and gives the Presidents authority to have an administrative closure of up to two working days between the period of December 26 to December 31. The administrative closure is not a holiday; it grants the authority to do so, not the direction to do so. This matter will be discussed again next month. Mr. C. Richard Grunty, Board Legal Counsel, gave a report on insurance for FY-86. It is necessary to have the coverage and we are looking at a major increase in the premium. The Board does not have to take action on this matter, but because of the nature of the item we should be kept informed.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

There were no action items on the Committee's agenda. The Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 for SIUC, the School of Medicine, and SIUE were discussed. They will be presented in July for action. The final report on undergraduate admission requirements was discussed. We are required to send these reports to the IBHE by July 1, 1985.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee. He gave the following report:

Mrs. Harvey brought up two matters, the renovation of Woody Hall and the status of Morris Library. The Committee discussed Items G, Approval of Plans and Specifications and Award of Contracts: Construction of Building for Fisheries Research Laboratory, SIUC; M, Approval of Plans and Specifications and Authority for Award of Contracts: Construction of Outdoor Swimming Pool, SIUE; and N, Award of Contracts: Modifications to Parking Lots A and D, SIUE; recommends approval, and asks that these items be placed on the omnibus motion. Regarding Item N, Award of Contracts: Modifications to Parking Lots A and D, SIUE, there is a caveat which will be followed through between the Committee and President Lazerson. There was a presentation in regard to a gift by the people of Alton to the Alton campus of a statue of Robert Wadlow. Dean Moy announced that there would be a groundbreaking ceremony of the Springfield Combined Laboratory Facility in Springfield tomorrow, June 14, at 11:00 a.m.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
APRIL, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of April, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACTS: CONSTRUCTION OF BUILDING FOR
FISHERIES RESEARCH LABORATORY, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contracts to construct a building to house the operations of the Fisheries Research Laboratory, SIUC.

The estimated cost of this project was \$150,000. The low bids for the general, plumbing/heating, ventilating/air conditioning, and electrical contracts totaled \$153,400.

The source of funds is state appropriations through the Physical Plant Service account.

Rationale for Adoption

At its meeting of February 14, 1985, the Board of Trustees gave its approval to a project to construct a one-story metal building at the McLafferty Road service center for the purpose of consolidating and housing the operations of the Cooperative Fisheries Research Laboratory in one indoor facility.

Bids have been received and the award of contracts is requested at this time.

The plans and specifications were reviewed by Mr. Charles Pulley, AIA, and he recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Director of the Cooperative Fisheries Research Laboratory, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for the general construction work of this project be and is hereby awarded to R. B. Stephens Construction Co., Carbondale, Illinois, in the amount of \$95,200.

- (2) The contract for the plumbing/heating work of this project be and is hereby awarded to Weller's, Inc., Carbondale, Illinois, in the amount of \$24,700.
- (3) The contract for the ventilating/air conditioning work of this project be and is hereby awarded to A & K Midwest Insulation, Metropolis, Illinois, in the amount of \$5,250.
- (4) The contract for the electrical work of this project be and is hereby awarded to Burke Electric Co., Murphysboro, Illinois, in the amount of \$28,250.
- (5) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1986

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1986 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1986 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1986 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1986;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and the Chancellor of The Southern Illinois University System are authorized to make expenditures necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1986 is approved by the Southern Illinois University Board of Trustees.

AUTHORIZATION OF CUSTODIAL ACCOUNTS
[AMENDMENT TO 2 POLICIES OF THE BOARD D]

Summary

This matter would amend Board policy regarding tax-deferred annuities to allow investments in regulated investment company stock held in custodial accounts in order for those investments to receive the same tax treatment that tax-deferred annuities currently enjoy. This practice is authorized generally under Section 403(b) of the Internal Revenue Code, and public university employers were authorized to make such payments into custodial accounts under Public Act 83-261.

Rationale for Adoption

This amendment to Board policy would provide an additional avenue for University employees to defer taxation on their income and provide for retirement benefits. Currently, Board policy allows for such tax-deferred investments in insurance company annuities.

The establishment of custodial accounts by individual employees was first authorized by Section 403(b)(7) of the Internal Revenue Code, which provides that such investments "shall be treated as amounts contributed by the employer for an annuity contract for his employee . . . if the amounts are to be invested in regulated investment company stock to be held in that custodial account, and under the custodial account no such amounts may be paid or made payable to any distributee before the employee dies, attains age 59-1/2, separates from service, becomes disabled . . . or encounters financial hardship."

So that Illinois public universities may take advantage of this change in the Internal Revenue Code, Public Act 83-261 provides that:

The governing board of any public institution of higher education has the power to make payments to custodial accounts for investment in regulated investment company stock to provide retirement benefits as described in Section 403(b)(7) of the Internal Revenue Code for eligible employees of such institutions. Such payments shall be made with funds made available by deductions from or reductions in salary or wages of eligible employees who authorize in writing deductions or reductions for such purpose. Such stock shall be purchased only from persons authorized to sell such stock in this state. (Emphasis added)

The effect of these provisions, assuming Board of Trustees' approval, is that SIU employees could authorize deductions from their taxable income to be paid into custodial accounts. For most employees, the tax consequences would be to reduce taxable income in the year in which the investment is made, and to defer taxation on that income until the investment is removed from the custodial account, which for most employees would be after reaching the age of 59-1/2.

This proposed policy amendment thus allows SIU employees to make investments in their retirement futures with pretax dollars. For many employees, when these investments are withdrawn following retirement, the rates at which such withdrawals are taxed will be relatively low, since most retirement incomes are smaller than incomes during the preceding full-time working period.

A custodial account application form is attached for information.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter results from an extensive study of custodial accounts undertaken by a systemwide Custodial Accounts Committee which first met in early 1984. The Committee included members representing both SIUE and SIUC, as well as a representative from the Office of the Chancellor.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board D be amended by the addition of the following as paragraph 3:

3. Custodial Account Rules, effective July 1, 1985:

Illinois law authorizes the governing board of any public institution of higher education to make payments to custodial accounts for investment in regulated investment company stock to provide retirement benefits as described in Section 403(b)(7) of the Internal Revenue Code for eligible employees. This legislation allows extension of the Tax-Deferred Annuity Program to include certain mutual funds as an investment option for employees, in addition to the insurance company annuities presently available. Qualifications for company participation in the 403(b)(7) Tax-Deferred Annuity Program are as follows:

- a. The company must be a licensed regulated investment company authorized to offer 403(b)(7) custodial accounts to employees of eligible institutions in Illinois, or an agency authorized by such a company to offer custodial accounts.
- b. The company must provide assurance that all federal and state requirements for the offering of 403(b)(7) custodial accounts have been met, and must comply with all applicable requirements of the Internal Revenue Code and Regulations and Illinois law, regulations and procedures with respect to the offering and servicing of such accounts.
- c. The company must maintain either an agent who is readily accessible to service any participant in a custodial account

offered by or through that company, or provide a toll-free number for such purpose.

- d. The company must submit to the University copies of its 403(b)(7) plan agreement and other materials to be provided to employees describing the plan and funds offered, with satisfactory evidence that the plan meets provisions of the Internal Revenue Code for establishment of a custodial account. All alterations to the company's contracts must be submitted together with similar evidence before any altered contract is offered to any University employee.
- e. Authorized salary reduction intended for 403(b)(7) custodial account purchase will be used exclusively for that purpose and for investment in funds qualified for such custodial accounts.
- f. The minimum reduction percentage will be one percent of gross pay or \$25.00, whichever is greater. Reductions will be restricted to whole percentages rounded by the Payroll Office to the nearest whole dollar.
- g. Each company must, at any time the individual's pay reduction percentage for all 403(b) and 403(b)(7) programs equals or exceeds 10% of includible compensation, furnish the respective personnel office and participant with calculations addressed to the Maximum Exclusion Allowance and demonstrating compliance with Internal Revenue Service limitations on tax-deferred contributions.
- h. Each company undertakes to hold the Board of Trustees, its agents and employees, and the participant harmless from any loss, cost or expense resulting from error or omission in the calculations referred to in paragraph g.
- i. The company may lose its privilege of participation through failure to meet the University's requirements on a continuing basis.
- j. Any denial or revocation of the privilege of company participation may be appealed to the SIU System Personnel Policy Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY FOR AWARD
OF CONTRACTS: CONSTRUCTION OF OUTDOOR SWIMMING POOL, SIUE

Summary

This matter proposes approval of the plans and specifications for the capital project, Construction of Outdoor Swimming Pool, SIUE. Further, it would authorize the members of the Executive Committee of the Board to award contracts in connection with the project.

Funding for the project, in the total amount of \$425,000, will be from SIUE Student Welfare and Recreation Facility Trust Fund monies. The pool will be located at the Tower Lake Recreation Peninsula.

Rationale for Adoption

At its meeting of February 9, 1984, the Board approved this project. At its meeting of February 14, 1985, the Board authorized retention of the firm of Booker Associates, Fairview Heights, Illinois, as the architectural and engineering firm for the project. The pool design was reviewed with the Architecture and Design Committee of the Board at its April, 1985 meeting.

The architectural firm has completed plans and specifications for the project, which were reviewed by Mr. Charles Pulley, AIA, who recommends their approval. A copy of the plans and specifications has been filed with the Office of the Board of Trustees. This matter has been presented to the Architecture and Design Committee of the Board.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is sought in order to expedite completion of the project. University officers desire to begin the project as soon as possible to take advantage of favorable late summer and fall weather conditions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project proposal was initiated and funding sources recommended by the SIUE Student Senate and the Campus Recreation Office. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Plans and specifications for the capital project, Construction of Outdoor Swimming Pool, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accordance with the plans and specifications hereby approved.
- (2) Members of the Executive Committee of the Board be and are hereby empowered to award contracts in connection with the capital project, Construction of Outdoor Swimming Pool, SIUE.

- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACTS: MODIFICATIONS TO PARKING LOTS
A AND D, SIUE

Summary

This matter proposes the award of contracts for the capital project, Modifications to Parking Lots A and D, SIUE. Funding for the project is from SIUE Parking and Traffic Revenue funds. Attached for information is a copy of the bid summary sheet.

Rationale for Adoption

At its meeting of February 14, 1985, the Board approved the project and the plans and specifications for the project. Because of the nature of the project, outside architectural and engineering services were not required, and plans and specifications were developed by SIUE Plant Operations personnel.

The bids received are within the approved budget. The award of contracts is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A contract in the amount of \$182,840 be awarded to Kamadulski Excavating and Grading Company, Inc., Granite City, Illinois, for the general construction work.
- (2) A contract in the amount of \$28,752 be awarded to R. Dron Electrical Company, Inc., Granite City, Illinois, for the electrical work.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, April, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held May 9, 1985; Approval of Plans and Specifications and Award of Contracts: Construction of Building for Fisheries Research Laboratory, SIUC; Temporary Financial Arrangements for Fiscal Year 1986; Authorization of Custodial Accounts [Amendment to 2 Policies of the Board D]; Approval of Plans and Specifications and Authority for Award of Contracts: Construction of Outdoor Swimming Pool, SIUE; and Award of Contracts: Modifications to Parking Lots A and D, SIUE, subject to review between President Lazerson and the Architecture and Design Committee. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit reported that on June 12, 1985, there was a dedication and ribbon cutting ceremony of the Microcomputer Laboratory in Faner Hall. He stated that the new lab will have 32 machines with access to the mainframe and a miniframe and another 32 machines in a classroom. He stated that it was his hope that within the next few months there would be an announcement of another lab in the Communications Building. President Somit announced two appointments: Rennard Strickland, Dean of the School of Law, and John Jackson, Dean of the College of Liberal Arts.

The following matter was presented:

SALARY INCREASE PLANS FOR FISCAL YEAR 1986

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1986. These plans do not intend to set forth specific salary recommendations for each employee, but rather to elucidate general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information.

Salary increase plans have been prepared by each University and the Office of the Chancellor. They are attached for SIUE, SIUC, and the System Office as Exhibits A, B, and C, respectively.

Rationale for Adoption

Board policy requires approval of salary increase plans for each University and the System Office.

Considerations Against Adoption

The plans, as presented, were developed to provide the most effective use of salary increase funds. But, as is often the case, not all individuals or groups of individuals are pleased with the plan being recommended.

Constituency Involvement

At SIUE, guidelines for faculty employees are based on the faculty salary plan adopted in 1981. The plan was developed by the Faculty Senate, the Academic Deans, the Provost, and the President. Guidelines for professional staff and for civil service open range employees were developed by the University Staff Senate, the Director of University Personnel Services, and the President. Guidelines for persons holding assistantships were developed by the Vice-President and Provost and the President in consultation with the Dean of the Graduate School. Guidelines for student workers were developed by the Vice-President and Provost and the President in consultation with the Director of Student Work and Financial Assistance.

At SIUC, the respective plans for faculty and administrative/professional staff were approved by the Faculty Senate and the Graduate Council in a joint meeting, the Administrative/Professional Staff Council, the President's staff, and the President.

The SIUC Civil Service Range Employees Committee (except Springfield) recommended that the current proposed funding level of 8% be allocated across-the-board. After the President reviewed this recommendation and the recommendation of his personnel services staff and after discussions with his staff and with the Chair of the Civil Service Council, the President developed the plan outlined below. While the President's plan responds to some of the concerns raised by civil service range employee representatives, it is not a compromise and has not been endorsed by that group.

The SIU School of Medicine plan for Springfield civil service employees was proposed by the Springfield Civil Service Council and approved by the School of Medicine administration and the President.

Constituency involvement for the System Office is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1986, as presented (attached as Exhibits A, B, and C), be approved; and

BE IT FURTHER RESOLVED, That the implementation date of these plans shall be consistent with the date indicated for salary increase allocations in the appropriation process.

EXHIBIT A

Salary Increase Plans for Fiscal Year 1986, SIUE

1. Guidelines for Faculty Employees

Salary increases for faculty employees shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, 3% shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority vote of the faculty members of each school or equivalent unit.
- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendation on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of

merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.

- f. Since there are differing levels of performance, there should be differing levels of merit increase. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at higher salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

2. Guidelines for Professional Staff Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total professional staff personal services appropriation shall be available for distribution to professional staff employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 2.b and 2.c below.
- b. Employees whose unsatisfactory job performance can be documented shall be excluded from receiving this increase.
- c. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the appropriate functional head (with copies given to the employee) that no salary increase be awarded to the employee. In such a case, a second performance review shall be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the appropriate functional head that a salary increase in accordance with the original percentage basis become effective October 1, 1985.

3. Guidelines for Civil Service Open Range Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total civil service open range personal services appropriation shall be available for distribution to civil service open range employees whose performance has been satisfactory. Of the total funds available for civil service open range salary increases, no more than 67% shall be used for market movement increases, with the remainder to be distributed as across-the-board increases.
- b. Civil service employees with one year or more of continuous University service as of June 30, 1985, shall be eligible for a market movement increase in addition to an across-the-board increase.
- c. Civil service employees with less than one year of continuous University service as of June 30, 1985, shall be eligible for the full amount of the market movement increase. In addition, employees shall be eligible for the designated across-the-board increase, prorated at one-twelfth for each month of service during the period July 1, 1984 through June 30, 1985, with any part of a month being considered a full month.
- d. In accordance with civil service employee evaluation policies at SIUE, the supervisor of each civil service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the Vice-President and Provost or functional area Director (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the annual evaluation. If sufficient progress has been made, the supervisor may recommend, through channels to the Vice-President and Provost or functional area Director, that a salary increase, in accordance with the foregoing provisions, be granted effective as of the effective date for all open range civil service increases.

4. Guidelines for Persons Holding Graduate Assistantships

Salary ranges for persons holding graduate or doctoral assistantships will be increased. The ranges will be as follows:

First year graduate assistants	\$450.00-\$475.00
Second year graduate assistants	\$500.00-\$525.00
Doctoral assistants	\$650.00

5. Wage rates for student workers will not be adjusted. The University will utilize available resources to maximize opportunities for student employment.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1986, SIUC

1. Guidelines for Faculty, except those at the School of Medicine

"Funds for promotional increases shall be taken from the salary increase pool prior to any other salary increases. Funds totaling 0.5% shall be available to equity and market adjustments, and these funds shall be taken in advance of subsequent salary distribution considerations. At the end of the salary distribution cycle, the Vice-President for Academic Affairs shall make known the total amount and the procedures and criteria used for market and equity adjustments. The balance of the salary increase funds shall be distributed on the basis of merit defined as follows:

- a. A baseline merit salary increment shall be provided to each faculty member. This amount shall be 3% of the faculty member's salary from the previous year less the percentages allocated for promotional increases and market and equity adjustments.
- b. All other salary increase monies (at the present time 7% of the FY-86 base) shall be distributed on . . . performance evaluations . . ."

2. Administrative/Professional Staff, except those at the School of Medicine

- a. 5.34% across-the-board as a percentage of current salary.
- b. 2.66% for merit increases based upon current methods of performance evaluation.

The above distribution will also include increases in range minima which will not affect materially the percentages. A fiscal officer may recommend that the across-the-board component be withheld from an employee whose performance has been documented as less than satisfactory if written justification is submitted through the appropriate responsibility head to the President for approval and if the employee is notified in writing.

3. Civil Service - Range, except School of Medicine

- a. 5.34% across-the-board as a percentage of current salary.
- b. 2.24% for merit increases based upon current methods of performance evaluation.¹

¹Any individual increases in excess of 4.0% should be substantiated and approved by the President.

c. 0.42% for equity adjustments.²

A fiscal officer may recommend that the across-the-board component be withheld from an employee whose performance has been documented as less than satisfactory if written justification is submitted through the appropriate responsibility head to the President for approval and if the employee is notified in writing.

4. Faculty and Administrative/Professional Staff, School of Medicine

Salary increases for employees in this category will average 8% (based on the current projected state allocation for salary increases). Up to 1% will be used for equity adjustments and promotions. The remainder of the funds will be available in each responsibility area for distribution. The appropriate unit administrator will, in making his or her recommendation, utilize salary administration principles of merit, cost of living, internal equity, and market value. The Dean and Provost will review salary increase recommendations with unit administrators.

5. Civil Service, School of Medicine

The average state funds available (8% at the present time) will be distributed as follows:

- a. 2.7% will be used for time in service increases.
- b. 2.2% will be used for merit increases.³
- c. 3.1% will be distributed across-the-board.⁴
- d. The cost of any range increases will be deducted from the across-the-board component.

Time in service increments will be awarded to those hired on or before June 30, 1984, at the rate of 0.5% of their current salary for each full fiscal year of service in a continuous status position at the School of Medicine.

Only those employees hired on or before June 30, 1984, will be eligible for merit increases. All merit increase recommendations will be reviewed by the Director of Personnel.

²These increases of 2.3% are to be made to a select group of employees determined by Personnel.

³If the percentage of funds available is less than 8%, the percentage to be distributed is as follows: 1.5% if available funds are 7%, 1.0% if available funds are 6%, and 0% if available funds are 5%.

⁴If the percentage of funds available is less than 8%, the percentage to be distributed is as follows: 2.8% if available funds are 7%, and 2.3% if available funds are 6% or 5%.

All employees will be eligible for across-the-board increases.

Unit administrators may elect to recommend that an individual receive no merit or across-the-board increase. Each such recommendation will be made in writing to the Director of Personnel with a copy to the administrator of the appropriate responsibility area and will be accompanied by a justification for the recommendation.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1986, System Office

1. Guidelines for Appointed Board Officers and Professional Staff in the System Office
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage (8% at the present time), be distributed to appointed Board officers and professional staff.
 - b. The Chancellor further recommends that this allocation be distributed on a merit basis.
2. Guidelines for Civil Service Range Employees in the System Office
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage (8% at the present time), be distributed to civil service range employees in the System Office.
 - b. The Chancellor further recommends that this allocation be distributed on a merit basis.

Dr. Shaw stated that each of the Universities and the System Office had presented their plans for Fiscal Year 1986. He reported that legislation for our operating budget which cleared the Senate called for a reduction of approximately \$450,000 in our budget base, and that reduction, when added to the fact that the Governor's budget funded our salary increase at the 95% level, would mean that the Universities would have to implement their salary increase plans at closer to 7.2% rather than 8%. He continued that these plans are presented so implementation can be made at whatever level of funding we receive from the legislature and the Governor.

Mr. Rowe noted the distinct differences between the salary increase plans for the two Universities.

Mr. Norwood moved approval of the salary increase plans as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, William Goodnick, Kelly Koblick; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

Senate Bill 364, our 1986 appropriation bill, has a reduction of \$457,000, or about one-third of 1% of the total budget of \$190 million plus, which is our request. Included in that bill are the dollars to reappropriate income funds for SIUE's Outdoor Swimming Pool, which are our own internal dollars. Also added to that bill was a small addition submitted by Senator Vadalabene for the Rape and Sexual Abuse Center. That bill passed the Senate and now goes before the House. The higher education group will have their bills heard by the House Appropriations II Committee on June 19. Regarding capital, Senate Bill 453, an amendment is being prepared to add higher education projects 13 through 24 on the IBHE list. Included in that are Item 15, Planning for the Art and Design Facility at SIUE, and Item 20, Property Acquisition at the SIU School of Medicine for Rutledge Manor. This is simply an attempt by the systems to present the legislature and the Governor with some additional options since they seem to be getting a number of options through Build Illinois and other initiatives. House Bill 1952 would force the institutions to pay benefits from auxiliary enterprises and income fund as opposed to that coming from the Department of Central Services. The original language would have required us to participate in this and would have placed a great burden on us which would have to have been passed on to our students. The bill's sponsor, Representative Oblinger, accepted an amendment that we prepared to exempt universities from the effects of the bill. The amendment that we proposed was adopted and it now has passed the House and is in the Senate. Senate Bill 840, Employee Benefit Selection, if passed, would place more money in the pockets of our employees by allowing us to remove spouse and dependent insurance contributions from employees' paychecks before they are taxed as income. We have worked with the Department of Central Management Services on the necessary amendment language which would specifically create this benefit for those in higher education. The amendments have been adopted and the bill is progressing into the second house. House Bill 1115, Insurance Indemnification, currently allows SIU, the Board of Governors, and the Board of Regents to indemnify our employees and to hold funds across fiscal years for such purposes. This bill might prove helpful to us as we attempt to deal with the long-term insurance demands. House Bill 142 and 143, Public Radio and Television Stations, would provide public radio and TV stations with much needed state financial support since some of the other support mechanisms are drying up. Senate Bill 559 would permit us to have 18-year leases on certain scientific research and other kinds of equipment acquisitions. This is greatly

needed because some pieces of equipment are so expensive that we can't afford to budget them even over a 5-year period. That has passed the appropriate Senate committee and we think it is going pretty well. Senate Bill 1358, students attending proprietary schools, has passed the Senate committee. Basically, the bill would make proprietary schools eligible for certain kinds of state benefits including State Scholarship Commission dollars. There has been a great deal of discussion on this bill. It grandfathers in existing proprietary schools that have met both IBHE and State Board of Higher Education approval and requires schools, in the future, to have been accredited for a minimum of three years. There is a very good chance in the years to come that students attending proprietary schools will receive some state scholarship money.

Mr. Van Meter commented on the paper entitled "Some Facts About The Southern Illinois University System," received from the Chancellor's Office. He stated that it was a very impressive compilation of facts about the University and that it answers a tremendous number of questions that are asked about the University.

Mr. Rowe commented that he thought it would be very helpful to legislators. Dr. Shaw stated that that was the intent.

Mr. Rowe stated that this was the last meeting for the two Student Trustees. He continued that they had made a fine contribution to the workings of the Board and that a Certificate of Appreciation was really inadequate to express the Board's gratitude. Mr. Rowe presented a Certificate of Appreciation to Mr. William Goodnick, Student Trustee, SIUC, and Mr. Kelly Koblick, Student Trustee, SIUE.

Mr. Koblick stated that this was a great learning experience for him and thanked the Board for the interactions and the immediate feeling of comfort and acceptability received.

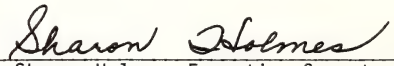
Mr. Goodnick stated that he had learned a lot about the system of higher education within Illinois and the United States. He thanked the students, the Board, the Chancellor, the Presidents, and everyone involved with the Board for the best educational experience he had had in college thus

far. He wished the Board the best of luck in fulfilling the duties and responsibilities of today and the challenges of tomorrow.

The Chair announced that a news conference had been scheduled in the International Room following the regular meeting and that lunch would be served in the Oak-Hackberry Rooms immediately following the news conference. He stated that the new Director of Athletics, SIUE, and members of the Human Resources System Planning Committee would be guests at the luncheon.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:12 a.m.


Sharon Holmes, Executive Secretary

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